

City of El Mirage, Arizona
FY 2016 to FY2017
Budget Document
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Budget in Brief

Introduction:

The City Manager is pleased to present the City Council with a balanced budget for Fiscal Year 2017 (July 1, 2016 – June 30, 2017). This year’s budget is developed around the core theme of “Continuing A Logical And Organized Approach To Governance And Development”. In addition, the budget process provides the City with an opportunity to continue to expand and develop on the past themes of *emphasizing leadership and excellence in public service, working together to promote a more successful El Mirage, incremental growth and development, creating stability and meeting expectations responsibly, and innovations and efficiencies in service delivery.*

After years of coping with the effects of the economic downturn, Management and Council have placed the City on stable financial ground. Over the past few years they have taken the following difficult but necessary actions to ensure the long-term financial health of the City:

- Setting utility rates to cover operating, capital, and reserve needs
- Developing proper reserves
- Reducing operating expenses
- Presenting a bond issue to the voters which allowed for new municipal facilities to be built for the public and the police department
- Implementing a fully funded lean but realistic Capital Improvements Plan (CIP)
- Establishing a vehicle replacement program for the Police Department
- Completing only those capital improvements that are “needs” and not “wants”
- Providing necessary infrastructure to promote economic development



Dr. Spencer A. Isom –
City Manager

The budget for Fiscal Year 2017 is \$90,652,000. This budget represents a decrease of \$6,461,000 from last fiscal year’s budget which totaled \$97,113,000. The proposed Fiscal Year 2017 budget uses \$24,651,500 of fund balance, as well as \$2,579,000 in bond funds.

Operating expenditures are relatively flat, even while the City completes a number of major capital projects. Thanks to voter-authorized bonding, the City recently constructed a new fire station, police station, and recreational facility with pool, is expanding El Mirage Road, and is in the process of building a new City Hall on property donated to the City.

Oversight of expenditures has been an enduring organizational objective. The Council adopted fiscally conservative goals for the City and City Manager, which influenced both the Fiscal Year 2017 budget, as well as the CIP. The CIP is a relatively new tool for El Mirage. It details a five-year plan for capital expenditures that supports the priorities of the Council and El Mirage residents, while also supporting the highest use of limited resources.

Current Fiscal Year-to-Date Highlights:

Currently, General Fund revenues are meeting budget projections. Additionally, departments are doing an excellent job of monitoring their expenditures, and General Fund expenditures to date are less than General Fund revenues.



Basin Park

The past few years have seen the completion of the police station, recreation facility with pool, and a joint project with Maricopa County which has been named Basin Park for its dual role as both a recreation amenity and storm water runoff storage location. Additional funding was allocated in previous years for remodeling and renovation at Gentry Park. Gentry Park is one of the City's oldest landmarks, built more than 45 years ago amid the original downtown neighborhoods. Mindful of the significance of Gentry Park to families and children in the community, the Council approved its major renovation in 2012 including a new baseball diamond, covered dugouts, a concession building, and new fencing, primarily funded by a grant from the Arizona Sports and Tourism Authority. A number of projects have been completed in FY 2016 including building and park improvements, police radio upgrades, and infrastructure improvements including water lines, sidewalks, and streets.

Lennar Homes, a major homebuilder in the U.S., constructed more than 100 new homes at the City's northern edge over the last few years, and will be adding more homes this year, thanks in-part to the Council's decision to discontinue impact fees normally imposed to help defray the cost of public services in new developments. In all, these homes will add approximately \$20 million in property value to the City when completed, which should lower secondary property tax burdens. In addition, a number of new businesses including Dakota Fabricating, Southwest Steel, Goodwill, Family Dollar, and others selected El Mirage as a key location in their expansion plans during the last few years.

In this day and age, Americans have gained new insight about the environment and their role in preserving it. Every community, no matter the size, must be committed to environmental stewardship to sustain the quality of life for both present and future generations. In El Mirage, signs of this commitment have already begun to emerge. Solar paneled parking structures are installed at Gateway Park, the senior center, police station, recreation facility, and the fire station. The panels generate 80% of each structure's electricity and were built at no upfront cost to the City. Construction of a similar structure at the current City Hall was completed in 2014. The Water Department replaced older water meters with automated meters designed to immediately identify areas where excessive water is being used. A curbside recycling program has been implemented, translating into less waste in our landfills and a cleaner City for all citizens. The City also implemented a bulk trash pickup program and established same day pickup of recycling and regular trash.

Many of the projects mentioned above were funded by General Obligation (G.O.) Bonds authorized by the voters of El Mirage. Before selling bonds, it is common for bond ratings to be assigned to municipalities by

rating service providers such as Standard & Poors (S & P) or Moody's. Bond ratings determine the cost to the City of borrowing bond funds. Meetings were held with representatives of Standard & Poors and Moody's to lay out the case for the El Mirage bond rating. Points of discussion included the City's funding reserves, financial management practices, policies, and debt levels. As a result, S & P upgraded El Mirage's rating to AA-, while Moody's affirmed its A1 rating. Both ratings led to extremely favorable bond rates on the most recent issues. The savings are reflected in lower tax levies and lower property taxes for residents.

Budget Highlights:

Entering this fiscal year, Council should be assured the City budget is still the primary focus. The City is committed to continued stability, knowing that planning, pursuing, and negotiating for the best possible outcomes are enduring obligations.

Operating expenditures are relatively steady and key partnerships enliven the City's future. Residents will soon see improvements to Grand Avenue, most notably the realignment of Grand, Thunderbird, and Thompson Ranch Road thanks to partnerships with the Arizona

Department of Transportation and the Maricopa Association of Governments.

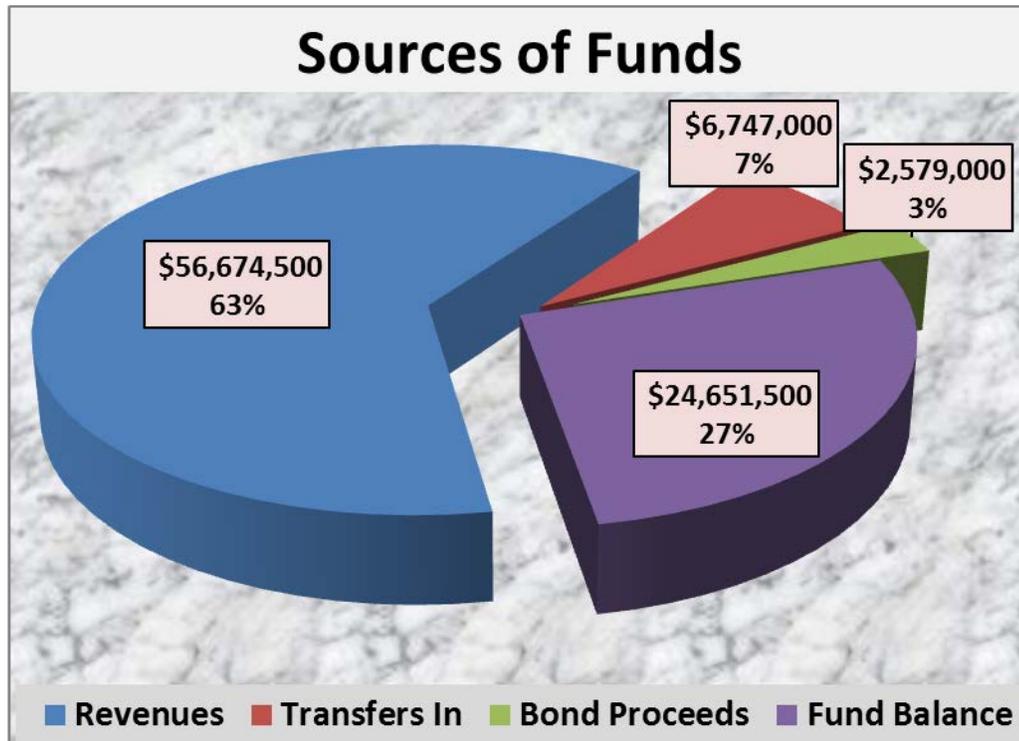
The realignment will bring safer traffic conditions and greater potential for economic expansion. In addition to the improvements along El Mirage Road and the construction of a new city hall, significant projects will continue this year with police capital needs dominating general fund expenditures, while water and sewer projects making up more than 50% of the capital budgeted for this year excluding El Mirage Road and City Hall.



Grand Avenue – US 60

The Fiscal Year 2017 budget includes a few changes from the previous fiscal year. Among these changes are the following:

- The current projected budget for Fiscal Year 2017 is \$90,652,000. This projected budget represents a decrease of 6.7% over the Fiscal Year 2016 budget.
- Sources of funds are broken down into four categories: revenues, bonds, fund balance, and transfers (See the "Sources of Funds" chart that follows.).
 - Revenues before transfers and bond proceeds are projected to decrease by \$1,456,000 to \$56,674,500.
 - Grant revenues make up 34% of the revenues at \$19,549,500.
 - Charges for services, taxes, and intergovernmental revenues make up 25%, 23%, and 14% of revenues respectively.
 - All other categories combined make up 3% of total revenues.
 - Proceeds from issuance of capital related debt (bonds) comprise an additional \$2,579,000 in funding sources.
 - Water and Sewer bonds account for all of the \$2,579,000 of budgeted bond revenues.
 - Fund Balance of \$24,651,500 and transfers between funds totaling \$6,747,000 comprise the remaining funding sources.



- Uses of funds are broken down into five categories: expenses, contingency, transfers out, bond principal, and depreciation (See “Uses of Funds” chart that follows).
 - Expenses of \$68,727,500 (excluding contingencies) have been identified throughout 13 different funds, and can be broken down by type of expense as follows:
 - Capital – approximately \$35,562,000 of capital expenditures across all funds are being presented as part of this budget. This includes any current year capital projects that need to be carried forward into the Fiscal Year 2017 budget, specifically, the \$21.9 million balance for the El Mirage Road project. The City is partnering with McDoT and MAG to complete construction of El Mirage Road from Northern to Thunderbird, and to complete improvements along Thunderbird Road from Grand Avenue to west of El Mirage Road. The City has issued bonds to pay for its share of the improvements. McDoT will provide \$6 million and MAG will provide 70% funding up to approximately \$36 million. The City is accelerating the project to complete improvements in less than five years. The original projection was for the project to take approximately ten years. Capital is \$5,042,500 lower than last year.
 - Personnel – the total projected cost of personnel for Fiscal Year 2017 is \$16,186,500. This is a decrease of approximately \$542,500. The significant changes are a result of staffing decreases related to reductions in photo enforcement operations, increased public safety retirement contributions, and proposed wage increases.
 - Supplies and services – the total projected cost of supplies and services for Fiscal Year 2017 is \$10,867,500. This is a decrease of approximately \$ 358,000. This line item continues to be higher than normal because of the planned replacement of water meters. This project is funded by voter authorized Water Infrastructure Financing Authority (WIFA) bonds.

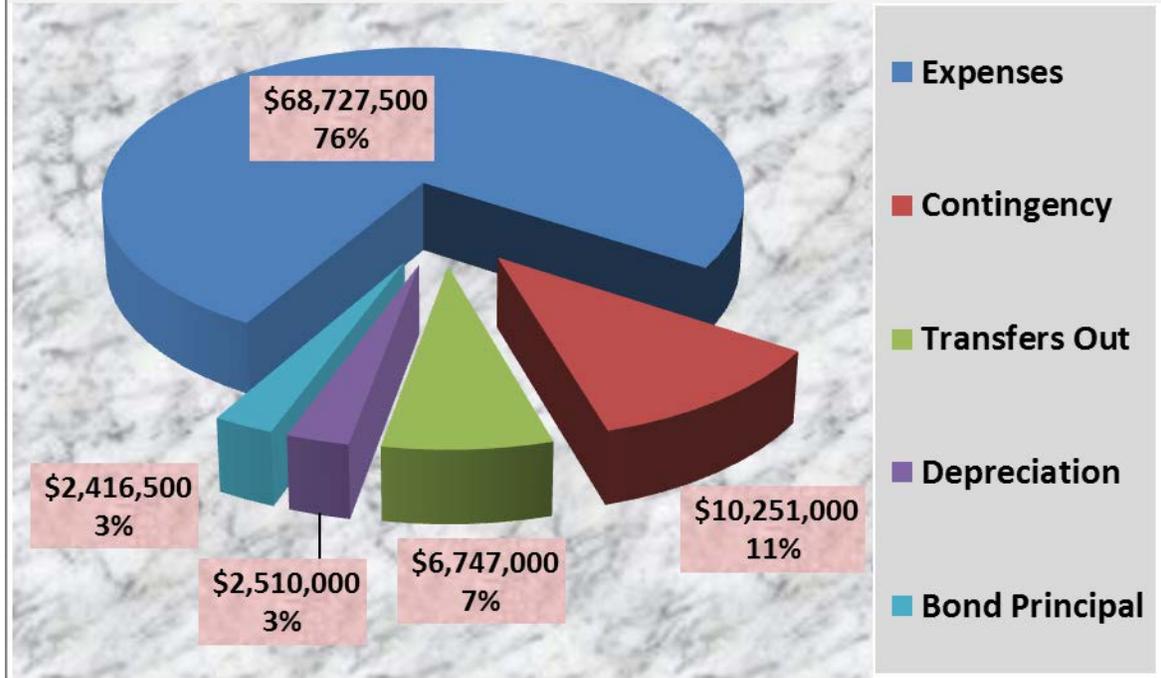
- Other costs – (e.g. special projects, debt service, and fees) amount to \$6,111,500 for Fiscal Year 2017. This is a decrease of approximately \$ 354,000.
 - See the following “Expenditures by Category” chart for a graphical representation.
 - See the following “Percent of Citywide Expenditures by Fund” chart for a graphical representation.
- Contingency of \$251,000 (+ \$10 million unknown) for Fiscal Year 2017 is \$51,000 higher than the budget for Fiscal Year 2016.
 - Transfers out of \$6,747,000 provide an offset for transfers in of the same amount. A “Transfer Matrix” showing the movement of resources between funds can be found at the end of the “Executive Summary” in this document.
 - Bond principal payments of \$2,416,500 are programmed to pay utility and general obligation bond principal.
 - Depreciation of \$2,510,000 is a non-cash expenditure which reduces fund balance, but does not reduce cash. Depreciation is recorded in the Water and Sewer Funds.

Police
Department
Lobby

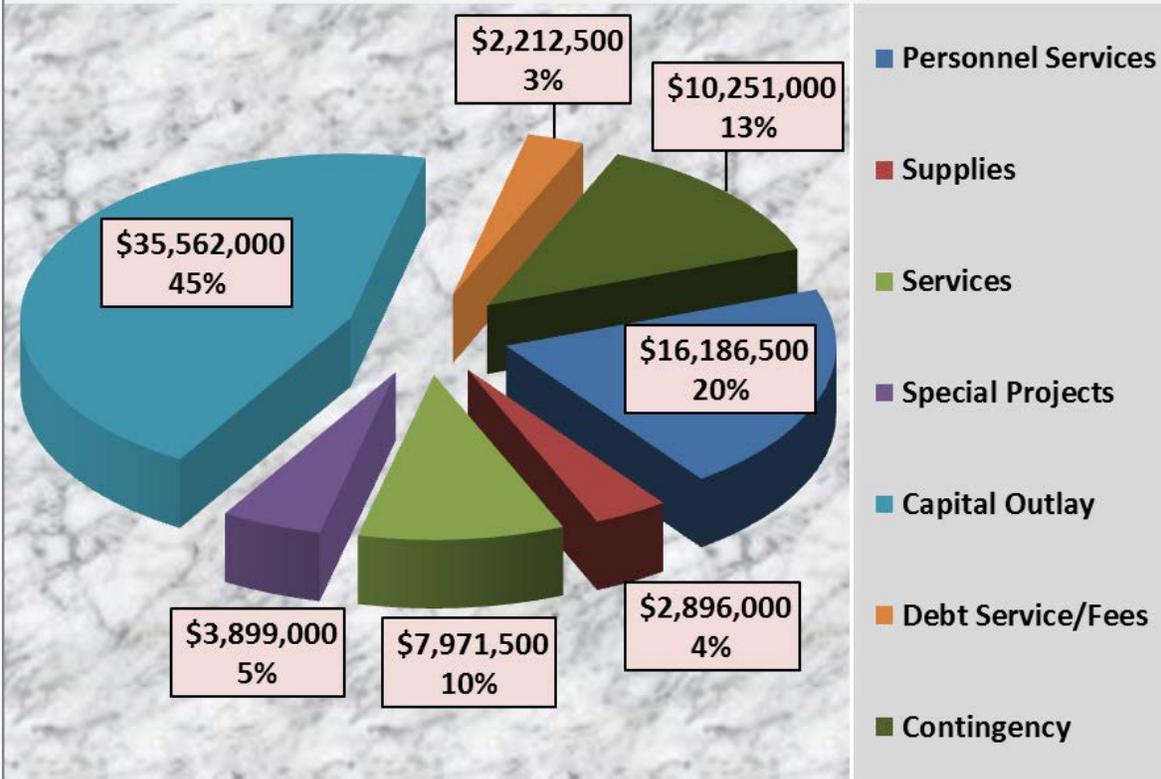


City Hall Lobby

Uses of Funds



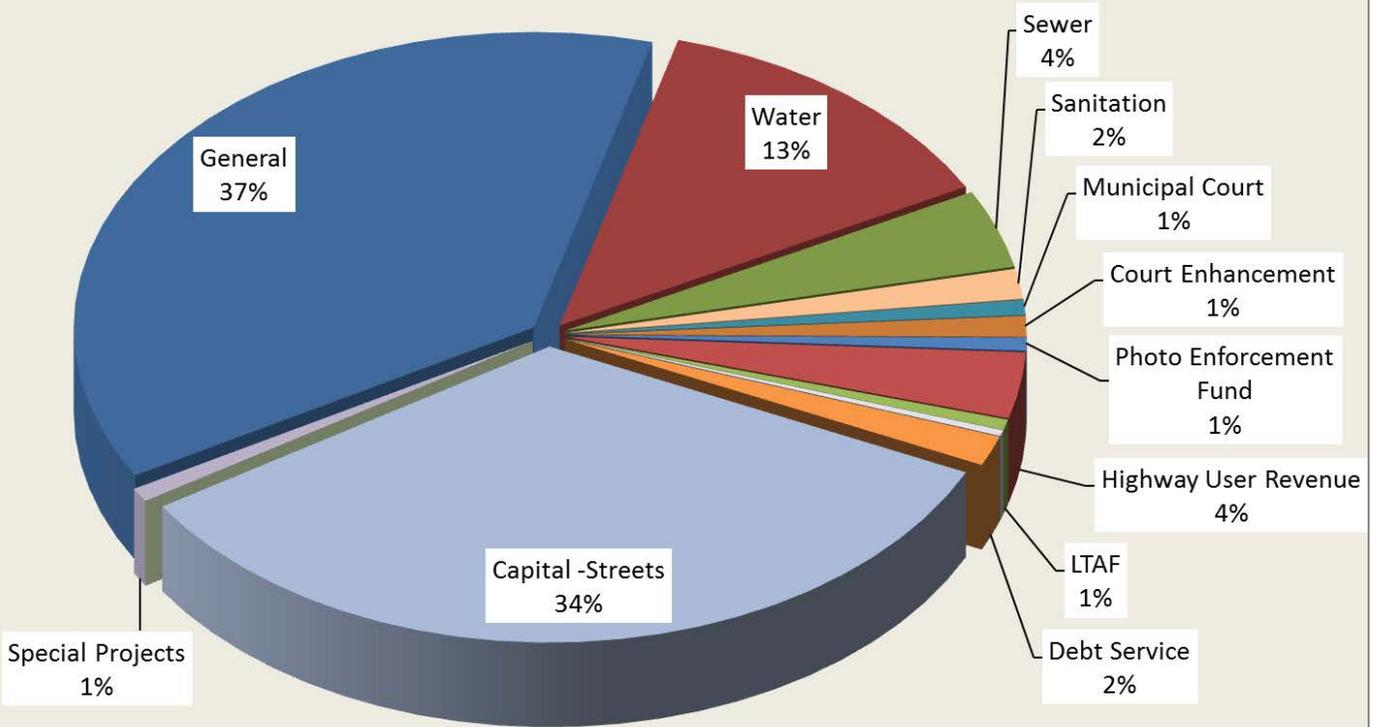
Expenditures by Category





New Fire and Police Facilities

Percent of Citywide Expenditures by Fund (only funds averaging 1% or higher are marked)

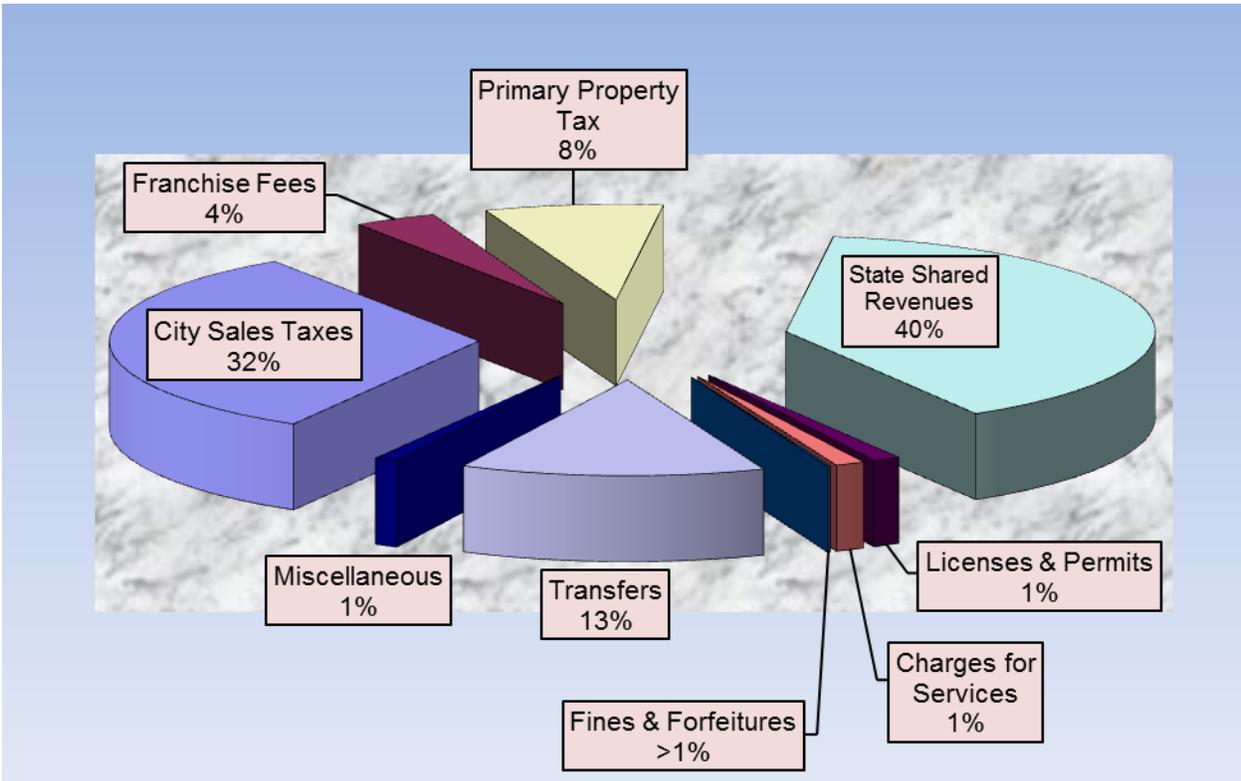


Executive Summary

Primary General Fund Revenues:

Below is a table showing the primary classifications of General Fund Revenues and a comparison of this year’s proposed budget to last year’s adopted budget. Below the table is a graph depicting what percentage of the revenue is accounted for in each of the classifications. On the following pages are explanations and graphs of the major General Fund revenues.

			Increase	
	FY 16-17	FY 15-16	(Decrease)	%
	Budget	Budget	Amount	Change
City Sales Taxes	\$6,735,000	\$6,280,000	\$455,000	7.25%
Franchise Fees	750,000	700,000	50,000	7.14%
Primary Property Tax	1,625,000	1,625,000	0	0.00%
State Shared Revenues	8,200,000	7,855,000	345,000	4.39%
Bus. Lic./Bldg. Permits	250,000	295,000	(45,000)	-15.25%
Charges for Services	265,000	250,000	15,000	6.00%
Fines & Forfeitures	25,000	15,000	10,000	66.67%
Transfers	2,769,000	2,997,000	(228,000)	-7.61%
Miscellaneous	215,000	4,660,000	(4,445,000)	-95.39%
Total General Fund Revenues	\$20,834,000	\$ 24,677,000	\$ (3,843,000)	-15.57%

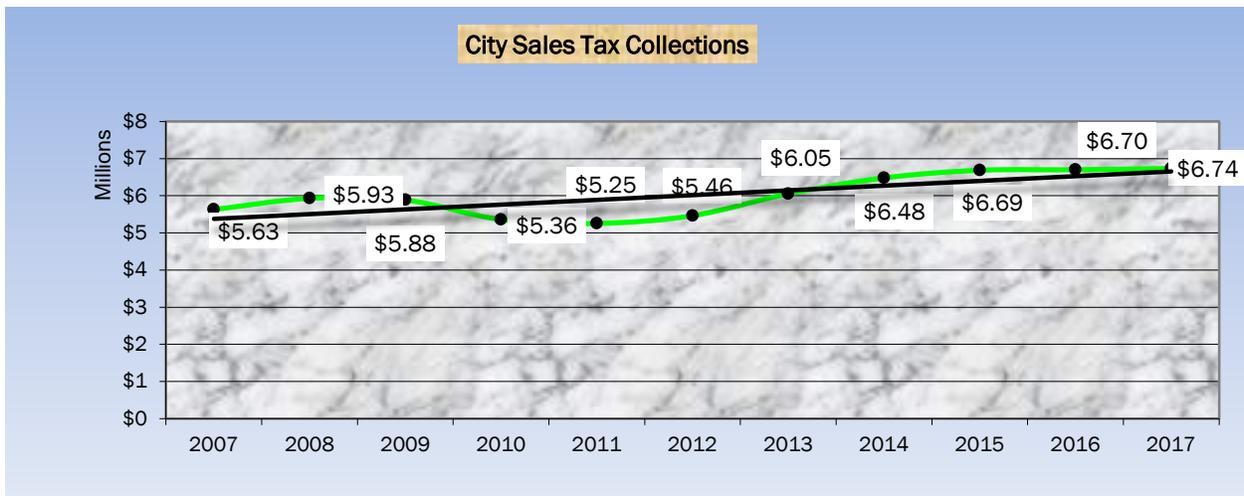


CITY SALES TAX

City sales tax revenues account for about 32% of all General Fund Revenues. The City of El Mirage imposes a 3% tax on all retail sales. An additional 1% is imposed on transient lodging (bed tax). The Arizona Department of Revenue administers the collection of all sales taxes for the City. As City sales tax collections are received and accounted for by the Department of Revenue, they are forwarded to the City of El Mirage in increments. Reports generated by the Department of Revenue are separated into various industry classifications. These reports, as well as the total City sales tax collections for each month, are usually available to the City two to three months in arrears.

City sales tax collections have been rebounding statewide, as well as in the City of El Mirage. This trend appears to be leveling out based on the regression analysis in the chart below. For the upcoming budget year, the City is projecting to collect \$6,735,000 in City sales tax. This amount is approximately 7% above the budgeted collections for the current budget year.

The following chart depicts City sales tax collections for the last ten fiscal years, with the current Fiscal Year 2016 being an estimate. The trend line, using regression analysis for the last ten fiscal years, suggests an upward trend with occasional spikes above the line. The Finance Department has utilized recent tax collection information and the state's sales tax projections in forecasting City sales tax collections, and believes the figure of \$6,735,000 to be justified due to market and business factors.



City Sales Tax Revenue estimates are forecasted using a weighted average percentage increase. The above graph shows a trend line in black. More weight was given the earliest three fiscal years, taking into consideration such factors as, inflation and current economic conditions. For the Fiscal Year ended June 30, 2016, the revenue figure is an estimate only (final figures will not be available until August).

Bill Gentry Park



BUILDING PERMITS

Construction is a cyclical business. The City has seen a small rebound in building permits in part due to a few commercial projects and the completion of a subdivision by Lennar Homes. Compared to past permit activity and other revenue sources, building permits are no longer considered a primary revenue source for the City. The following chart shows building permit fee collections for the last ten fiscal years.



FRANCHISE FEES

The City has agreements with various utilities that allow access to rights-of-way. In exchange for this access, the utilities pay franchise fees to the City. Each utility has a different agreement with the City. An increase of \$50,000 has been budgeted for Fiscal Year 2017 based on collections history since 2007.

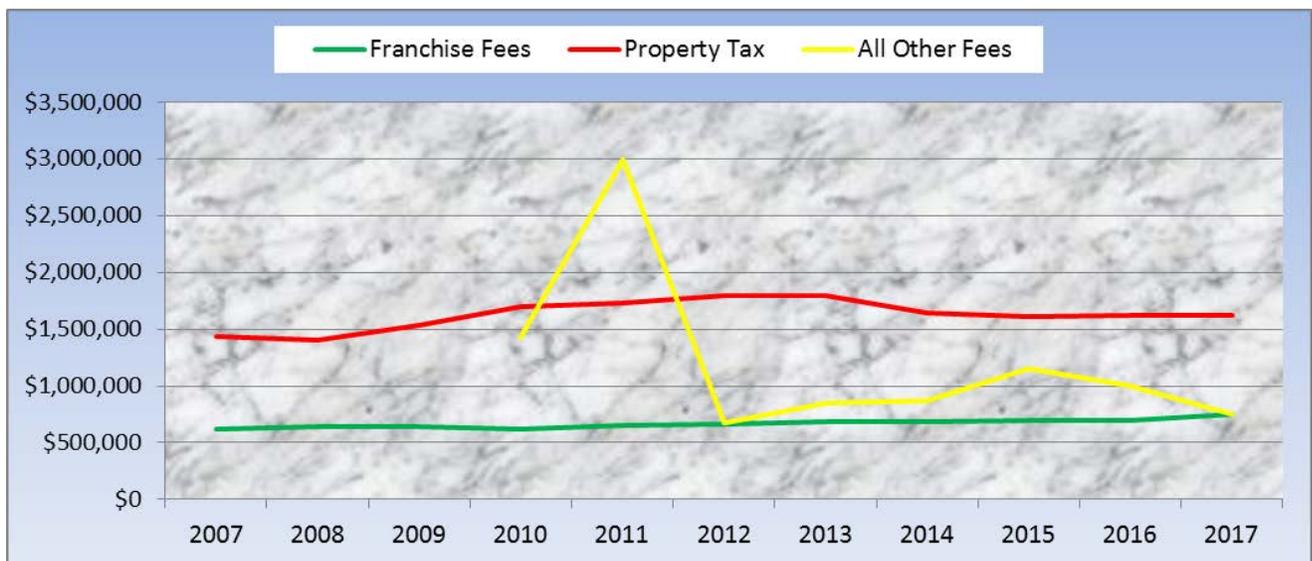
ALL OTHER FEES

Licenses and Permits, Charges for Services, Fines and Forfeitures, and Miscellaneous revenue are the general revenues that constitute this category. While none of these revenues individually make up a significant portion of the General Fund budget, cumulatively they represent \$755,000 or 3.6% of General Fund revenue for Fiscal Year 2017.

Included in all other fees are business licenses. A business license is required of any person, partnership, syndicate, firm, association, or corporation, before engaging in any of the businesses, callings, or professions, within the corporate limits of the city or who conducts a business outside the corporate limits of the city and who solicits, canvasses, advertises, or delivers products or performs services within the city limits for a fee. The City's standard business license is \$100.

PRIMARY PROPERTY TAX

A primary property tax of \$1 million was approved in Fiscal Year 2004. Like last year and the three years before, the City has decided not to increase the primary property tax. The entire amount of primary property tax revenue is dedicated to public safety functions. Continued growth of approximately \$50,000 per year can be expected for the foreseeable future unless increased development resumes within City limits. The City budgets to collect \$1,625,000 this year although the actual levy will be for \$1,654,937. The difference between these two numbers is the City's estimate of uncollected delinquent property taxes. If the City had decided to collect the maximum 2% per year levy permitted by law, that levy number would be \$2,072,133 for Fiscal Year 2017.

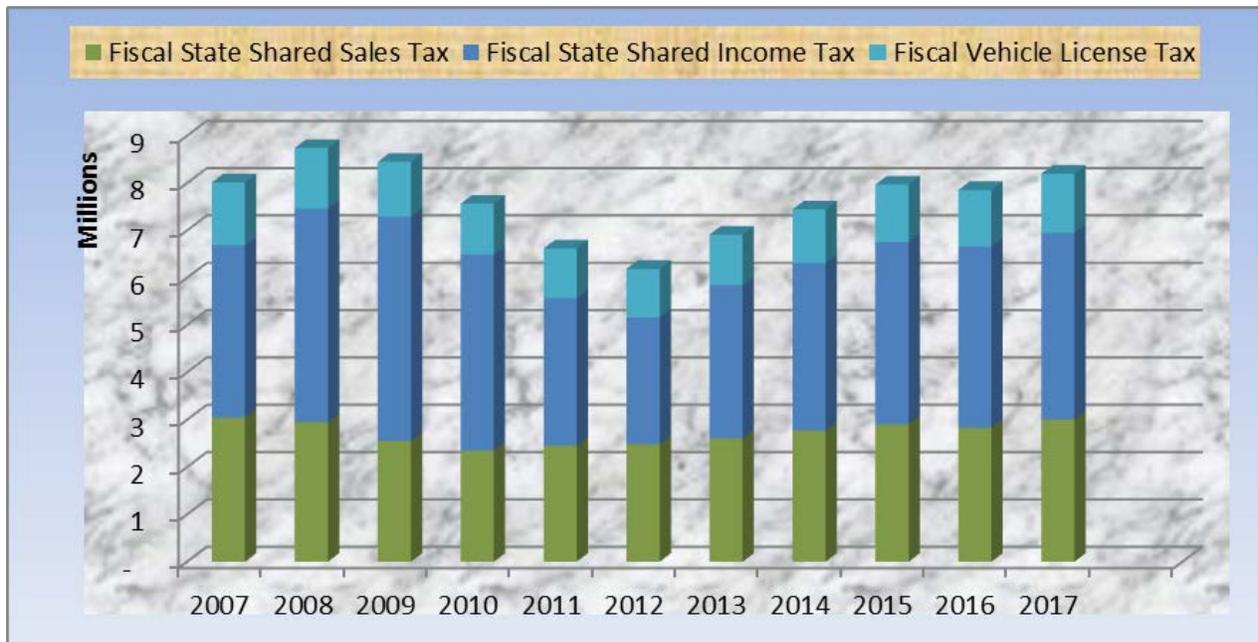


STATE SHARED REVENUES

Cities and towns in Arizona are fortunate to be involved in a fairly progressive state shared revenue program which distributes funds to Arizona municipalities from four state revenue sources. The General Fund accounts for three of the four state shared revenue sources. They include state shared sales tax, state shared income tax, and vehicle license taxes. The Arizona League of Cities and Towns publishes estimates each year for these revenue sources to be used in each city or town budget process.

- State Sales Tax - The estimate for state shared sales tax is approximately 6.0% higher than the estimated amount from last year. This amount may be subject to revision later in the year. The Department of Revenue will send final estimates in late June.
- State Income Tax - The estimate for state income tax is 3.3% higher than last year's estimate. This is the only one of the shared revenues which can be accurately forecasted since it is based on collections from two years ago.
- Vehicle License Tax (VLT) – Vehicle License Tax monies have shown signs of growth, and based on consensus estimates are projected to increase 4.2% from last year.

The following table shows the last ten years of collections, as well as the estimate for the 2016 fiscal year and the budget for the 2017 fiscal year.



The State Legislature approved a new method for determining population used to allocate state shared revenues. While the City's percentage of the total distribution is expected to decrease, the overall amount to be distributed is projected to increase by a more substantial amount. As a result, the three state shared revenues are projected to increase a combined \$345,000 this year. The primary source of shared revenue comes from State Shared Income Tax.

GRANTS

The City does not track grants through the General Fund. Grant activity and projections can be accessed in the special projects fund located near the end of the budget document.

TRANSFERS

These are transfers between funds to account for a wide variety of internal activity. Transfers can be repetitive (year-after-year) or one-time. Repetitive transfers are made to comply with Council directives and contractual commitments or to fund administrative and operations services to name a few. One-time transfers are made for grant matches, to complete or subsidize capital projects, to close balances from one fund to another, or to eliminate projected negative fund balances. A matrix is provided below to identify transfers.

Transfer		Gen. Fund	Court	Capital St.	Water	Sewer	HURF	Debt Service	TOTAL
Out	In								
Gen. Fund			23,500	893,500	325,000		83,500	100,000	\$ 1,425,500
Sewer Fund	814,500				932,000				1,746,500
Water Fund	1,240,500					1,020,000			2,260,500
Sanitation	297,500								297,500
Photo	416,500		416,500						833,000
HURF					184,000				184,000
TOTAL	\$ 2,769,000	23,500	1,310,000	1,441,000	1,020,000	83,500	100,000	\$ 6,747,000	

Budget Transfer Methodology		From	To	Allocation %
Description:				
Photo Enforcement		Photo Enforcement	GF/Cap. St.	50% Each Fund*
Customer Service		Sewer	Water	Per Rate Model
Engineering		GF/Sewer/HURF	Water	25% Each Fund
Utility Administration		GF/Sewer	Water	1/3 Each Fund

* Based on prior year's fund balance.

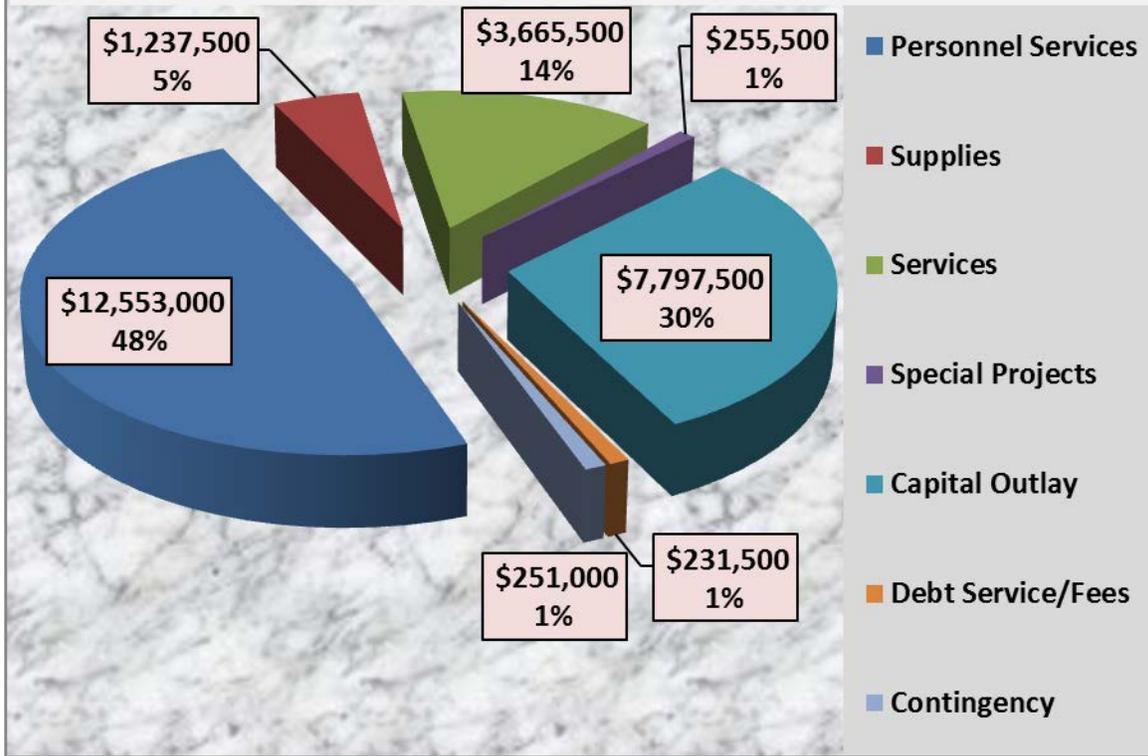
General Fund Revenue net of bond proceeds should increase by \$657,000 or 3% for the next fiscal year.

Primary General Fund Expenditures:

This year's budget stresses "Continuing A Logical And Organized Approach To Governance And Development" while continuing the focus on *emphasizing leadership and excellence in public service, working together to promote a more successful El Mirage, incremental growth and development, creating stability, meeting expectations responsibly, and innovations and efficiency in service delivery*. To create stability, this budget focuses on operations while minimizing increases to the budget. To this end, departments were tasked with being more efficient and effective with the budgets they have. The enhanced revenues have instead been directed to meeting delayed capital needs and to addressing operating costs resulting from enhancements to service delivery.

The General Fund budget is used to pay for public safety, general services, community services, and development services among other functions. To perform these services, the General Fund relies heavily on personnel. Of the 164.8 non-elected positions budgeted this year, 120.9 are accounted for in the General Fund. As a result, 48% of the General Fund budget is established to pay for salaries and benefits (personnel services).

General Fund Expenditures by Category



Description	2017 Budget	2016 Budget	\$ Change	% Change
Personnel Services	\$ 12,553,000	\$ 12,659,500	(\$106,500)	-0.8%
Supplies	1,237,500	1,161,000	76,500	6.6%
Services	3,665,500	3,408,000	257,500	7.6%
Special Projects	255,500	264,000	(8,500)	-3.2%
Capital Outlay/Projects	7,797,500	8,358,000	(560,500)	-6.7%
Debt Service/Fees	231,500	171,000	60,500	35.4%
Contingency	251,000	200,000	51,000	25.5%
Total	\$ 25,991,500	\$ 26,221,500	(\$230,000)	-0.9%

- Supplies/Services/Special Projects/Capital Outlay/Projects/Debt Service/Fees decreased by \$174,500 or 1.3% from last year's budget of \$13,362,000.
- Capital totaling \$7,797,500 has been identified to pay for the items on the following page.

ACCOUNT	DEPARTMENT	DESCRIPTION	AMOUNT
10-540-617	COMMUNITY DEVELOPMENT	PLOTTER/SCANNER	\$33,000
10-551-650	POLICE	REPLACEMENT VEHICLES	200,000
10-551-617	POLICE	RADIO REPLACEMENT	28,000
10-551-617	POLICE	POLE CAMERA	8,000
10-551-659	POLICE	SPILLMAN HR MODULE	7,000
10-561-635	FIRE	PORTABLE RADIOS	16,000
10-561-650	FIRE	REPLACEMENT VEHICLE	48,000
10-480-661	INFORMATION TECHNOLOGY	DESIGN/INSTALL FIBER OPTIC-EL MIRAGE ROAD	100,000
10-480-617	INFORMATION TECHNOLOGY	FIREWALL REPLACEMENT	13,000
10-480-617	INFORMATION TECHNOLOGY	TECHNOLOGY REFRESH	33,000
10-521-654	PARKS	SKATE PLAZA ADDITION	20,000
10-521-654	PARKS	RELOCATE COMMUNITY GARDEN	115,000
10-522-661	FACILITIES	WINDY CITY DOGS BUILDING IMPROVEMENTS	14,500
10-690-699	POLICE	DISPATCH RELOCATION	267,000
10-690-668	ENGINEERING	CITY HALL - CARRYFORWARD	6,895,000
TOTAL			\$ 7,797,500

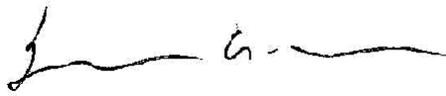
- Council Contingency has been set at \$251,000. Any use of Council Contingency requires Council notification. Because these funds are not assigned to a specific department, they are available for use to meet emergency needs or for unplanned opportunities such as grant matches or newly identified City needs.

Conclusion and Acknowledgments:

I am pleased to present the City Council with a balanced budget that focuses the City resources on achieving Council goals and objectives while maintaining and enhancing community services. This new budget year provides the City an opportunity to “Continue A Logical And Organized Approach To Governance And Development” while continuing the focus of *emphasizing leadership and excellence in public service, working together to promote a more successful El Mirage, incremental growth and development, creating stability and meeting expectations responsibly, and innovations and efficiency in service delivery.*

I would like to thank Deputy City Manager Robert Nilles, Assistant Finance Director Christy Eusebio, the Finance Department, Department Heads, and City Staff for their efforts, hard work, and countless hours spent preparing this balanced budget for the Council’s consideration.

Respectfully submitted to the Mayor and Council of the City of El Mirage



Dr. Spencer A. Isom

City Manager

CITY OF EL MIRAGE, ARIZONA

LIST OF ELECTED CITY OFFICIALS



Mayor Lana Mook

Mayor Lana Mook has called Arizona home for more than 30 years. After retiring from approximately three decades in management, training and patient relations in the health care industry, Mook devoted much of her time to volunteering in El Mirage, pursuing her commitment to do everything she could to improve her community. With a number of other community volunteers, she co-founded the People of El Mirage (POEM), a civic-based community organization focused on helping those in need, as well as informing the public on local issues. Under her leadership, the organization promoted local support for Luke Air Force Base, raised funds for local Cub Scouts, and participated in numerous food and clothing drives for the area's residents in need. In addition, POEM members partnered with local public safety officials to increase safety and awareness in El Mirage neighborhoods.

In 2010, Mook was elected Mayor of the City of El Mirage. She currently serves on the Executive Committee of the Arizona League of Cities and Towns, the Executive Committee of the Maricopa Association of Governments (MAG), Board member of Western Maricopa Coalition (Westmarc), and Board member of the Greater Phoenix Economic Council (GPEC).

Mayor Mook has provided many years of service to a number of organizations including the Phoenix Suns Charities, the Girl Scouts of America, the U.S. Forest Service (Smokey Bear and Woodsy Owl Fire Prevention Programs), and is a past Vice-President of the Greater Phoenix American Bowling Association.

Accomplishments

- Played a significant role in improving the City's image throughout the West Valley and the entire Phoenix metropolitan area. This included developing a partnership with Luke Air Force Base and supporting the F-35A mission.
- Successfully advocated for passage of an \$8 million bond measure to provide El Mirage residents with a community recreational facility with swimming pool and a new police facility.
- Appointed to the League of Arizona Cities and Towns Executive Committee consisting of 25 mayors and councilmembers from across the State. The League provides an important link among the 91 incorporated cities and towns in Arizona representing collective interests at the State Legislature, and providing timely information on important municipal issues.

- Protected basic services such as public safety by successfully advocating for the rehire of four first responders for the Fire Department after they were laid off in 2010. In addition, she encouraged the Police Department to address speeding throughout the community with the assistance of RedFlex photo radar.
- Worked to develop El Mirage's future economic base by approving projects to design quality transportation corridors throughout the City. The design of El Mirage's portion of the Northern Parkway project is ongoing and construction is expected to begin in 2016. Reconfiguration of the Thompson Ranch/Grand Avenue/Thunderbird Road intersection is expected to commence in 2016, and major improvements to Thunderbird Road from 127th Avenue to El Frio Street are scheduled to be completed by mid-2016.
- Improved the appearance and quality of life of El Mirage through enhancements to Gentry Park and Grand Avenue.



Gateway Park Entry Plaza



Vice Mayor Joe Ramirez

Vice Mayor Joe Ramirez has been proud to call El Mirage home for more than 50 years. He graduated from Dysart High School and attended Glendale Community College before beginning work in the construction industry, which led him to a 30-year career that included owning his own construction firm. A straight-to-the-point individual, Vice Mayor Ramirez has always been a supporter of El Mirage and the West Valley. In addition to serving on the City Council, he volunteers his time on numerous civic projects and participates in local events including the Christmas Toy Drive, the Clean Our Community Program, and Habitat for Humanity. Ramirez invites residents to learn more about the issues in the community and join him in working toward a better El Mirage.



Councilman Roy Delgado

Councilman Roy Delgado has served on the El Mirage City Council for 11 years and was last elected in September 2012 to a four-year term. Delgado spent over 20 years in the U.S. Army and National Guard, as well as more than 30 years in management in the oil industry in California and Arizona. His current government service includes the Community Development Advisory Committee (CDAC), which oversees the flow of federal housing and infrastructure project funds received by Maricopa County and awarded on a competitive basis to local governments. The CDAC's funding recommendations are vetted and ultimately approved by the County Board of Supervisors.

Delgado is also a board member of the Citizens Advisory Committee of the County Library District. He was appointed to the position by Former Supervisor Max Wilson and, along with other committee members, serves as a liaison between the district's board of directors, the library administration, and the community.

Councilman Delgado is equally proud of his community service activities. He retired in January 2014 after years of service as a teacher of hunter safety for the Arizona Game and Fish Department. He is currently a volunteer usher for Luke AFB's Catholic community; and he helps raise funds, along with his wife Sue, for student scholarships on behalf of Dysart Unified School District and the West Valley Neighborhood Coalition. As a member of the Elks, the American Legion, and two military officers' associations, Delgado maintains strong ties with the Valley's military community.



Councilman Bob Jones

Councilman Robert (Bob) Jones has called Arizona home for over 50 years, and has been a proud El Mirage resident since 2002. Councilman Jones has a diverse business background which includes years of experience in retail management, sales and distribution, and customer service in both large corporate environments, and as a small business entrepreneur. Later in his career, he followed his heart and entered the world of education, spending years as an elementary school teacher until he retired in 2005. Since that time, Jones has focused his time and energy in the El Mirage community.

Councilman Jones acted as an advocate for children in El Mirage, working on the task force to add Riverview Elementary School as an El Mirage addition to the Dysart Unified School District. He acquired a charter and introduced a Cub Scout program to El Mirage, serving as a Cub Master. He has also served as a member of the Dysart Community Center's Board of Directors. Jones is a member of the Cactus Park Homeowners' Association, and has served as HOA President since 2010. As president, he collaborated with other HOA's and El Mirage City

leaders on community affairs. He was appointed to the El Mirage Planning and Zoning Committee in 2007 and again in 2012, and has served as a committee chairman. He left the P & Z Committee to complete a successful run for City Council in 2014.

Bob has six children and nine grandchildren. He has been married to his wife, Cathy for over 15 years. He decided to run for El Mirage City Council to ensure that El Mirage continues to be an incredible place to live and work!



Councilman Jack Palladino

Born and raised in Chelsea, Massachusetts, Councilman Jack Palladino's commitment to community began over 40 years ago with his service as a medic in the United States Army. After retiring from active duty, he married his sweetheart, Michele, and went to work for the U.S. Post Office as a letter carrier. Over the course of more than 30 years, Palladino's hard work and perseverance were recognized and he was promoted to management in a U.S.P.S. Boston facility. During

this time, he also volunteered as a Little League coach and served with the Knights of Columbus. Shortly after retiring in 2003, Palladino and his wife moved to Arizona where he worked part-time for the Pueblo El Mirage Post Office until September, 2015. Councilmember Palladino is currently a board member of Valley Metro (Regional Public Transit Agency) and the City's alternate board member for the Community Development Advisory Committee (CDAC). The

Palladinos have one son, an eleven year-old grandson, and a four year-old granddaughter who also live in the West Valley. The couple has been married for 47 years. After attending numerous local City Council meetings and volunteering in the community, Palladino decided to run for El Mirage City Council and was overwhelmingly elected in 2010. Palladino believes that one person can make a difference!



Councilman Lynn Selby

Born and raised in Los Angeles, California, Councilman Lynn Selby has a business background spanning more than 30 years. He has managed cash flow and inventories, developed yearly budgets, and managed personnel. Selby and his wife, Danielle retired to El Mirage and began attending City Council meetings regularly and volunteering in the community. In attending the Council meetings, Selby became interested in the workings of the City and wanted to give something back to the community he loves and calls home. Selby was elected to the City Council in August 2010. He served in the U.S. Navy and now volunteers his time as a representative of Operation Lifesaver throughout the State of Arizona, presenting railroad safety programs to government agencies and local organizations. Councilmember Selby is a volunteer on several committees including committee chair of the City's Community Uplift Program. He is a past board member of Valley Metro (Regional Public Transit Agency) and a past board member of the Maricopa Association of Government's (MAG) Domestic Violence Committee. Councilman Selby also helps the El Mirage Fire Department distribute and install free smoke detectors. The Selbys have been married for more than 54 years and have three daughters and four grandchildren.



Councilman David M. Shapera

Councilman David M. Shapera, re-elected to a second four-year term on the El Mirage City Council in 2012, was also a past member and Chairman of the El Mirage Planning and Zoning Commission. He has over 43 years in elected and appointed positions in government. He and his wife, Linda, have been married for 40 years and have four adult children and nine grandchildren. The Shaperas moved to El Mirage in 2002.

Shapera is a retired police officer and worked for the Clark County Coroner Medical Examiner in Las Vegas, Nevada. He recently retired from the Dysart Unified School District. He continues to guest teach at El Mirage schools and is a member of the Dysart Elementary PTO. Shapera has also been a proud member of the Elks Lodge for 38 years and a member of the Thompson Ranch PTA for 8 years.

As an advocate for the new city hall building, new police station, and YMCA recreational facility, Councilman Shapera continues to ensure both buildings will be used to proudly serve the El Mirage community. He strongly supports public safety, and continues working to upgrade City infrastructure within the parameters of affordability.

A vocal advocate for Luke Air Force Base, Shapera works with Luke's leadership toward common goals. Supporting economic development in El Mirage is a priority. Shapera has worked to streamline and assist businesses to open in the City. His new program was adopted by the City Council, which calls for directional signs to help businesses thrive.

Shapera is among council members who are strong advocates for the use of solar panels on City buildings, and he was at the forefront of bringing utility savings to City buildings.

LIST OF APPOINTED CITY OFFICIALS

City Manager – Dr. Spencer A. Isom

City Attorney – Robert M. Hall

City Magistrate – Monte Morgan



Mayor and City Council

Boards and Commissions

Presiding Judge

City Manager

City Attorney

Intergovernmental & Public Affairs, Event Planning & Grant Administration

City Clerk

Fire
22

Fire Services

Fire and Building Safety

Deputy City Manager Administration

Finance

Deputy City Manager Operational Services

Public Works Operations

Information Technology Services

Police

Police Services

Code Compliance

Engineering Services

Economic Development/ Planning and Zoning

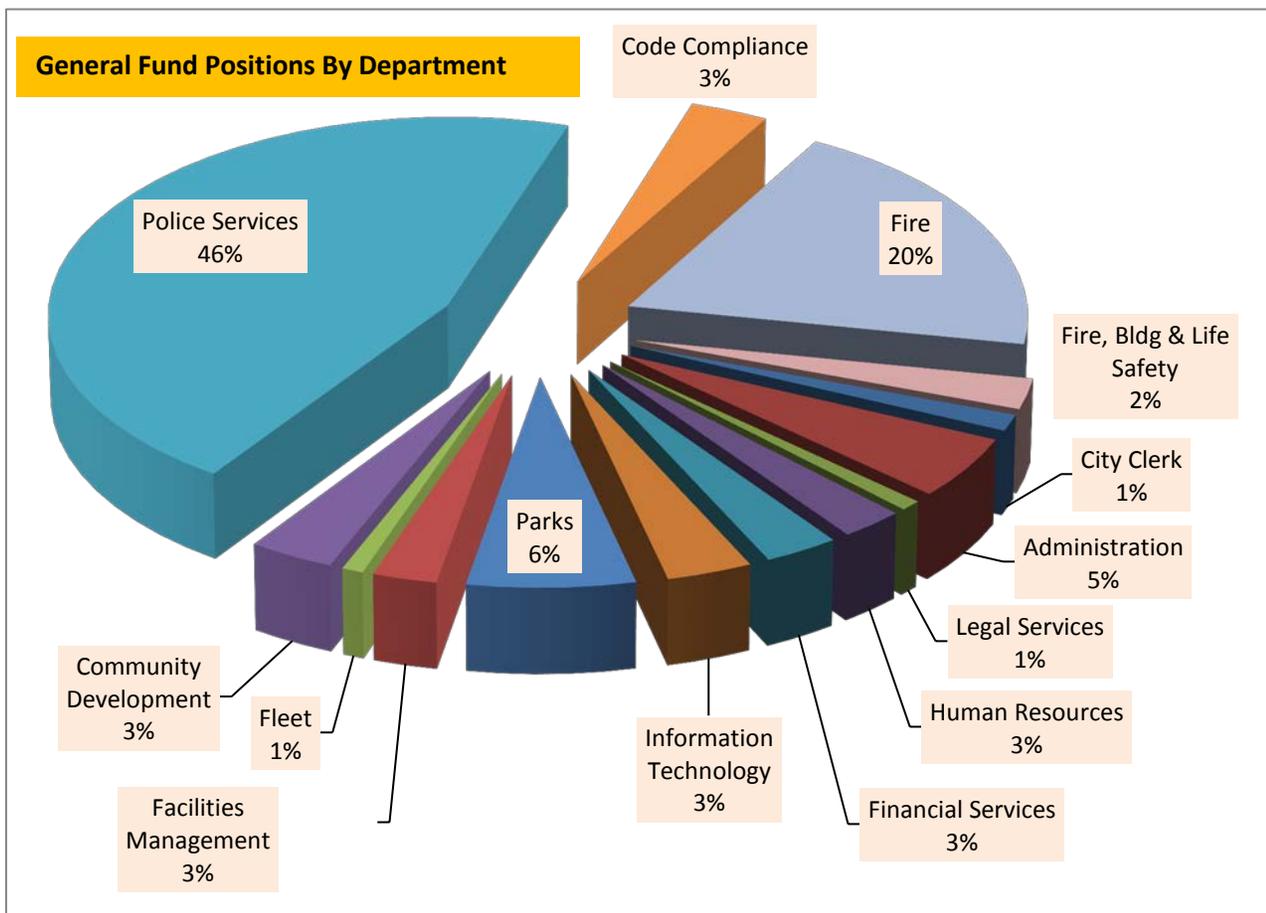
Recreation/Senior Services

Economic Development & Community Services

Human Resources

For the Fiscal Year ending June 30,

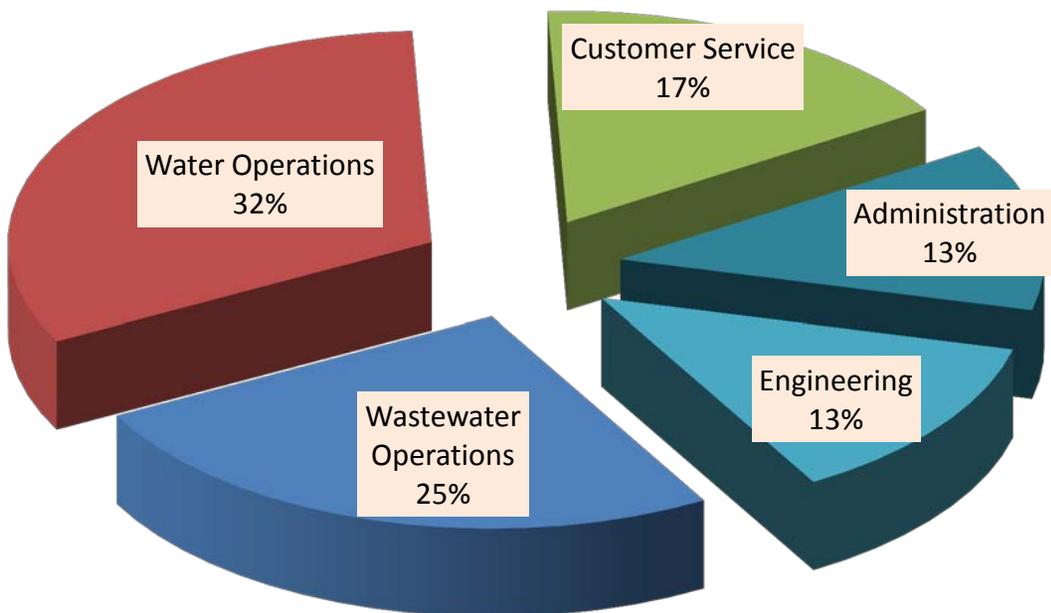
	Authorized Positions			Filled Positions
	2016	2017	Change	2016
GENERAL FUND				
10 490 City Clerk	1.6	1.6	0.0	1.6
10 450 Administration	6.0	6.0	0.0	6.0
10 440 Legal Services	1.0	1.0	0.0	0.0
10 500 Human Resources	3.0	3.0	0.0	3.0
10 511 Financial Services	4.5	3.5	-1.0	4.5
10 480 Information Technology	4.0	4.0	0.0	3.0
10 521 Parks	4.8	7.8	3.0	3.6
10 522 Facilities Management	3.0	3.0	0.0	3.0
10 620 Fleet	1.0	1.0	0.0	1.0
10 540 Community Development	4.0	4.0	0.0	4.0
10 551 Police Services	57.2	55.0	-2.2	54.2
10 552 Code Compliance	4.0	4.0	0.0	2.0
10 561 Fire	26.0	24.0	-2.0	25.0
10 562 Fire, Bldg & Life Safety	3.0	3.0	0.0	3.0
Total General Fund	123.2	120.9	-2.3	113.9



ENTERPRISE FUNDS

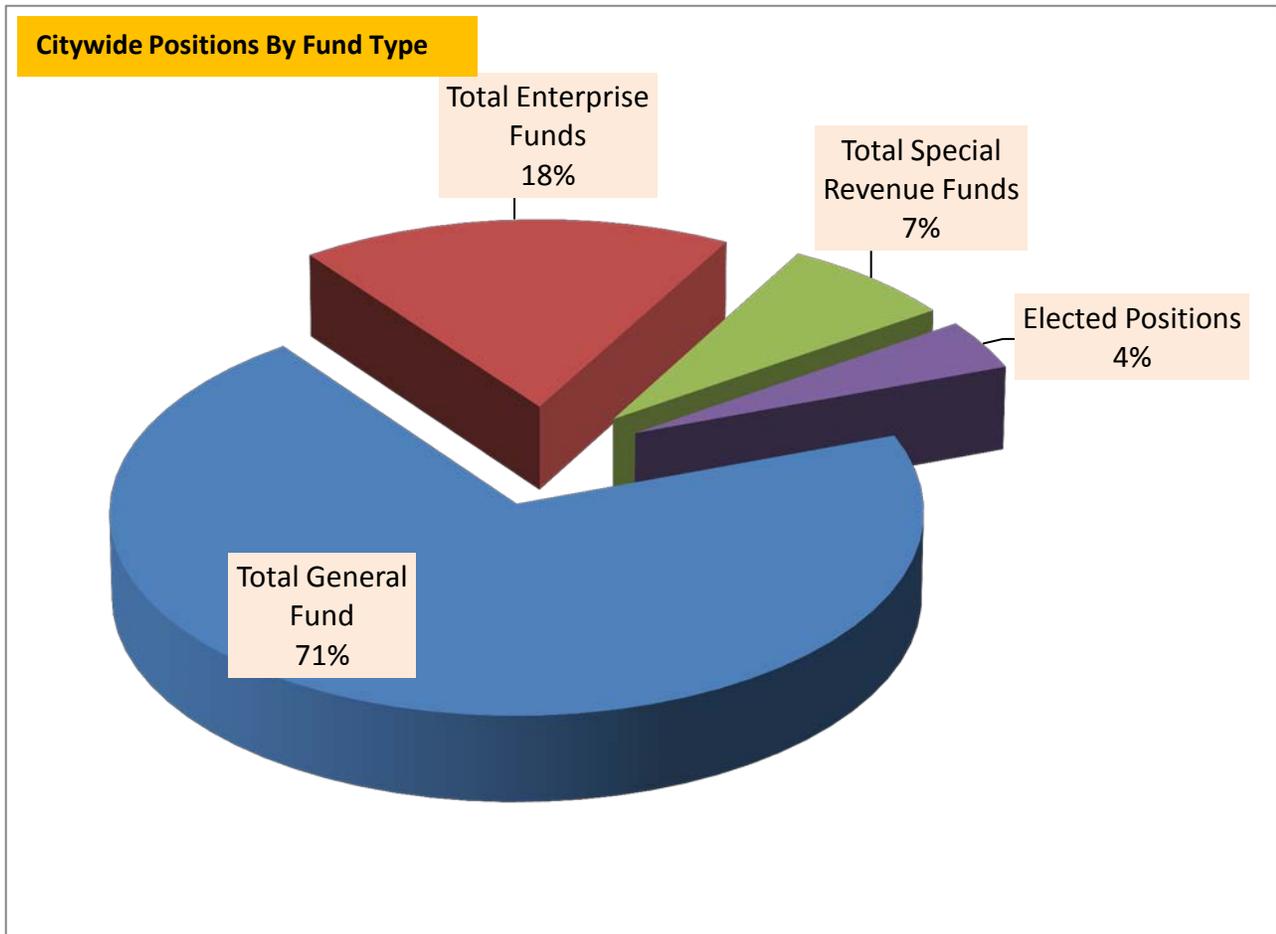
54	400	Wastewater Operations	8.0	8.0	0.0	7.0
53	403	Water Operations	10.7	10.0	-0.7	8.0
53	404	Customer Service	5.4	5.3	-0.1	3.5
53	409	Administration	2.0	4.0	2.0	2.0
53	410	Engineering	4.0	4.0	0.0	3.0
Total Enterprise Funds			30.1	31.3	1.1	23.5

Enterprise Fund Positions By Department



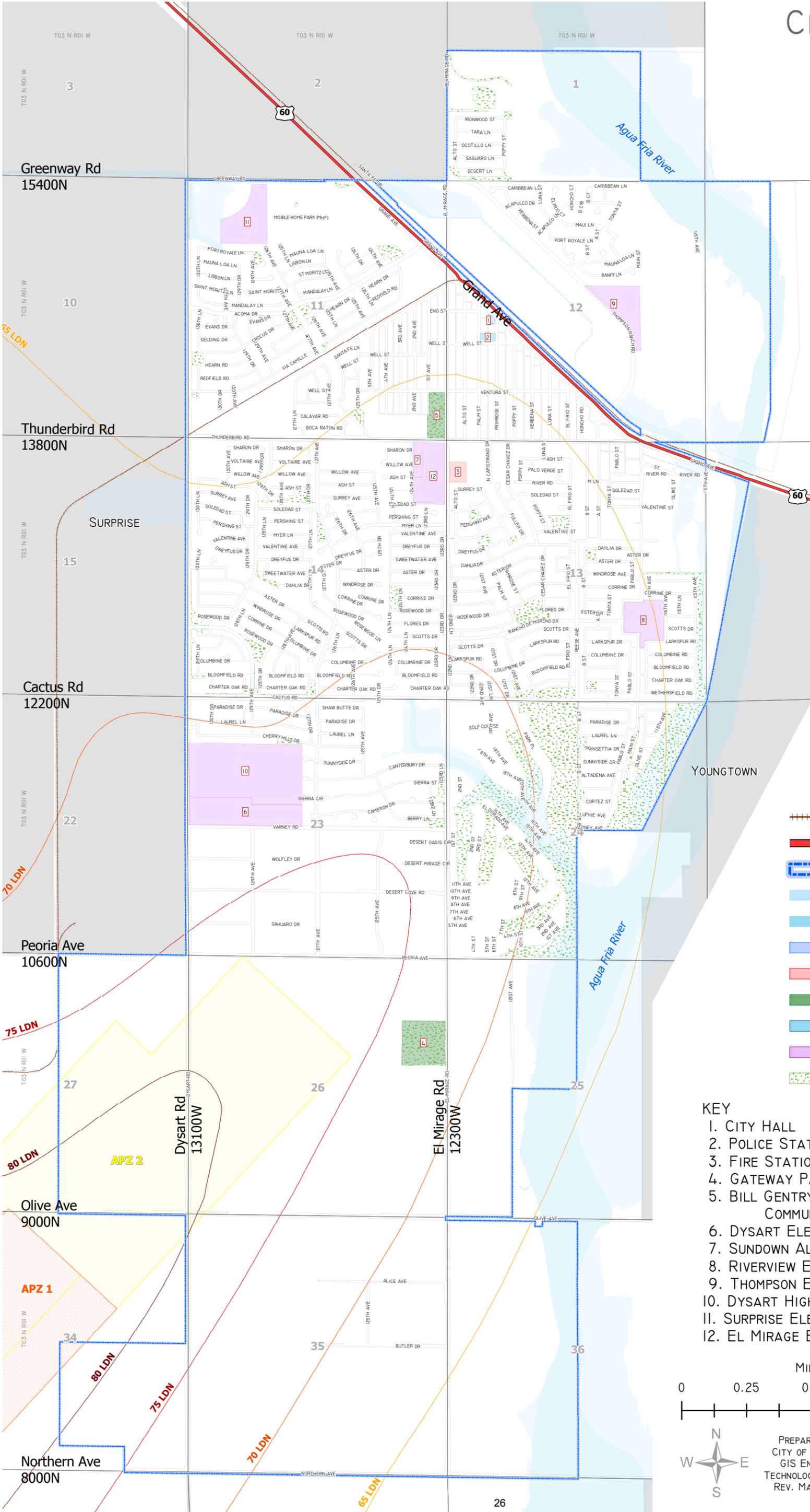
SPECIAL REVENUE FUNDS

14	430	Court	13.1	8.6	-4.5	12.6
21	400	HURF	6.0	4.0	-2.0	6.0
Total Special Revenue Funds			19.1	12.6	-6.5	18.6
Total Non-Elected Positions			172.4	164.8	-7.7	156.0
10	410	Elected Positions	7.0	7.0	0.0	7.0
Total Positions			179.4	171.8	-7.7	163.0





CITY STREET MAP



CITY OF EL MIRAGE
12145 NW GRAND AVENUE
EL MIRAGE ARIZONA 85335

WEBSITE:
WWW.CITYOFELMIRAGE.ORG

PHONE DIRECTORY
CITY HALL
PHONE: 623-972-8116
TDD: 623-933-3258

CITY CLERK OFFICE
PHONE: 623-876-2925
FAX: 623-876-4606

HUMAN RESOURCES
PHONE: 623-876-2946
FAX: 623-876-4604

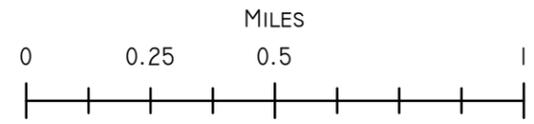
MUNICIPAL COURT
PHONE: 623-815-2186
FAX: 623-815-3466

SENIOR CENTER
PHONE: 623-937-0500
FAX: 623-815-2189

UTILITY SERVICES
PHONE: 623-933-1228
FAX: 623-876-4601

- RAIL ROAD
- HIGHWAY
- CITY BOUNDARY
- 100 YEAR FLOODPLAIN
- 100 YEAR FLOODWAY
- CITY ADMINISTRATION
- FIRE STATION
- CITY PARK
- POLICE STATION
- SCHOOL
- OPEN SPACE

- KEY**
1. CITY HALL
 2. POLICE STATION
 3. FIRE STATION
 4. GATEWAY PARK
 5. BILL GENTRY PARK & COMMUNITY CENTER
 6. DYSART ELEMENTARY SCHOOL
 7. SUNDOWN ALTERNATIVE SCHOOL
 8. RIVERVIEW ELEMENTARY SCHOOL
 9. THOMPSON ELEMENTARY SCHOOL
 10. DYSART HIGH SCHOOL
 11. SURPRISE ELEMENTARY SCHOOL
 12. EL MIRAGE ELEMENTARY SCHOOL



PREPARE BY: JM
CITY OF EL MIRAGE
GIS ENTERPRISE
TECHNOLOGY SERVICES
REV. MARCH 2010



Budget Fundamentals and Policies

Why have we prepared a budget?

The City must adopt a balanced expenditure limitation budget on an annual basis that is enforced under state law for the City as a whole. According to the Arizona Department of Revenue, individual departments and projects may exceed their budgets as long as total City expenditures do not exceed the adopted budget total. The budget is designed to allow as much flexibility as possible for departments to implement Council goals and objectives, while still imposing guidelines. To this end, the budget is itemized at the departmental level for operating expenditures and the project level for capital expenditures. The current budget provides expenditure allocations by Fund, Department, and Expenditure categories.

For the operational budget, it is the expenditure categories that management will use to monitor a department's fiscal responsibility and its success at planning out the year. These budget categories are made up of individual line items and budget requests were submitted and detailed by line item. For capital projects, the budget will be monitored on a project basis. The budget format includes staffing levels by department. This document is intended to provide insight into the operating policy of the City, as well as demonstrate the City's commitment to fiscal responsibility and the needs of the citizens.

Citizens and the general public may use the budget as a document that demonstrates the planned activities of the City for the next twelve months. The document will also give insight as to the policies and procedures that guide the economic growth of the City this fiscal year and into the future. The budget represents not only a detailed twelve-month plan, but also a framework for the future.

Budgeting is only part of the larger planning process on which the City of El Mirage has embarked. It is the strategic planning process that establishes where the Council would like the City to go and establishes what the overall City goals are. The budget provides funding for the activities that will allow the City to achieve these goals, and spells out the organizational and financial operations for each of the City's departments. The budget will be used by departments and City management to tie together the services that are being provided with the overall goals of the City Council.

It is through the budget that Council allocates resources to fund its priorities and against which the overall performance of the City will be measured. The budget may be used by the public, developers, bond rating agencies and other organizations to identify priorities, services, performance and undertakings planned for this and future fiscal years, as well as the underlying philosophies that guide them. It is the budget that connects long-term strategic planning with the services that the City provides on a daily basis.

Financial Strategies:

The major theme of the City's budget and financial forecasts is "*Continuing A Logical And Organized Approach To Governance And Development*". while continuing to focus on *emphasizing leadership and excellence in public service, working together to promote a more successful El Mirage, incremental growth and development, creating stability and meeting expectations responsibly, and innovations and efficiency in service delivery.*



Gateway Park
Special Event

The core value of ensuring long-term sustainability combined with adequate reserves to deal with short-term revenue fluctuations is crucial to maintain the service levels our residents have come to expect. With that in mind, the following policy guidelines are recommended to assist in assuring an adequate fund balance and sustainable operating expenditures exist:

1. A minimum of \$6,000,000 in General Fund operating revenue will be placed in reserve as an economic stabilization fund in all operating funds.
 - a. Reserve amounts are not programmed for expenditure and are only available for use within the confines of the City's expenditure limits. All remaining estimated sources have been programmed for use. Contingencies have been recorded in various funds, which means that they have not been allocated for any specific activity. Although not allocated to a specific purpose, these funds are a critical component of the City's five-year capital improvement plan.
2. Any excess of revenues over expenditures will be carried forward into future budgets to establish a beginning Fund Balance. As a non-recurring revenue source, beginning fund balances should only be used to fund capital or other one-time projects.



Annual Fall Festival

3. Develop the City in a manner that will attract residents and businesses by concentrating efforts and limited resources on those services that are most needed and desired by residents. Increases in population, tax base, commercial and retail activity, and the City's economic development efforts must continue to provide additional revenue to offset the costs related to both continuing and expanding services.

City of El Mirage – Financial Budget Policies:

Each year, the City Council re-affirms the financial policies (guidelines) that are utilized in the development of the budget. These policies are intended to ensure that the long-term desires of the Council will be met within the financial constraints of the City. These policies are the foundation of the budget process each year and can be found in Section 3 of the adopted financial policies.

Purpose: Require the City to systematically plan, adopt, and manage annual operating budgets.

Section 3.1: Introduction

- 3.1.1 The Council shall annually review, re-affirm, amend as necessary, and adopt budget policies (guidelines) as part of the process to develop, consider, and adopt tentative and final budgets. The budget policies will address revenues, expenditure controls, grants, transfers, reserves/contingencies, balances, and reporting. These policies are intended to ensure that the long-term desires of the Council will be met within the financial constraints of the City.

Section 3.2: General

- 3.2.1 The Council shall use the budget process to weigh all competing requests for City resources within expected fiscal constraints. The Council shall discourage requests for new, ongoing activities outside the budget process.
- 3.2.2 The City shall rely upon ongoing revenues to fund ongoing expenditures and avoid one-time sources of revenues to fund ongoing activities.

- 3.2.3 The Finance Director shall annually prepare 5-year revenue and expenditure forecasts to examine the City's ability to absorb operating costs due to changes in the economy, service demands, service levels, and capital improvements.
- 3.2.4 The Finance Director shall prepare, and the Council shall adopt, a department-level operating budget as presented in schedule E of state budget forms.
- 3.2.5 The Council may compare service delivery alternatives to ensure that quality services are provided at the most competitive and economical cost. Finance shall direct departments to identify all activities that may be provided by another source and review options/alternatives to current service delivery. The City shall review service delivery alternatives continually.
- 3.2.6 The City shall fund current year capital projects as follows:
 1. Bonds
 2. Grants
 3. Funds accumulated (fund balances) prior to budgeting for capital expenditures.
- 3.2.7 The City shall practice conservatism in budgeting for both revenues and expenditures to ensure the City can meet its ongoing obligations. The City shall not budget excess funds collected (fund balance) for ongoing expenditures.

Section 3.3: Revenues

3.3.1 The City shall develop diversified and stable revenue sources to protect activities from short-term fluctuations in any single revenue source.

3.3.2 The City shall not dedicate revenues for specific purposes unless required by law, Council Policy, or Generally

Accepted Accounting Principles (GAAP). The Finance Director shall deposit all non-restricted revenues in the General Fund for appropriation through the budget process.

3.3.3 The Council shall review user fees and charges annually to ensure recovery of all direct and indirect costs of service, unless full cost recovery would be excessively burdensome on citizens receiving service.

3.3.4 The Council shall adjust rates for enterprise operations (water, sewer, and sanitation) based on ten-year fund plans.

3.3.5 The Council shall annually set the primary property levy with adjustments limited to 102% of the prior fiscal year's maximum allowable levy, plus new construction and reimbursement for the prior calendar year's tort liability payments.



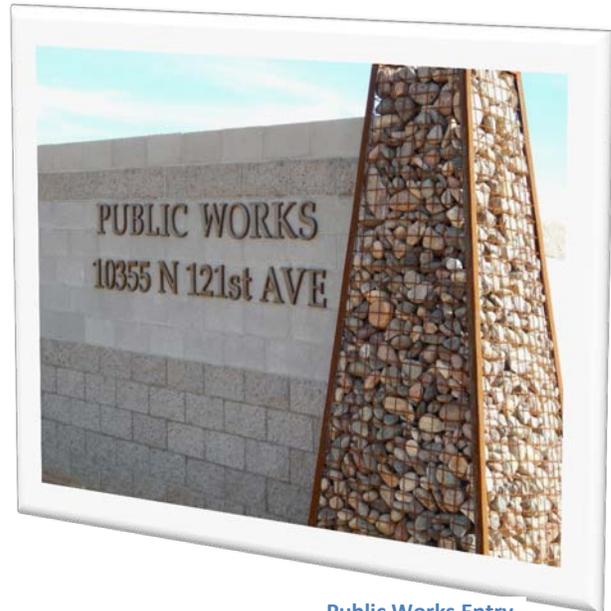
Gateway Park Splash Pad

Section 3.4: Grants

- 3.4.1 The City may rely on grants to leverage City funds. The City shall avoid inconsistent and/or fluctuating grants to fund ongoing activities. In the event of reduced grant funding, the City may substitute City resources only after all other priorities and alternatives are considered.
- 3.4.2 Whenever possible, the City shall consider grant funded projects which require City matching or operating funds as part of the budget process. Any grant funded expenditure should include a five-year analysis of the amount of City funds required to subsidize its operation.

Section 3.5: Transfers and Interfund Loans

- 3.5.1 All requests for transfer require written justification explaining the rationale and fiscal impact.
- 3.5.2 Any transfers between funds, projects, or contingencies require City Council approval. Transfers from department to department within a fund or from line item account to line item account within a department shall require City Manager approval.
- 3.5.3 The Council must review and approve interfund loans.



Public Works Entry Monument

Section 3.6: Reserve/Council Contingency

- 3.6.1 Council Contingency Funds. The City may use contingency funds when additional funds are needed to offset unexpected expenditure increases or when unanticipated events threaten the public health or safety. The City Manager shall review and may approve use of contingency funds in accordance with the City's procurement policy.
- 3.6.2 Reserve Funds. The Council will not budget reserve funds. Reserve funds are "savings" intended to offset revenue shortfalls during a fiscal year. If there is a shortfall in revenue, the City shall use reserve funds in accordance with the City's fund balance policy. The City may establish reserves for all operating funds. An operating fund is a fund that has salary expenses or collects user fees for services performed (excludes grant and capital funds).
- 3.6.3 Debt Service Funds. The City may accumulate secondary property tax revenues in an amount equal to six months of debt service to ensure that the General Fund is not subsidizing debt service payments. The City shall not collect and reserve secondary property taxes in an amount exceeding twelve months of debt service unless the City intends to prepay general obligation bonds.
- 3.6.4 Debt Service and Replacement Reserves. The City shall fund debt service and replacement reserves to meet required bond covenants including repair and replacement funds in the water and sewer funds.

Section 3.7: Budget Process

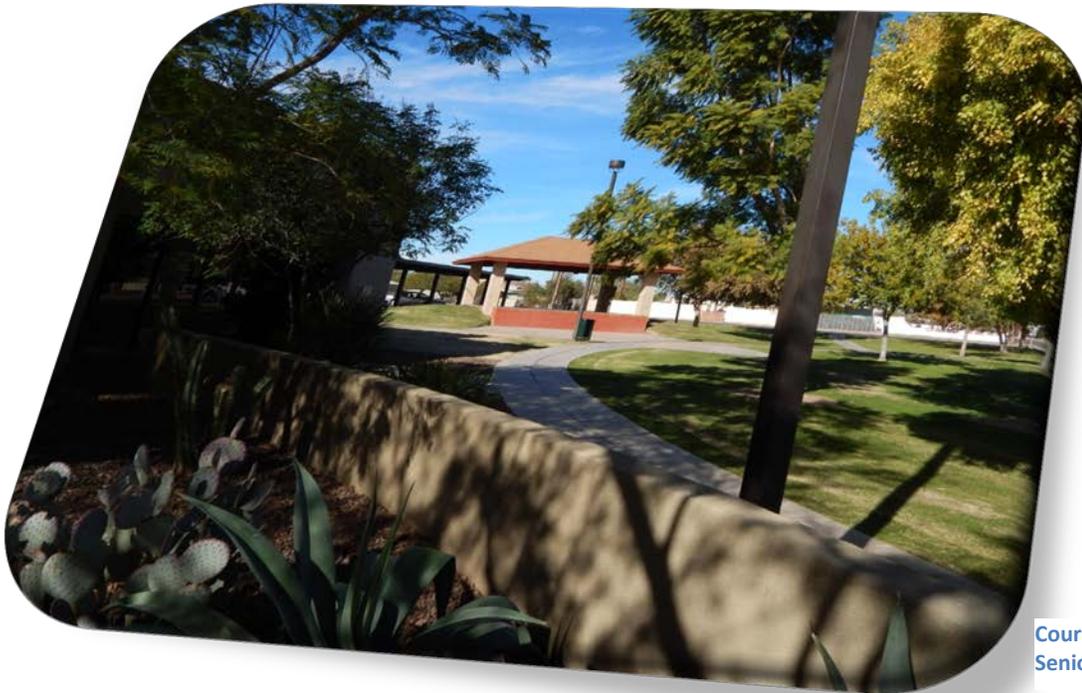
- 3.7.1 The City shall monitor and follow the budget process throughout the year. The Finance Director, in consultation with the City Manager, shall initiate the formal budget process by distributing to departments a budget packet that includes an outline of the budget schedule, year-to-date expenditures and revenues, and all applicable budget forms.
- 3.7.2 The City Manager and Finance Director shall schedule and host a budget introduction session with all department heads.
- 3.7.3 Departments shall prepare and submit their requests to the Finance Director.
- 3.7.4 The Finance Director shall prepare summary reports, along with detailed budget requests, and submit the reports and detail to the City Manager.
- 3.7.5 Department heads shall individually present capital and operating requests to the City Manager.
- 3.7.6 The City Manager shall review budget requests and provide further guidance to departments.
- 3.7.7 The City Manager and the Finance Director shall present the recommended draft budget to Council for review and discussion at a Council retreat. As required, department heads may be present and participate in the Council retreat.
- 3.7.8 After the Council retreat, the Finance Director shall revise the draft budget and prepare a recommended tentative budget. The City Manager and Finance Director shall present the recommended tentative budget for Council consideration and adoption at a regular Council meeting. Capital projects and acquisitions that have not been completed in the current fiscal year are added to the tentative budget as carry forward projects, and the beginning fund balance is adjusted accordingly.
- 3.7.9 After Council action, the Finance Director shall publish the tentative budget for two consecutive weeks in the local paper.
- 3.7.10 The Council shall schedule and host a public hearing on the budget, after which the Council shall consider and may adopt the final budget. The Finance Director shall ensure that budget adoption adheres to all statutory hearings, publications, and requirements.
- 3.7.11 The Council shall set the final property tax levy in accordance with state law.
- 3.7.12 After the Council adopts the tentative budget and sets the expenditure limitation, the City shall not expend more than the total appropriated for all funds.



Fiesta Dancers

Section 3.8: Budget Basis

- 3.8.1 The City prepares budgets on a cash basis. This is different than the accounting process which utilizes a modified accrual basis.
- 3.8.4 Independent auditors shall annually provide a reconciliation of actual expenditures compared to the adopted budget in accordance with state law.
- 3.8.3 The City shall use the Annual Audited Financial Statements (Audit) to detail the final status of the City's finances compared to budget on the basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. Exceptions are as follows:
 - 1. Compensated absences are accrued as earned by employees (GAAP) as opposed to being expended when paid (Budget).
 - 2. Capital Outlay within the enterprise funds are recorded as assets on a GAAP basis and expended on a budget basis.
- 3.8.2 Due to expenditure limitation statutes, the City must identify all possible expenditures and corresponding revenues within the budget. The Finance Director and department heads shall closely monitor expenditures to ensure that they are being spent for the purpose identified in the budget and that the corresponding revenue is adequate. The Finance Director shall establish and maintain a detailed accounting structure to record revenues and expenditures at the level of detail shown in the budget.



Courthouse and Senior Center

Section 3.9: Funds

- 3.9.1 State law only requires the existence of two funds - the General Fund and the Highway Users Revenue Fund (HURF).
- 3.9.2 The City may create and maintain other funds by statute, agreement, ordinance, contract, or to provide balance sheet accounts for tracking purposes. To the extent feasible, the City may limit the number of funds to comply with GAAP.

FISCAL YEAR 2017 Budget Process Guidance:

As the City begins this year’s budget process, a few modifications or clarifications have been made to improve or simplify the process.

- The legal level of budgeting is the fund, except for the General Fund which is at the department. The line item budgets are intended to be used by departments and management for cost control.
 - Baseline budgets have been established for supplies and services for each department (One-time funding has been eliminated.).
 - Budget requests cannot exceed the current fund\department budget amount without providing required supplemental information and receiving approval from the City Manager and the City Council.
 - If a department is requesting funds in excess of the baseline budget, the appropriate forms and justification must be provided.
 - Line item budgets need to be recorded in increments of \$500.
- Positions will be budgeted in the “home” department (where general operations expenses for that position are recorded) and charges to other funds/departments will be done through transfers and labor distributions. Police grant positions will be budgeted in the General Fund and a labor distribution will transfer expenses to the fund receiving the grant. This is similar to special events, court, and other City operations.
- Local matches for grants will be budgeted in the “home” department and the grant portion of the expense will be recorded in the fund receiving the grant.
- Carry forward capital items will be automatically brought forward by Finance unless Finance is directed otherwise.
- New revenue
 - If new or changed fees and charges will impact revenues by more than \$5,000 annually, the department is responsible for notifying Finance of the amount of the impact. The department is responsible for maintaining support documentation that demonstrates the amount of the proposed fee.
 - Significant revenue assumptions are shown in the table below.

PROPERTY TAX AND TRANSFER GUIDANCE FOR FY 2017

FUND	DESCRIPTION
Debt Service	Secondary Property Tax – same levy as last year
General	Primary Property Tax – same levy as last year
General	Transfer to Debt Service of \$100,000
General, Sewer, and HURF	Transfer 25% of Engineering cost to Water
General and, Sewer	Transfer 33% of Utility Administration cost to Water
Water\Sewer\Sanitation	Transfers per current rate study

Summary

The foundation for this year’s budget is substantially more stable in comparison to previous years. Revenues are projected to increase minimally, providing confidence that the City has turned the corner and will continue to strengthen its financial position. Voters authorized the debt necessary to ensure that essential infrastructure is in place. These actions have created stability in the City’s revenue structure. This budget will focus on *“Continuing A Logical And Organized Approach To Governance And Development”*, emphasizing leadership and excellence in public service, working together to promote a more successful El Mirage, incremental growth and development, creating stability, and meeting the expectations of both the Council and the public responsibly.

State and Federal Fiscal Influences

Expenditure Limitations

All cities and towns in Arizona are subject to some form of expenditure limitation. However, as of March 2016, 79 cities and towns have adopted alternative expenditure limitations or modified their expenditure limits in some way.

Budget Forms

The Auditor General's office has posted budget forms to their website. It is not necessary to send in a copy of the budget to their office. State law requires the forms to be posted on a municipality's website. State law requires additional information on employee compensation and benefits to be reported. In order to facilitate this, the Auditor General has provided a place to report this information on their budget schedules. Municipalities must prominently post on their websites both the adopted tentative budgets and the adopted final budgets for the last five years. These documents must be posted within seven business days of their final adoption.

Social Security Rates

Contributions to Social Security are divided into two segments - old age and survivor benefits, and Medicare. The current contribution rate for the first segment is 6.2 percent for employees and 6.2 percent for employers, on the first \$118,500 of salary. The contribution rate for the second segment is 1.45 percent and there is no maximum salary threshold. These rates are current through calendar year 2016.

Arizona State Retirement System (ASRS) Contribution Rate

For those of you in the state retirement system, the contribution rate for FY17 is a 50/50 split: Employees must contribute 11.34% for retirement and 0.14% for long-term disability; and employers contribute 11.34% and 0.14%, respectively.

Additionally, state law requires ASRS to administer an Alternate Contribution Rate (ACR) to ASRS participating employers that employ ASRS retirees who return to work. The law requires that an ACR be charged to and paid for by the employer, which applies to all ASRS retirees who return to work for an ASRS employer regardless of early or normal retirement status, and regardless of the number of hours worked in a pay period. For Fiscal Year 2016-17 beginning July 1, 2016, the ACR will be 9.47%.

Public Safety Personnel Retirement System (PSPRS) Contribution Rate

Changes were made to PSPRS rates in the 2011 session that increase contribution rates for employees. The rate schedule in FY' 17 will be 11.65% or a split of 1/3 for employees and 2/3 for employers, whichever is lower. SB1428 from the 2016 legislative session creates a new Tier 3 for PSPRS employees hired after July 1, 2017. The contribution rate for all future employees will be shared on a 50/50 basis.

If a retired PSPRS member returns to work in a PSPRS covered position, the employer is required to pay an alternate contribution rate (ACR). The ACR will be equal to the contribution rates for employers, except that the ACR will have an 8 percent minimum contribution.

Municipal Water Charges

A municipality may not seek recovery of water and wastewater charges from anyone other than an individual who has contracted for the service and resides or has resided at the service address when the residential property contains four or fewer units. A property owner, an immediate family member of the person who does not reside at the property or any other entity, at its sole discretion, may contract for water and wastewater service with a municipality and shall provide payment for such services.

New or Increased Tax or Fee Posting Requirement

A municipality that chooses to levy or assess any new or increased taxes or fees must provide written notice of the change at least 60 days before the date the proposed tax or fee is approved or disapproved on the municipality's homepage of its website. This requirement does not apply to development impact fees but it does apply to an increase in the property tax rate.

Prohibited Fee

A recent change to state statute prohibits municipalities from providing for any public service by levying or assessing a municipality-wide tax or fee against property owners based on the size or value of the real property or improvements unless it was adopted in compliance with the statutes governing property taxes. (Municipalities that adopted an ordinance before December 31, 2013 requiring property owners to obtain fire prevention and control services are grand-fathered.)

Residential Rental Tax

Municipalities are prohibited from imposing or increasing transaction privilege taxes on the rental of residential property unless the increase is approved by the voters at a regular municipal election.

Property Tax Levy Report

Cities and towns preparing to have a public hearing on a property tax levy must publish a report that includes estimates of both expenditures and revenues related to the levy. This report must be published in a newspaper, on the city or town's website, and made available at libraries and administrative offices. The newspaper publication must also include a physical address for the library and the city or town website address. If a municipality's rate is set to increase, the city or town must provide 60-days' notice on its website.

Truth in Taxation

The law requires the county assessor, on or before February 10 of each year, to transmit to each city and town an estimate of the total net assessed valuation of the city or town, including new property added to the tax roll. On or before February 15 of the tax year, cities and towns must make the property values provided by the county assessor available for public inspection. If the proposed primary tax levy amount, excluding amounts attributable to new construction, is greater than the levy amount in the previous year, the city/town must go through the "truth in taxation" procedures. It is very important to note that it is the levy amount and not the rate that triggers the truth in taxation procedures. If the proposed levy requires "truth in taxation," the city or town must publish a notice and press release concerning the increase and hold a public hearing.

The following apply to these requirements:

1. The notice has to be published twice in a newspaper of general circulation in the city or town. The first publication shall be at least fourteen but not more than twenty days before the date of the hearing for the proposed levy. The second publication must be at least seven but not more than ten days before the hearing. The hearing must be held at least fourteen days before the adoption of the levy. The hearings for truth in taxation, the adoption of the levy and the adoption of the budget may be combined into one hearing. The truth in taxation hearing must be held before the adoption of the final proposed budget.
2. The notice has to be published in a location other than the classified or legal advertising section of the newspaper.
3. The notice must be at least one-fourth page in size and shall be surrounded by a solid black border at least one-eighth inch in width.

4. The headline of the notice must read “Truth in Taxation Hearing - Notification of Tax Increase” in at least eighteen point type and the text must be in substantially the same form as the statute.
5. The city or town is also required to issue a press release with the same information that is included in the required notice.

If your city or town is subject to Truth in Taxation this year, you must adopt your tentative budget before the statutory deadline of July 15 in order to meet deadline requirements for the publication of Truth in Taxation notices. The law also provides that in lieu of publishing the notice, it may be mailed to all registered voters in the city or town at least ten but not more than twenty days before the hearing on the proposed levy. It also requires that a roll call vote be taken on the matter of adoption of the primary property tax levy if an increase is proposed. Following the public hearing, the city or town must, within three days of the hearing, mail a copy of the truth in taxation notice, a statement of its publication or mailing and the result of the council’s vote to the property tax oversight commission.

Property Tax Oversight Commission
Arizona Department of Revenue
1600 West Monroe
Phoenix, Arizona 85007
Attn: Office of Economic Research and Analysis

Both the hearing and the notice can be combined with the regular budget notices. To reiterate, even if a city/town primary property tax rate remains the same but your levy increases by more than what is attributable to new construction, perhaps because of an increase in assessed valuation, that city or town must follow “truth in taxation” notification procedures.

2016 Population Figures for Shared Revenues

Pursuant to one of the League’s Resolutions, HB2483 has been introduced in the legislature and, as of this publication, appears to be on its way to enactment. The bill makes the following changes to statutes regarding population figures used for state shared revenue purposes:

- A city or town may use either the most recent population estimates from the U.S. Census Bureau or the results of a special mid-decade census (if they have conducted one) as the basis for distribution of state shared revenues for FY 2016-17.
- A city or town may only use the results of the special census for one year, and beginning on July 1 in the second year after the special census, requires the city or town to use the most recent population estimates from the U.S. Census Bureau as the basis for distribution of state shared revenues.
- The most recent population estimates of the U.S. Census Bureau must be used annually for distribution of state shared tax revenues to all cities and towns beginning on July 1 in the second year following the decennial census through June 30 of the year following the next decennial census.

Informational Pamphlet Required for Bond Elections

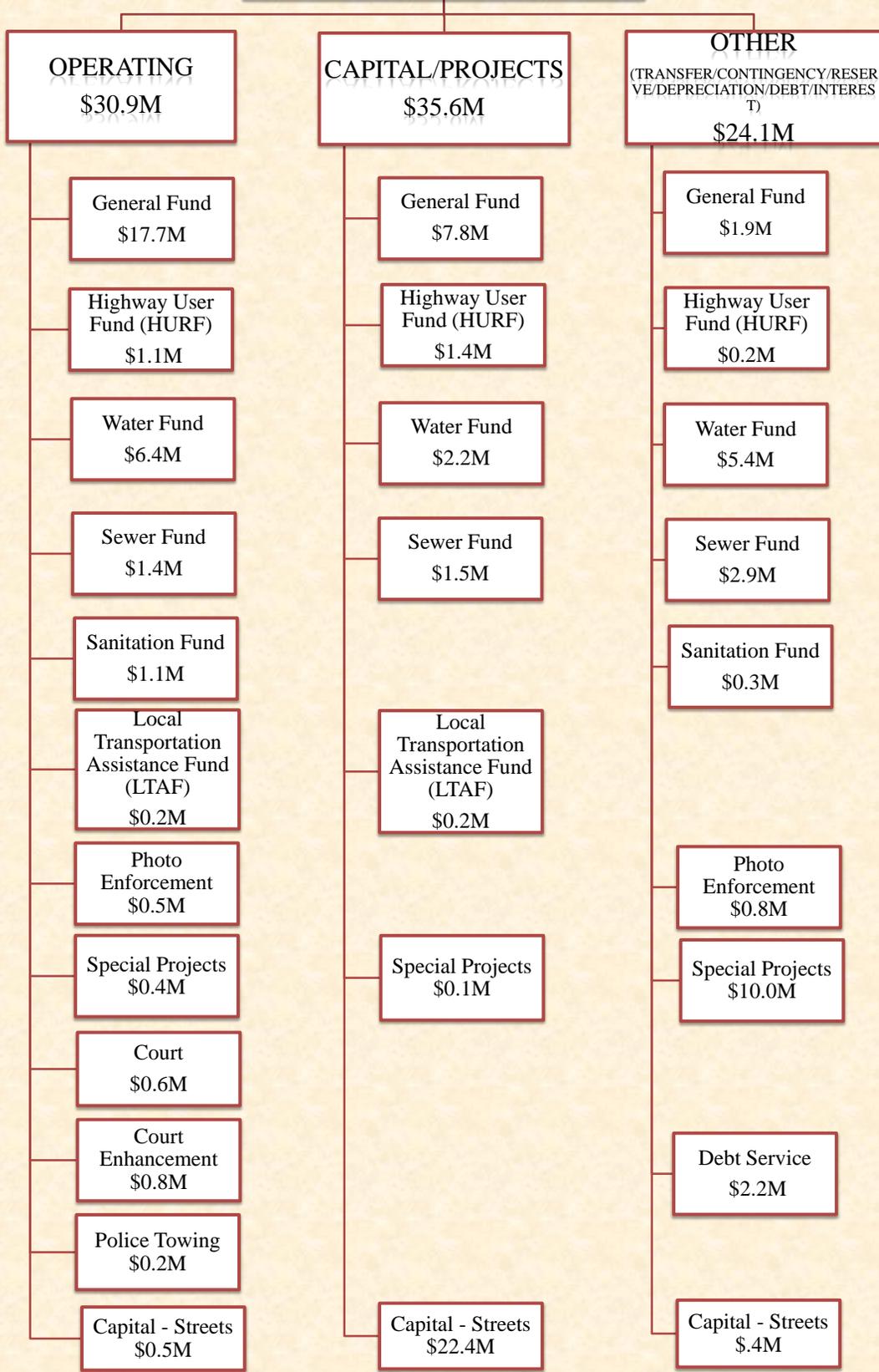
Current law requires that an informational pamphlet be issued in connection with bond elections. The pamphlet must provide examples of how the bond will impact the taxes for a \$250,000 home, a \$1 million commercial property and an agricultural property valued at \$100,000. Additionally, the example value for commercial property is reduced to \$1 million.

City of El Mirage, Arizona

Fund Structure

Fund Name	Major Revenues	Major Expenses
General Fund	Sales Tax, Franchise Fees, State Shared Revenues, Fund Transfers	Police, Fire, Parks, Administration, Planning, Maintenance, Clerk
Water Fund	User Charges Bonds	All Costs associated with providing water
Sewer Fund	User Charges Bonds	All Costs associated with providing sewer
Sanitation Fund	User Charges Bonds	All Costs associated with providing Sanitation
Highway User Revenue Fund (HURF)	State Shared Highway User Tax Revenues	Street Improvements, Maintenance, Capital Additions
Local Transportation Assistance Fund (LTAF)	State Funding Has Been Eliminated	Taxi Voucher Service and Street Construction
Capital Projects - Streets Improvement Fund	Bonds	Construction and Acquisition of Streets Facilities, Infrastructure and Equipment
Court Fund	Fines	Court Daily Operations
Court Enhancement Fund	Fines	Court Enhancement Activities
Photo Enforcement Fund	Fines	Direct Costs Related to Photo Radar
Police Towing Fund	Fines	Costs related to tow activity ARS 28-3511
Special Projects Fund	Donations	To Account for Donation and Grant Activity
Debt Service Fund	Property Taxes	All Property Tax backed Debt Payments

Total Draft Budget \$90.6M



Consolidated Summary
Revenues (Sources) and Expenditures/Expenses (Uses)
All Funds

	<u>Sources/ Revenues</u>	<u>Uses/ Expenditures /Expenses</u>	<u>Difference</u>
General Fund	18,065,000	25,740,500	(7,675,500)
Water Fund	9,260,000	8,979,000	281,000
Sewer Fund	3,108,000	2,952,000	156,000
Sanitation Fund	1,575,000	1,129,500	445,500
Court Fund	345,000	568,500	(223,500)
Court Enhancement Fund	140,000	790,000	(650,000)
Court Photo Enforcement Fund	485,000	485,000	0
Highway User Revenue Fund	1,950,000	2,477,000	(527,000)
LTA Fund	96,000	396,000	(300,000)
Police Towing Fund	71,000	221,000	(150,000)
Debt Service Fund	2,030,000	1,135,000	895,000
Capital -Streets Fund	9,100,000	23,332,500	(14,232,500)
*Special Projects Fund	449,500	521,500	(72,000)
Total before Contingency, Transfers, Depreciation & Bonds	46,674,500	68,727,500	(22,053,000)
*Contingency	10,000,000	10,251,000	(251,000)
Total before Transfers, Depreciation & Bonds	56,674,500	78,978,500	(22,304,000)
Transfers	6,747,000	6,747,000	0
Bond Proceeds/Principal	2,579,000	2,416,500	162,500
Depreciation	0	2,510,000	(2,510,000)
Total Sources/Uses	66,000,500	90,652,000	(24,651,500)
Fund Balance Beginning			36,233,000
Fund Balance Ending			11,581,500

* \$10 million of Sources moved from Special Projects Fund to Contingency for presentation purposes only.

Summary of Revenues, Expenditures, Expenses, and Changes in Fund Balance

	General Fund	Water Fund	Sewer Fund	Sanitation Fund	Court Fund	Court Enhance Fund
Beginning Fund Balance	17,399,000	661,000	1,538,000	102,000	200,000	650,000
<u>Revenues</u>						
Taxes	9,110,000					
Licenses and Permits	250,000					
Intergovernmental	8,200,000					
Grants	0	0	0		0	
Charges for Services	265,000	9,040,000	3,108,000	1,575,000		
Fines and Forfeitures	25,000	200,000			220,000	140,000
Miscellaneous	215,000	20,000		0	125,000	0
Total Revenues	18,065,000	9,260,000	3,108,000	1,575,000	345,000	140,000
<u>Expenditures/Expenses</u>						
Personnel Services	12,553,000	1,792,500	588,500	30,000	485,000	98,000
Supplies	1,237,500	814,500	298,000	59,500	13,000	0
Services	3,665,500	1,497,000	510,000	1,040,000	70,500	25,500
Special Projects	255,500	2,308,000	26,000	0	0	666,500
Capital Outlay/Projects	7,797,500	2,162,000	1,467,000	0	0	0
Debt Service/Fees	231,500	405,000	62,500	0	0	0
Debt Service - Cost of Issuance						
Debt Service - Trust/Paying Agent						
Contingency	251,000	0	0	0	0	0
Total Expenditures/Expenses	25,991,500	8,979,000	2,952,000	1,129,500	568,500	790,000
Revenues over (under)						
Expenditures/Expenses						
Before Transfers/Depreciation & Bonds	(7,926,500)	281,000	156,000	445,500	(223,500)	(650,000)
Bond Proceeds	0	2,085,000	494,000	0	0	0
Transfers In	2,769,000	1,441,000	1,020,000	0	23,500	0
Transfers (Out)	(1,425,500)	(2,260,500)	(1,746,500)	(297,500)	0	0
Depreciation	0	(1,550,000)	(960,000)	0	0	0
Bond Principal	0	(1,184,000)	(157,500)	0		
Total Transfers In (Out)/ Depreciation & Bonds	1,343,500	(1,468,500)	(1,350,000)	(297,500)	23,500	0
Net Change in Fund Balance	(6,583,000)	(1,187,500)	(1,194,000)	148,000	(200,000)	(650,000)
Ending Fund Balance	10,816,000	(526,500)	344,000	250,000	0	0

es by Fund

Photo Enforcement Fund	Highway User Revenue Fund	LTA Fund	Police Towing Fund	Debt Service Fund	Capital Streets Fund	Special Projects Fund	Total
833,000	627,500	300,000	150,000	196,500	13,475,000	101,000	36,233,000
	1,950,000			2,030,000			13,090,000
							250,000
							8,200,000
					9,100,000	10,449,500	19,549,500
		96,000					14,084,000
485,000			71,000				1,141,000
				0			360,000
485,000	1,950,000	96,000	71,000	2,030,000	9,100,000	10,449,500	56,674,500
68,500	292,500	0	56,500	0	0	222,000	16,186,500
0	173,000	136,000	164,500	0	0	0	2,896,000
416,500	656,500	90,000	0	0	0	0	7,971,500
0	0	0	0	0	500,000	143,000	3,899,000
0	1,355,000	170,000	0	0	22,454,000	156,500	35,562,000
0	0	0	0	1,135,000	378,500	0	2,212,500
							0
							0
0	0	0	0	0	0	10,000,000	10,251,000
485,000	2,477,000	396,000	221,000	1,135,000	23,332,500	10,521,500	78,978,500
0	(527,000)	(300,000)	(150,000)	895,000	(14,232,500)	(72,000)	(22,304,000)
0	0	0	0	0	0	0	2,579,000
0	83,500	0	0	100,000	1,310,000	0	6,747,000
(833,000)	(184,000)	0	0	0	0	0	(6,747,000)
0	0	0	0	0	0	0	(2,510,000)
				(1,075,000)			(2,416,500)
(833,000)	(100,500)	0	0	(975,000)	1,310,000	0	(2,347,500)
(833,000)	(627,500)	(300,000)	(150,000)	(80,000)	(12,922,500)	(72,000)	(24,651,500)
0	0	0	0	116,500	552,500	29,000	11,581,500



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GENERAL FUND



City of
EL MIRAGE
Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager
Draft Budget



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Capital Items:

NEW PROJECTS

COMMUNITY DEV	PLOTTER/SCANNER	33,000
POLICE	REPLACEMENT VEHICLES	200,000
POLICE	RADIO REPLACEMENT	28,000
POLICE	POLE CAMERA	8,000
POLICE	SPILLMAN HR MODULE	7,000
FIRE	PORTABLE RADIOS	16,000
FIRE	REPLACEMENT VEHICLE	48,000
IT	DESIGN/INSTALL FIBER OPTIC-EL MIRAGE ROAD	100,000
IT	FIREWALL REPLACEMENT	13,000
IT	TECHNOLOGY REFRESH	33,000
PARKS	SKATE PLAZA ADDITION	20,000
PARKS	RELOCATE COMMUNITY GARDEN	115,000
FACILITIES	WINDY CITY DOGS BUILDING IMPROVEMENTS	14,500
POLICE	DISPATCH RELOCATION	267,000

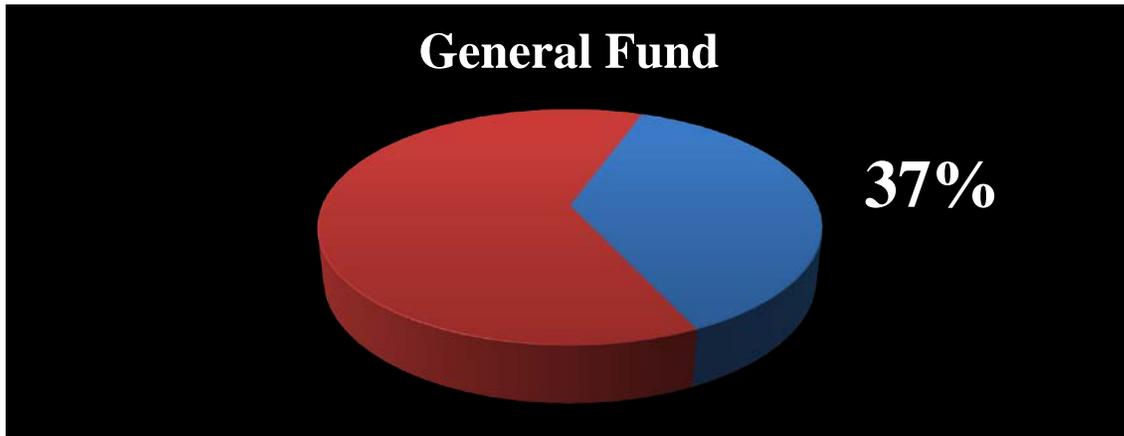
CARRYFORWARD PROJECTS

ENGINEERING	CITY HALL - CARRYFORWARD	6,895,000
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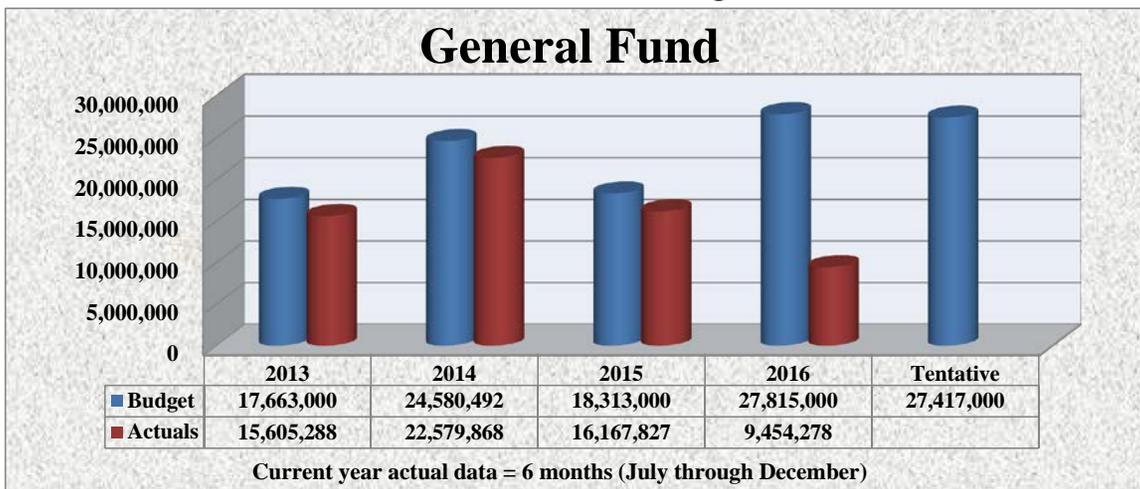
Personnel:

For the Fiscal Year ending June 30,					
	Authorized Positions			Filled Positions	
	2016	2017	Change	2016	
GENERAL FUND					
Mayor & Council	7.0	7.0	0.0	7.0	
City Clerk	1.6	1.6	0.0	1.6	
Administration	6.0	6.0	0.0	6.0	
Legal Services	1.0	1.0	0.0	0.0	
Human Resources	3.0	3.0	0.0	3.0	
Financial Services	4.5	3.5	-1.0	4.5	
Information Technology	4.0	4.0	0.0	3.0	
Parks	4.8	7.8	3.0	3.6	
Facilities Management	3.0	3.0	0.0	3.0	
Fleet	1.0	1.0	0.0	1.0	
Community Development	4.0	4.0	0.0	4.0	
Police Services	57.2	55.0	-2.2	54.2	
Code Compliance	4.0	4.0	0.0	2.0	
Fire	26.0	24.0	-2.0	25.0	
Bldg & Inspections	3.0	3.0	0.0	3.0	
Total General Fund	130.1	127.9	-2.2	120.9	

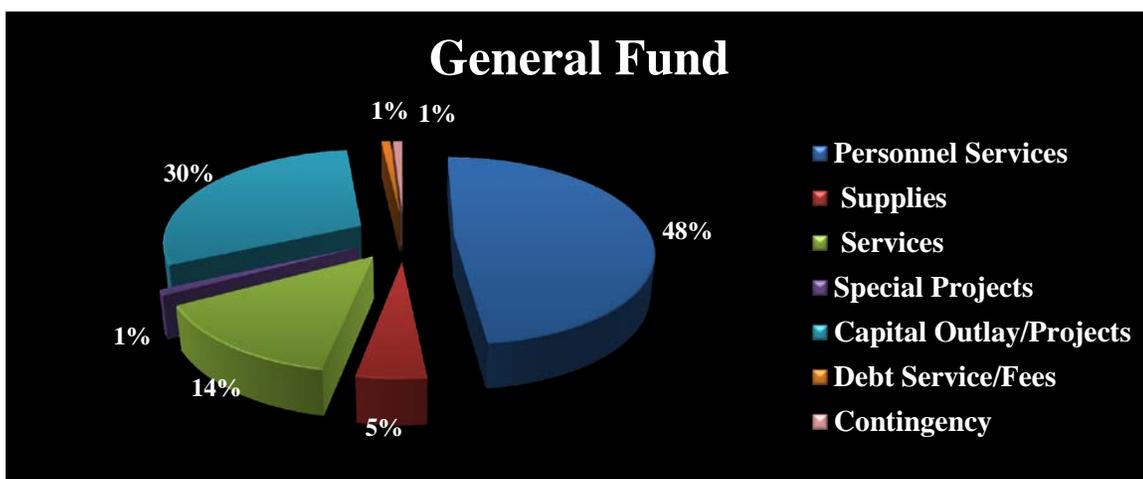
Percent of Citywide Expenditure Budget (Excludes Contingency)



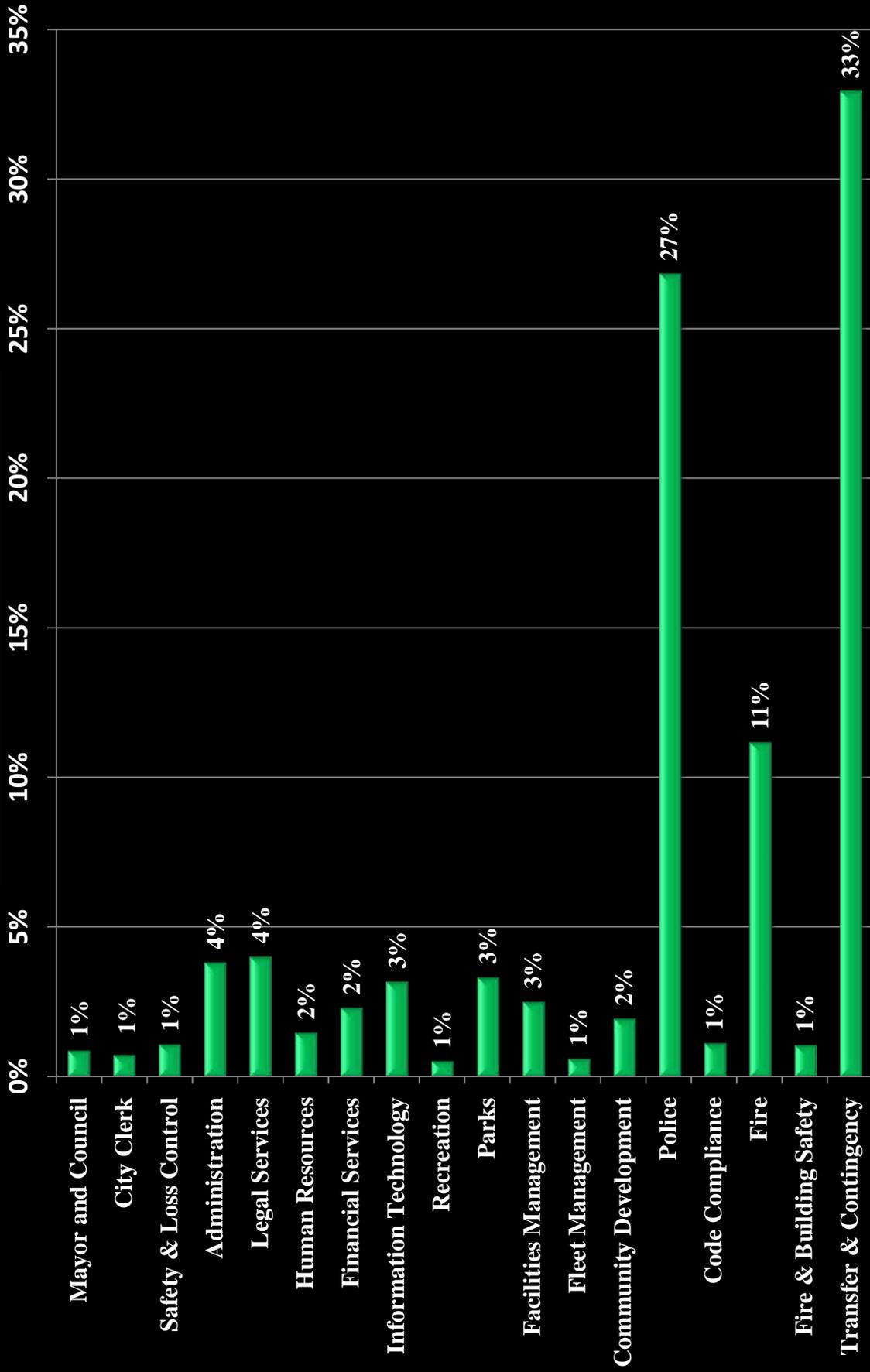
Total Fund Budget



FY 2017 Budgeted Expenditures



Department Budget as a Percent of Total General Fund Budget



General Fund Summary
Summary of Revenues and Expenditures by Department

<u>Revenues</u>	FY 2017 Tentative	Actual			
		For the Fiscal Year ending June 30, 2013	2014	2015	July - Dec 2016
Taxes	9,110,000	8,539,631	8,814,112	8,985,845	4,123,318
Licenses and Permits	250,000	369,465	333,821	344,937	108,060
Intergovernmental	8,200,000	7,017,271	7,482,917	7,970,499	3,569,639
Charges for Services	265,000	221,149	291,172	432,315	191,476
Fines and Forfeitures	25,000	22,186	18,340	30,898	14,401
Miscellaneous	215,000	236,245	230,631	339,750	185,561
General Fund Revenues before Transfers	18,065,000	16,405,947	17,170,992	18,104,244	8,192,455
Bond Proceeds	0	0	0	0	4,500,000
Transfers In	2,769,000	2,275,000	2,776,911	3,165,000	1,794,002
Total General Fund Revenues	20,834,000	18,680,947	19,947,902	21,269,244	14,486,457
<u>Expenditures</u>					
Mayor and Council	247,000	168,004	180,036	198,882	105,595
City Clerk	205,500	115,380	142,667	180,023	77,742
Safety & Loss Control	304,000	189,567	235,294	265,916	201,777
Administration	1,054,000	841,264	801,705	776,825	409,280
Legal Services	1,106,000	639,168	490,890	436,557	187,066
Human Resources	412,500	250,922	321,417	366,626	167,539
Financial Services	639,000	518,735	531,639	579,085	309,769
Information Technology	877,500	726,440	671,947	688,518	267,907
Recreation	150,500	48,350	34,773	107,665	32,210
Parks	916,000	460,869	577,723	589,585	335,801
Facilities Management	694,000	651,855	671,174	617,286	317,105
Fleet Management	173,500	155,922	155,240	160,939	74,595
Community Development	540,500	260,312	371,410	445,246	217,194
Planning & Zoning	0	120,110	0	309	0
Police	7,349,000	6,324,696	6,437,150	6,741,500	3,809,792
Code Compliance	315,500	237,070	197,025	179,215	97,409
Fire	3,066,000	2,803,551	2,906,075	2,810,836	1,370,855
Fire & Building Safety	296,500	248,324	260,620	273,646	135,790
Contingency	7,644,500	33,900	1,084	44,205	540,106
General Fund Expenditures before Transfers	25,991,500	14,794,438	14,987,868	15,462,865	8,657,532
Transfers Out	1,425,500	810,850	7,592,000	704,962	796,746
Total General Fund Expenditures	27,417,000	15,605,288	22,579,868	16,167,827	9,454,278
Net Revenue over Expenditures	(6,583,000)	3,075,659	(2,631,966)	5,101,417	5,032,179

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
7,925,500	7,900,000	8,355,000	8,605,000	9,110,000	9,110,000	505,000	6%
150,000	265,000	265,000	295,000	250,000	250,000	(45,000)	-15%
7,050,000	7,370,000	7,750,000	7,855,000	7,650,000	8,200,000	345,000	4%
130,000	130,000	145,000	250,000	265,000	265,000	15,000	6%
30,000	20,000	10,000	15,000	25,000	25,000	10,000	67%
140,000	145,000	155,000	160,000	215,000	215,000	55,000	34%
15,425,500	15,830,000	16,680,000	17,180,000	17,515,000	18,065,000	885,000	5%
0	0	0	4,500,000	0	0	(4,500,000)	-100%
2,275,000	2,715,000	3,165,000	2,997,000	2,769,000	2,769,000	(228,000)	-8%
17,700,500	18,545,000	19,845,000	24,677,000	20,284,000	20,834,000	(3,843,000)	-16%
189,500	234,000	244,500	249,500	247,500	247,000	(2,500)	-1%
193,000	150,499	212,500	195,500	200,500	205,500	10,000	5%
255,000	255,000	290,000	304,000	304,000	304,000	0	0%
1,181,300	931,000	931,000	1,083,000	1,054,500	1,054,000	(29,000)	-3%
795,000	815,998	817,000	1,109,000	1,101,000	1,106,000	(3,000)	0%
268,000	383,499	388,500	397,500	409,500	412,500	15,000	4%
553,500	555,501	602,500	643,500	635,500	639,000	(4,500)	-1%
827,500	687,500	743,000	733,500	882,500	877,500	144,000	20%
154,500	227,500	227,500	150,500	150,500	150,500	0	0%
524,501	704,499	662,000	737,500	912,000	916,000	178,500	24%
672,999	676,499	690,500	751,000	680,500	694,000	(57,000)	-8%
158,000	163,998	172,500	172,500	169,500	173,500	1,000	1%
451,000	668,499	508,500	513,000	539,000	540,500	27,500	5%
138,500	0	0	0	0	0	0	0%
6,340,000	6,719,500	6,983,000	7,434,500	7,002,500	7,349,000	(85,500)	-1%
274,500	271,501	271,500	320,500	317,500	315,500	(5,000)	-2%
2,920,500	3,174,999	3,367,500	3,248,500	3,063,500	3,066,000	(182,500)	-6%
253,000	267,000	299,000	287,000	293,500	296,500	9,500	3%
701,850	133,000	200,000	7,891,000	431,500	7,644,500	(246,500)	-3%
16,852,150	17,019,992	17,611,000	26,221,500	18,395,000	25,991,500	(230,000)	-1%
810,850	7,560,500	702,000	1,593,500	677,500	1,425,500	(168,000)	-11%
17,663,000	24,580,492	18,313,000	27,815,000	19,072,500	27,417,000	(398,000)	-1%
37,500	(6,035,492)	1,532,000	(3,138,000)	1,211,500	(6,583,000)	(3,445,000)	110%

General Fund Revenues

SUMMARY		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
310	Taxes	9,110,000	8,539,631	8,814,112	8,985,845	4,123,318
320	Licenses and Permits	250,000	369,465	333,821	344,937	108,060
330	Intergovernmental	8,200,000	7,017,271	7,482,917	7,970,499	3,569,639
340 345	Charges for Services	265,000	221,149	291,172	432,315	191,476
350	Fines and Forfeitures	25,000	22,186	18,340	30,898	14,401
360	Miscellaneous	215,000	236,245	230,631	339,750	185,561
380	Lease/Bond Proceeds	0	0	0	0	4,500,000
380 970	Transfers In	2,769,000	2,275,000	2,776,911	3,165,000	1,794,002
	TOTAL	20,834,000	18,680,947	19,947,902	21,269,244	14,486,457

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
7,925,500	7,900,000	8,355,000	8,605,000	9,110,000	9,110,000	505,000	6%
150,000	265,000	265,000	295,000	250,000	250,000	(45,000)	-15%
7,050,000	7,370,000	7,750,000	7,855,000	7,650,000	8,200,000	345,000	4%
130,000	130,000	145,000	250,000	265,000	265,000	15,000	6%
30,000	20,000	10,000	15,000	25,000	25,000	10,000	67%
140,000	145,000	155,000	160,000	215,000	215,000	55,000	34%
0	0	0	4,500,000	0	0	(4,500,000)	-100%
2,275,000	2,715,000	3,165,000	2,997,000	2,769,000	2,769,000	(228,000)	-8%
17,700,500	18,545,000	19,845,000	24,677,000	20,284,000	20,834,000	(3,843,000)	-16%

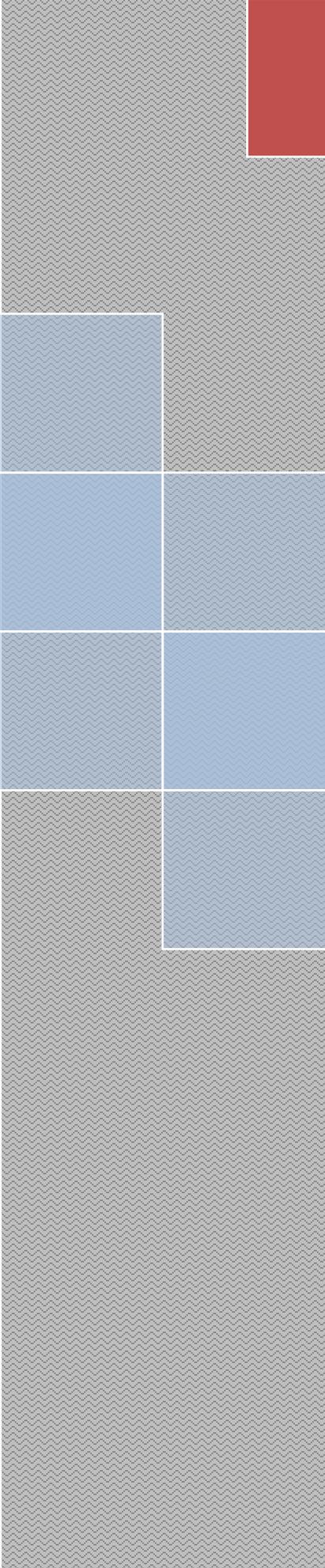
	FY 2017 Tentative	Actual			
		For the Fiscal Year ending June 30, 2013	2014	2015	July - Dec 2016
10 310 100 CITY SALES TAX	6,700,000	6,053,980	6,463,816	6,675,920	2,965,056
10 310 150 TPT ASSESSMENTS	35,000	(2,012)	16,332	9,747	62,963
10 310 180 PRIMARY PROPERTY TAX	1,625,000	1,800,323	1,645,748	1,608,025	851,144
10 310 200 FRANCHISE FEES	750,000	687,341	688,216	692,154	244,155
10 320 100 BUSINESS LICENSE FEES	100,000	94,849	100,085	96,990	34,025
10 320 140 FIRE PREVENTION FEES	0	7,681	4,165	6,225	2,850
10 320 150 BUILDING PERMIT FEES	150,000	266,936	229,571	241,722	71,185
10 330 100 STATE SALES TAX	3,000,000	2,602,643	2,767,698	2,905,888	1,132,850
10 330 150 STATE INCOME TAX	3,950,000	3,247,995	3,544,179	3,849,223	1,914,177
10 330 200 VEHICLE LICENSE TAX	1,250,000	1,063,821	1,135,235	1,215,388	522,612
10 330 250 GRANT REVENUE	0	102,811	35,805	0	0
10 340 100 PLANNING AND ZONING FEES	20,000	5,500	43,144	19,490	4,310
10 340 200 ENGINEERING & INSPECTION FEES	80,000	64,813	22,594	162,407	44,858
10 340 225 PLAN CHECK FEES	60,000	61,545	60,078	92,061	37,341
10 340 350 RENT/UTILITIES-LIBRARY	10,000	8,000	11,000	11,000	5,500
10 340 400 FACILITY RENTALS	0	1,280	2,060	3,574	2,825
10 340 561 COMMUNITY GARDEN	5,000	1,320	600	2,981	288
10 340 600 RURAL METRO TRANSPORTS	40,000	16,014	90,443	79,175	41,714
10 340 610 CPR CLASS FEE	0	240	150	150	40
10 345 620 RECREATION CLASSES	0	1,976	3,285	522	110
10 345 630 SPORT PROGRAMS	0	5,757	2,835	2,035	650
10 345 640 ATHLETIC FIELD RENTALS	5,000	17,527	13,401	5,937	7,079
10 345 650 RAMADA RENTALS	0	2,615	3,125	3,522	305
10 345 660 COMMUNITY CENTER RENTALS	0	1,158	3,199	2,227	1,046
10 345 670 SPECIAL EVENTS	45,000	33,405	35,258	47,236	45,410
10 350 150 PUBLIC DEFENDER FEES	0	0	175	913	275
10 350 210 FARE DISTRIBUTION	5,000	2,937	8,949	7,812	0
10 350 625 JAIL INCARCERATION FEES	20,000	19,174	9,206	22,174	14,126
10 350 700 MISCELLANEOUS FEES	0	75	10	0	0
10 360 150 LGIP INTEREST-GEN FUND	50,000	26,778	25,042	31,032	29,286
10 360 200 LAND RENTALS/LEASES	70,000	49,029	61,854	67,487	56,953
10 360 301 SENIOR CONGREGATE MEALS	5,000	8,077	6,968	5,619	2,133
10 360 349 LIEN RELEASE PAYMENTS	0	2,893	925	212	40,907
10 360 351 DONATIONS/CONTRIBUTIONS	0	1,500	0	32,523	0
10 360 550 REIMBURSEMENTS	20,000	67,795	45,515	96,508	11,258
10 360 559 FIRE INSURANCE PREMIUM TAX	30,000	24,301	25,171	28,912	16,091
10 360 561 POLICE DEPT REPORTS	5,000	5,283	4,890	4,879	2,403
10 360 563 IMPOUND REVENUE (28-3511)	0	0	0	0	0
10 360 573 AUCTION PROCEEDS	15,000	4,810	5,413	16,359	17,480
10 360 600 COPY CHARGES	0	112	10	225	2
10 360 630 DISPLAY SUSPICIOUS PLATES	10,000	8,692	11,698	10,818	4,128
10 360 725 HURF/EL MIRAGE POLICE	0	52	61	170	0
10 360 750 UNCLASSIFIED REVENUES	5,000	13,437	17,113	32,575	1,543
10 360 755 RECOVERY FROM PRIOR YEAR	5,000	22,603	25,138	12,450	2,307
10 360 843 DIVIDEND REVENUE	0	0	0	0	0
10 360 940 CASH OVER/SHORT	0	(3)	3	(20)	0
10 360 993 VENDING MACHINE REVENUE	0	380	329	0	0
10 380 501 BOND PROCEEDS	0	0	0	0	4,500,000
10 380 970 TRANSFER IN	2,769,000	2,275,000	2,776,911	3,165,000	1,794,002
TOTALS	20,834,000	18,680,441	19,947,401	21,269,244	14,485,386

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
5,450,000	5,550,000	6,000,000	6,250,000	6,700,000	6,700,000	450,000	7%
30,000	30,000	30,000	30,000	35,000	35,000	5,000	17%
1,755,500	1,625,000	1,625,000	1,625,000	1,625,000	1,625,000	0	0%
690,000	695,000	700,000	700,000	750,000	750,000	50,000	7%
100,000	95,000	95,000	95,000	100,000	100,000	5,000	5%
0	0	0	0	0	0	0	0%
50,000	170,000	170,000	200,000	150,000	150,000	(50,000)	-25%
2,650,000	2,740,000	2,800,000	2,830,000	2,750,000	3,000,000	170,000	6%
3,250,000	3,545,000	3,850,000	3,825,000	3,750,000	3,950,000	125,000	3%
1,050,000	1,050,000	1,100,000	1,200,000	1,150,000	1,250,000	50,000	4%
100,000	35,000	0	0	0	0	0	0%
0	0	35,000	40,000	20,000	20,000	(20,000)	-50%
20,000	35,000	20,000	60,000	80,000	80,000	20,000	33%
20,000	25,000	25,000	55,000	60,000	60,000	5,000	9%
10,000	10,000	5,000	5,000	10,000	10,000	5,000	100%
0	0	0	0	0	0	0	0%
0	0	0	0	5,000	5,000	5,000	5000%
40,000	25,000	15,000	40,000	40,000	40,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
10,000	10,000	5,000	5,000	0	0	(5,000)	-100%
0	0	10,000	10,000	5,000	5,000	(5,000)	-50%
10,000	5,000	5,000	5,000	0	0	(5,000)	-100%
0	0	0	0	0	0	0	0%
20,000	20,000	25,000	30,000	45,000	45,000	15,000	50%
0	0	0	0	0	0	0	0%
0	0	0	0	5,000	5,000	5,000	5000%
30,000	20,000	10,000	15,000	20,000	20,000	5,000	33%
0	0	0	0	0	0	0	0%
20,000	20,000	20,000	20,000	50,000	50,000	30,000	150%
40,000	60,000	60,000	65,000	70,000	70,000	5,000	8%
10,000	10,000	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
10,000	10,000	20,000	20,000	20,000	20,000	0	0%
30,000	25,000	25,000	25,000	30,000	30,000	5,000	20%
0	5,000	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
10,000	5,000	5,000	5,000	15,000	15,000	10,000	200%
0	0	0	0	0	0	0	0%
0	5,000	5,000	5,000	10,000	10,000	5,000	100%
0	0	0	0	0	0	0	0%
10,000	5,000	5,000	5,000	5,000	5,000	0	0%
0	0	5,000	5,000	5,000	5,000	0	0%
10,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	4,500,000	0	0	(4,500,000)	-100%
2,275,000	2,715,000	3,165,000	2,997,000	2,769,000	2,769,000	(228,000)	-8%
17,700,500	18,545,000	19,845,000	24,677,000	20,284,000	20,834,000	(3,843,000)	-16%



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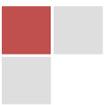
MAYOR & COUNCIL



City of
EL MIRAGE
Arizona

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City Manager
Draft Budget



MAYOR & COUNCIL

Net Change from Previous Budget:

(2,500)	-1%
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Significant Changes:

- There were no significant changes to operations.

Capital Items:

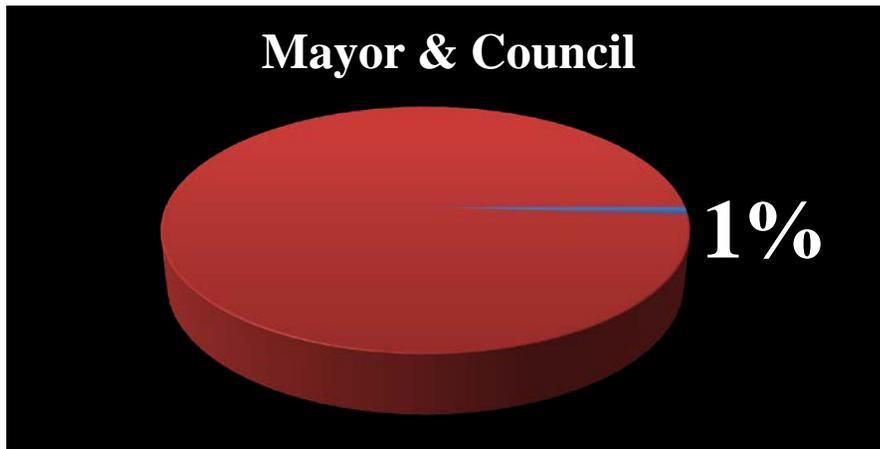
- No capital was requested this year for this department.



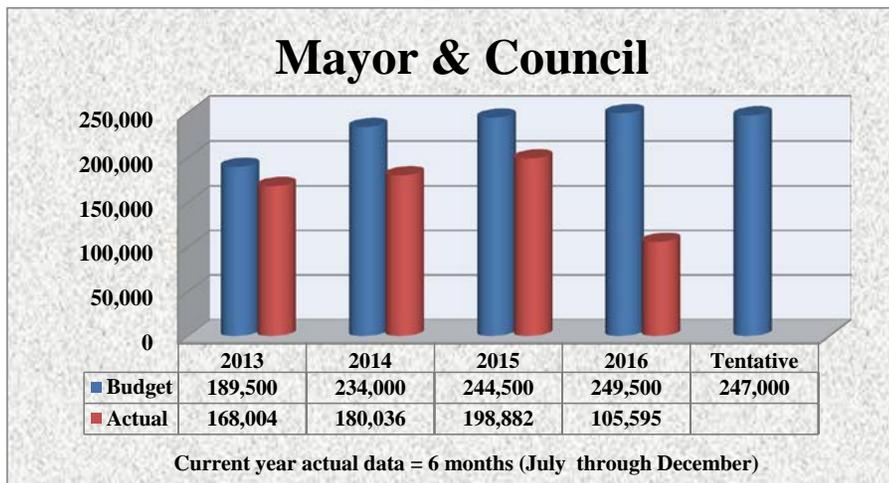
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	7	7	7	7	7
Filled	7	7	7	7	

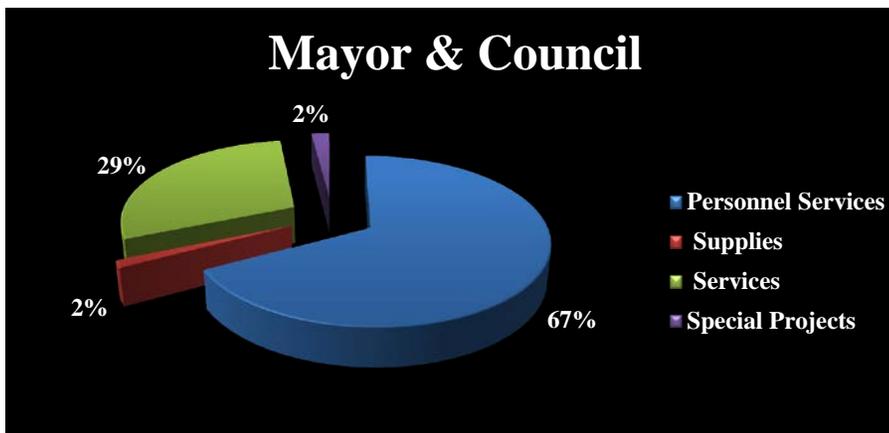
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Mayor and Council
Department Number: 410

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	166,000	149,782	149,902	156,820	73,380
200	Supplies	3,500	667	1,983	518	747
300	Services	72,500	17,555	27,717	41,302	30,994
400	Special Projects	5,000	0	434	242	474
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	247,000	168,004	180,036	198,882	105,595

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	113,000	112,080	112,080	112,162	51,603
120	HEALTH-LIFE-DENTAL INSURANCE	36,000	27,624	27,859	34,974	17,950
130	SOCIAL SECURITY CONTRIBUTION	7,000	6,582	6,572	6,535	3,006
131	MEDICARE CONTRIBUTION	2,000	1,539	1,537	1,528	703
140	WORKERS COMPENSATION	1,000	246	405	385	60
141	UNEMPLOYMENT INSURANCE	2,000	1,698	1,448	1,236	58
142	AZ JOB TRAINING TAX	5,000	12	0	0	0
230	OFFICE SUPPLIES	1,500	637	323	416	4
237	EQUIPMENT/FURNITURE PURCHASE	1,000	0	0	97	743
249	OPERATING MATERIAL & SUPPLIES	1,000	30	1,660	5	0
350	TRAVEL AND PER DIEM	10,000	7,463	1,721	5,485	3,745
351	CONFERENCE,SEMINAR & TRAINING	5,000	4,961	1,950	1,890	0
360	PRINTING COST	1,500	272	914	0	0
361	PUBLISHING/ADVERTISEMENT	1,500	853	569	0	0
370	DUES-MEMBERSHIPS-FEES	50,000	402	20,683	29,360	26,751
381	CELL PHONE/PAGER EXPENSE	4,500	3,604	1,881	4,567	498
410	SPECIAL EVENTS	5,000	0	434	242	474
	TOTALS	247,000	168,004	180,036	198,882	105,595

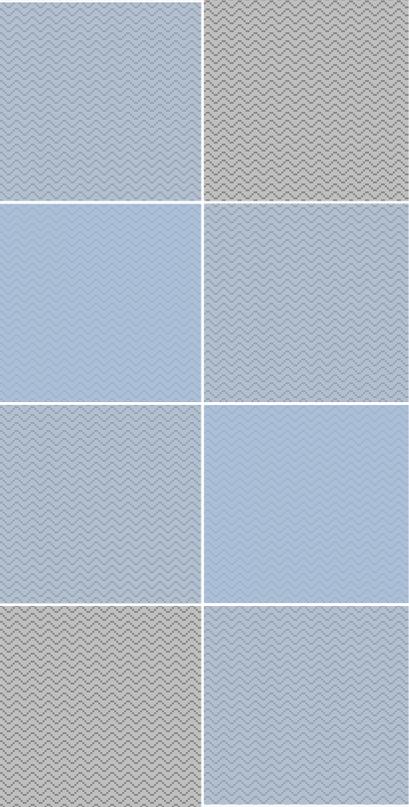
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
160,000	160,000	160,000	165,000	163,000	166,000	1,000	1%
2,500	2,500	2,500	3,500	3,500	3,500	0	0%
22,000	66,500	77,000	72,500	72,500	72,500	0	0%
5,000	5,000	5,000	8,500	8,500	5,000	(3,500)	-41%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
189,500	234,000	244,500	249,500	247,500	247,000	(2,500)	-1%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
112,080	112,080	113,000	113,000	112,080	113,000	0	0%
32,954	33,226	30,000	35,000	35,902	36,000	1,000	3%
6,949	6,949	7,000	7,000	6,949	7,000	0	0%
1,625	1,625	2,000	2,000	1,625	2,000	0	0%
267	287	1,000	1,000	318	1,000	0	0%
784	1,809	2,000	2,000	1,809	2,000	0	0%
5,341	4,024	5,000	5,000	4,316	5,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
0	0	0	1,000	1,000	1,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
10,000	24,500	19,500	15,000	15,000	10,000	(5,000)	-33%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
1,500	500	1,500	1,500	1,500	1,500	0	0%
0	1,000	1,500	1,500	1,500	1,500	0	0%
1,000	31,000	45,000	45,000	45,000	50,000	5,000	11%
4,500	4,500	4,500	4,500	4,500	4,500	0	0%
5,000	5,000	5,000	8,500	8,500	5,000	(3,500)	-41%
189,500	234,000	244,500	249,500	247,500	247,000	(2,500)	-1%



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CITY CLERK

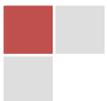


City of
EL MIRAGE

Arizona

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City Manager
Draft Budget



CITY CLERK

Net Change from Previous Budget:

10,000	5%
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Significant Changes:

- Increase due to implementation of new salary plan.

Capital Items:

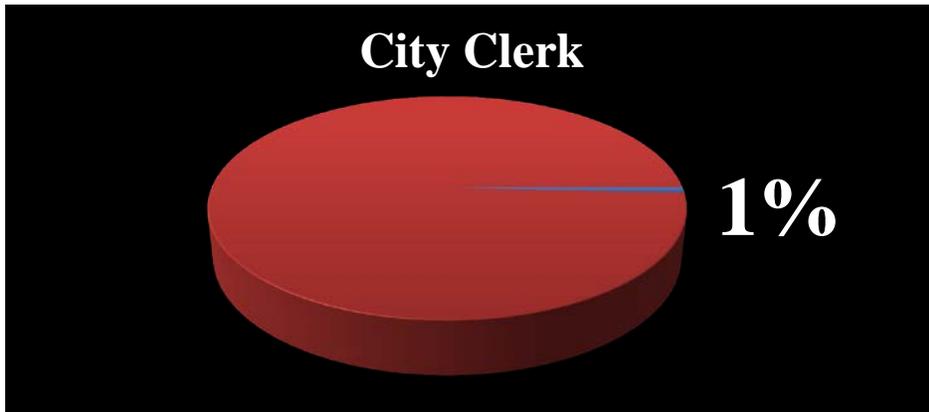
- No capital was requested this year for this department.



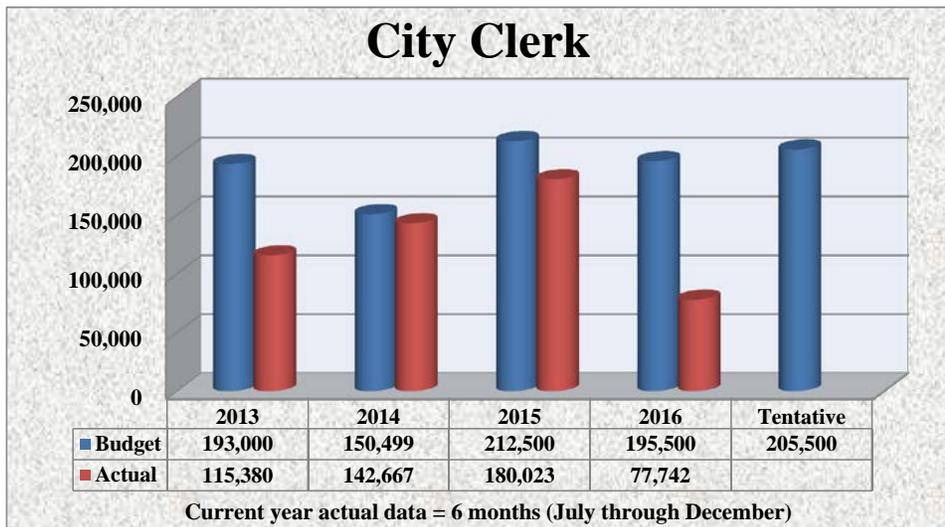
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	1	1.3	1.6	1.6	1.6
Filled	1.3	1.3	1.6	1.6	

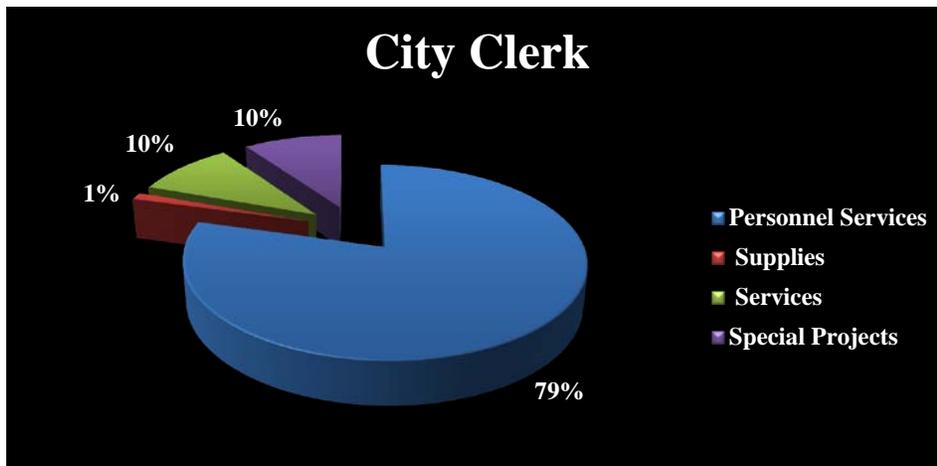
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



*Fund Name: General Fund
Fund Number : 10
Department Name: City Clerk
Department Number: 490*

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	163,000	89,575	129,475	144,304	71,157
200	Supplies	2,500	2,014	389	1,197	306
300	Services	20,000	6,775	10,777	18,697	6,279
400	Special Projects	20,000	17,015	2,026	15,825	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	205,500	115,380	142,667	180,023	77,742

DETAIL		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	128,000	75,153	103,717	115,885	57,392
120	HEALTH-LIFE-DENTAL INSURANCE	7,000	687	5,634	5,932	2,988
130	SOCIAL SECURITY CONTRIBUTION	8,000	4,668	6,433	7,200	3,573
131	MEDICARE CONTRIBUTION	2,000	1,092	1,505	1,684	835
132	ASRS CONTRIBUTION	15,000	7,343	11,400	12,856	6,299
140	WORKERS COMPENSATION	1,000	169	373	399	69
141	UNEMPLOYMENT INSURANCE	1,000	455	413	347	0
142	AZ JOB TRAINING TAX	1,000	8	0	0	0
230	OFFICE SUPPLIES	1,500	1,743	122	856	120
232	COMPUTER/PRINTER SUPPLIES	500	263	234	143	0
237	EQUIPMENT/FURNITURE PURCHASE	0	0	0	0	186
249	OPERATING MATERIAL & SUPPLIES	500	8	34	199	0
312	LEGAL SERVICES	0	7	0	0	0
313	CONTRACTED SERVICES	2,000	1,573	500	450	134
329	RECORDING FEES	0	0	0	0	0
343	STORAGE FACILITY RENTAL	2,000	737	1,421	1,405	721
350	TRAVEL AND PER DIEM	500	0	0	0	0
351	CONFERENCE,SEMINAR & TRAINING	2,000	0	130	0	80
360	PRINTING COST	1,500	318	0	0	0
361	PUBLISHING/ADVERTISEMENT	10,000	3,565	8,368	11,045	5,164
362	MAILING COST	1,000	29	142	5,773	25
370	DUES-MEMBERSHIPS-FEES	1,000	175	215	25	155
381	CELL PHONE/PAGER EXPENSE	0	372	0	0	0
431	ELECTION	20,000	17,015	2,026	15,825	0
	TOTALS	205,500	115,380	142,667	180,023	77,742

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
130,000	128,999	145,000	153,000	158,000	163,000	10,000	7%
3,500	2,500	2,500	2,500	2,500	2,500	0	0%
16,500	19,000	20,000	20,000	20,000	20,000	0	0%
43,000	0	45,000	20,000	20,000	20,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
193,000	150,499	212,500	195,500	200,500	205,500	10,000	5%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
99,524	103,328	113,000	120,000	127,317	128,000	8,000	7%
11,218	5,643	6,000	6,000	6,013	7,000	1,000	17%
6,171	5,786	7,000	8,000	7,894	8,000	0	0%
1,443	1,353	2,000	2,000	1,846	2,000	0	0%
11,097	10,490	13,000	14,000	14,039	15,000	1,000	7%
237	239	1,000	1,000	362	1,000	0	0%
112	517	1,000	1,000	517	1,000	0	0%
198	1,643	2,000	1,000	13	1,000	0	0%
2,500	1,500	1,500	1,500	1,500	1,500	0	0%
500	500	500	500	500	500	0	0%
0	0	0	0	0	0	0	0%
500	500	500	500	500	500	0	0%
0	0	0	0	0	0	0	0%
0	1,000	2,000	2,000	2,000	2,000	0	0%
0	500	500	0	0	0	0	0%
1,000	1,500	1,500	2,000	2,000	2,000	0	0%
0	500	500	500	500	500	0	0%
0	2,000	2,000	2,000	2,000	2,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
13,000	10,000	10,000	10,000	10,000	10,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
0	1,000	1,000	1,000	1,000	1,000	0	0%
0	0	0	0	0	0	0	0%
43,000	0	45,000	20,000	20,000	20,000	0	0%
193,000	150,499	212,500	195,500	200,500	205,500	10,000	5%



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SAFETY



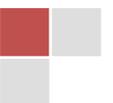
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City Manager

Draft Budget



SAFETY

Net Change from Previous Budget:

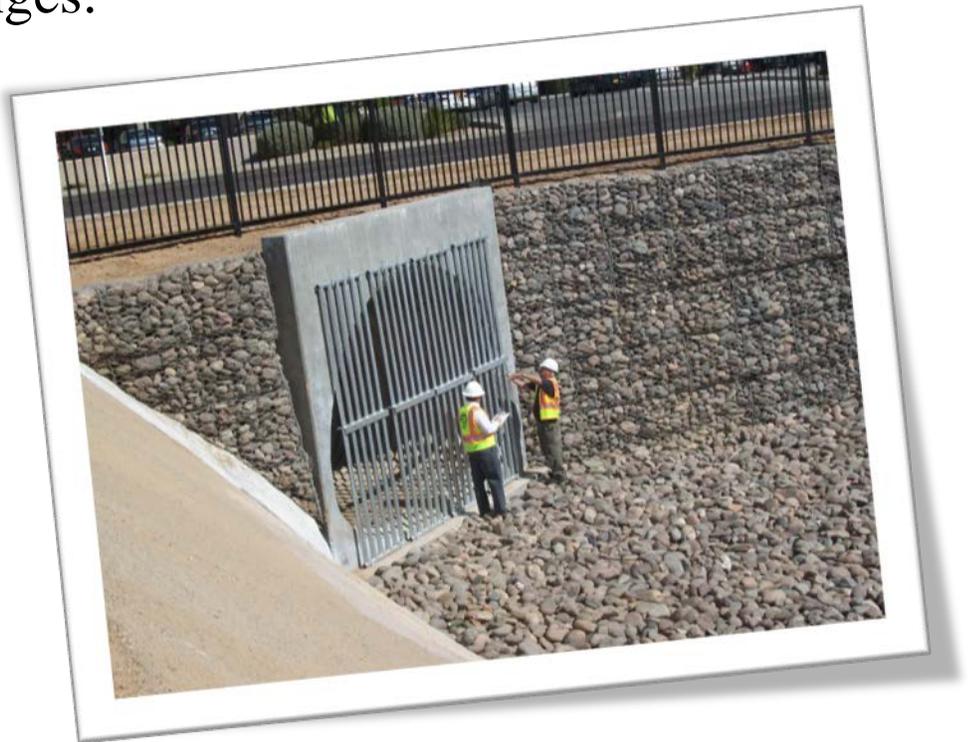
0	0%
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Significant Changes:

- There were no significant changes to operations.

Capital Items:

- No capital was requested this year for this department.

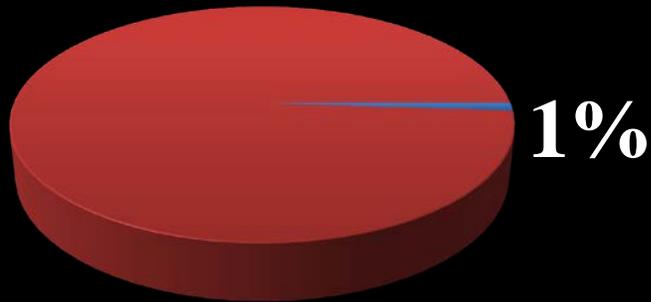


Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

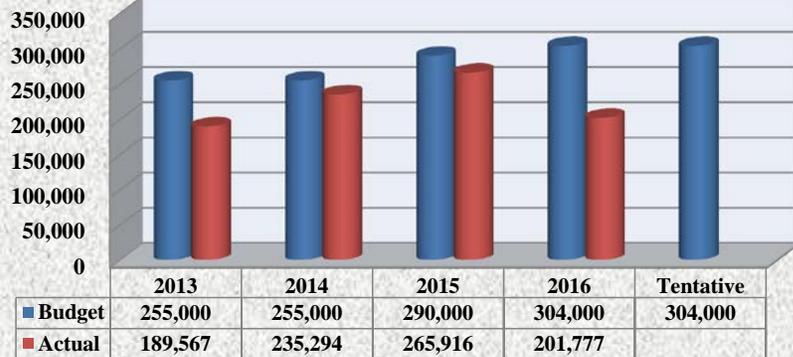
Percent of General Fund

Safety & Loss Control



Total Department Budget

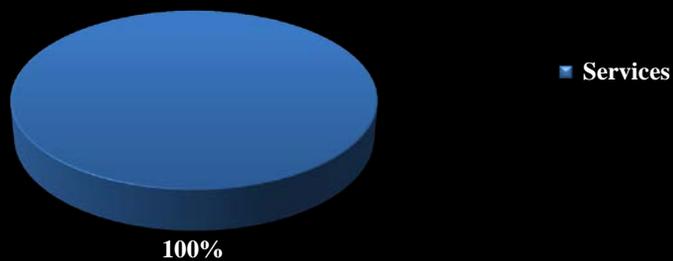
Safety & Loss



Current year actual data = 6 months (July through December)

FY 2017 Budgeted Expenses

Safety & Loss



Fund Name: General Fund
Fund Number : 10
Department Name: Safety
Department Number: 460

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,		July - Dec	
			2013	2014	2015	2016
100	Personnel Services	0	0	0	0	0
200	Supplies	0	0	0	0	0
300	Services	304,000	189,567	235,294	265,916	201,777
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	304,000	189,567	235,294	265,916	201,777

DETAIL		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,		July - Dec	
			2013	2014	2015	2016
314	LIABILITY INSURANCE	289,000	184,567	223,548	258,984	200,108
332	CLAIMS	15,000	5,000	11,746	6,932	1,668
	TOTALS	304,000	189,567	235,294	265,916	201,777

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
255,000	255,000	290,000	304,000	304,000	304,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
255,000	255,000	290,000	304,000	304,000	304,000	0	0%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
225,000	240,000	275,000	289,000	289,000	289,000	0	0%
30,000	15,000	15,000	15,000	15,000	15,000	0	0%
255,000	255,000	290,000	304,000	304,000	304,000	0	0%



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ADMINISTRATION



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ADMINISTRATION

Net Change from Previous Budget:

(29,000)	-3%
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Significant Changes:

- Decrease due to change in benefit cost budgeted for vacant positions versus actual benefits chosen by employees.



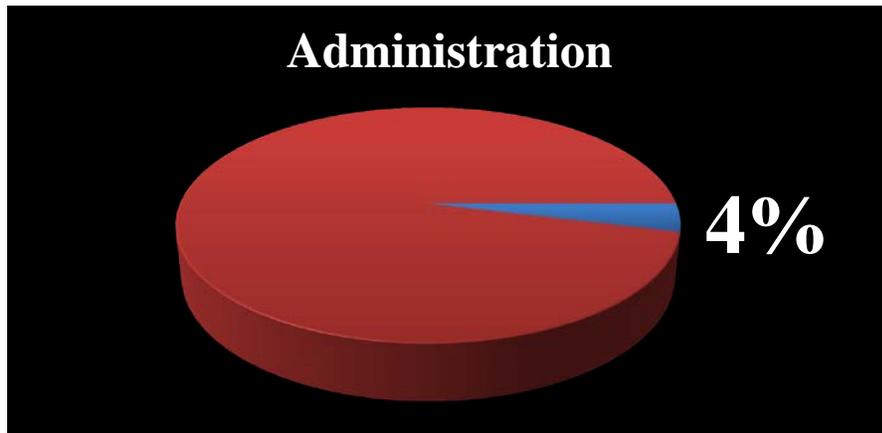
Capital Items:

- No capital was requested this year for this department.

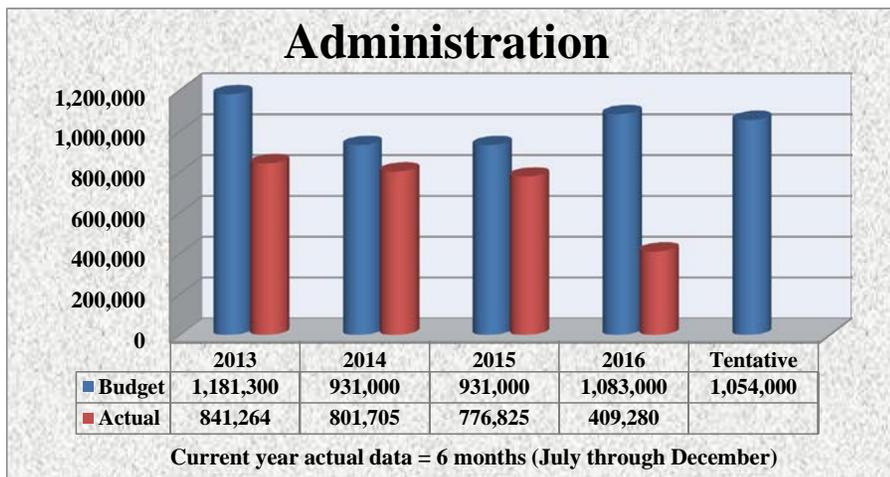
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	2014	2015	2016	2017
Authorized	6.5	6	6	6	6
Filled	6	4	6	6	

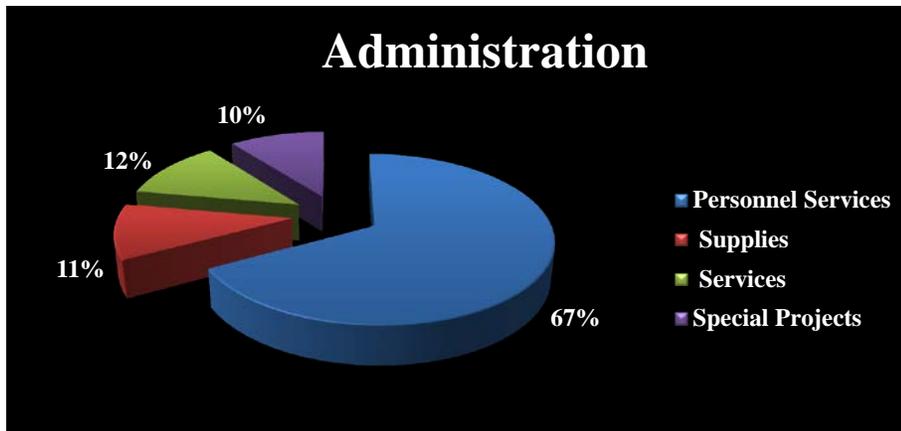
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Administration
Department Number: 450

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	707,000	646,440	519,118	624,322	314,913
200	Supplies	113,500	27,856	60,823	15,023	4,342
300	Services	123,500	110,482	117,974	62,104	31,870
400	Special Projects	110,000	49,154	73,817	75,376	58,154
600	Capital Outlay/Projects	0	7,332	29,973	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
TOTAL		1,054,000	841,264	801,705	776,825	409,280

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	538,000	498,274	399,416	469,340	241,019
117	COMPTIME	0	197	0	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	43,000	50,302	43,848	52,456	23,384
130	SOCIAL SECURITY CONTRIBUTION	29,000	26,627	21,662	25,458	10,830
131	MEDICARE CONTRIBUTION	8,000	7,070	5,656	6,636	3,416
132	ASRS CONTRIBUTION	62,000	56,734	46,064	53,955	27,612
134	DEFERRED COMPENSATION	19,000	0	0	13,658	8,199
140	WORKERS COMPENSATION	2,000	1,096	1,440	1,604	279
141	UNEMPLOYMENT INSURANCE	2,000	1,974	1,033	1,215	174
142	AZ JOB TRAINING TAX	4,000	40	0	0	0
199	LABOR DISTRIBUTION	0	4,126	0	0	0
211	FUEL AND LUBRICANTS	83,500	966	1,210	1,723	564
218	VENDING MACHINE EXPENSES	1,000	168	545	479	154
227	CONFERENCE ROOM	2,000	1,050	1,039	1,191	224
230	OFFICE SUPPLIES	8,000	3,526	2,542	4,456	2,400
232	COMPUTER/PRINTER SUPPLIES	1,500	2,564	210	1,175	0
237	EQUIPMENT/FURNITURE PURCHASE	7,000	9,049	43,248	2,491	0
241	VEHICLE ALLOWANCE	0	0	12	0	0
245	BUILDING/DATA UPGRADES	0	5,091	0	0	0
248	SOFTWARE PURCHASE	3,500	0	0	3,172	1,000
249	OPERATING MATERIAL & SUPPLIES	2,000	2,909	9,978	335	0
251	COMPUTER/PRINTER MAINTENANCE	1,000	0	952	0	0
253	VEHICLE MAINTENANCE/REPAIR	1,500	505	901	0	0
254	COPIER USAGE/SUPPLIES/MAINTENANCE	2,500	2,027	186	0	0
311	PROFESSIONAL SERVICES	60,000	21,449	35,271	6,773	7,324
335	DELIVERY SERVICES	500	0	0	0	0
342	RECRUITMENT EXPENSES	0	0	0	0	0
343	STORAGE FACILITY RENTAL	0	0	0	0	0
350	TRAVEL AND PER DIEM	5,000	3,564	6,359	8,231	5,126
351	CONFERENCE, SEMINAR & TRAINING	5,000	3,032	2,027	2,680	465
360	PRINTING COST	5,000	169	3,225	3,092	1,811
361	PUBLISHING/ADVERTISEMENT	3,000	176	0	458	448
362	MAILING COST	30,000	23,107	28,153	29,434	12,058
370	DUES-MEMBERSHIPS-FEES	10,000	53,683	38,524	4,894	2,389
371	SUBSCRIPTIONS	2,000	0	842	1,172	1,198
380	TELEPHONE	0	488	0	0	0
381	CELL PHONE/PAGER EXPENSE	3,000	4,816	3,574	5,370	1,052
410	SPECIAL EVENTS	110,000	49,154	73,817	75,376	58,154
617	EQUIPMENT PURCHASE	0	7,332	0	0	0
650	VEHICLE PURCHASE	0	0	29,973	0	0
TOTALS		1,054,000	841,264	801,705	776,825	409,280

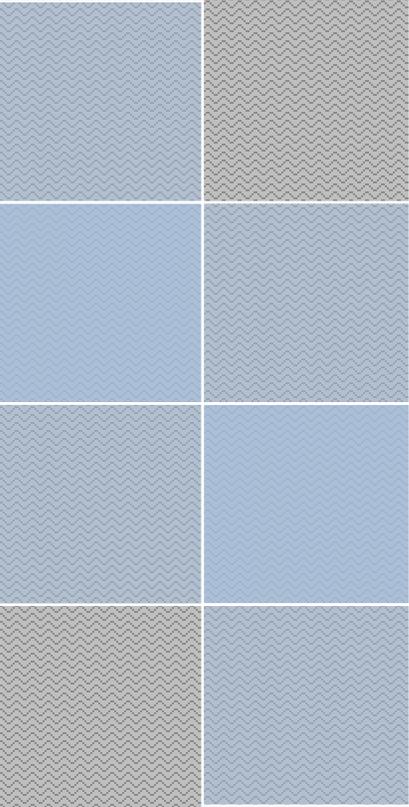
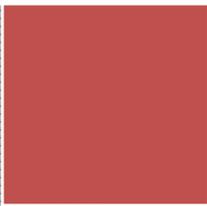
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
745,000	609,000	684,000	731,500	702,500	707,000	(24,500)	-3%
33,300	31,000	32,500	112,000	113,500	113,500	1,500	1%
211,500	191,000	114,500	129,500	128,500	123,500	(6,000)	-5%
183,000	100,000	100,000	110,000	110,000	110,000	0	0%
8,500	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,181,300	931,000	931,000	1,083,000	1,054,500	1,054,000	(29,000)	-3%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
596,656	460,589	517,000	539,000	537,090	538,000	(1,000)	0%
0	0	0	0	0	0	0	0%
40,020	56,670	60,000	66,000	42,750	43,000	(23,000)	-35%
33,608	25,484	29,000	29,000	28,597	29,000	0	0%
8,652	6,679	8,000	8,000	7,788	8,000	0	0%
61,796	53,152	60,000	62,000	61,658	62,000	0	0%
0	0	2,000	18,500	18,500	19,000	500	3%
1,421	1,180	2,000	2,000	1,526	2,000	0	0%
784	1,550	2,000	2,000	1,550	2,000	0	0%
2,063	3,696	4,000	5,000	3,040	4,000	(1,000)	-20%
0	0	0	0	0	0	0	0%
2,500	2,500	2,500	83,500	83,500	83,500	0	0%
1,800	2,000	2,000	1,000	1,000	1,000	0	0%
2,000	2,000	2,000	1,500	2,000	2,000	500	33%
8,000	6,000	6,000	6,000	8,000	8,000	2,000	33%
2,500	2,500	2,500	2,500	1,500	1,500	(1,000)	-40%
9,000	7,000	7,000	7,000	7,000	7,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	1,500	1,500	3,500	3,500	3,500	0	0%
2,000	3,000	3,000	2,000	2,000	2,000	0	0%
2,000	1,000	1,500	1,000	1,000	1,000	0	0%
1,500	1,000	2,000	1,500	1,500	1,500	0	0%
2,000	2,500	2,500	2,500	2,500	2,500	0	0%
104,000	96,000	37,000	60,000	60,000	60,000	0	0%
1,000	1,000	1,000	500	500	500	0	0%
5,000	0	0	0	0	0	0	0%
2,000	0	0	0	0	0	0	0%
5,000	5,000	5,000	8,000	10,000	5,000	(3,000)	-38%
5,000	4,000	4,000	4,000	5,000	5,000	1,000	25%
17,000	9,000	9,000	9,000	5,000	5,000	(4,000)	-44%
500	500	500	500	3,000	3,000	2,500	500%
18,000	30,000	30,000	30,000	30,000	30,000	0	0%
45,000	38,000	20,000	10,000	10,000	10,000	0	0%
2,000	500	1,000	500	2,000	2,000	1,500	300%
0	0	0	0	0	0	0	0%
7,000	7,000	7,000	7,000	3,000	3,000	(4,000)	-57%
183,000	100,000	100,000	110,000	110,000	110,000	0	0%
8,500	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,181,300	931,000	931,000	1,083,000	1,054,500	1,054,000	(29,000)	-3%



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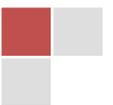
City of
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City Manager

Draft Budget



LEGAL

Net Change from Previous Budget:

(3,000)	0%
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Significant Changes:

- There were no significant changes to operations.



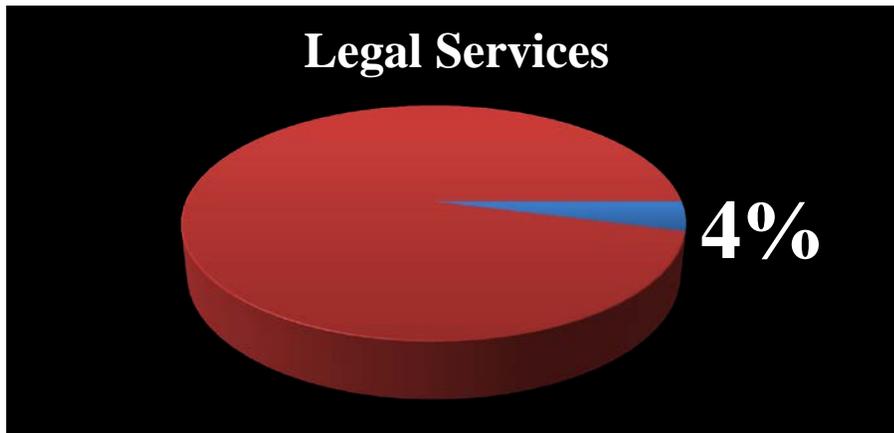
Capital Items:

- No capital was requested this year for this department.

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	1	1	1	1
Filled	0	0	0	0	

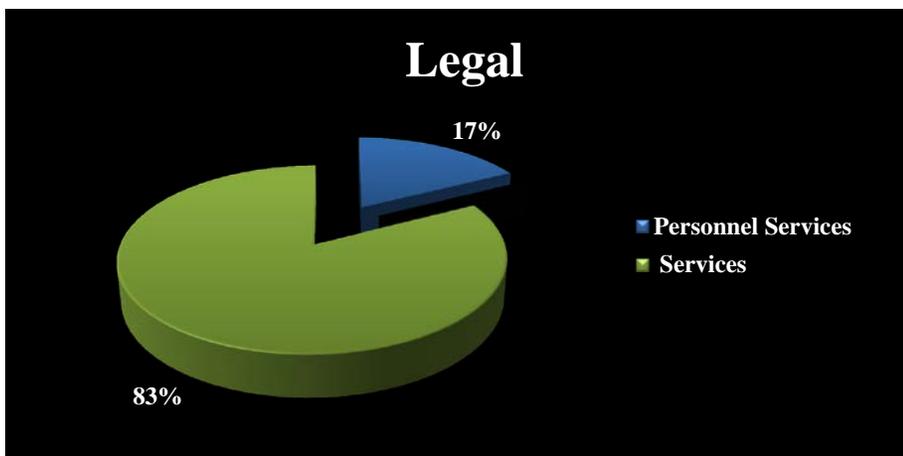
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Legal
Department Number: 440

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	193,000	43,421	42,940	0	0
200	Supplies	0	0	0	0	0
300	Services	913,000	595,747	447,951	436,557	187,066
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	1,106,000	639,168	490,890	436,557	187,066

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	149,000	0	0	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	13,000	0	0	0	0
130	SOCIAL SECURITY CONTRIBUTION	7,000	0	0	0	0
131	MEDICARE CONTRIBUTION	3,000	0	0	0	0
132	ASRS CONTRIBUTION	18,000	0	0	0	0
140	WORKERS COMPENSATION	1,000	0	0	0	0
141	UNEMPLOYMENT INSURANCE	1,000	0	0	0	0
142	AZ JOB TRAINING TAX	1,000	0	0	0	0
199	LABOR DISTRIBUTION	0	43,421	42,940	0	0
312	LEGAL SERVICES	20,000	128,674	140,031	155,342	72,320
315	PUBLIC DEFENDER SERVICES	10,000	8,170	2,450	850	300
316	PROSECUTER SERVICES	120,000	102,000	112,292	115,000	62,292
321	COUNTY JAIL HOUSING	369,000	339,556	178,156	152,073	51,963
347	PRISONER TRANSPORTATION COSTS	0	0	0	0	0
358	ECONOMIC DEV. REIMBURSEMENT	379,000	14,357	14,837	13,103	0
375	PROPERTY TAX	15,000	2,991	186	190	190
	TOTALS	1,106,000	639,168	490,890	436,557	187,066

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	196,998	193,000	196,000	188,000	193,000	(3,000)	-2%
0	0	0	0	0	0	0	0%
795,000	619,000	624,000	913,000	913,000	913,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
795,000	815,998	817,000	1,109,000	1,101,000	1,106,000	(3,000)	0%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	144,102	149,000	152,000	148,429	149,000	(3,000)	-2%
0	11,306	13,000	13,000	12,120	13,000	0	0%
0	6,826	7,000	7,000	6,826	7,000	0	0%
0	2,089	3,000	3,000	2,152	3,000	0	0%
0	16,629	18,000	18,000	17,040	18,000	0	0%
0	369	1,000	1,000	422	1,000	0	0%
0	258	1,000	1,000	258	1,000	0	0%
0	419	1,000	1,000	753	1,000	0	0%
0	15,000	0	0	0	0	0	0%
184,000	20,000	20,000	20,000	20,000	20,000	0	0%
15,000	10,000	10,000	10,000	10,000	10,000	0	0%
120,000	110,000	115,000	120,000	120,000	120,000	0	0%
420,000	459,000	459,000	369,000	369,000	369,000	0	0%
30,000	0	0	0	0	0	0	0%
20,000	19,000	19,000	379,000	379,000	379,000	0	0%
6,000	1,000	1,000	15,000	15,000	15,000	0	0%
795,000	815,998	817,000	1,109,000	1,101,000	1,106,000	(3,000)	0%



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HUMAN RESOURCES



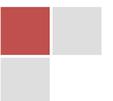
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Draft Budget



HUMAN RESOURCES

Net Change from Previous Budget:

15,000	4%
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Significant Changes:

- Increase due to implementation of new salary plan.

Capital Items:

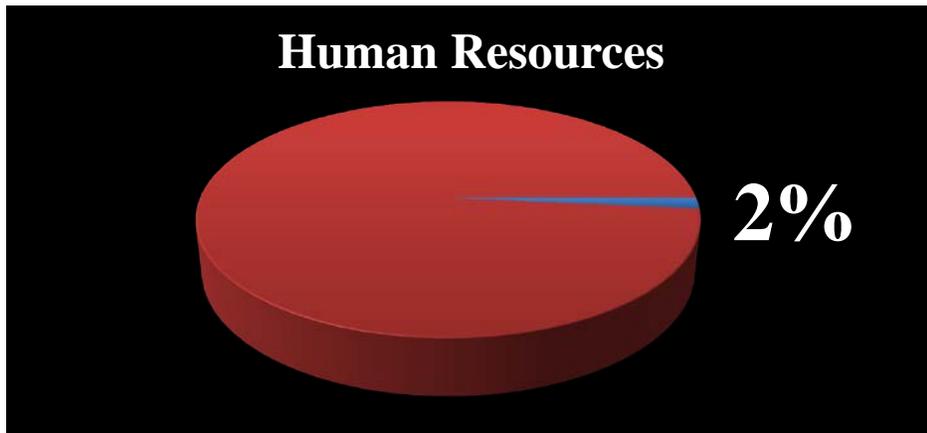
- No capital was requested this year for this department.



Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	2	2	3	3	3
Filled	2	2	3	3	

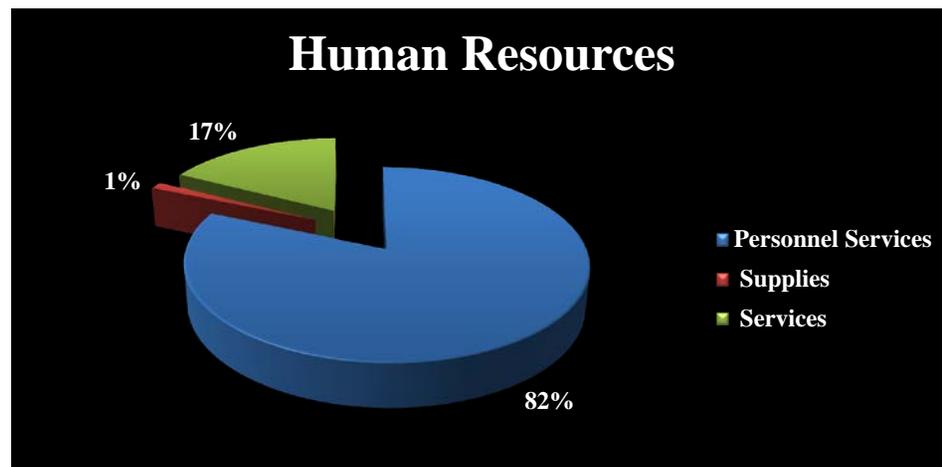
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Human Resources
Department Number: 500

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	336,000	209,927	275,707	307,275	152,875
200	Supplies	5,000	5,491	3,521	3,521	1,490
300	Services	71,000	34,800	41,694	55,411	13,174
400	Special Projects	500	704	495	420	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	412,500	250,922	321,417	366,626	167,539

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	258,000	166,480	215,536	236,907	118,284
120	HEALTH-LIFE-DENTAL INSURANCE	24,000	11,400	17,263	23,744	11,969
130	SOCIAL SECURITY CONTRIBUTION	16,000	10,257	13,217	14,287	7,222
131	MEDICARE CONTRIBUTION	4,000	2,399	3,091	3,341	1,689
132	ASRS CONTRIBUTION	30,000	18,565	24,834	27,473	13,567
140	WORKERS COMPENSATION	1,000	363	773	827	144
141	UNEMPLOYMENT INSURANCE	1,000	449	993	696	0
142	AZ JOB TRAINING TAX	2,000	14	0	0	0
230	OFFICE SUPPLIES	3,000	666	2,567	2,102	273
232	COMPUTER/PRINTER SUPPLIES	1,000	1,037	0	273	0
237	EQUIPMENT/FURNITURE PURCHASE	0	3,379	0	0	98
248	SOFTWARE PURCHASE	0	410	0	0	0
254	COPIER USAGE/SUPPLYS/MAINTENANCE	1,000	0	954	1,146	1,119
311	PROFESSIONAL SERVICES	10,000	10,268	8,751	7,991	4,135
312	LEGAL SERVICES	30,000	8,638	10,418	23,333	161
313	CONTRACTED SERVICES	8,500	4,519	3,246	8,345	4,135
320	MEDICAL/DRUG EXAMS & TESTING	6,000	3,245	8,241	4,190	1,883
335	DELIVERY SERVICES	0	0	0	0	0
342	RECRUITMENT EXPENSES	7,000	5,741	8,861	7,526	2,678
343	STORAGE FACILITY RENTAL	0	87	0	0	0
350	TRAVEL AND PER DIEM	0	0	0	0	8
351	CONFERENCE, SEMINAR & TRAINING	1,000	218	368	327	0
360	PRINTING COST	0	39	0	0	0
361	PUBLISHING/ADVERTISEMENT	3,000	1,775	1,695	3,430	50
362	MAILING COST	500	53	115	119	51
370	DUES-MEMBERSHIPS-FEES	5,000	211	0	150	0
380	TELEPHONE EXPENSE	0	6	0	0	0
381	CELL PHONE/PAGER EXPENSE	0	0	0	0	72
442	EMPLOYEE WELLNESS PROGRAM	500	704	495	420	0
443	NEW EMPLOYEE ORIENTATIONS	0	0	0	0	0
	TOTALS	412,500	250,922	321,417	366,626	167,539

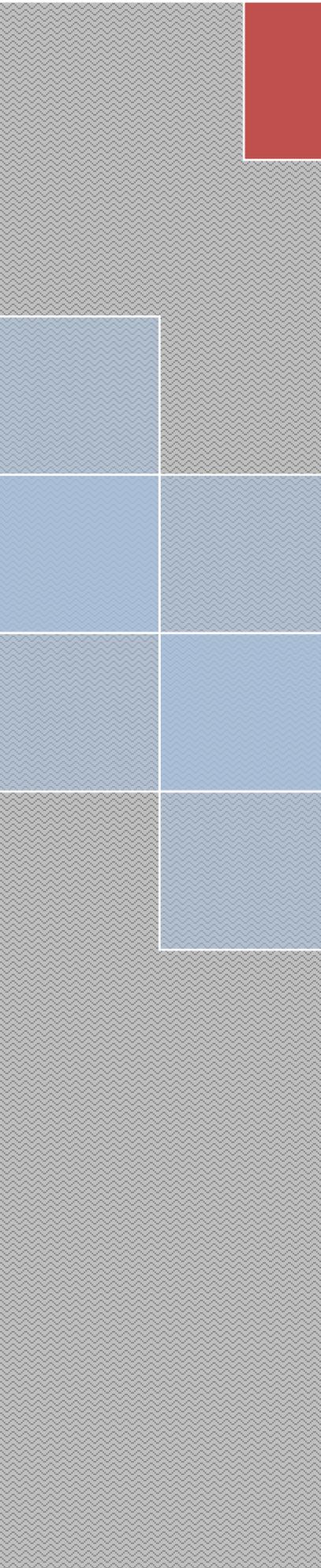
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
209,000	306,999	312,000	321,000	333,000	336,000	15,000	5%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
52,000	70,000	70,000	71,000	71,000	71,000	0	0%
2,000	1,500	1,500	500	500	500	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
268,000	383,499	388,500	397,500	409,500	412,500	15,000	4%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
160,687	232,790	238,000	245,000	257,296	258,000	13,000	5%
16,692	28,068	23,000	24,000	23,929	24,000	0	0%
9,963	14,433	15,000	15,000	15,298	16,000	1,000	7%
2,330	3,375	4,000	4,000	3,731	4,000	0	0%
17,917	26,864	28,000	29,000	29,538	30,000	1,000	3%
335	596	1,000	1,000	731	1,000	0	0%
224	775	1,000	1,000	775	1,000	0	0%
852	98	2,000	2,000	1,703	2,000	0	0%
3,000	3,000	3,000	3,000	3,000	3,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
10,000	10,000	10,000	10,000	10,000	10,000	0	0%
15,000	30,000	30,000	30,000	30,000	30,000	0	0%
7,000	7,000	7,000	8,500	8,500	8,500	0	0%
6,000	6,000	6,000	6,000	6,000	6,000	0	0%
500	500	500	0	0	0	0	0%
7,000	7,000	7,000	7,000	7,000	7,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	1,000	1,000	1,000	0	0%
500	500	500	0	0	0	0	0%
5,000	3,000	3,000	3,000	3,000	3,000	0	0%
1,000	1,000	1,000	500	500	500	0	0%
0	5,000	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,500	1,500	1,500	500	500	500	0	0%
500	0	0	0	0	0	0	0%
268,000	383,499	388,500	397,500	409,500	412,500	15,000	4%



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FINANCE

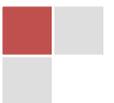


City of
EL MIRAGE

Arizona

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City Manager
Draft Budget



FINANCE

Net Change from Previous Budget:

(4,500)	-1%
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Significant Changes:

- Decrease of 1FTE due to moving Purchasing Administrator position into Utilities Administration.
- Salary cost savings offset by increase in professional services for mandatory payment to Arizona Department of Revenue.



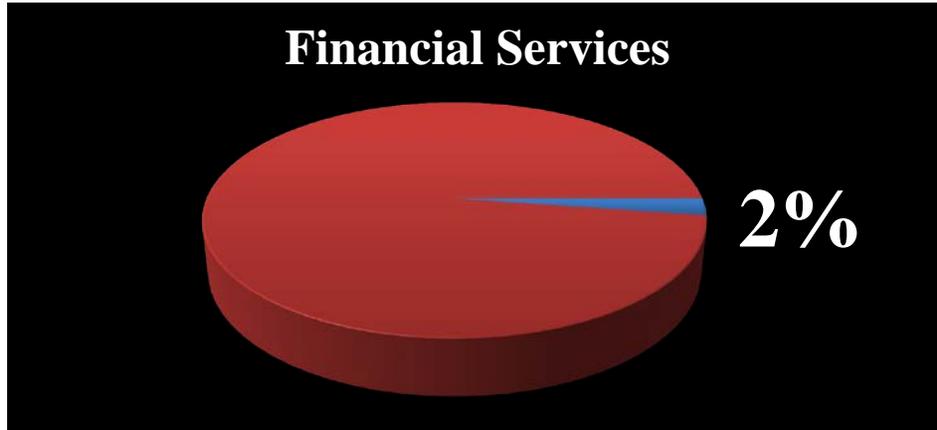
Capital Items:

- No capital was requested this year for this department.

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	4	4	4.5	4.5	3.5
Filled	4	4	4.5	4.5	

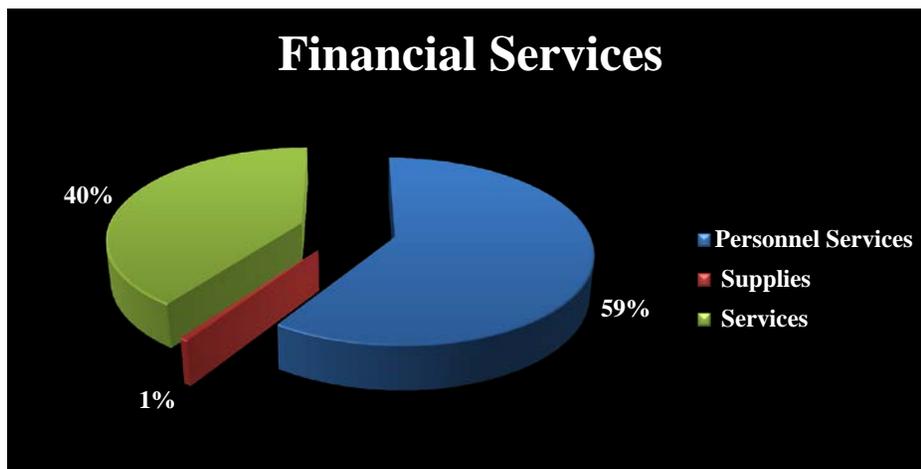
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Finance
Department Number: 511

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	379,000	356,391	369,294	415,808	212,548
200	Supplies	4,000	3,761	2,617	7,310	1,028
300	Services	256,000	158,584	159,728	155,967	96,193
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
TOTAL		639,000	518,735	531,639	579,085	309,769

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	290,000	278,580	288,421	318,835	162,576
111	OVERTIME	0	0	0	0	0
117	COMPTIME	0	54	0	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	31,000	27,863	27,747	37,343	21,054
130	SOCIAL SECURITY CONTRIBUTION	16,000	15,340	16,234	18,054	8,714
131	MEDICARE CONTRIBUTION	5,000	3,911	4,035	4,441	2,271
132	ASRS CONTRIBUTION	32,000	28,822	30,783	34,985	17,741
140	WORKERS COMPENSATION	1,000	627	1,041	1,075	192
141	UNEMPLOYMENT INSURANCE	2,000	1,171	1,032	1,075	0
142	AZ JOB TRAINING TAX	2,000	24	0	0	0
230	OFFICE SUPPLIES	3,000	1,956	2,175	5,611	926
232	COMPUTER/PRINTER SUPPLIES	1,000	1,395	291	647	0
237	EQUIPMENT/FURNITURE PURCHASE	0	0	0	564	0
248	SOFTWARE PURCHASE	0	409	0	488	0
249	OPERATING MATERIAL & SUPPLIES	0	0	151	0	102
311	PROFESSIONAL SERVICES	175,000	90,944	91,378	89,888	36,156
313	CONTRACTED SERVICES	0	250	0	0	0
317	AUDIT/CONSULTING SERVICES	44,000	36,135	36,135	38,935	38,435
325	TECH/SOFTWARE SUPPORT	11,000	7,330	7,670	8,408	8,624
343	STORAGE FACILITY RENTAL	2,000	737	1,401	1,440	762
350	TRAVEL AND PER DIEM	1,500	0	0	395	3,106
351	CONFERENCE,SEMINAR & TRAINING	5,500	90	1,040	2,403	895
360	PRINTING COST	1,000	1,793	87	0	743
361	PUBLISHING/ADVERTISEMENT	0	5,099	5,068	0	0
362	MAILING COST	1,500	1,201	1,312	1,139	568
370	DUES-MEMBERSHIPS-FEES	500	60	400	542	60
374	BANK CHARGES/ACCT ANALYSIS	14,000	13,283	12,983	12,624	6,835
376	LATE FEES	0	108	20	0	0
377	MISCELLANEOUS EXPENSES	0	1,488	2,122	193	8
380	TELEPHONE EXPENSE	0	66	112	0	0
TOTALS		639,000	518,735	531,639	579,085	309,769

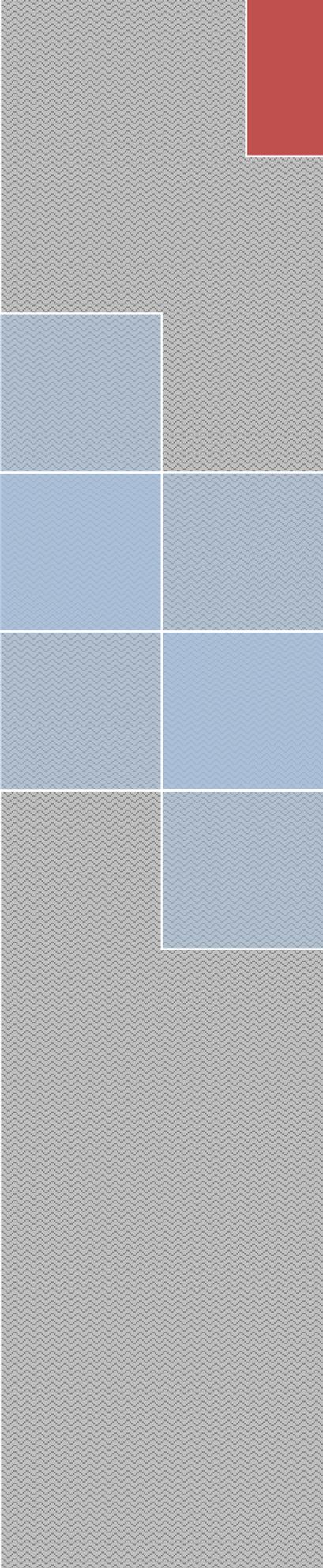
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
372,500	377,001	434,000	456,000	374,000	379,000	(77,000)	-17%
5,000	4,500	4,500	5,000	4,000	4,000	(1,000)	-20%
176,000	174,000	164,000	182,500	257,500	256,000	73,500	40%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
553,500	555,501	602,500	643,500	635,500	639,000	(4,500)	-1%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
296,474	293,305	325,000	345,000	289,609	290,000	(55,000)	-16%
500	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
22,876	27,793	42,000	42,000	30,083	31,000	(11,000)	-26%
16,671	16,642	19,000	20,000	15,458	16,000	(4,000)	-20%
4,299	4,253	5,000	5,000	4,199	5,000	0	0%
27,867	30,998	36,000	38,000	31,073	32,000	(6,000)	-16%
706	752	1,000	1,000	823	1,000	0	0%
560	1,292	2,000	2,000	1,034	2,000	0	0%
2,547	1,966	4,000	3,000	1,721	2,000	(1,000)	-33%
3,000	2,500	2,500	3,000	3,000	3,000	0	0%
2,000	2,000	2,000	2,000	1,000	1,000	(1,000)	-50%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
110,000	105,000	105,000	104,000	175,000	175,000	71,000	68%
0	0	0	0	0	0	0	0%
36,000	36,500	38,500	41,000	44,000	44,000	3,000	7%
10,000	10,000	10,000	10,000	11,000	11,000	1,000	10%
1,000	1,500	1,500	1,500	2,000	2,000	500	33%
0	500	500	2,500	2,500	1,500	(1,000)	-40%
0	500	3,000	6,000	6,000	5,500	(500)	-8%
2,000	3,000	3,000	1,500	1,000	1,000	(500)	-33%
0	0	0	0	0	0	0	0%
3,000	2,500	2,000	1,500	1,500	1,500	0	0%
0	500	500	500	500	500	0	0%
14,000	14,000	0	14,000	14,000	14,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
553,500	555,501	602,500	643,500	635,500	639,000	(4,500)	-1%



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INFORMATION TECHNOLOGY



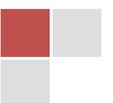
City of
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City Manager

Draft Budget



INFORMATION TECHNOLOGY

Net Change from Previous Budget:

144,000	20%
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Significant Changes:

- Excluding Capital items, IT budget decreased by \$2,000.
- Increase in personnel costs due to implementation of new salary plan.
- Reductions in professional services offset by increases in software maintenance contracts.



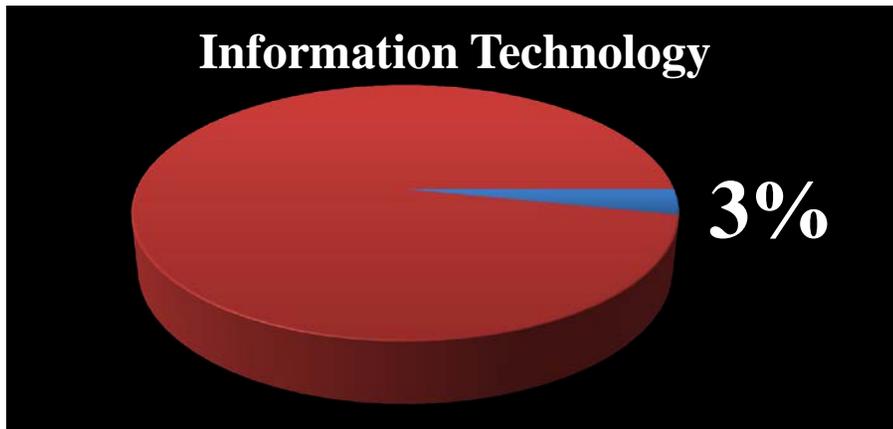
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvement	DESIGN/INSTALL FIBER OPTIC-EL MIRAGE ROAD Design and installation of high speed fiber optic cable into conduit (El Mirage Road Project) to connect the City facilities. The project will follow the phases of the El Mirage Road project. When finished, it will provide the City with its own Fiber connecting the facilities, increasing the speed and reducing the costs associated with leased lines. Projected payback period from leased line savings is approximately four years from project completion.	N	\$100,000
Equipment	TECHNOLOGY REFRESH Replacement of all the computers within the City once they have reached the five year mark. Due to the age of the computers the replacements are estimated as follows: FY17 - Replace 30 computers to facilitate the move to City Hall (16 computers will have reached five years old in this FY)	R	\$33,000
Equipment	FIREWALL REPLACEMENT Replace the firewalls in use at both City Hall and the Fire Station. The current firewalls will go end of life at the end of 2017 and should be replaced at that time. The project includes a total of four firewalls.	R	\$13,000

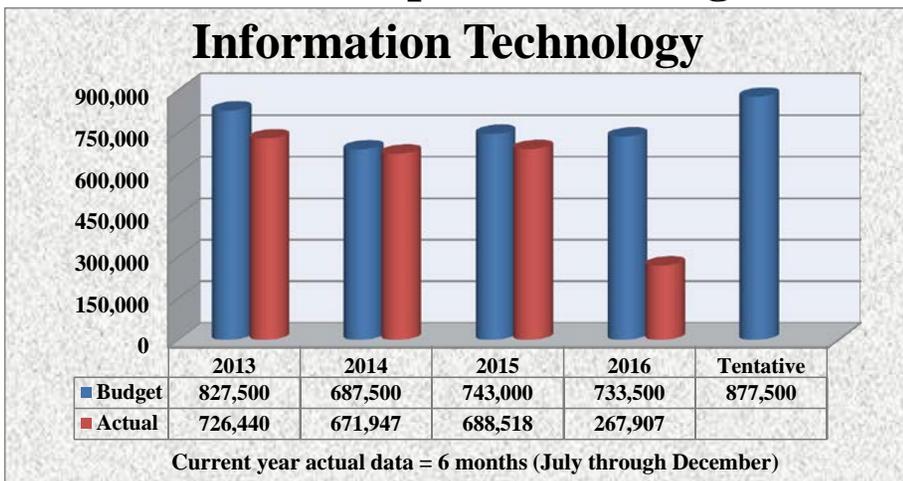
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	3	3	4	4	4
Filled	3	3	3	4	

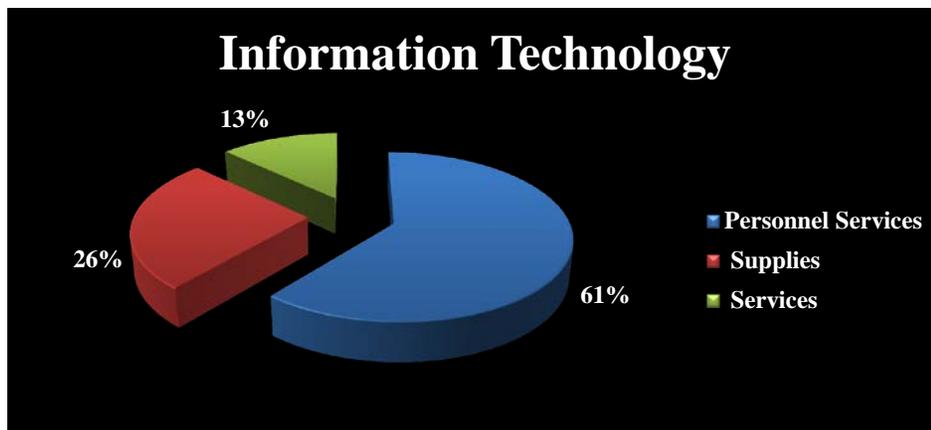
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses





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Fund Name: General Fund
Fund Number : 10
Department Name: Information Technology
Department Number: 480

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	458,000	315,633	350,601	344,536	180,357
200	Supplies	201,500	180,226	196,401	209,948	69,756
300	Services	72,000	108,211	94,897	83,754	17,794
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	146,000	122,370	30,049	50,280	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	877,500	726,440	671,947	688,518	267,907

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	339,000	246,469	264,828	257,418	138,594
111	OVERTIME	3,000	0	40	492	0
120	HEALTH-LIFE-DENTAL INSURANCE	43,000	21,154	33,419	35,483	15,183
130	SOCIAL SECURITY CONTRIBUTION	22,000	14,633	15,508	15,028	8,314
131	MEDICARE CONTRIBUTION	5,000	3,422	3,627	3,515	1,944
132	ASRS CONTRIBUTION	40,000	27,486	30,108	29,909	15,855
140	WORKERS COMPENSATION	1,000	1,383	2,369	2,171	292
141	UNEMPLOYMENT INSURANCE	2,000	1,065	702	521	174
142	AZ JOB TRAINING TAX	3,000	20	0	0	0
211	FUEL & LUBRICANTS	500	128	243	151	137
213	SAFETY EQUIPMENT/SUPPLIES	0	0	0	0	0
230	OFFICE SUPPLIES	1,000	1,141	607	1,061	589
232	COMPUTER/PRINTER SUPPLIES	500	0	373	698	202
237	EQUIPMENT/FURNITURE PURCHASE	10,000	28,335	62,726	14,447	1,907
248	SOFTWARE PURCHASE	2,000	21,410	3,384	20,591	6,873
249	OPERATING MATERIAL & SUPPLIES	2,000	1,266	2,428	753	480
251	COMPUTER/PRINTER MAINTENANCE	2,500	3,710	1,732	2,093	499
253	VEHICLE MAINTENANCE/REPAIR	1,000	398	366	0	0
261	EQUIPMENT/MAINTENANCE CONTRACT	25,000	4,902	6,222	25,782	0
262	PHONE SYS/MAINTENANCE CONTRACT	15,000	10,648	2,104	22,130	0
263	DATA INFRASTRUCTURE SERVICE	72,000	83,124	83,962	86,229	35,783
265	SOFTWARE MAINT CONTRACT	70,000	25,164	32,256	36,014	23,286
311	PROFESSIONAL SERVICES	30,000	58,513	34,730	33,307	4,303
328	EQUIPMENT RENT/LEASES	6,500	9,997	9,994	6,044	1,992
350	TRAVEL AND PER DIEM	500	0	0	0	0
351	CONFERENCE, SEMINARS & TRAINING	4,000	0	418	3,651	227
376	LATE FEES/INTEREST CHARGES	0	135	0	0	0
380	TELEPHONE EXPENSE	28,000	34,338	44,510	36,796	10,101
381	CELL PHONE/PAGER EXPENSE	3,000	5,229	5,244	3,957	1,172
661	BUILDING/DATA INFRAS. IMPROV.	100,000	0	0	0	0
617	EQUIPMENT PURCHASE	46,000	122,370	30,049	50,280	0
	TOTALS	877,500	726,440	671,947	688,518	267,907

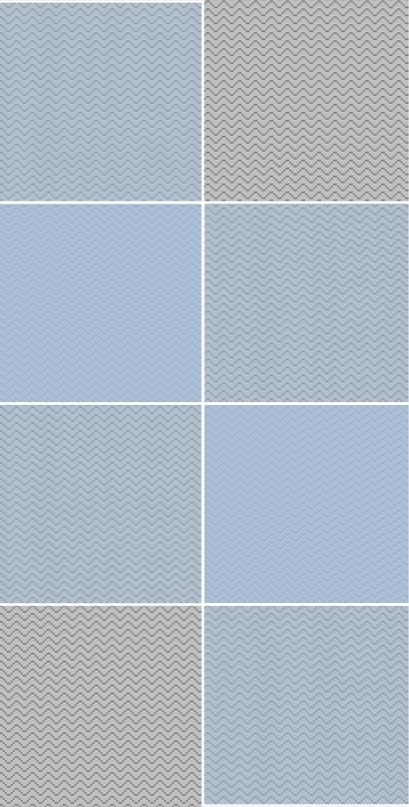
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
338,000	340,000	408,000	448,000	454,000	458,000	10,000	2%
276,500	212,500	198,000	190,500	209,500	201,500	11,000	6%
125,000	135,000	97,000	95,000	73,000	72,000	(23,000)	-24%
0	0	0	0	0	0	0	0%
88,000	0	40,000	0	146,000	146,000	146,000	146000%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
827,500	687,500	743,000	733,500	882,500	877,500	144,000	20%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
261,890	272,287	295,000	328,000	338,915	339,000	11,000	3%
0	0	0	0	3,000	3,000	3,000	3000%
22,268	11,216	48,000	48,000	42,345	43,000	(5,000)	-10%
16,237	16,882	19,000	21,000	21,199	22,000	1,000	5%
3,797	3,948	5,000	5,000	4,958	5,000	0	0%
29,201	31,422	35,000	38,000	39,252	40,000	2,000	5%
1,789	1,945	2,000	3,000	963	1,000	(2,000)	-67%
560	775	2,000	2,000	1,034	2,000	0	0%
2,258	1,525	2,000	3,000	2,335	3,000	0	0%
1,000	1,000	500	500	500	500	0	0%
500	500	500	500	0	0	(500)	-100%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
500	500	500	500	500	500	0	0%
13,000	6,000	6,000	10,000	10,000	10,000	0	0%
10,000	10,000	10,000	10,000	10,000	2,000	(8,000)	-80%
12,500	12,500	5,000	3,000	2,000	2,000	(1,000)	-33%
13,000	13,000	6,000	4,000	2,500	2,500	(1,500)	-38%
1,000	1,000	1,500	1,500	1,000	1,000	(500)	-33%
84,000	27,000	27,000	25,000	25,000	25,000	0	0%
5,000	5,000	25,000	15,000	15,000	15,000	0	0%
60,000	60,000	60,000	72,000	72,000	72,000	0	0%
75,000	75,000	55,000	47,500	70,000	70,000	22,500	47%
85,000	95,000	50,000	50,000	30,000	30,000	(20,000)	-40%
7,500	7,500	7,500	7,500	6,500	6,500	(1,000)	-13%
0	0	500	500	500	500	0	0%
0	0	5,000	5,000	4,000	4,000	(1,000)	-20%
0	0	0	0	0	0	0	0%
30,000	30,000	30,000	28,000	28,000	28,000	0	0%
2,500	2,500	4,000	4,000	4,000	3,000	(1,000)	-25%
0	0	0	0	100,000	100,000	100,000	100000%
88,000	0	40,000	0	46,000	46,000	46,000	46000%
827,500	687,500	743,000	733,500	882,500	877,500	144,000	20%



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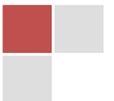
RECREATION



City of
EL MIRAGE
Arizona

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City Manager
Draft Budget



RECREATION

Net Change from Previous Budget:

0	0%
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Significant Changes:

- There were no significant changes to operations.

Capital Items:

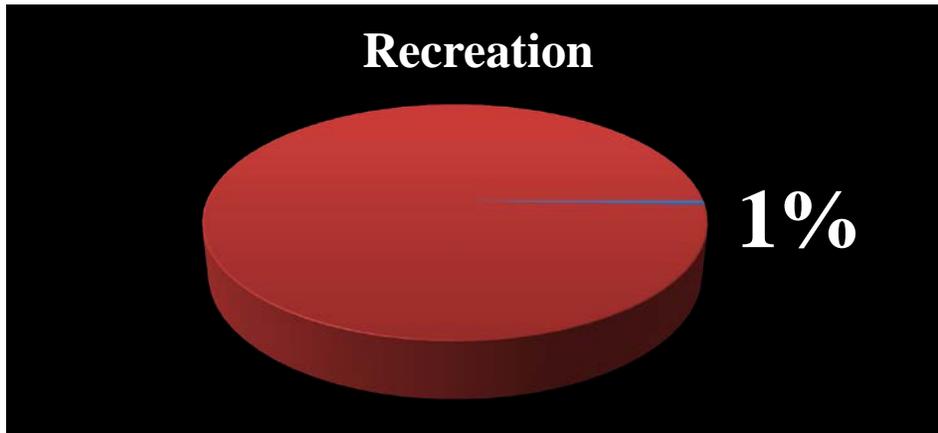
- No capital was requested this year for this department.



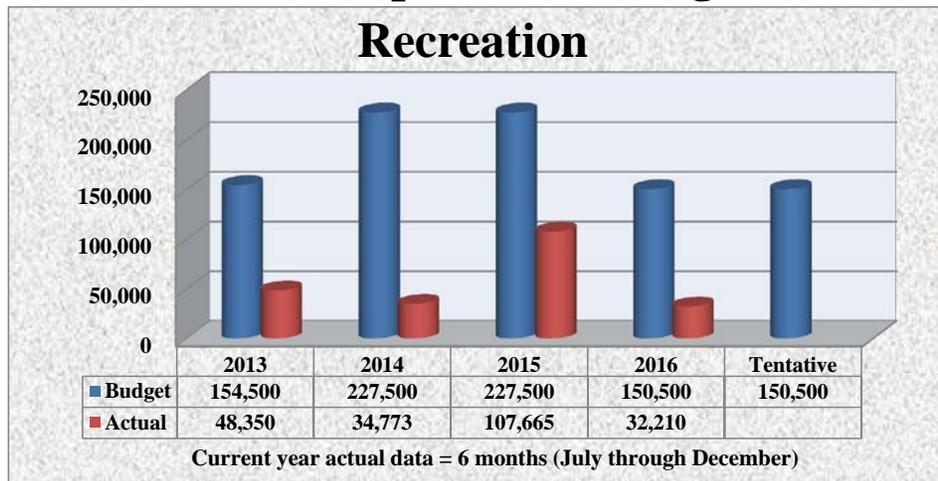
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

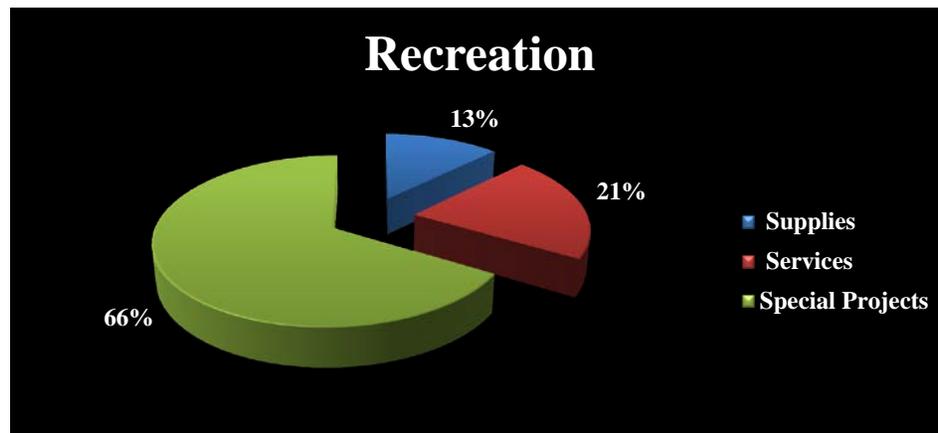
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Recreation
Department Number: 531

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	0	0	0	0	0
200	Supplies	19,000	10,200	18,445	21,050	3,651
300	Services	31,500	38,149	16,328	22,739	8,485
400	Special Projects	100,000	0	0	58,251	20,074
600	Capital Outlay/Projects	0	0	0	5,626	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	150,500	48,350	34,773	107,665	32,210

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
211	FUEL AND LUBRICANTS	2,000	724	1,232	684	304
239	SPORTS SUPPLIES	5,000	2,529	1,600	5,299	2,095
249	OPERATING MATERIAL & SUPPLIES	5,000	6,918	12,869	12,728	1,253
253	VEHICLE MAINTENANCE	5,000	30	2,744	2,339	0
269	EQUIPMENT MAINTENANCE/REPAIR	2,000	0	0	0	0
313	CONTRACTED SERVICES	5,000	24,056	0	7,078	2,806
341	SECURITY/ALARM SERVICE	500	0	377	0	423
361	PUBLISHING/ADVERTISEMENT	8,000	0	0	0	0
362	MAILING COST	0	3	0	0	0
381	CELL PHONE/PAGER EXPENSE	1,000	159	639	999	216
382	BUILDING ELECTRICITY/GAS	15,000	12,127	13,514	13,828	4,592
383	TRASH SERVICE	1,000	707	648	0	0
384	EXTERMINATING SERVICE	1,000	1,098	1,151	834	449
410	SPECIAL EVENTS	100,000	0	0	58,251	20,074
414	ADULT EDUCATION EXPENSE	0	0	0	0	0
610	FIELD EQUIPMENT PURCHASE	0	0	0	5,626	0
	TOTALS	150,500	48,350	34,773	107,665	32,210

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
39,500	39,500	39,500	19,000	19,000	19,000	0	0%
106,000	38,000	38,000	31,500	31,500	31,500	0	0%
9,000	150,000	150,000	100,000	100,000	100,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
154,500	227,500	227,500	150,500	150,500	150,500	0	0%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
3,000	3,000	3,000	2,000	2,000	2,000	0	0%
13,500	13,500	13,500	5,000	5,000	5,000	0	0%
15,000	15,000	15,000	5,000	5,000	5,000	0	0%
6,000	6,000	6,000	5,000	5,000	5,000	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
81,500	13,000	13,000	5,000	5,000	5,000	0	0%
200	500	500	500	500	500	0	0%
8,000	8,000	8,000	8,000	8,000	8,000	0	0%
0	0	0	0	0	0	0	0%
1,500	1,500	1,500	1,000	1,000	1,000	0	0%
13,000	13,000	13,000	15,000	15,000	15,000	0	0%
800	1,000	1,000	1,000	1,000	1,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
0	150,000	150,000	100,000	100,000	100,000	0	0%
9,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
154,500	227,500	227,500	150,500	150,500	150,500	0	0%



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PARKS



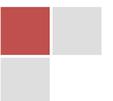
City of
EL MIRAGE

Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager

Draft Budget



PARKS

Net Change from Previous Budget:

178,500	24%
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Significant Changes:

- Increase of 3 FTEs – 1 approved mid-year in FY2016 by Council and 2 transferred from HURF.
- Reduction to Park Improvements for completed projects offset by the new projects summarized in the Capital section.



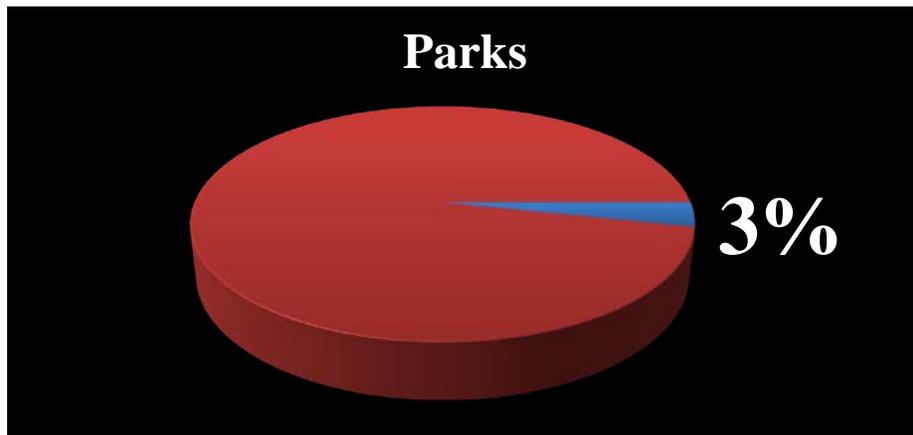
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvements	RELOCATE COMMUNITY GARDEN The El Mirage Community Garden will be relocated from the southeast corner of El Mirage Road and Thunderbird to another City owned parcel. This capital request is inclusive of all costs required to move the garden to the new location.	N	\$115,000
Improvements	SKATE PLAZA ADDITION Currently the south ramp of the skate plaza at Gateway Park does not have a platform for users to stand on. The suggested improvement is to add a 24" platform that would run the length of the south ramp of the skate plaza, enhancing the safety and usefulness of the amenity. A split face wall would include a 96 inch by 32 inch section with the title "City of El Mirage" in cast lettering.	N	\$20,000

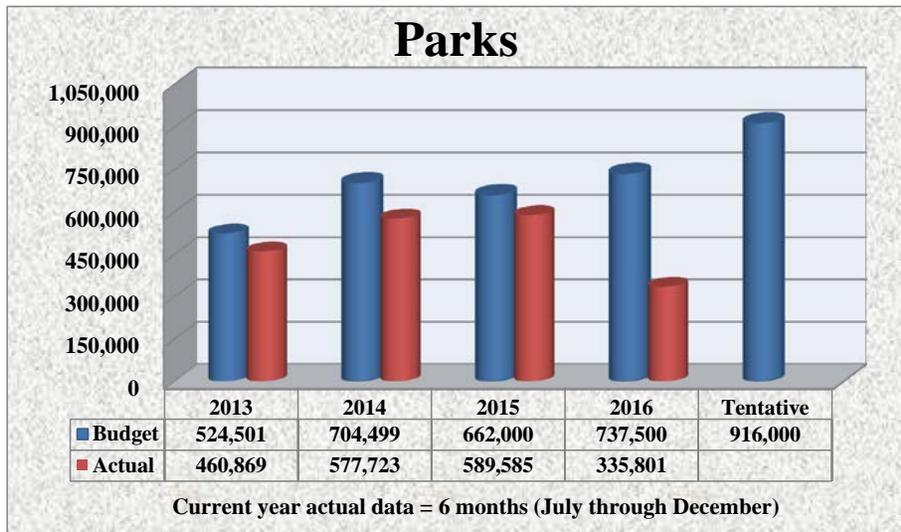
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	4.8	4.8	4.8	4.8	7.8
Filled	4	4	3.6	4.8	

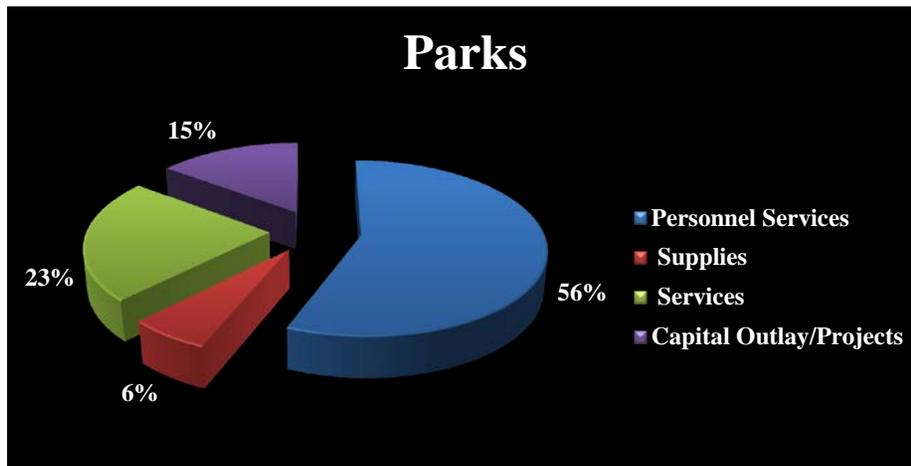
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Parks
Department Number: 521

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	515,000	233,320	237,099	213,007	116,187
200	Supplies	56,000	66,168	66,712	60,472	38,691
300	Services	210,000	161,382	182,134	199,146	111,302
400	Special Projects	0	0	91,778	38,865	0
600	Capital Outlay/Projects	135,000	0	0	78,095	69,620
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	916,000	460,869	577,723	589,585	335,801

DETAIL		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
110	SALARIES AND WAGES	342,000	160,159	163,536	154,590	78,354
111	OVERTIME	7,000	6,127	4,347	10,862	5,550
117	COMPTIME	0	174	71	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	77,000	32,722	32,704	26,228	15,747
130	SOCIAL SECURITY CONTRIBUTION	22,000	9,727	9,816	9,702	4,878
131	MEDICARE CONTRIBUTION	6,000	2,275	2,296	2,269	1,141
132	ASRS CONTRIBUTION	37,000	15,362	15,890	14,970	8,094
140	WORKERS COMPENSATION	16,000	5,317	7,271	7,228	1,878
141	UNEMPLOYMENT INSURANCE	3,000	1,437	1,168	791	545
142	AZ JOB TRAINING TAX	5,000	19	0	0	0
198	WORKERS COMP REIMBURSEMENTS	0	0	0	(9,910)	0
199	LABOR DISTRIBUTION	0	0	0	(3,721)	0
210	SMALL TOOLS/EQUIP/PARTS	3,000	2,862	3,232	3,314	389
211	FUEL AND LUBRICANTS	8,500	11,705	10,329	7,273	2,024
213	SAFETY EQUIPMENT/SUPPLIES	1,500	1,681	449	1,286	1,987
222	CHEMICAL EXPENSE	8,000	10,768	8,511	7,912	501
230	OFFICE SUPPLIES	0	2	0	0	0
237	EQUIPMENT/FURNITURE PURCHASE	8,000	2,409	8,585	4,429	4,592
243	IRRIGATION SUPPLIES	17,500	18,839	13,492	13,642	15,982
244	LANDSCAPING MAT'L & SUPPLIES	5,000	5,989	9,612	13,178	2,332
249	OPERATING MATERIAL & SUPPLIES	4,500	11,734	12,502	9,438	10,886
253	VEHICLE MAINTENANCE/REPAIR	0	179	0	0	0
313	CONTRACTED SERVICES	110,500	62,066	75,581	92,146	58,728
320	MEDICAL/DRUG EXAMS & TESTING	0	0	0	0	0
326	LICENSE AND PERMITS	0	0	0	0	250
328	EQUIPMENT RENT/LEASES	2,500	1,799	8,039	867	624
341	SECURITY/ALARM SERVICE	5,000	10,789	12,156	15,956	3,947
351	CONFERENCE, SEMINAR & TRAINING	2,500	350	0	0	474
376	LATE FEES/INTEREST CHARGES	0	74	0	0	0
379	PARK LIGHTING/ELECTRICITY	88,000	83,653	83,630	89,034	47,037
381	CELL PHONE/PAGER EXPENSE	1,500	2,650	2,729	1,144	243
386	LANDSCAPING/IRRIGATION	0	0	0	0	0
400	SPECIAL PROJECTS	0	0	91,778	38,865	0
610	FIELD EQUIPMENT PURCHASE	0	0	0	0	5,200
654	PARK IMPROVEMENTS	135,000	0	0	78,095	64,420
	TOTALS	916,000	460,869	577,723	589,585	335,801

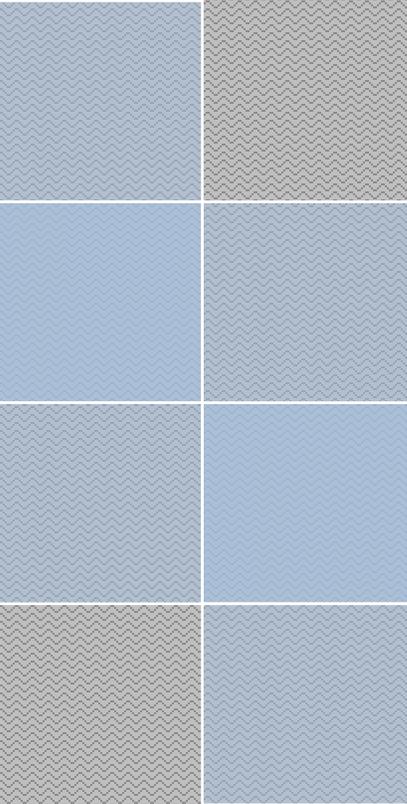
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
292,001	283,999	311,000	314,500	511,000	515,000	200,500	64%
51,500	60,500	60,500	56,000	56,000	56,000	0	0%
181,000	190,000	198,000	210,000	210,000	210,000	0	0%
0	0	0	0	0	0	0	0%
0	170,000	92,500	157,000	135,000	135,000	(22,000)	-14%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
524,501	704,499	662,000	737,500	912,000	916,000	178,500	24%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
201,143	203,179	210,000	213,000	341,655	342,000	129,000	61%
0	0	0	6,500	6,500	7,000	500	8%
0	0	0	0	0	0	0	0%
44,282	33,378	47,000	36,000	76,604	77,000	41,000	114%
12,471	12,597	13,000	14,000	21,586	22,000	8,000	57%
2,917	2,946	4,000	4,000	5,048	6,000	2,000	50%
19,547	20,436	22,000	23,000	36,982	37,000	14,000	61%
7,871	8,435	10,000	10,000	15,728	16,000	6,000	60%
784	1,809	2,000	2,000	2,326	3,000	1,000	50%
2,986	1,219	3,000	6,000	4,572	5,000	(1,000)	-17%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,000	2,000	3,000	3,000	3,000	3,000	0	0%
16,000	21,000	13,000	8,500	8,500	8,500	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
8,000	8,000	8,000	8,000	8,000	8,000	0	0%
0	0	0	0	0	0	0	0%
3,000	3,000	8,000	8,000	8,000	8,000	0	0%
12,500	16,500	17,500	17,500	17,500	17,500	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
3,500	3,500	4,500	4,500	4,500	4,500	0	0%
0	0	0	0	0	0	0	0%
97,000	97,000	97,000	103,500	110,500	110,500	7,000	7%
500	500	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
19,000	19,000	9,000	14,500	5,000	5,000	(9,500)	-66%
0	0	0	0	2,500	2,500	2,500	2500%
0	0	0	0	0	0	0	0%
56,500	69,500	88,000	88,000	88,000	88,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
4,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	170,000	92,500	157,000	135,000	135,000	(22,000)	-14%
524,501	704,499	662,000	737,500	912,000	916,000	178,500	24%



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FACILITIES MANAGEMENT



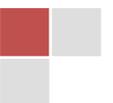
City of
EL MIRAGE

Arizona

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City Manager

Draft Budget



FACILITIES MANAGEMENT

Net Change from Previous Budget:

(57,000)	-8%
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Significant Changes:

- Decreased mainly due to reduction in capital items.
- Increased operating costs are related to one-half year of occupancy of new City Hall.
- Personnel cost reduction due to turnover.



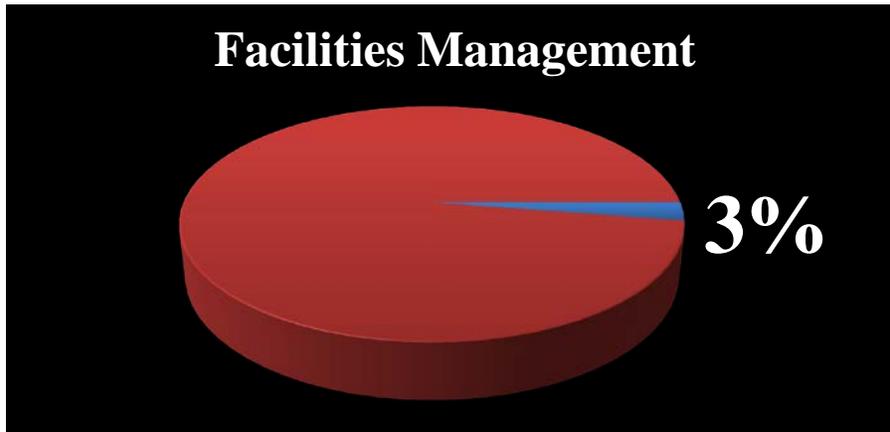
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvement	<p>WINDY CITY DOGS BUILDING IMPROVEMENTS</p> <p>To make requested improvements to City owned building including purchase of a ventless self-contained deep fryer and new toaster; renovate and relocate current equipment to accommodate new equipment; add 6 electrical outlets/GFI's; add shelves/racking to accommodate new equipment and food storage.</p>	R	\$14,500

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	3	3	3	3	3
Filled	4	3	3	3	

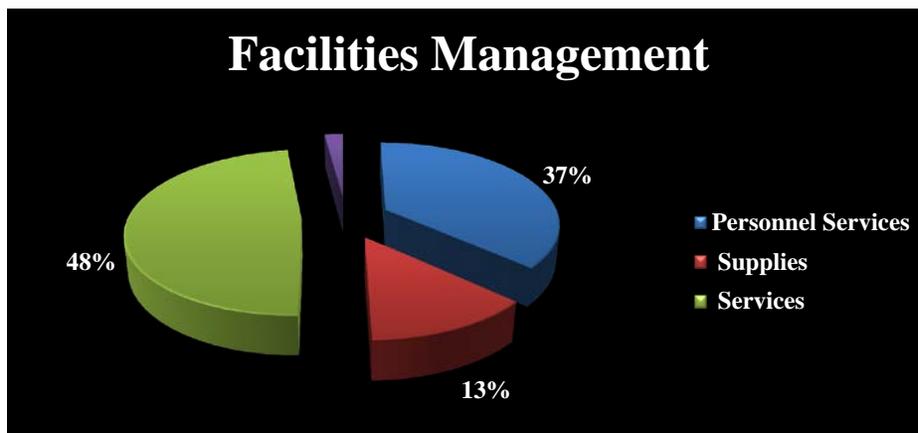
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Facilities Management
Department Number: 522

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	255,000	299,215	314,363	262,204	116,576
200	Supplies	90,000	102,341	77,309	71,284	36,618
300	Services	334,500	250,299	267,829	282,825	153,010
400	Special Projects	0	0	11,673	0	0
600	Capital Outlay/Projects	14,500	0	0	972	10,900
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	694,000	651,855	671,174	617,286	317,105

DETAIL		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
110	SALARIES AND WAGES	167,000	211,117	216,048	181,829	78,702
111	OVERTIME	8,000	4,752	7,985	6,566	3,704
120	HEALTH-LIFE-DENTAL INSURANCE	36,000	37,531	38,538	31,199	17,786
130	SOCIAL SECURITY CONTRIBUTION	11,000	12,605	13,248	11,233	4,839
131	MEDICARE CONTRIBUTION	3,000	2,948	3,098	2,627	1,132
132	ASRS CONTRIBUTION	20,000	24,076	25,856	21,962	9,283
140	WORKERS COMPENSATION	7,000	5,029	8,580	6,267	1,129
141	UNEMPLOYMENT INSURANCE	1,000	1,136	1,010	521	0
142	AZ JOB TRAINING TAX	2,000	21	0	0	0
210	SMALL TOOLS/EQUIP/PARTS	3,500	1,034	1,459	1,507	48
211	FUEL AND LUBRICANTS	4,000	3,756	3,536	1,595	755
213	SAFETY EQUIPMENT/SUPPLIES	1,000	775	650	971	391
219	STREET SIGN EXPENSES	0	10,571	998	0	0
230	OFFICE SUPPLIES	5,000	948	1,292	1,910	345
231	JANITORIAL SUPPLIES	12,500	9,008	10,462	10,168	4,772
232	COMPUTER/PRINTER SUPPLIES	1,000	1,120	169	255	0
233	UNIFORMS	5,500	3,197	7,807	5,113	1,619
245	BUILDING/DATA INFRAS. IMPROVEMENTS	0	22,470	0	0	0
246	GRAFFITI SUPPLIES	0	1,047	0	0	0
249	OPERATING MATERIAL & SUPPLIES	1,000	697	695	933	272
250	BUILDING MAINTENANCE/REPAIR	55,000	47,295	49,934	48,110	28,050
254	COPIER USAGE/SUPPLYS/MAINTENANCE	1,500	394	308	723	366
266	POSTAGE EQUIP RENTAL FEES	0	0	0	0	0
269	EQUIPMENT MAINTENANCE/REPAIRS	0	30	0	0	0
313	CONTRACTED SERVICES	143,500	99,955	108,161	111,582	41,862
341	SECURITY/ALARM SERVICE	10,000	5,491	5,645	7,041	4,533
346	FIRE EXTINGUISHERS/INSPECTION	2,000	1,773	1,850	657	1,838
351	CONFERENCE,SEMINARS & TRAINING	0	0	0	125	0
362	MAILING COST	0	9	0	0	0
381	CELL PHONE/PAGER EXPENSE	4,000	2,847	3,625	2,543	1,081
382	BUILDING ELECTRICITY/GAS	165,000	124,948	137,473	150,159	90,605
392	LIBRARY FACILITIES EXPENSE	10,000	15,276	11,076	10,718	13,091
400	SPECIAL PROJECTS	0	0	11,673	0	0
617	CAPITAL EQUIPMENT PURCHASE	0	0	0	972	0
650	VEHICLE PURCHASE	0	0	0	0	0
661	BUILDING/DATA INFRAS. IMPROVEMENTS	14,500	0	0	0	10,900
	TOTALS	694,000	651,855	671,174	617,286	317,105

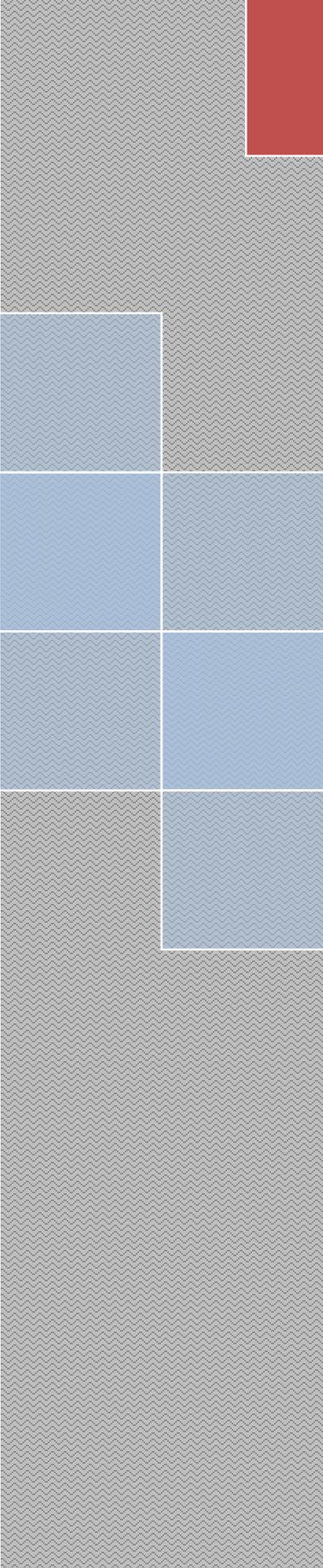
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
253,999	241,999	257,000	307,000	251,000	255,000	(52,000)	-17%
86,000	74,000	81,000	80,500	90,000	90,000	9,500	12%
298,000	348,500	339,500	306,000	339,500	334,500	28,500	9%
0	12,000	0	0	0	0	0	0%
35,000	0	13,000	57,500	0	14,500	(43,000)	-75%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
672,999	676,499	690,500	751,000	680,500	694,000	(57,000)	-8%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
179,615	179,271	181,000	206,500	166,504	167,000	(39,500)	-19%
0	0	5,000	7,500	7,500	8,000	500	7%
32,920	22,211	30,000	46,000	35,631	36,000	(10,000)	-22%
11,136	10,495	12,000	12,000	10,788	11,000	(1,000)	-8%
2,604	2,454	3,000	3,000	2,523	3,000	0	0%
20,027	19,534	16,000	22,000	19,976	20,000	(2,000)	-9%
5,507	5,399	7,000	7,000	6,024	7,000	0	0%
336	775	1,000	1,000	775	1,000	0	0%
1,854	1,860	2,000	2,000	1,279	2,000	0	0%
1,500	1,500	1,500	3,500	3,500	3,500	0	0%
4,500	4,500	4,500	4,000	4,000	4,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
12,000	0	0	0	0	0	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
8,000	8,000	10,000	10,000	12,500	12,500	2,500	25%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
5,000	5,000	5,000	5,500	5,500	5,500	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
43,000	43,000	48,000	48,000	55,000	55,000	7,000	15%
3,000	3,000	3,000	1,500	1,500	1,500	0	0%
1,000	1,000	1,000	0	0	0	0	0%
0	0	0	0	0	0	0	0%
90,500	108,500	119,500	119,500	148,500	143,500	24,000	20%
5,500	5,500	5,500	5,500	10,000	10,000	4,500	82%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
3,500	3,500	3,500	4,000	4,000	4,000	0	0%
187,500	220,000	200,000	165,000	165,000	165,000	0	0%
9,000	9,000	9,000	10,000	10,000	10,000	0	0%
0	12,000	0	0	0	0	0	0%
0	0	0	5,500	0	0	(5,500)	-100%
0	0	0	26,000	0	0	(26,000)	-100%
35,000	0	13,000	26,000	0	14,500	(11,500)	-44%
672,999	676,499	690,500	751,000	680,500	694,000	(57,000)	-8%



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FLEET MANAGEMENT



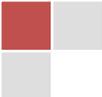
City of
EL MIRAGE

Arizona

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City Manager

Draft Budget



FLEET MANAGEMENT

Net Change from Previous Budget:

1,000	1%
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Significant Changes:

- There were no significant changes to operations.

Capital Items:

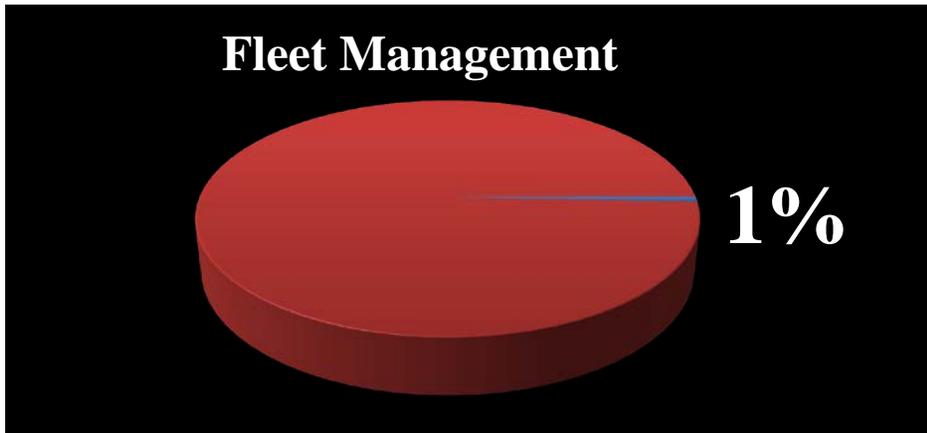
- No capital was requested this year for this department.



Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	1	1	1	1	1
Filled	1	1	1	1	

Percent of General Fund

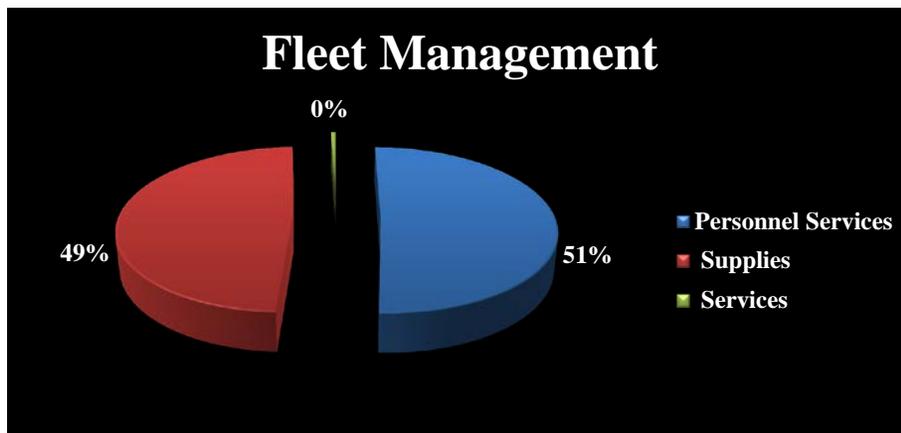


Total Department Budget



Current year actual data = 6 months (July through December)

FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Fleet Management
Department Number: 620

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	88,000	76,796	78,602	81,700	39,331
200	Supplies	84,500	78,469	75,878	78,439	34,973
300	Services	1,000	657	760	800	291
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
TOTAL		173,500	155,922	155,240	160,939	74,595

DETAIL		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	58,000	53,415	54,145	54,293	26,822
112	HOLIDAY PAY	0	717	529	2,425	931
120	HEALTH-LIFE-DENTAL INSURANCE	13,000	11,133	11,200	11,901	6,006
130	SOCIAL SECURITY CONTRIBUTION	4,000	3,147	3,176	3,297	1,619
131	MEDICARE CONTRIBUTION	1,000	736	743	771	379
132	ASRS CONTRIBUTION	7,000	6,037	6,310	6,577	3,183
140	WORKERS COMPENSATION	3,000	1,380	2,293	2,262	392
141	UNEMPLOYMENT INSURANCE	1,000	226	207	174	0
142	AZ JOB TRAINING TAX	1,000	6	0	0	0
210	SMALL TOOLS/EQUIP/PARTS	2,500	5,047	7,197	3,479	1,676
211	FUEL AND LUBRICANTS	2,500	4,626	3,461	3,078	640
213	SAFETY EQUIPMENT/SUPPLIES	500	1,169	574	625	1,157
230	OFFICE SUPPLIES	0	163	165	158	265
232	COMPUTER/PRINTER SUPPLIES	1,000	705	828	1,308	0
237	EQUIPMENT/FURNITURE PURCHASE	0	25	0	0	0
238	VEHICLE PARTS	6,500	0	3,784	347	0
249	OPERATING MATERIAL & SUPPLIES	3,000	3,575	2,987	2,588	208
250	BUILDING MAINTENANCE/REPAIR	0	35	0	0	0
253	VEHICLE MAINTENANCE/REPAIR	56,500	55,694	45,470	45,918	22,571
269	EQUIPMENT MAINTENANCE/REPAIR	12,000	7,431	11,413	20,940	8,456
320	MEDICAL/DRUG EXAMS & TESTING	0	0	0	0	0
381	CELL PHONE/PAGER EXPENSE	1,000	657	760	800	291
TOTALS		173,500	155,922	155,240	160,939	74,595

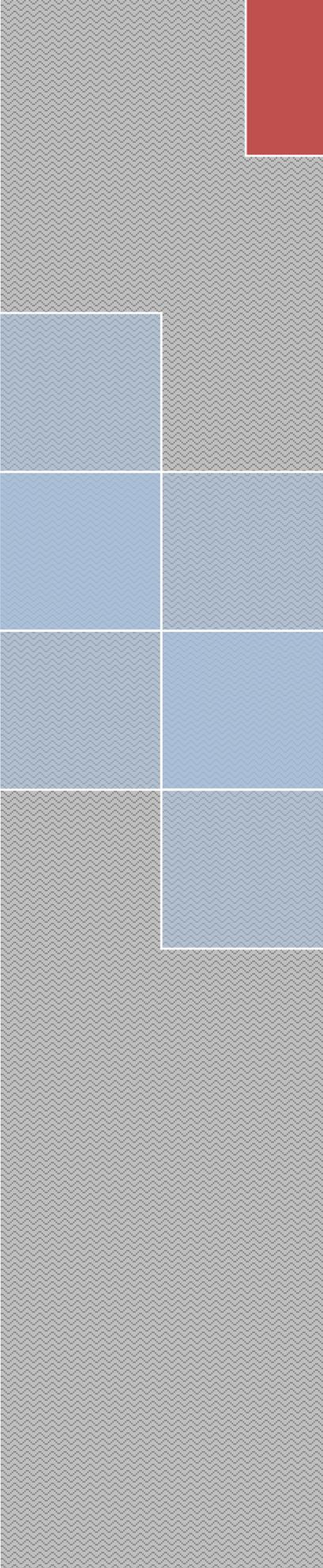
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
78,000	78,998	86,000	87,000	84,000	88,000	1,000	1%
78,500	83,500	85,500	84,500	84,500	84,500	0	0%
1,500	1,500	1,000	1,000	1,000	1,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
158,000	163,998	172,500	172,500	169,500	173,500	1,000	1%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
54,101	54,631	57,000	58,000	57,970	58,000	0	0%
0	0	0	0	0	0	0	0%
11,144	11,193	12,000	12,000	12,006	13,000	1,000	8%
3,354	3,387	4,000	4,000	3,594	4,000	0	0%
784	792	1,000	1,000	841	1,000	0	0%
6,032	6,304	7,000	7,000	6,655	7,000	0	0%
1,769	1,896	3,000	3,000	2,230	3,000	0	0%
112	258	1,000	1,000	258	1,000	0	0%
704	537	1,000	1,000	446	1,000	0	0%
2,500	12,500	2,500	2,500	2,500	2,500	0	0%
6,500	1,500	3,500	2,500	2,500	2,500	0	0%
500	500	500	500	500	500	0	0%
0	0	0	0	0	0	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
0	0	0	0	0	0	0	0%
6,500	6,500	6,500	6,500	6,500	6,500	0	0%
3,000	3,000	3,000	3,000	3,000	3,000	0	0%
0	0	0	0	0	0	0	0%
46,500	46,500	56,500	56,500	56,500	56,500	0	0%
12,000	12,000	12,000	12,000	12,000	12,000	0	0%
500	500	0	0	0	0	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
158,000	163,998	172,500	172,500	169,500	173,500	1,000	1%



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COMMUNITY DEVELOPMENT



City of
EL MIRAGE

Arizona

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City Manager

Draft Budget



COMMUNITY DEVELOPMENT

Net Change from Previous Budget:

27,500	5%
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Significant Changes:

- Reduction in contracted services.
- Copier services increased for operations at new City Hall.
- Increase due to implementation of new salary plan.
- JOZ grant completed.

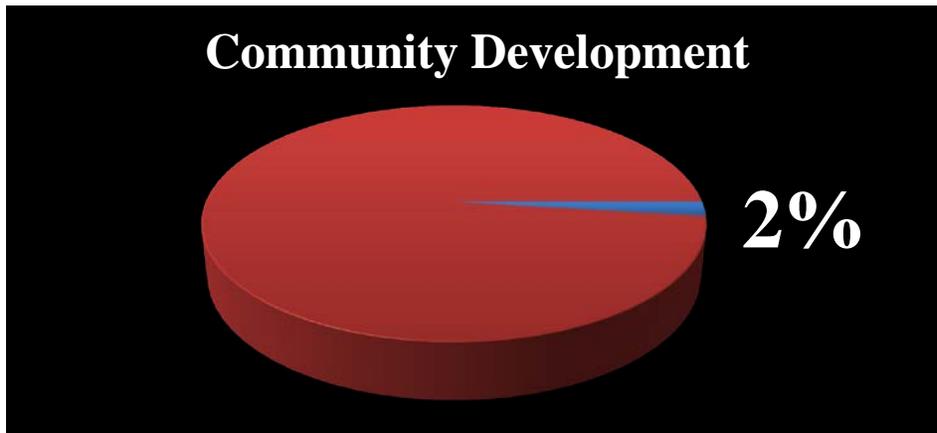
Capital Items:

<i>Capital Type:</i>	<i>Capital Outlay Description & Justification:</i>	<i>New/Repl.</i>	<i>Amount</i>
Equipment	PLOTTER/SCANNER Replace the City's primary color plotter/scanner. The existing plotter/scanner is used to print GIS maps and other color exhibits and signs for nearly every City Department and for our business partners. The maps are used for infrastructure planning and development and to present during council meetings and work sessions to provide a visual representation of a given initiative. Other uses include printing enlarged monthly special event posters and signs, the senior center activity calendar and menu, and other requests.	R	\$33,000

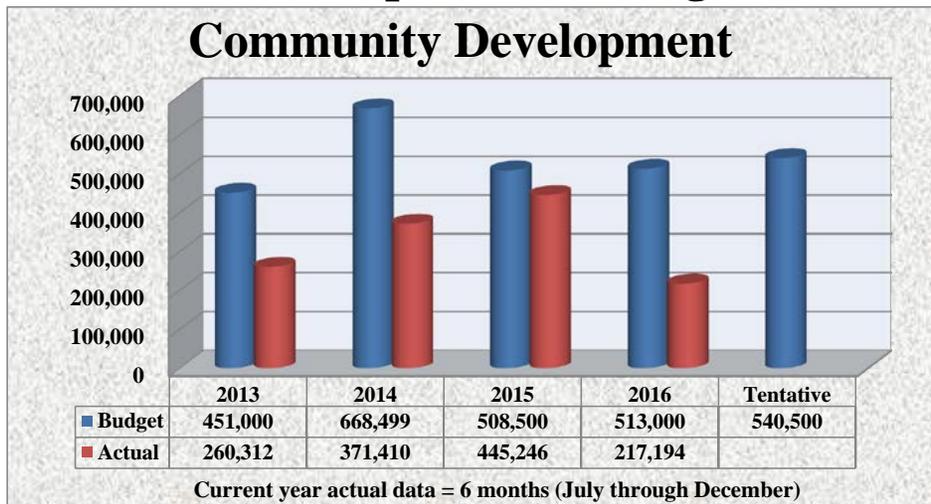
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	2	3	4	4	4
Filled	2	3	4	4	

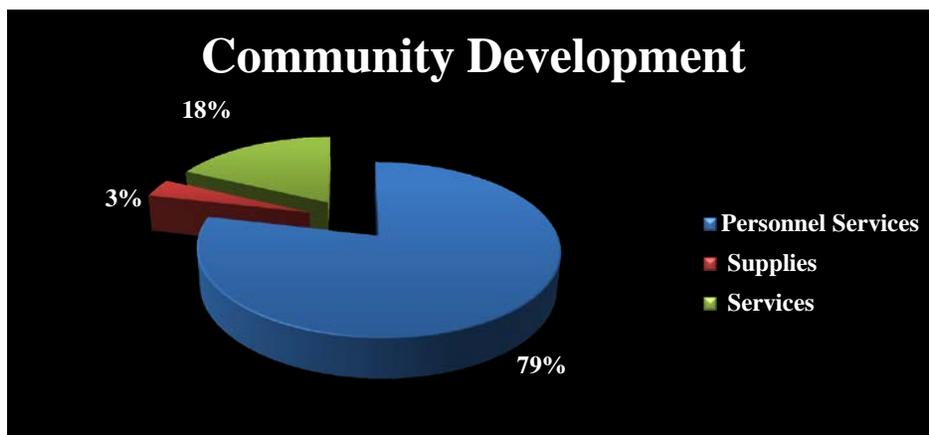
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Community Development
Department Number: 540

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	399,000	200,595	287,980	373,027	186,539
200	Supplies	18,000	1,914	9,258	7,894	1,922
300	Services	90,500	3,177	70,105	59,306	25,869
400	Special Projects	0	18,252	4,066	5,019	2,864
600	Capital Outlay/Projects	33,000	36,374	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	540,500	260,312	371,410	445,246	217,194

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	301,000	158,474	232,101	291,151	143,670
111	OVERTIME	0	379	679	271	0
120	HEALTH-LIFE-DENTAL INSURANCE	31,000	11,340	10,811	24,453	15,539
130	SOCIAL SECURITY CONTRIBUTION	19,000	9,657	13,268	17,505	8,653
131	MEDICARE CONTRIBUTION	5,000	2,259	3,316	4,094	2,024
132	ASRS CONTRIBUTION	35,000	17,370	26,464	33,795	16,479
140	WORKERS COMPENSATION	4,000	412	722	1,064	175
141	UNEMPLOYMENT INSURANCE	2,000	692	620	694	0
142	AZ JOB TRAINING TAX	2,000	12	0	0	0
230	OFFICE SUPPLIES	3,000	900	1,509	1,993	436
232	COMPUTER/PRINTER SUPPLIES	2,000	954	2,163	0	0
237	EQUIPMENT/FURNITURE PURCHASE	0	0	0	76	0
248	SOFTWARE PURCHASE	2,000	0	1,656	1,760	0
249	OPERATING MATERIAL & SUPPLIES	5,000	60	3,930	4,065	1,487
254	COPIER USAGE/SUPPLIES/MAINT	6,000	0	0	0	0
311	PROFESSIONAL SERVICES	15,500	0	16,543	6,040	0
313	CONTRACTED SERVICES	34,000	2,340	42,682	33,559	9,571
350	TRAVEL AND PER DIEM	0	16	178	0	0
351	CONFERENCE, SEMINAR & TRAINING	2,000	442	369	865	370
355	ADULT EDUCATION	4,000	0	1,530	1,410	360
360	PRINTING COSTS	4,000	0	90	330	76
361	PUBLISHING/ADVERTISEMENT	4,000	139	686	576	0
362	MAILING COST	2,500	139	230	1,130	57
370	DUES-MEMBERSHIPS-FEES	22,500	0	7,663	15,086	15,068
371	SUBSCRIPTIONS	0	100	135	0	0
381	CELL PHONE/PAGER EXPENSE	2,000	0	0	310	367
448	JOZ ECON. DEV. GRANT EXPENSE	0	18,252	4,066	5,019	2,864
617	EQUIPMENT PURCHASE	33,000	0	0	0	0
658	SITE IMPROVEMENTS	0	36,374	0	0	0
	TOTALS	540,500	260,312	371,410	445,246	217,194

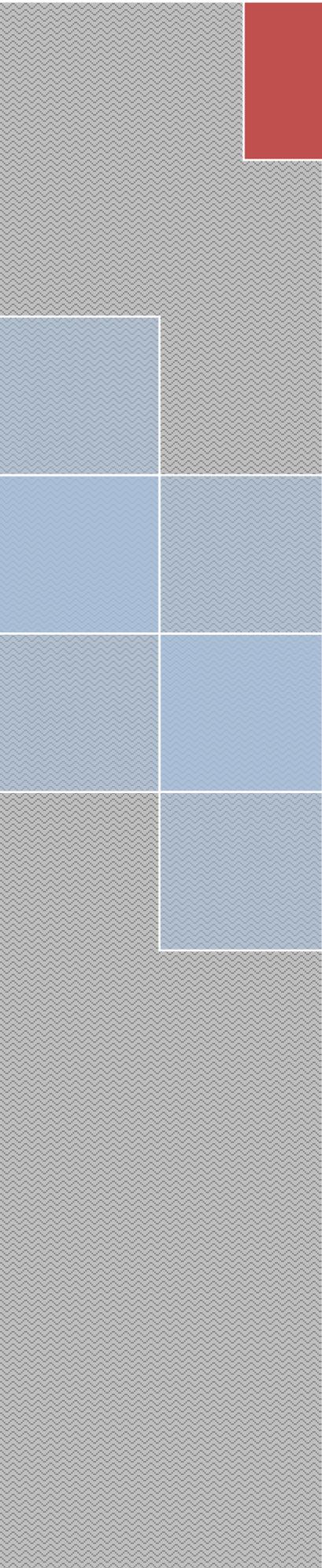
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
228,000	334,999	376,000	393,000	394,000	399,000	6,000	2%
8,000	9,500	14,000	12,000	19,500	18,000	6,000	50%
142,000	292,000	103,000	100,000	92,500	90,500	(9,500)	-10%
73,000	32,000	15,500	8,000	0	0	(8,000)	-100%
0	0	0	0	33,000	33,000	33,000	33000%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
451,000	668,499	508,500	513,000	539,000	540,500	27,500	5%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
170,545	261,883	285,000	298,000	300,144	301,000	3,000	1%
0	0	0	1,000	0	0	(1,000)	-100%
21,594	22,039	26,000	26,000	30,852	31,000	5,000	19%
9,812	14,761	18,000	19,000	18,473	19,000	0	0%
2,473	3,797	5,000	5,000	4,352	5,000	0	0%
19,016	30,221	33,000	35,000	34,457	35,000	0	0%
406	671	4,000	4,000	3,347	4,000	0	0%
448	775	2,000	2,000	1,034	2,000	0	0%
3,706	852	3,000	3,000	1,342	2,000	(1,000)	-33%
2,500	3,000	3,000	3,000	3,000	3,000	0	0%
1,500	2,000	2,000	2,000	2,000	2,000	0	0%
0	0	0	0	1,500	0	0	0%
0	0	2,000	2,000	2,000	2,000	0	0%
4,000	4,500	7,000	5,000	5,000	5,000	0	0%
0	0	0	0	6,000	6,000	6,000	6000%
0	68,500	12,000	13,000	20,000	15,500	2,500	19%
136,500	202,000	50,000	45,500	31,500	34,000	(11,500)	-25%
0	0	0	0	0	0	0	0%
0	0	1,500	1,500	2,000	2,000	500	33%
0	9,000	5,000	5,000	4,000	4,000	(1,000)	-20%
1,000	4,000	4,000	4,000	4,000	4,000	0	0%
1,000	4,000	4,000	4,000	4,000	4,000	0	0%
1,500	2,500	2,500	2,500	2,500	2,500	0	0%
0	0	22,000	22,500	22,500	22,500	0	0%
0	0	0	0	0	0	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
73,000	32,000	15,500	8,000	0	0	(8,000)	-100%
0	0	0	0	33,000	33,000	33,000	33000%
0	0	0	0	0	0	0	0%
451,000	668,499	508,500	513,000	539,000	540,500	27,500	5%



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POLICE



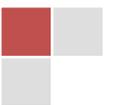
City of
EL MIRAGE

Arizona

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City Manager

Draft Budget



POLICE

Net Change from Previous Budget:

(85,500)	-1%
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Significant Changes:

- Decrease of 2 FTEs related to Photo Radar that are no longer necessary due to new legislation.
- Reduction in overtime due to elimination of Bailiff services by officers.



- PSPRS contribution increased 5%.
- Equipment increase for cost of Evidence.com ongoing maintenance fees. Cost will be covered by Officer Safety Equipment funds received.
- Increase in annual cost of dispatch services with the City of Surprise.
- Reduced capital cost due to purchasing officer radios in FY2016.

Capital Items:

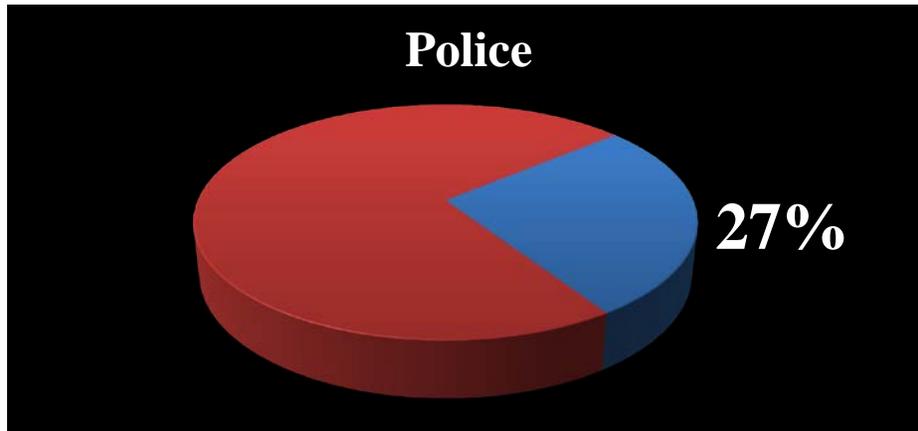
Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Vehicles	<p>REPLACEMENT VEHICLES</p> <p>An eight year vehicle replacement program has been created. The program will permit the timely replacement of vehicles before they become unreliable. It is estimated that over an eight year period most patrol vehicles will reach 100,000 miles of service use. Non-patrol vehicles will be replaced with Dodge pickups over a similar timeframe, however they may be used by other departments after that period of time if the vehicle is still reliable. This year's identified replacement vehicles are four Ford Crown Victoria marked units. Over the course of the five year capital plan, 12 patrol and 8 non-patrol vehicles will be replaced.</p>	R	\$200,000

Equipment	REPLACEMENT RADIOS Police Radio Replacement - Authorized funds will be used to purchase four of the five remaining mobile radios for the three Motorcycles, and Command Van; not the Crime Scene Van. The radios plus accessories are estimated at \$6,800 each for approximately \$28,000. This would satisfy the department's radio inventory replacement.	R	\$28,000
Equipment	POLE CAMERA Purchase a police pole camera as an investigative tool to monitor, prevent and suppress criminal activities, such as overt or covert surveillance, and intelligence. It would allow the streaming of images contemporaneously/real time allowing monitoring and subsequent police response, especially in geographic areas that are not conducive to surveillance. Pole cameras are often used for investigative purposes such as drug and human trafficking, stolen property (auto theft and bicycle rings), and other criminal activities which are manpower and resource-intensive.	N	\$8,000
Equipment	SPILLMAN HR MODULE Purchase the Spillman Personnel Module, a component of our existing records management system. This module will replace an antiquated, unsupported access data base system which is currently used to track personnel and training information including position information (start date, termination/retirement date, position, supervisor), personal contact information (home address, phone number, emergency contact information), and training information (classes attended, continuing and proficiency hours). Sworn personnel are required to have multiple hours of continuing and proficiency hours every year in order to maintain their Arizona certification. This will provide a more stable tracking environment, supported in the Spillman system. The first year's maintenance is included.	N	\$7,000

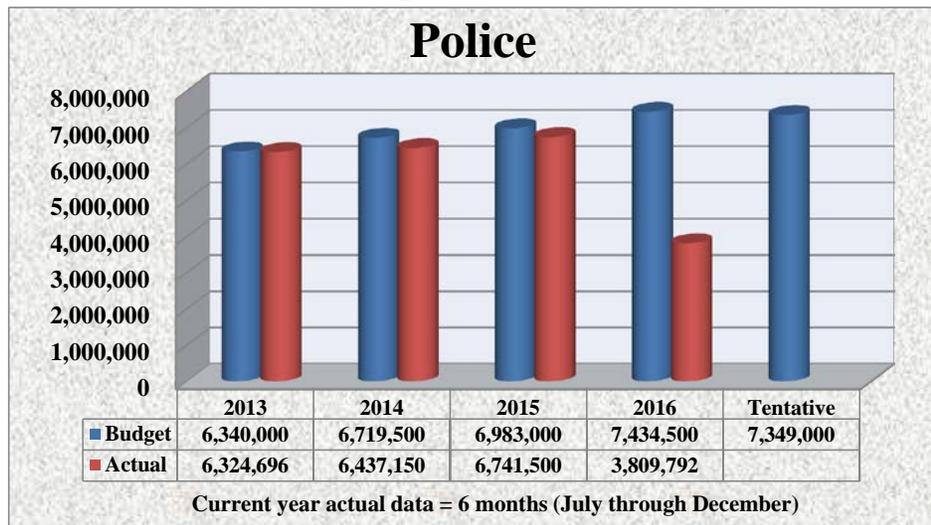
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	49	55.5	57.2	57.2	55.0
Filled	48	55.3	54.2	53.5	

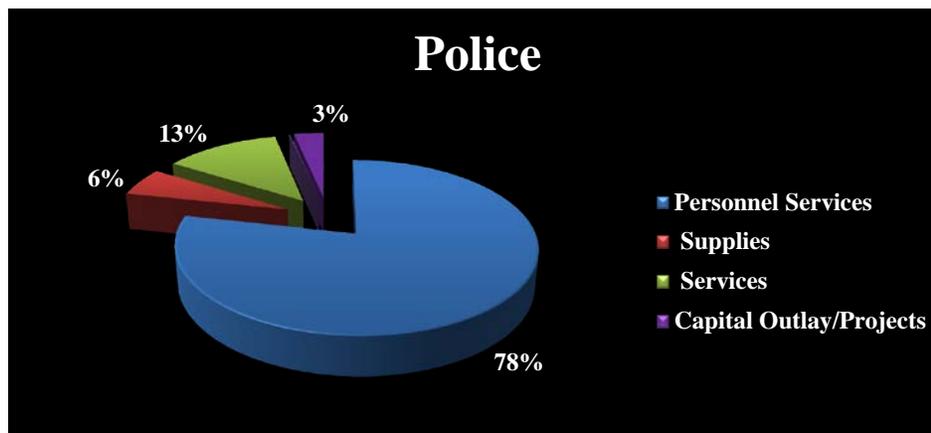
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses





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Fund Name: General Fund
Fund Number : 10
Department Name: Police
Department Number: 551

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	5,761,000	5,195,268	5,183,312	5,528,562	2,771,300
200	Supplies	411,000	307,736	420,957	346,955	156,251
300	Services	927,000	697,658	683,181	694,856	355,754
400	Special Projects	7,000	366	757	250	1,656
600	Capital Outlay/Projects	243,000	123,667	148,943	170,877	524,831
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	7,349,000	6,324,696	6,437,150	6,741,500	3,809,792

DETAIL		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
110	SALARIES AND WAGES	3,700,000	3,326,133	3,442,143	3,643,499	1,689,824
111	OVERTIME	204,000	257,334	231,176	315,927	172,559
112	HOLIDAY PAY	127,000	144,363	156,338	154,132	60,839
115	UNIFORM PAY	0	0	832	1,954	228
117	COMP TIME	0	113,968	127,825	108,091	24,877
119	SIGN UP BONUS	0	0	0	0	85,456
120	HEALTH-DENTAL-LIFE INSURANCE	491,000	385,782	403,835	438,706	236,666
121	CANCER INSURANCE	3,000	1,700	1,800	1,900	1,850
130	SOCIAL SECURITY CONTRIBUTION	250,000	233,134	240,385	255,117	123,191
131	MEDICARE CONTRIBUTION	59,000	56,951	54,159	59,827	28,891
132	ASRS CONTRIBUTION	121,000	108,144	129,747	132,845	59,485
133	APSRs CONTRIBUTION	832,000	532,214	553,745	625,716	387,694
134	DEFERRED COMPENSATION	37,000	35,770	35,665	35,959	16,874
140	WORKERS COMPENSATION	192,000	135,581	221,108	221,022	37,973
141	UNEMPLOYMENT INSURANCE	15,000	11,740	12,642	10,518	963
142	AZ JOB TRAINING TAX	27,000	327	0	0	0
198	WORKERS COMP REIMBURSEMENT	0	(2,543)	(5,647)	(19,953)	(190)
199	LABOR DISTRIBUTION	(297,000)	(145,332)	(422,440)	(456,697)	(155,878)

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
5,116,000	5,269,000	5,719,000	5,793,500	5,586,500	5,761,000	(32,500)	-1%
369,000	403,000	391,500	370,000	408,000	411,000	41,000	11%
718,500	725,000	731,000	737,000	758,000	927,000	190,000	26%
1,500	1,500	1,500	4,000	7,000	7,000	3,000	75%
135,000	321,000	140,000	530,000	243,000	243,000	(287,000)	-54%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
6,340,000	6,719,500	6,983,000	7,434,500	7,002,500	7,349,000	(85,500)	-1%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
3,409,610	3,666,031	4,058,000	3,874,000	3,699,147	3,700,000	(174,000)	-4%
130,000	198,500	243,500	243,500	204,000	204,000	(39,500)	-16%
125,283	121,613	128,000	131,000	126,861	127,000	(4,000)	-3%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
384,559	403,892	451,000	489,000	490,335	491,000	2,000	0%
2,850	2,775	3,000	3,000	3,000	3,000	0	0%
218,502	234,099	259,000	262,000	249,082	250,000	(12,000)	-5%
51,256	54,921	61,000	62,000	58,435	59,000	(3,000)	-5%
75,493	128,447	152,000	128,000	120,655	121,000	(7,000)	-5%
544,388	536,062	556,000	796,000	831,070	832,000	36,000	5%
36,400	37,310	36,000	37,000	36,400	37,000	0	0%
159,342	173,915	194,000	198,000	191,182	192,000	(6,000)	-3%
5,600	14,729	16,000	16,000	14,212	15,000	(1,000)	-6%
20,717	27,206	28,000	29,000	26,619	27,000	(2,000)	-7%
0	0	0	0	0	0	0	0%
(48,000)	(330,500)	(466,500)	(475,000)	(464,500)	(297,000)	178,000	-37%

DETAIL (CONT'D)

	Tentative	Actual			
		For the Fiscal Year ending June 30,			July - Dec
		2013	2014	2015	2016
211 FUEL AND LUBRICANTS	68,500	94,488	93,255	77,013	21,448
212 MEDICAL EQUIPMENT/SUPPLIES	2,500	0	584	2,408	0
215 AMUNITION/GUNS & SUPPLIES	15,000	8,254	4,065	11,556	2,246
216 K9 EXPENSES & SUPPLIES	3,000	0	0	1,482	685
230 OFFICE SUPPLIES	6,000	5,413	6,198	9,135	4,580
232 COMPUTER/PRINTER SUPPLIES	4,000	3,929	113,381	6,815	1,855
233 UNIFORMS	46,000	37,554	31,558	40,261	26,513
237 EQUIPMENT/FURNITURE PURCHASE	55,000	1,874	4,470	11,455	9,540
240 PUBLIC EDUCATION	2,500	0	39	1,566	725
248 SOFTWARE PURCHASE	2,000	1,419	753	19,216	17
249 OPERATING MATERIAL & SUPPLIES	15,000	13,353	16,937	10,363	3,599
250 BUILDING MAINTENANCE/REPAIR	15,000	1,327	45	13,794	99
251 COMPUTER/PRINTER MAINTENANCE	0	0	0	325	0
252 COMM EQUIP MAINTENANCE/REPAIR	7,000	1,016	4,529	615	0
253 VEHICLE MAINTENANCE/REPAIR	53,000	85,579	63,718	59,083	20,041
254 COPIER USAGE/SUPPLYS/MAINTENANCE	2,500	4,472	5,091	1,200	775
263 DATA INFRASTRUCTURE SERVICE	97,000	49,059	74,587	78,343	62,028
265 SOFTWARE MAINT CONTRACT	17,000	0	1,747	2,326	2,100
313 CONTRACTED SERVICES	15,000	6,010	113	2,107	6,719
320 MEDICAL/DRUG EXAMS & TESTING	0	0	482	571	1,680
322 ANIMAL CONTROL	66,500	66,431	65,000	65,000	32,500
328 EQUIPMENT RENT/LEASE	16,000	8,082	13,165	16,250	5,126
349 OTHER OUTSIDE SERVICES	33,000	37,544	21,225	25,077	13,937
350 TRAVEL AND PER DIEM	5,500	269	168	1,939	1,420
351 CONFERENCE,SEMINARS & TRAINING	7,500	125	479	313	1,766
353 TUITION REIMBURSEMENT	15,000	0	0	6,678	6,678
357 DISPATCH SERVICES	733,000	547,000	547,000	547,000	273,500
360 PRINTING COST	5,000	3,949	3,426	2,300	2,733
361 PUBLISHING/ADVERTISEMENT	500	0	0	0	0
362 MAILING COST	5,500	2,735	3,654	5,130	1,986
370 DUES-MEMBERSHIP-FEES	4,500	888	1,238	2,092	1,525
371 SUBSCRIPTIONS	0	0	119	100	0
381 CELL PHONE/PAGER EXPENSE	20,000	24,623	27,113	20,300	6,185
444 VOLUNTEER PROGRAM	7,000	366	757	250	1,656
617 EQUIPMENT PURCHASE	36,000	0	8,866	0	377,358
650 VEHICLE PURCHASE	200,000	123,667	131,076	140,466	147,473
659 EQUIPMENT/SOFTWARE UPGRADE	7,000	0	9,000	30,411	0
TOTALS	7,349,000	6,324,696	6,437,150	6,741,500	3,809,792

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
104,000	104,000	104,000	68,500	68,500	68,500	0	0%
2,000	2,000	2,000	2,000	5,000	2,500	500	25%
12,000	12,000	12,000	15,000	17,000	15,000	0	0%
0	0	0	3,000	3,000	3,000	0	0%
9,000	9,000	9,000	4,000	4,000	6,000	2,000	50%
7,000	7,000	4,000	4,000	4,000	4,000	0	0%
35,500	50,000	46,000	46,000	46,000	46,000	0	0%
13,000	5,000	3,000	17,000	55,000	55,000	38,000	224%
0	2,500	2,500	2,500	2,500	2,500	0	0%
5,000	0	20,000	2,000	2,000	2,000	0	0%
15,000	15,000	15,000	15,000	10,000	15,000	0	0%
31,000	31,000	15,000	15,000	10,500	15,000	0	0%
0	0	0	0	0	0	0	0%
7,000	7,000	7,000	7,000	7,000	7,000	0	0%
65,000	65,000	53,000	53,000	53,000	53,000	0	0%
3,500	3,500	500	1,000	2,500	2,500	1,500	150%
60,000	90,000	93,000	94,000	97,000	97,000	3,000	3%
0	0	5,500	21,000	21,000	17,000	(4,000)	-19%
25,000	29,000	17,000	15,000	15,000	15,000	0	0%
4,500	4,500	0	0	0	0	0	0%
66,500	66,500	66,500	66,500	66,500	66,500	0	0%
17,500	9,000	16,000	16,000	16,000	16,000	0	0%
33,000	33,000	33,000	33,000	33,000	33,000	0	0%
1,000	2,000	2,000	2,000	8,500	5,500	3,500	175%
1,000	500	500	2,500	10,500	7,500	5,000	200%
0	0	12,000	20,000	20,000	15,000	(5,000)	-25%
548,000	548,000	548,000	548,000	553,000	733,000	185,000	34%
5,000	15,000	10,000	5,000	5,000	5,000	0	0%
500	500	500	500	500	500	0	0%
3,500	3,500	4,000	5,500	5,500	5,500	0	0%
1,000	1,500	1,500	3,000	4,500	4,500	1,500	50%
0	0	0	0	0	0	0	0%
12,000	12,000	20,000	20,000	20,000	20,000	0	0%
1,500	1,500	1,500	4,000	7,000	7,000	3,000	75%
0	147,000	0	380,000	36,000	36,000	(344,000)	-91%
135,000	135,000	140,000	150,000	200,000	200,000	50,000	33%
0	39,000	0	0	7,000	7,000	7,000	7000%
6,340,000	6,719,500	6,983,000	7,434,500	7,002,500	7,349,000	(85,500)	-1%



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CODE COMPLIANCE



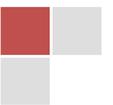
City of
EL MIRAGE

Arizona

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City Manager

Draft Budget



CODE COMPLIANCE

Net Change from Previous Budget:

(5,000)	-2%
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Significant Changes:

- Decrease mainly due to change in benefit cost budgeted for vacant positions versus actual benefits chosen by employees.



Capital Items:

- No capital was requested this year for this department.

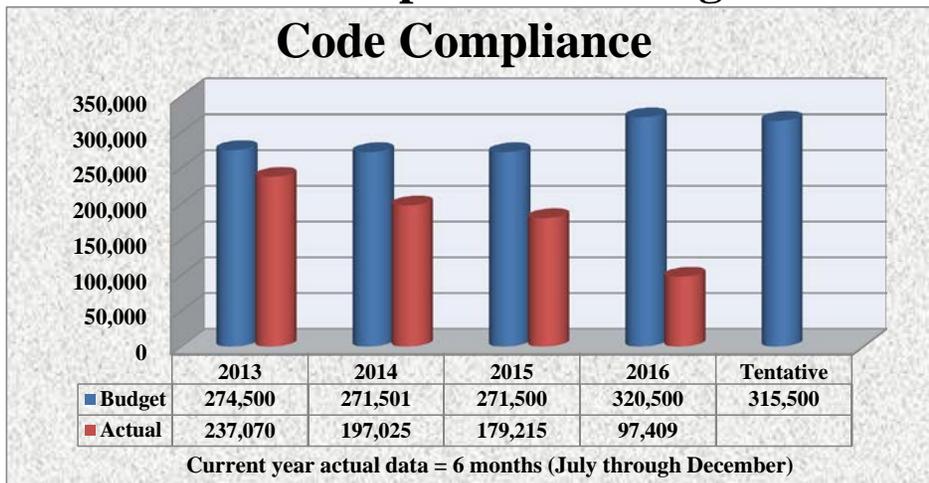
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	3	3	3	4	4
Filled	3	3	2	4	

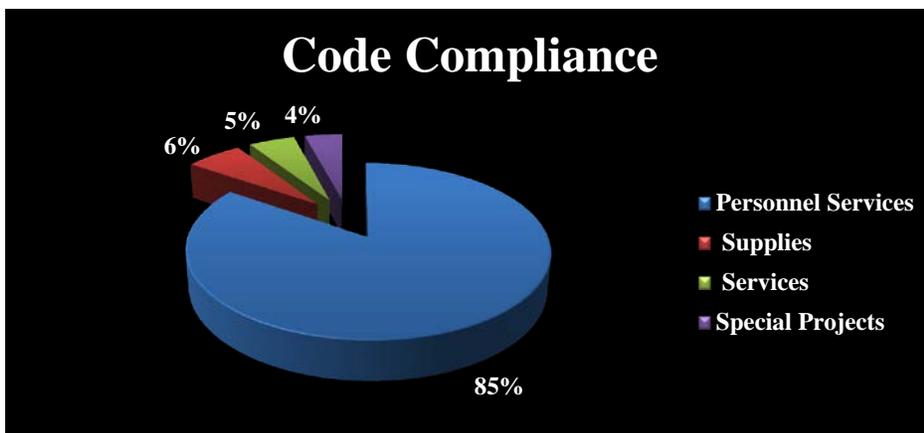
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Code Compliance
Department Number: 552

SUMMARY OF EXPENDITURES				Actual			
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec	
			2013	2014	2015	2016	
100	Personnel Services	267,000	220,285	180,631	145,609	91,127	
200	Supplies	19,500	7,861	6,319	11,981	3,317	
300	Services	16,000	7,123	6,359	6,168	1,893	
400	Special Projects	13,000	1,800	3,715	15,456	1,072	
600	Capital Outlay/Projects	0	0	0	0	0	
700	Debt Service - Interest/Fees	0	0	0	0	0	
900	Contingency	0	0	0	0	0	
	TOTAL	315,500	237,070	197,025	179,215	97,409	

DETAIL				Actual			
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec	
			2013	2014	2015	2016	
110	SALARIES AND WAGES	188,000	162,555	135,076	108,654	67,877	
111	OVERTIME	2,000	926	272	96	0	
117	COMP TIME	0	696	82	1,191	409	
120	HEALTH-DENTAL-LIFE INSURANCE	30,000	22,595	15,871	12,893	9,416	
130	SOCIAL SECURITY CONTRIBUTION	12,000	9,654	8,043	6,524	4,053	
131	MEDICARE CONTRIBUTION	3,000	2,258	1,881	1,526	948	
132	ASRS CONTRIBUTION	22,000	18,307	15,422	11,442	7,700	
140	WORKERS COMPENSATION	5,000	2,600	3,549	2,777	365	
141	UNEMPLOYMENT INSURANCE	2,000	678	435	507	361	
142	AZ JOB TRAINING TAX	3,000	17	0	0	0	
210	SMALL TOOLS/EQUIP/PARTS	1,500	0	0	0	0	
211	FUEL AND LUBRICANTS	3,500	5,326	3,632	3,023	1,139	
213	SAFETY EQUIPMENT/SUPPLIES	500	0	0	0	0	
230	OFFICE SUPPLIES	1,000	429	551	634	213	
232	COMPUTER/PRINTER SUPPLIES	1,500	0	0	2,044	0	
233	UNIFORMS	2,500	0	139	368	631	
237	EQUIPMENT/FURNITURE PURCHASE	3,500	0	0	5,463	813	
249	OPERATING MATERIAL & SUPPLIES	2,000	202	556	447	214	
251	COMPUTER/PRINTER MAINTENANCE	1,000	0	0	0	0	
253	VEHICLE MAINTENANCE/REPAIR	2,500	1,904	1,442	0	307	
312	LEGAL SERVICES		1,691	1,650	1,650	750	
329	RECORDING FEES	0	0	7	0	0	
351	CONFERENCE, SEMINAR & TRAINING	3,000	0	0	1,155	0	
360	PRINTING COST	2,500	474	405	319	289	
361	PUBLISHING/ADVERTISEMENT	1,000	0	0	0	0	
362	MAILING COST	1,500	899	167	4	0	
370	DUES-MEMBERSHIPS-FEES	0	50	0	105	70	
381	CELL PHONE/PAGER EXPENSE	3,000	4,009	4,130	2,935	784	
420	NEIGHBORHOOD REVITALIZATION	13,000	1,800	3,715	15,456	1,072	
	TOTALS	315,500	237,070	197,025	179,215	97,409	

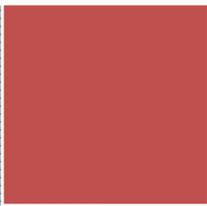
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
230,000	227,001	227,000	272,000	264,000	267,000	(5,000)	-2%
17,500	17,500	15,500	19,500	19,500	19,500	0	0%
12,000	12,000	14,000	16,000	16,000	16,000	0	0%
15,000	15,000	15,000	13,000	18,000	13,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
274,500	271,501	271,500	320,500	317,500	315,500	(5,000)	-2%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
163,151	162,761	162,000	188,000	187,970	188,000	0	0%
7,000	9,000	0	2,000	2,000	2,000	0	0%
0	0	0	0	0	0	0	0%
22,776	17,784	24,000	36,000	29,578	30,000	(6,000)	-17%
10,115	10,091	11,000	12,000	11,778	12,000	0	0%
2,366	2,360	3,000	3,000	2,755	3,000	0	0%
18,191	18,783	19,000	22,000	21,809	22,000	0	0%
3,472	3,678	5,000	5,000	4,710	5,000	0	0%
336	775	1,000	2,000	1,034	2,000	0	0%
2,593	1,769	2,000	2,000	2,368	3,000	1,000	50%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
7,500	7,500	5,500	3,500	3,500	3,500	0	0%
500	500	500	500	500	500	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
0	0	1,000	1,000	2,500	2,500	1,500	150%
0	0	0	6,000	3,500	3,500	(2,500)	-42%
3,000	3,000	2,000	2,000	2,000	2,000	0	0%
0	0	0	0	1,000	1,000	1,000	1000%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
0	0	1,000	3,000	3,000	3,000	0	0%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
0	0	0	0	0	0	0	0%
2,000	2,000	3,000	3,000	3,000	3,000	0	0%
15,000	15,000	15,000	13,000	18,000	13,000	0	0%
274,500	271,501	271,500	320,500	317,500	315,500	(5,000)	-2%



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FIRE



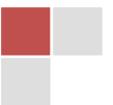
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Draft Budget



FIRE

Net Change from Previous Budget:

(182,500)	-6%
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Significant Changes:

- Salaries decreased \$176,500 due to reduction of 2 FTE and changes in positions.
- Salary reductions were partially offset by capital costs.



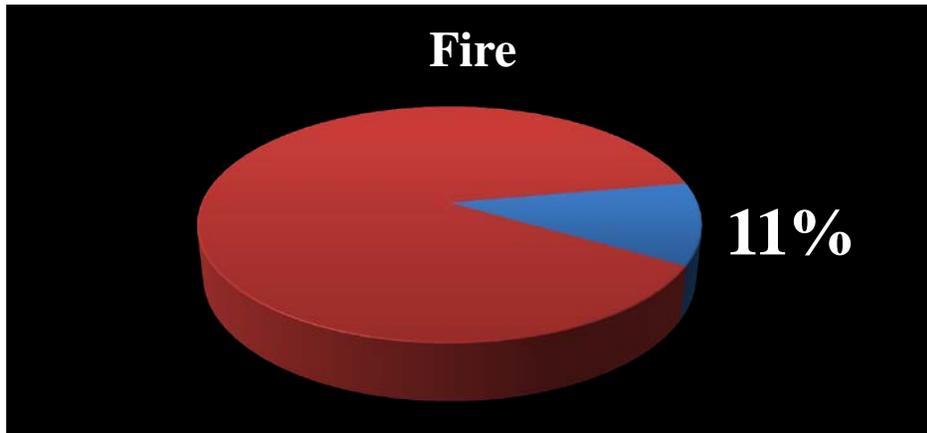
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Equipment	REPLACEMENT VEHICLE Replacement of a 2002 Ford Expedition with 109,000 miles with a Dodge RAM pickup including associated light and striping package.	R	\$48,000
Equipment	PORTABLE RADIOS Purchase of two radios bringing the total to 13 as required by Phoenix Regional Dispatch. Phoenix Regional Dispatch has implemented a personal accountability system that requires each radio to be identified with a specific unit and assignment, this will reflect internally as four radios per engine company in which we have two, three radios for the Medic unit and two radios for the Battalion unit (incident commander). The addition of the two radios will complete this project.	R	\$16,000

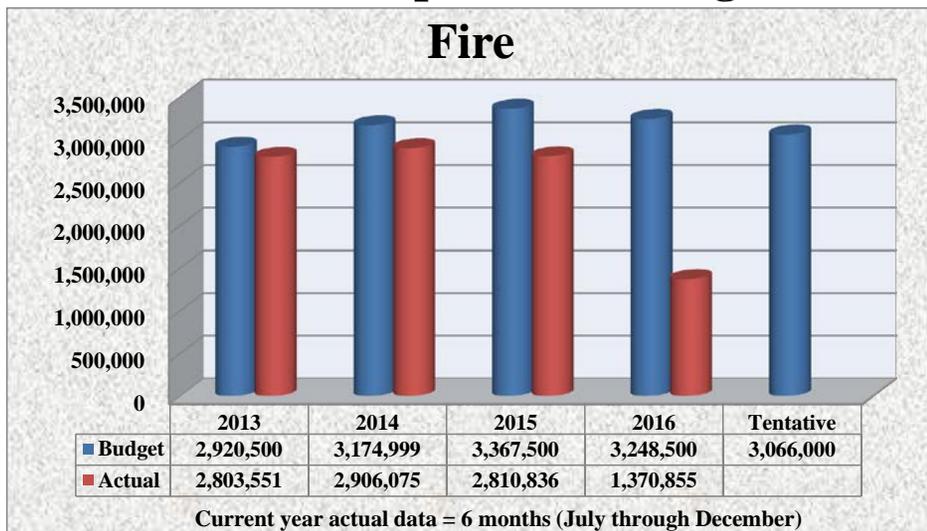
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	25	26	26	26	24
Filled	25	26	25	24	

Percent of General Fund

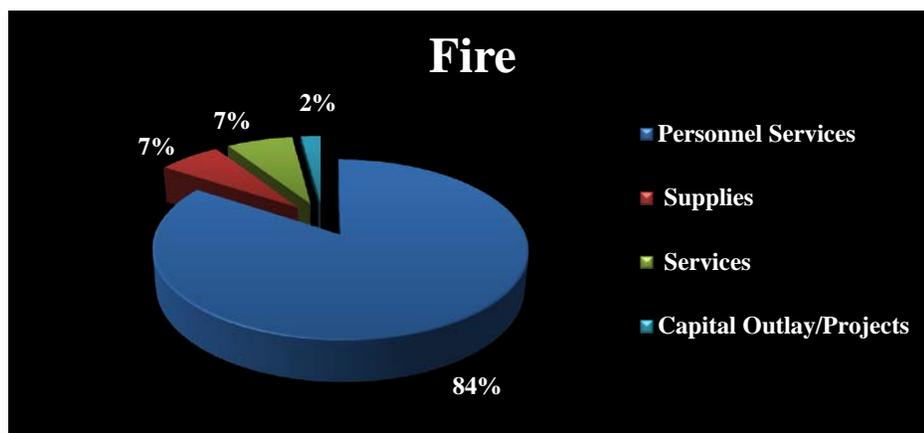


Total Department Budget



Current year actual data = 6 months (July through December)

FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Fire
Department Number: 561

SUMMARY OF EXPENDITURES

Category	Category Description	FY 2017 Tentative	Actual			July - Dec 2016
			For the Fiscal Year ending June 30,			
			2013	2014	2015	
100	Personnel Services	2,585,000	2,350,961	2,543,112	2,455,145	1,173,114
200	Supplies	201,500	166,535	146,222	155,678	71,820
300	Services	215,500	172,658	178,235	189,946	89,737
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	64,000	113,396	38,507	10,067	36,184
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	3,066,000	2,803,551	2,906,075	2,810,836	1,370,855

DETAIL

Acct	Acct Description	FY 2017 Tentative	Actual			July - Dec 2016
			For the Fiscal Year ending June 30,			
			2013	2014	2015	
110	SALARIES AND WAGES	1,649,000	1,518,297	1,619,891	1,585,600	763,816
111	OVERTIME	207,000	180,521	188,183	170,764	77,936
112	HOLIDAY PAY	51,000	59,066	63,067	74,563	22,148
113	MOVE-UP PAY	0	17,250	7,613	5,543	14,370
114	LONGEVITY PAY	3,000	2,700	3,200	3,350	1,400
120	HEALTH-LIFE-DENTAL INSURANCE	239,000	240,291	239,547	235,871	121,023
121	CANCER INSURANCE	2,000	1,200	1,150	1,200	1,250
130	SOCIAL SECURITY CONTRIBUTION	0	6,208	0	0	0
131	MEDICARE CONTRIBUTION	28,000	24,891	26,403	25,834	12,375
132	ASRS CONTRIBUTION	0	0	0	0	0
133	APSRs CONTRIBUTION	279,000	219,274	263,213	240,540	133,854
134	DEFERRED COMPENSATION	18,000	21,598	27,551	20,656	9,912
140	WORKERS COMPENSATION	89,000	56,256	97,462	90,959	15,079
141	UNEMPLOYMENT INSURANCE	7,000	6,109	5,832	5,371	527
142	AZ JOB TRAINING TAX	13,000	165	0	0	0
198	WORKERS COMP. REIMBURSEMENT	0	(1,707)	0	(5,106)	(577)
199	LABOR DISTRIBUTION	0	(1,158)	0	0	0
210	SMALL TOOLS/EQUIP/PARTS	1,500	1,449	1,544	973	760
211	FUEL AND LUBRICANTS	18,000	22,555	22,424	17,570	4,468
212	MEDICAL EQUIPMENT/SUPPLIES	13,000	5,356	9,470	6,130	3,430
213	SAFETY EQUIPMENT/SUPPLIES	50,000	46,175	33,077	35,788	16,980
230	OFFICE SUPPLIES	3,500	3,584	3,167	3,089	623
231	BUILDING JANITORIAL SUPPLIES	3,500	4,313	2,706	3,471	1,790
232	COMPUTER/PRINTER SUPPLIES	2,000	0	108	1,027	0
233	UNIFORMS	21,500	13,697	13,491	19,660	8,306
237	EQUIPMENT/FURNITURE PURCHASE	6,000	1,533	0	5,786	337
240	PUBLIC EDUCATION	6,500	1,832	4,509	2,411	1,624
249	OPERATING MATERIAL & SUPPLIES	2,000	687	1,296	1,922	1,290
250	BUILDING MAINTENANCE/REPAIR	3,000	919	192	1,224	404
252	COMM EQUIPMENT MAINT/REPAIR	2,500	2,256	847	479	0
253	VEHICLE MAINTENANCE/REPAIR	57,500	55,931	41,395	47,533	28,821
254	COPIER USAGE/SUPPLIES/MAINTENANCE	1,500	1,044	1,043	832	428
261	EQUIPMENT MAINTENANCE	3,500	3,473	2,284	2,284	1,142
267	LIFE SAVING EQUIPMENT REPAIR	5,000	1,519	8,193	4,858	1,341
269	OTHER MAINTENANCE/REPAIRS	1,000	212	474	643	75
311	PROFESSIONAL SERVICES	5,000	3,966	4,429	4,620	2,505
320	MEDICAL/DRUG EXAMS & TESTING	20,000	17,035	14,970	14,945	1,770
350	TRAVEL AND PER DIEM	1,000	0	500	638	990
351	CONFERENCE, SEMINAR & TRAINING	7,500	0	25	2,505	2,964
352	PARAMEDIC TRAINING	6,000	5,128	3,827	1,505	115
353	TUITION REIMBURSEMENT	6,000	0	0	3,778	0
360	PRINTING COST	1,000	984	887	938	123
361	PUBLISHING/ADVERTISEMENT COST	0	562	0	0	0
362	MAILING COST	500	333	196	193	88
370	DUES-MEMBERSHIPS-FEES	500	0	0	0	300
381	CELL PHONE/PAGER EXPENSE	1,500	1,423	2,169	1,005	367
395	TECH/SOFTWARE SUPPORT	166,500	143,228	151,233	159,817	80,515
617	EQUIPMENT PURCHASE	0	83,453	35,658	0	36,184
635	COMMUNICATION EQUIP PURCHASE	16,000	29,943	2,849	10,067	0
650	VEHICLE PURCHASE	48,000	0	0	0	0
	TOTALS	3,066,000	2,803,551	2,906,075	2,810,836	1,370,855

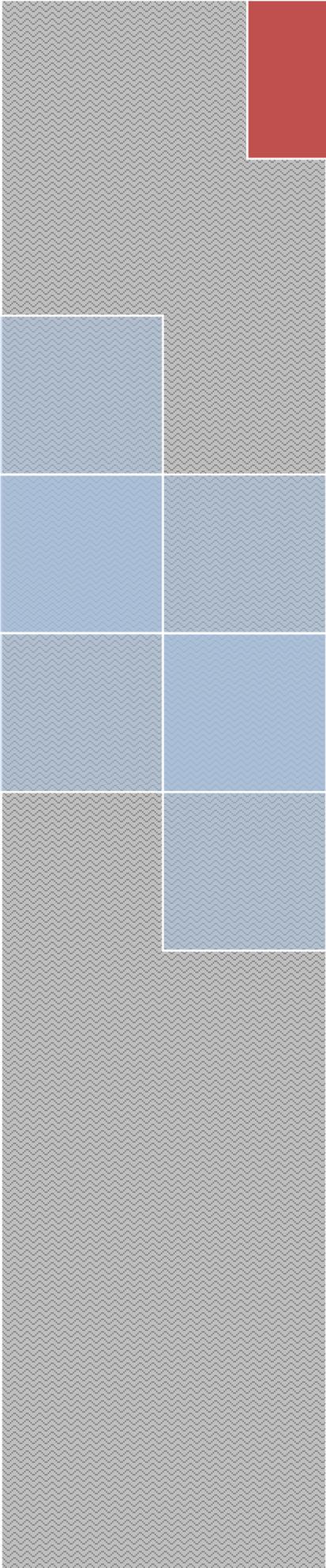
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
2,451,500	2,758,999	2,933,500	2,793,500	2,579,000	2,585,000	(208,500)	-7%
183,500	183,500	207,000	196,500	207,000	201,500	5,000	3%
176,525	195,500	211,000	213,500	213,500	215,500	2,000	1%
0	0	0	0	0	0	0	0%
108,975	37,000	16,000	45,000	64,000	64,000	19,000	42%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,920,500	3,174,999	3,367,500	3,248,500	3,063,500	3,066,000	(182,500)	-6%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
1,503,019	1,718,697	1,972,000	1,780,000	1,648,637	1,649,000	(131,000)	-7%
282,391	327,000	206,500	206,500	206,500	207,000	500	0%
65,534	66,915	69,000	68,000	50,450	51,000	(17,000)	-25%
0	0	0	0	0	0	0	0%
2,800	2,650	3,000	3,000	3,000	3,000	0	0%
243,361	233,411	255,000	256,000	238,996	239,000	(17,000)	-7%
1,800	1,800	2,000	2,000	1,425	2,000	0	0%
6,519	13,027	13,000	13,000	0	0	(13,000)	-100%
24,538	25,930	30,000	30,000	27,631	28,000	(2,000)	-7%
11,724	24,247	0	0	0	0	0	0%
198,196	219,939	244,000	298,000	278,479	279,000	(19,000)	-6%
21,840	21,840	22,000	22,000	17,290	18,000	(4,000)	-18%
73,989	83,072	95,000	96,000	88,356	89,000	(7,000)	-7%
2,800	6,719	7,000	7,000	6,202	7,000	0	0%
12,989	13,752	15,000	12,000	12,035	13,000	1,000	8%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
28,500	28,500	27,500	18,000	18,000	18,000	0	0%
5,000	5,000	5,000	8,000	13,000	13,000	5,000	63%
53,000	53,000	64,500	50,000	50,000	50,000	0	0%
3,500	3,500	3,500	3,500	3,500	3,500	0	0%
3,500	3,500	3,500	3,500	3,500	3,500	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
15,000	15,000	20,000	21,500	21,500	21,500	0	0%
0	0	6,000	6,000	6,000	6,000	0	0%
3,500	3,500	3,500	6,500	6,500	6,500	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
3,000	3,000	3,000	3,000	3,000	3,000	0	0%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
50,000	50,000	52,000	57,500	63,000	57,500	0	0%
500	500	1,000	1,500	1,500	1,500	0	0%
4,000	4,000	3,500	3,500	3,500	3,500	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
19,500	19,500	23,000	20,000	20,000	20,000	0	0%
650	500	1,000	1,000	1,000	1,000	0	0%
550	500	2,500	7,500	7,500	7,500	0	0%
5,900	6,000	6,000	6,000	6,000	6,000	0	0%
0	0	6,000	6,000	6,000	6,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
0	0	0	0	0	0	0	0%
500	500	500	500	500	500	0	0%
0	0	0	500	500	500	0	0%
425	500	1,500	1,500	1,500	1,500	0	0%
143,000	162,000	164,500	164,500	164,500	166,500	2,000	1%
75,500	37,000	1,000	37,000	0	0	(37,000)	-100%
33,475	0	15,000	8,000	16,000	16,000	8,000	100%
0	0	0	0	48,000	48,000	48,000	48000%
2,920,500	3,174,999	3,367,500	3,248,500	3,063,500	3,066,000	(182,500)	-6%



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FIRE, BUILDING & LIFE SAFETY



City of
EL MIRAGE

Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager

Draft Budget



FIRE, BUILDING & LIFE SAFETY

Net Change from Previous Budget:

9,500	3%
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Significant Changes:

- Increases related to new salary plan.

Capital Items:

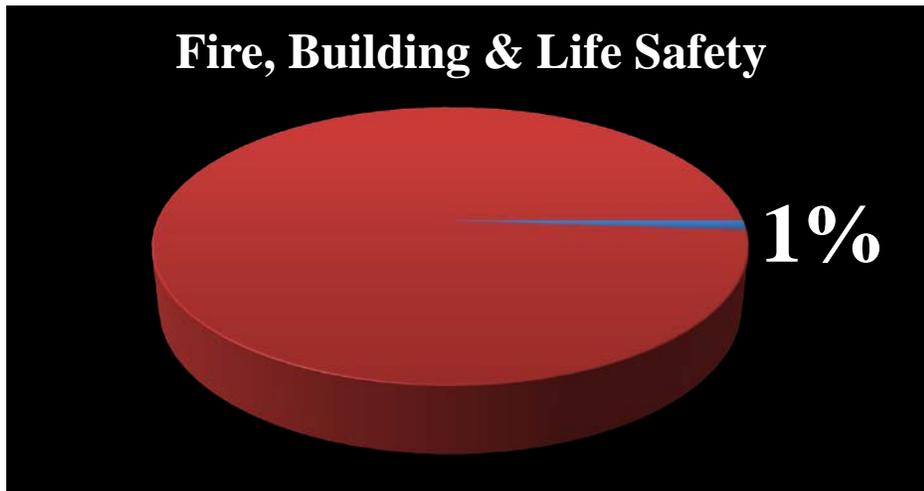
- No capital was requested this year for this department.



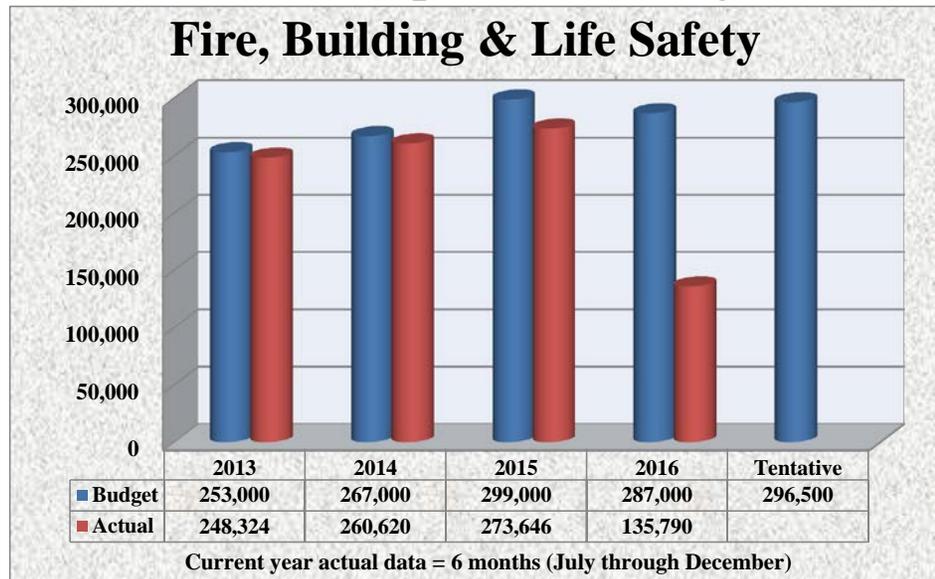
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30 th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	2.75	3	3	3	3
Filled	2.75	3	3	3	

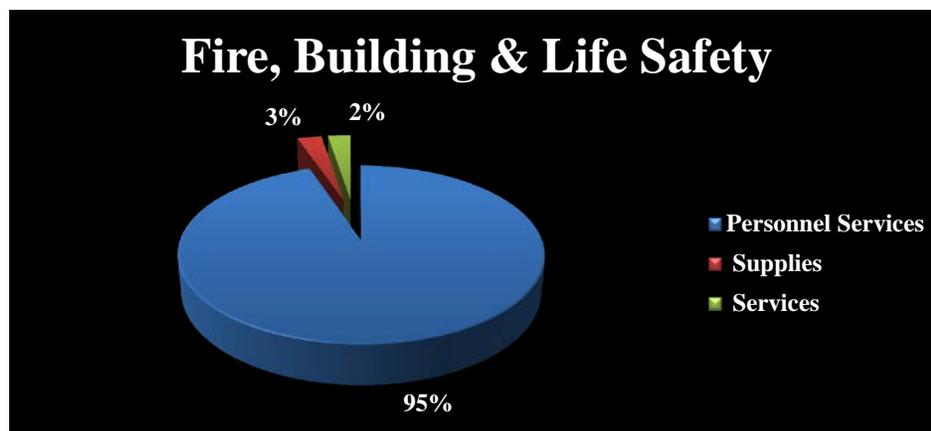
Percent of General Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: General Fund
Fund Number : 10
Department Name: Fire, Building & Life Safety
Department Number: 562

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	281,000	241,798	254,296	264,546	130,652
200	Supplies	8,000	4,315	3,920	4,674	1,067
300	Services	7,500	2,210	2,404	4,425	4,071
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	296,500	248,324	260,620	273,646	135,790

DETAIL		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	204,000	182,564	186,665	193,922	96,857
111	OVERTIME	0	0	0	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	30,000	22,212	27,715	29,385	14,806
130	SOCIAL SECURITY CONTRIBUTION	13,000	11,096	11,257	11,681	5,848
131	MEDICARE CONTRIBUTION	3,000	2,595	2,633	2,732	1,368
132	ASRS CONTRIBUTION	24,000	20,355	21,543	22,489	11,110
140	WORKERS COMPENSATION	4,000	2,281	3,863	3,818	663
141	UNEMPLOYMENT INSURANCE	1,000	677	620	521	0
142	AZ JOB TRAINING TAX	2,000	18	0	0	0
210	SMALL TOOLS/EQUIP/PARTS	500	352	445	445	0
211	FUEL AND LUBRICANTS	1,500	1,974	1,783	1,196	452
213	SAFETY EQUIPMENT/SUPPLIES	500	134	0	130	0
230	OFFICE SUPPLIES	1,500	1,315	479	408	70
232	COMPUTER/PRINTER SUPPLIES	500	482	0	281	0
233	UNIFORMS	500	0	0	0	0
249	OPERATING MATERIAL & SUPPLIES	500	0	62	310	262
253	VEHICLE MAINTENANCE/REPAIR	2,500	58	1,151	1,905	282
313	CONTRACTED SERVICES	2,000	0	0	320	0
350	TRAVEL AND PER DIEM	500	300	0	332	750
351	CONFERENCE, SEMINAR & TRAINING	1,000	0	0	0	39
360	PRINTING COST	1,000	674	945	994	246
362	MAILING COST	500	25	6	1	19
370	DUES-MEMBERSHIPS-FEES	1,000	0	177	538	75
377	MISCELLANEOUS EXPENSES	0	0	0	1,138	2,466
381	CELL PHONE/PAGER EXPENSE	1,500	1,211	1,277	1,102	476
	TOTALS	296,500	248,324	260,620	273,646	135,790

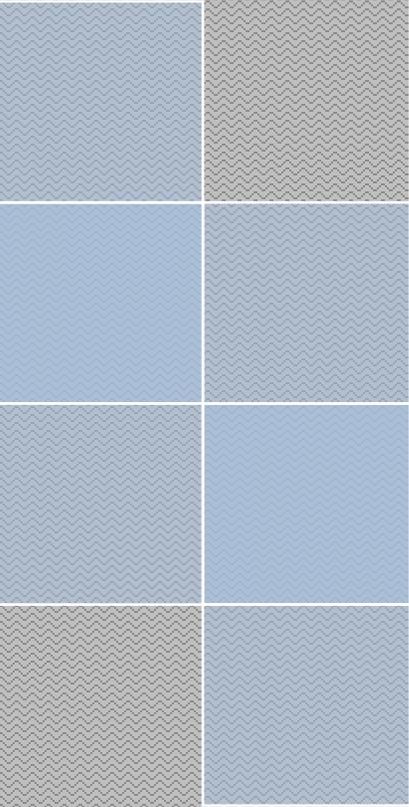
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
242,500	256,000	268,000	273,000	278,000	281,000	8,000	3%
7,180	7,000	7,000	8,000	8,000	8,000	0	0%
3,320	4,000	24,000	6,000	7,500	7,500	1,500	25%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
253,000	267,000	299,000	287,000	293,500	296,500	9,500	3%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
185,100	186,899	193,000	197,000	203,549	204,000	7,000	4%
500	1,000	0	0	0	0	0	0%
16,828	26,885	30,000	30,000	29,598	30,000	0	0%
11,476	11,588	12,000	13,000	12,620	13,000	0	0%
2,684	2,710	3,000	3,000	2,951	3,000	0	0%
20,639	21,568	23,000	23,000	23,367	24,000	1,000	4%
3,075	3,299	4,000	4,000	3,896	4,000	0	0%
336	775	1,000	1,000	775	1,000	0	0%
1,862	1,276	2,000	2,000	1,243	2,000	0	0%
500	500	500	500	500	500	0	0%
2,250	2,000	2,000	1,500	1,500	1,500	0	0%
500	500	500	500	500	500	0	0%
1,430	1,500	1,500	1,500	1,500	1,500	0	0%
500	500	500	500	500	500	0	0%
0	0	0	500	500	500	0	0%
1,000	500	500	500	500	500	0	0%
1,000	1,500	1,500	2,500	2,500	2,500	0	0%
1,000	500	20,500	2,000	2,000	2,000	0	0%
320	500	500	500	500	500	0	0%
0	0	0	0	1,000	1,000	1,000	1000%
750	1,000	1,000	1,000	1,000	1,000	0	0%
250	500	500	500	500	500	0	0%
0	500	500	500	1,000	1,000	500	100%
0	0	0	0	0	0	0	0%
1,000	1,000	1,000	1,500	1,500	1,500	0	0%
253,000	267,000	299,000	287,000	293,500	296,500	9,500	3%



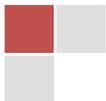
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TRANSFERS & CONTINGENCY

City Manager
Draft Budget



TRANSFERS & CONTINGENCY

Net Change from Previous Budget:

(414,500)	-4%
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Significant Changes:

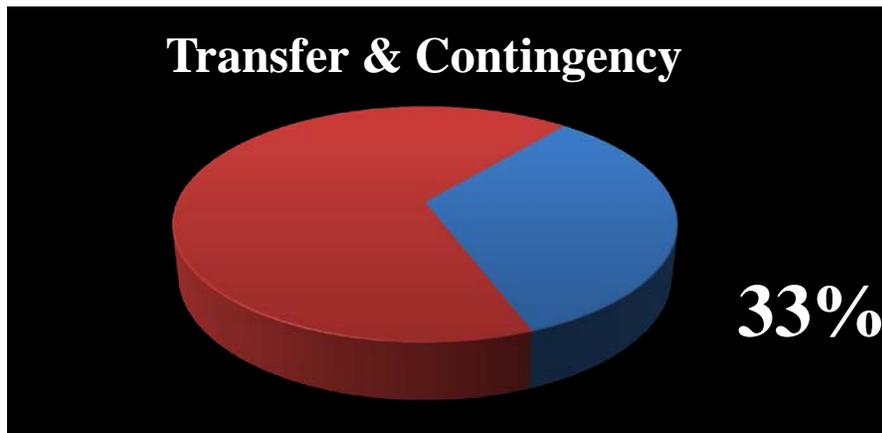
- Carryforward for design and construction of a new City Hall.
- Increase to debt service for payments on new excise tax bonds.
- Funds included for cost to move dispatch services.



Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Carryforward	<p>CITY HALL</p> <p>Design and construct a new City Hall at the northwest corner of Mountain View and El Mirage Road. This building will house the Administration, Finance, Development and Community Services, IT, and Human Resources Departments. A Council Chambers will also be included in the facility. The project will include the north half of the Mountain View Road, civic plaza, employee and public parking, Police Department's emergency access drive, and irrigation ditch relocation. The land required for the building and the Mountain View Road will be donated by the John F. Long Family</p>	N	\$6,895,000

Percent of General Fund



Total Department Budget

Transfer & Contingency



Fund Name: General Fund
Fund Number : 10
Department Name: Transfers
Department Number: 680/690

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description	2013	2014	2015	2016	
933	TRANSFER OUT - POLICE GRANTS	0	137,000	0	2,962	0
938	TRANSFER OUT - STREETS (HURF)	83,500	41,000	365,000	208,000	276,498
940	TRANSFER OUT - WATER FUND	325,000	211,500	3,195,000	175,000	91,500
941	TRANSFER OUT - CDBG	0	18,500	0	0	0
943	TRANSFER OUT - STREETS CIP	893,500	0	474,500	0	214,998
945	TRANSFER OUT - FUND 61	0	0	3,082,500	0	0
947	TRANSFER OUT - COURT FUND	23,500	227,850	375,000	219,000	163,752
948	TRANSFER OUT - DEBT SERVICE	100,000	175,000	100,000	100,000	49,998
668	CONSTRUCTION - CIP (CITY HALL)	6,895,000	0	0	33,400	421,857
699	CAPITAL REQUEST NOT IN CIP	267,000	4,892	0	5,093	0
730	COST OF ISSUANCE	75,000	0	0	0	68,546
750	INTEREST	126,500	0	0	0	33,000
773	TRUST/AGENCY FEES	30,000	0	0	0	0
920	RESERVE	200,000	29,008	1,084	5,712	16,703
	TOTALS	9,019,000	844,750	7,593,084	749,167	1,336,852

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
137,000	0	0	0	0	0	0	0%
41,000	365,000	208,000	553,000	0	83,500	(469,500)	-85%
211,500	3,195,000	175,000	183,000	184,000	325,000	142,000	78%
18,500	0	0	0	0	0	0	0%
0	525,500	0	430,000	393,500	893,500	463,500	108%
0	3,000,000	0	0	0	0	0	0%
227,850	375,000	219,000	327,500	0	23,500	(304,000)	-93%
175,000	100,000	100,000	100,000	100,000	100,000	0	0%
0	0	0	7,600,000	0	6,895,000	(705,000)	-9%
0	0	0	0	0	267,000	267,000	267000%
0	0	0	75,000	75,000	75,000	0	0%
0	0	0	66,000	126,500	126,500	60,500	92%
0	0	0	30,000	30,000	30,000	0	0%
701,850	133,000	200,000	120,000	200,000	200,000	80,000	67%
1,512,700	7,693,500	902,000	9,484,500	1,109,000	9,019,000	(465,500)	-5%

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

Transfers:

Transfer		Gen. Fund	Court	Capital St.	Water	Sewer	HURF	Debt Service	TOTAL
↓ Out	→ In								
Gen. Fund			23,500	893,500	325,000		83,500	100,000	\$ 1,425,500
Sewer Fund	814,500				932,000				1,746,500
Water Fund	1,240,500					1,020,000			2,260,500
Sanitation	297,500								297,500
Photo	416,500		416,500						833,000
HURF					184,000				184,000
TOTAL	\$ 2,769,000	23,500	1,310,000	1,441,000	1,020,000	83,500	100,000	\$ 6,747,000	

Budget Transfer Methodology			
Description:	From	To	Allocation %
Photo Enforcement	Photo Enforcement	GF/Cap. St.	50% Each Fund*
Customer Service	Sewer	Water	Per Rate Model
Engineering	GF/Sewer/HURF	Water	25% Each Fund
Utility Administration	GF/Sewer	Water	1/3 Each Fund

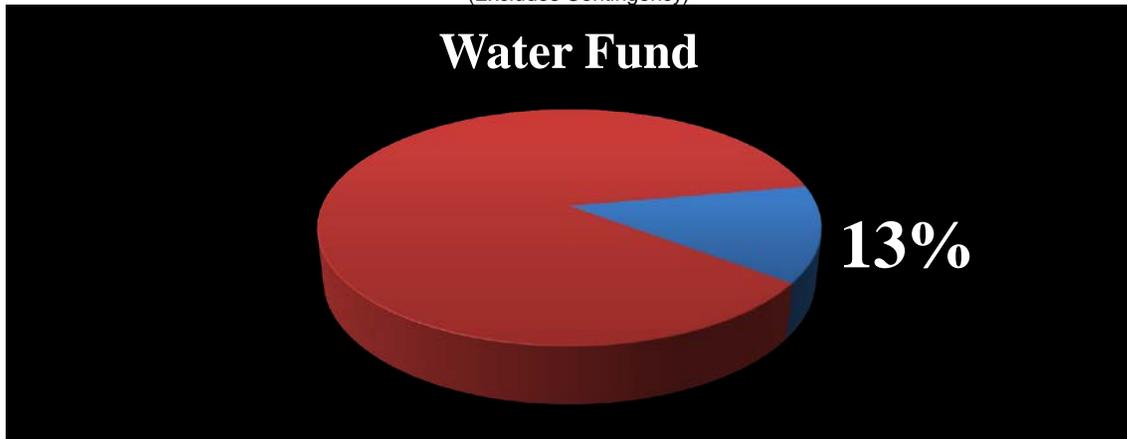
* Based on prior year's fund balance.

WATER FUND

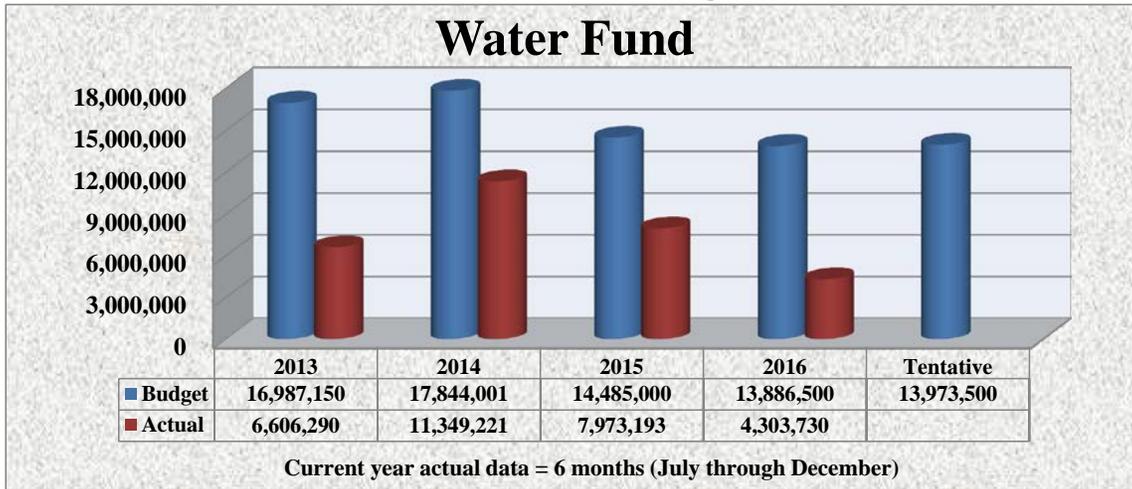


City Manager
Draft Budget

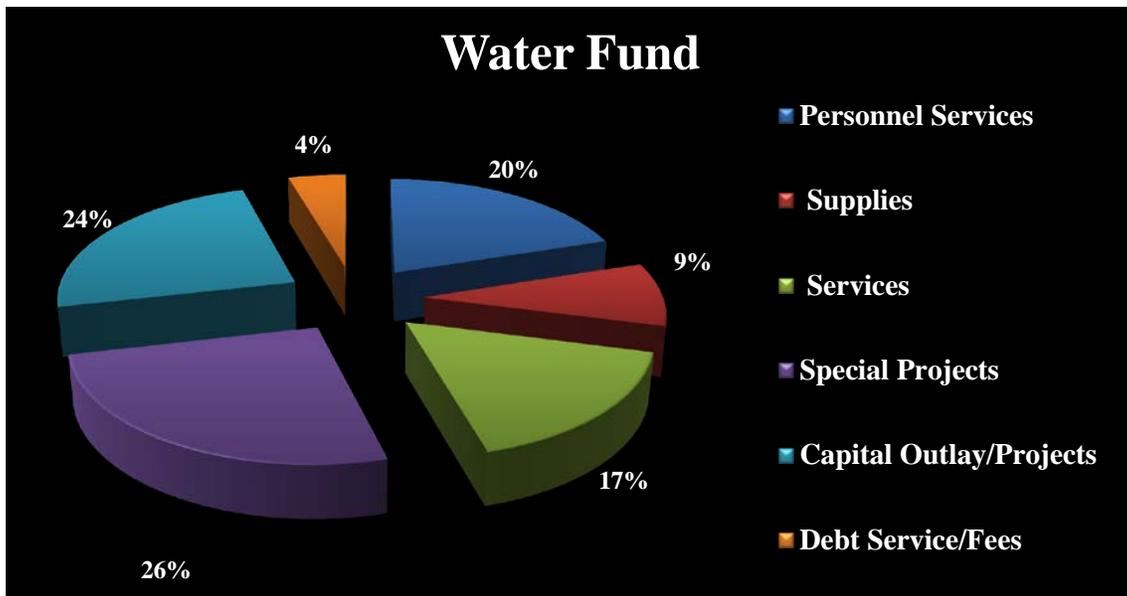
Percent of Citywide Expenditure Budget (Excludes Contingency)



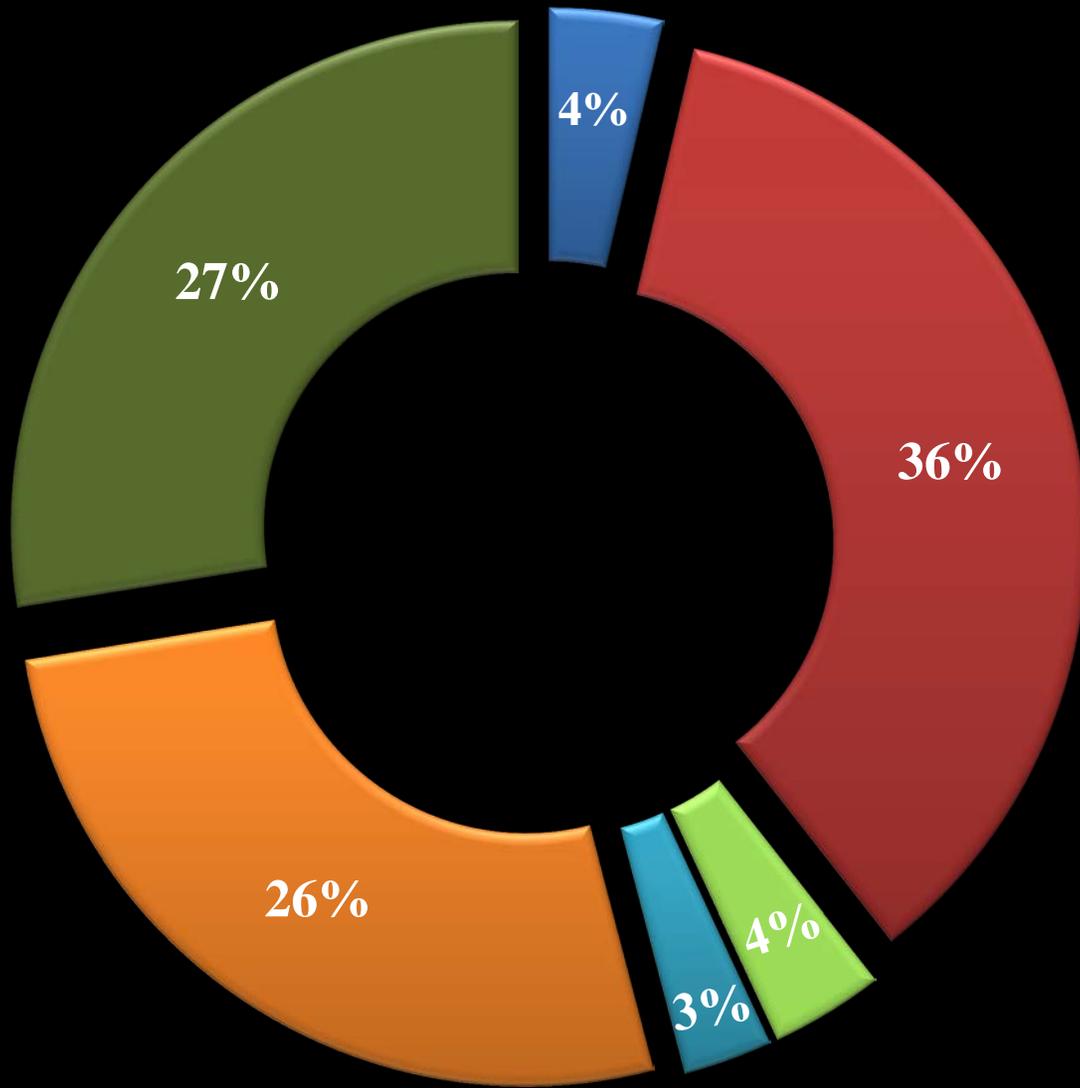
Total Fund Budget



FY 2017 Budgeted Expenditures



Department Budget as a Percent of Total Water Fund Budget



■ Utility Administration

■ Water Operations

■ Customer Service

■ Engineering

■ Capital Projects

■ Debt Service/Transfers

Water Fund Summary
Summary of Revenues and Expenditures by Department

<u>REVENUES</u>	FY 2017 Tentative	Actual			
		For the Fiscal Year ending June 30,			July - Dec
		2013	2014	2015	2016
Charges for Services	9,040,000	7,773,345	8,531,784	9,159,779	4,929,212
Fines and Forfeitures	200,000	194,864	222,274	241,662	110,050
Miscellaneous	20,000	407,129	530,410	27,250	17,922
Water Fund Revenues before Transfers	9,260,000	8,375,338	9,284,468	9,428,691	5,057,185
Lease/Bond Proceeds	2,085,000	0	0	0	0
Transfers In	1,441,000	211,500	3,945,000	1,142,500	568,500
Total Water Fund Revenues	12,786,000	8,586,838	13,229,468	10,571,191	5,625,685
<u>EXPENDITURES</u>					
Utility Administration	508,000	345,690	269,721	293,994	148,214
Water Operations	5,005,500	2,241,718	2,858,538	2,286,285	1,791,910
Customer Service	506,000	481,279	512,283	508,301	266,872
Meter Services	0	115,934	3,209,940	301,165	26,444
Engineering	399,500	355,512	434,278	339,835	164,540
Capital Projects	3,705,000	1,433,428	1,523,327	1,527,513	750,000
Debt Service/Fees	405,000	396,229	426,134	446,100	0
Water Fund Expenditures before Transfers/Bond Principal	10,529,000	5,369,790	9,234,221	5,703,193	3,147,980
Transfers Out	2,260,500	1,236,500	2,115,000	2,270,000	1,155,750
Bond Principal	1,184,000	0	0	0	0
Total Water Fund Expenditures	13,973,500	6,606,290	11,349,221	7,973,193	4,303,730
Net Revenue over Expenditures	(1,187,500)	1,980,548	1,880,247	2,597,998	1,321,955

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
8,220,000	8,755,000	8,270,000	8,495,000	9,040,000	9,040,000	545,000	6%
180,000	180,000	180,000	180,000	200,000	200,000	20,000	11%
510,000	10,000	20,000	5,000	20,000	20,000	15,000	300%
8,910,000	8,945,000	8,470,000	8,680,000	9,260,000	9,260,000	580,000	7%
6,600,000	4,550,000	1,537,500	2,009,000	0	2,085,000	76,000	4%
211,500	3,945,000	1,142,500	1,137,000	1,158,500	1,441,000	304,000	27%
15,721,500	17,440,000	11,150,000	11,826,000	10,418,500	12,786,000	960,000	8%
358,700	290,500	316,500	339,500	507,500	508,000	168,500	50%
2,955,750	6,195,500	6,355,000	4,893,500	4,861,000	5,005,500	112,000	2%
495,001	483,000	519,500	536,000	497,000	506,000	(30,000)	-6%
4,652,999	3,809,501	700,000	430,500	430,500	0	(430,500)	-100%
502,700	493,500	391,500	399,000	397,000	399,500	500	0%
4,650,000	2,834,000	2,309,500	3,353,500	2,070,000	3,705,000	351,500	10%
1,080,500	535,500	504,000	504,000	444,000	405,000	(99,000)	-20%
14,695,650	14,641,501	11,096,000	10,456,000	9,207,000	10,529,000	73,000	1%
1,236,500	2,115,000	2,270,000	2,311,500	2,260,500	2,260,500	(51,000)	-2%
1,055,000	1,087,500	1,119,000	1,119,000	1,184,000	1,184,000	65,000	6%
16,987,150	17,844,001	14,485,000	13,886,500	12,651,500	13,973,500	87,000	1%
(1,265,650)	(404,001)	(3,335,000)	(2,060,500)	(2,233,000)	(1,187,500)	873,000	-42%

Fund Name: Water Fund
Fund Number : 53
Department Name: Revenue
Department Number: 300

SUMMARY OF REVENUES

Category Description	FY 2017 Tentative	Actual			
		For the Fiscal Year ending June 30,			July - Dec
		2013	2014	2015	2016
Charges for Services	9,040,000	7,773,345	8,531,784	9,159,779	4,929,212
Fines and Forfeitures	200,000	194,864	222,274	241,662	110,050
Miscellaneous	20,000	407,129	530,410	27,250	17,922
Bond Proceeds	2,085,000	0	0	0	0
Transfers In	1,441,000	211,500	3,945,000	1,142,500	568,500
TOTAL	12,786,000	8,586,838	13,229,468	10,571,191	5,625,685

	FY 2017 Tentative	Actual			
		For the Fiscal Year ending June 30,			July - Dec
		2013	2014	2015	2016
100 WATER SERVICE CHARGES	8,400,000	7,073,330	7,806,881	8,393,891	4,559,690
130 WATER RECHARGE FEE	350,000	306,386	318,137	370,329	217,873
140 TURN OFF/ON FEES	200,000	262,274	271,783	279,792	98,683
145 DOOR NOTICE FEES	0	814	775	455	0
150 NEW WATER ACCOUNTS	60,000	92,345	83,920	77,353	31,700
170 LATE FEE	200,000	194,050	221,499	241,207	110,050
200 IRRIGATION WATER	20,000	18,282	22,661	23,215	15,256
400 NEW METERS	10,000	20,728	28,402	15,200	6,010
552 GRANTS	0	0	0	0	0
842 INTEREST REVENUE	5,000	6,195	6,634	4,374	3,723
850 CONTRIBUTIONS	0	365,591	500,000	0	0
940 CASH OVER/SHORT ACCOUNT	0	(436)	311	(56)	67
750 UNCLASSIFIED REVENUES	10,000	13,710	16,595	13,997	8,681
755 RECOVERY FROM PRIOR YEAR	5,000	22,069	6,870	8,935	5,451
501 BOND PROCEEDS	2,085,000	0	0	0	0
970 TRANSFER IN	1,441,000	211,500	3,945,000	1,142,500	568,500
TOTALS	12,786,000	8,586,838	13,229,468	10,571,191	5,625,685

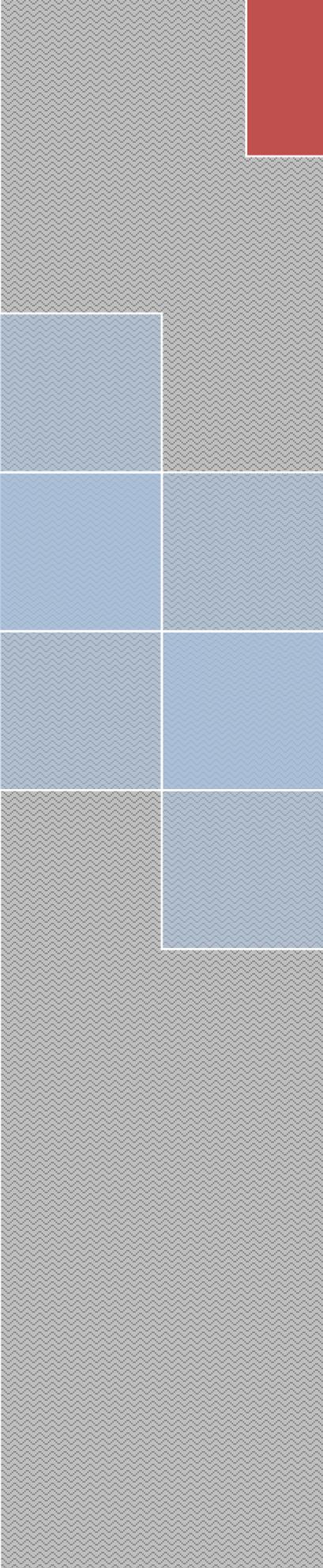
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
8,220,000	8,755,000	8,270,000	8,495,000	9,040,000	9,040,000	545,000	6%
180,000	180,000	180,000	180,000	200,000	200,000	20,000	11%
510,000	10,000	20,000	5,000	20,000	20,000	15,000	300%
6,600,000	4,550,000	1,537,500	2,009,000	0	2,085,000	76,000	4%
211,500	3,945,000	1,142,500	1,137,000	1,158,500	1,441,000	304,000	27%
15,721,500	17,440,000	11,150,000	11,826,000	10,418,500	12,786,000	960,000	8%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
7,800,000	8,085,000	7,550,000	7,800,000	8,400,000	8,400,000	600,000	8%
0	310,000	350,000	320,000	350,000	350,000	30,000	9%
300,000	250,000	250,000	250,000	200,000	200,000	(50,000)	-20%
0	0	0	0	0	0	0	0%
80,000	80,000	80,000	80,000	60,000	60,000	(20,000)	-25%
180,000	180,000	180,000	180,000	200,000	200,000	20,000	11%
30,000	20,000	20,000	25,000	20,000	20,000	(5,000)	-20%
10,000	10,000	20,000	20,000	10,000	10,000	(10,000)	-50%
500,000	0	0	0	0	0	0	0%
0	0	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
10,000	10,000	10,000	0	10,000	10,000	10,000	10000%
0	0	5,000	0	5,000	5,000	5,000	5000%
6,600,000	4,550,000	1,537,500	2,009,000	0	2,085,000	76,000	4%
211,500	3,945,000	1,142,500	1,137,000	1,158,500	1,441,000	304,000	27%
15,721,500	17,440,000	11,150,000	11,826,000	10,418,500	12,786,000	960,000	8%



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UTILITIES ADMINISTRATION



City of
EL MIRAGE

Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager

Draft Budget

UTILITIES ADMINISTRATION

Net Change from Previous Budget:

168,500	50%
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Significant Changes:

- Increased 2 FTEs due to moving Purchasing Administrator position from General Fund and transferring 1 FTE to fund a Utility Accountant.



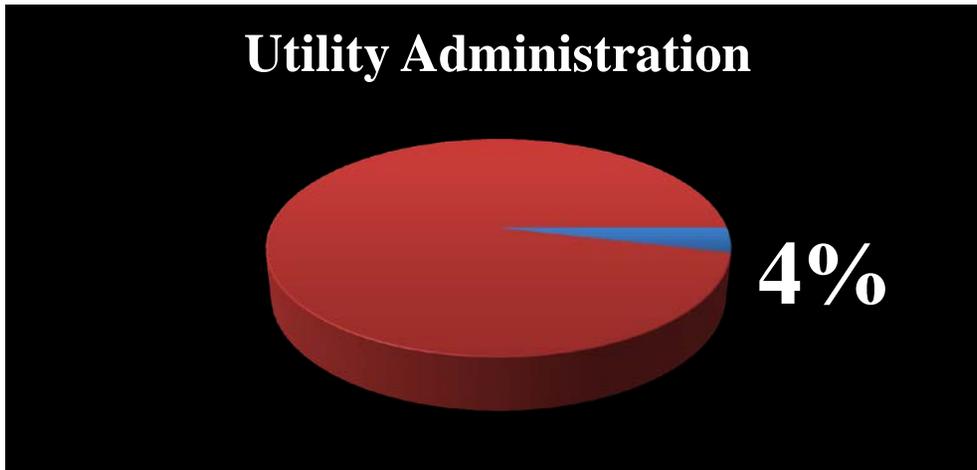
Capital Items:

- No capital was requested this year for this department.

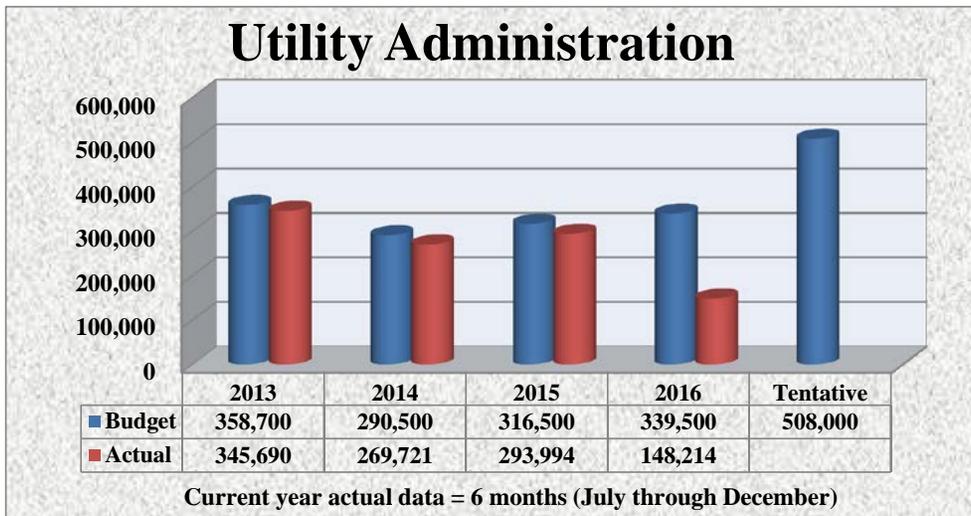
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	3	2	2	2	4
Filled	3	2	2	1	

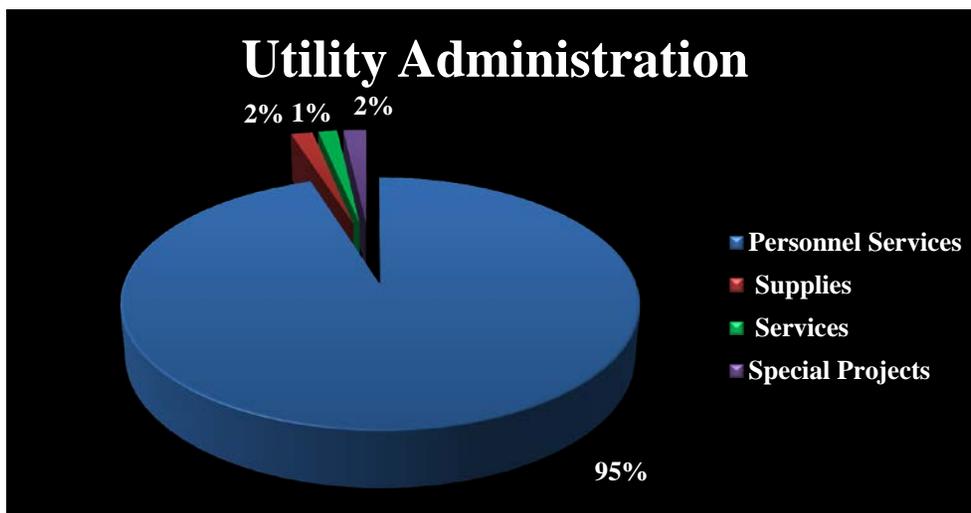
Percent of Water Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: Water Fund
Fund Number : 53
Department Name: Utilities Administration
Department Number: 409

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	483,000	332,234	266,927	287,934	146,462
200	Supplies	8,500	10,971	972	3,237	795
300	Services	7,500	285	1,822	2,823	957
400	Special Projects	9,000	2,200	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	508,000	345,690	269,721	293,994	148,214

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	362,000	254,439	207,678	220,518	113,186
111	OVERTIME	0	20	0	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	42,000	27,896	16,719	21,678	11,581
130	SOCIAL SECURITY CONTRIBUTION	22,000	15,226	12,591	13,254	6,512
131	MEDICARE CONTRIBUTION	6,000	3,561	2,945	3,100	1,589
132	ASRS CONTRIBUTION	42,000	28,373	23,969	25,572	12,983
140	COMPENSATION INSURANCE	4,000	2,024	2,613	3,465	611
141	UNEMPLOYMENT INSURANCE	2,000	675	413	347	0
142	AZ JOB TRAINING TAX	3,000	20	0	0	0
230	OFFICE SUPPLIES	8,500	10,971	972	3,237	795
351	CONFERENCE, SEMINAR & TRAINING	6,000	195	1,032	2,033	652
370	DUES-MEMBERSHIPS-FEES	1,500	90	790	790	305
436	RATE STUDY	9,000	2,200	0	0	0
	TOTALS	508,000	345,690	269,721	293,994	148,214

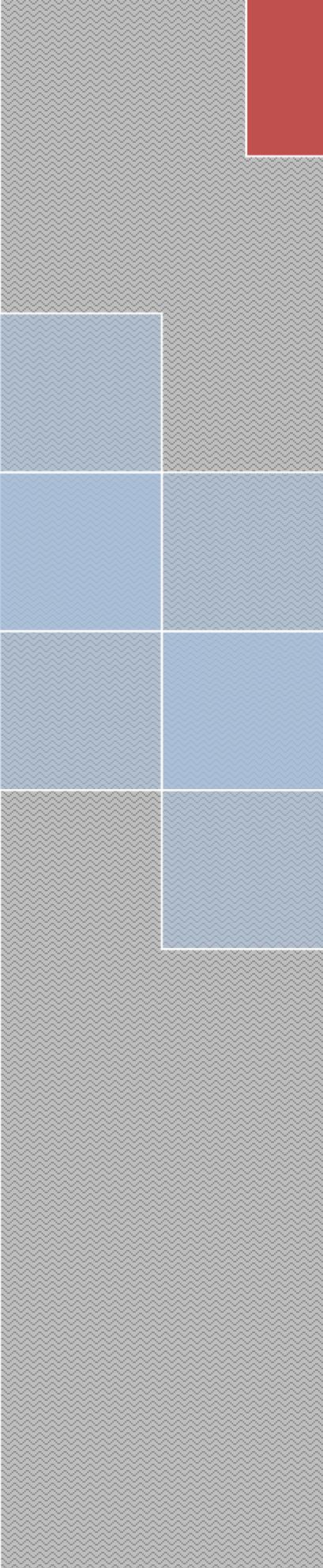
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
330,000	262,000	288,000	311,000	479,000	483,000	172,000	55%
19,700	18,000	17,500	8,500	8,500	8,500	0	0%
0	1,500	2,000	11,000	11,000	7,500	(3,500)	-32%
9,000	9,000	9,000	9,000	9,000	9,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
358,700	290,500	316,500	339,500	507,500	508,000	168,500	50%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
249,839	202,114	220,000	235,000	361,691	362,000	127,000	54%
0	0	0	0	0	0	0	0%
28,245	17,193	18,000	24,000	41,730	42,000	18,000	75%
15,490	12,459	13,000	14,000	21,230	22,000	8,000	57%
3,623	2,931	4,000	4,000	5,245	6,000	2,000	50%
27,857	23,324	26,000	27,000	41,522	42,000	15,000	56%
2,523	2,747	4,000	4,000	3,902	4,000	0	0%
336	517	1,000	1,000	1,034	2,000	1,000	100%
2,087	715	2,000	2,000	2,647	3,000	1,000	50%
19,700	18,000	17,500	8,500	8,500	8,500	0	0%
0	0	500	9,500	9,500	6,000	(3,500)	-37%
0	1,500	1,500	1,500	1,500	1,500	0	0%
9,000	9,000	9,000	9,000	9,000	9,000	0	0%
358,700	290,500	316,500	339,500	507,500	508,000	168,500	50%



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WATER OPERATIONS



City of
EL MIRAGE

Arizona

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City Manager

Draft Budget

WATER OPERATIONS

Net Change from
Previous Budget:

112,000	2%
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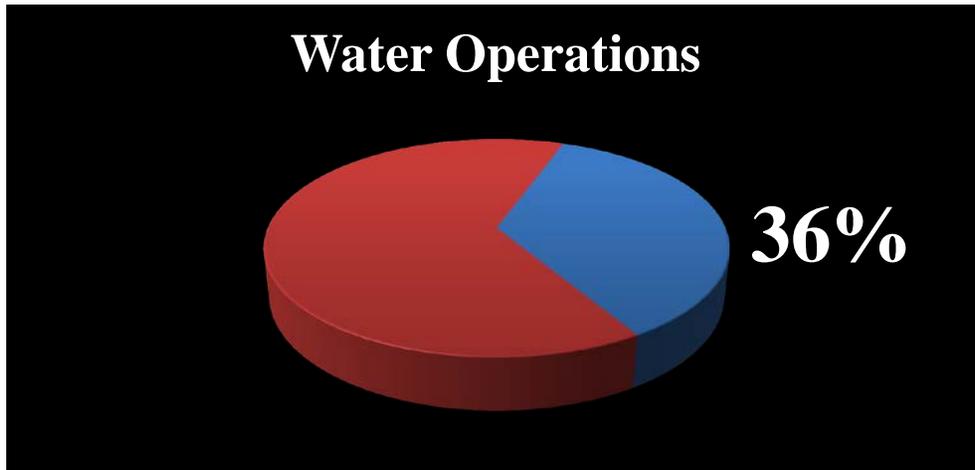
Significant Changes:

- Moved remaining meter program costs into Operations.
- Meter costs partially offset by decreases in assured water costs and annual water fees.
- Transferred 0.7 FTE to Utilities Administration to fund a Utility Accountant.

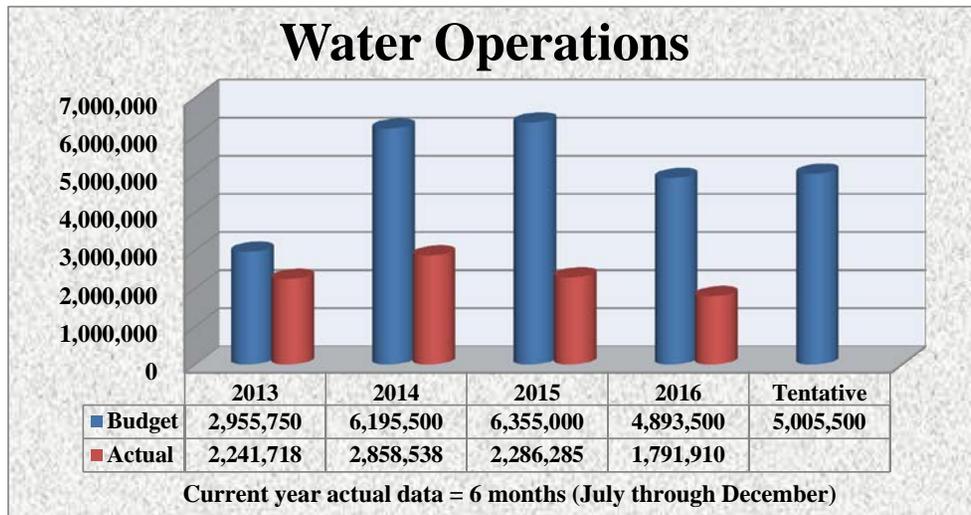
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Equipment	<p>TECHNOLOGY REFRESH</p> <p>Replacement of all the computers within the City once they have reached the five year mark. Due to the age of the computers the replacements are estimated as follows: FY17 - Replace 30 computers to facilitate the move to City Hall (16 computers will have reached five years old in this FY)</p>	R	\$7,000

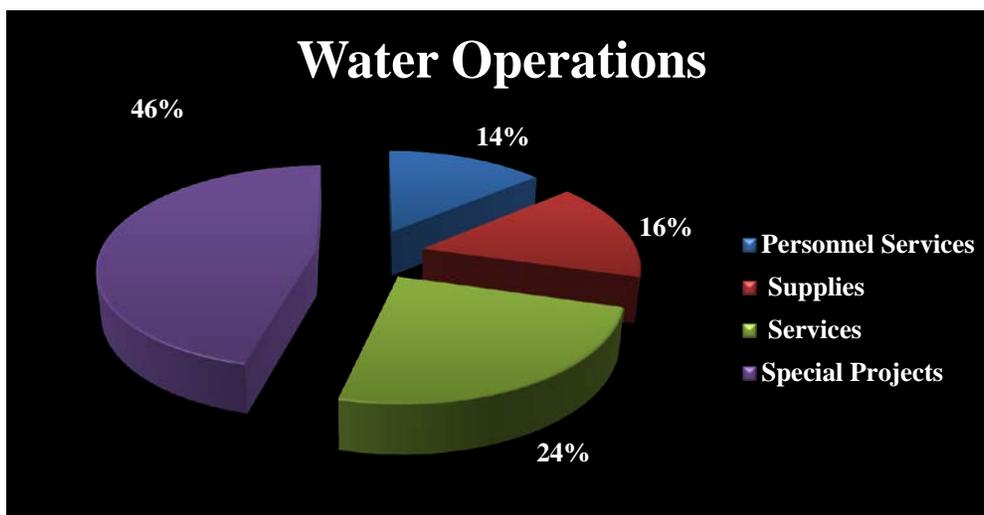
Percent of Water Fund



Total Department Budget



FY 2017 Budgeted Expenses



Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	8	9	10.7	10.7	10
Filled	8	8	8	9	



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Fund Name: Water Fund
Fund Number : 53
Department Name: Water Operations
Department Number: 403

SUMMARY OF EXPENDITURES

Category	Category Description	FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	694,500	543,873	525,140	596,059	298,909
200	Supplies	781,000	277,504	280,322	362,123	115,340
300	Services	1,224,000	981,112	1,043,889	1,218,888	678,284
400	Special Projects	2,299,000	439,230	995,033	107,269	665,488
600	Capital Outlay/Projects	7,000	0	0	0	33,890
700	Debt Service - Interest/Fees	0	0	0	0	0
800	Loss on Assets	0	0	14,154	1,945	0
900	Contingency	0	0	0	0	0
	TOTAL	5,005,500	2,241,718	2,858,538	2,286,285	1,791,910

DETAIL

Acct	Acct Description	FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
110	SALARIES AND WAGES	477,000	368,209	351,511	402,239	201,255
111	OVERTIME	6,000	14,204	22,201	27,937	15,622
117	COMPTIME	0	2,779	4,129	3,154	2,796
120	HEALTH-LIFE-DENTAL INSURANCE	89,000	74,822	69,910	77,108	41,983
123	CALL BACK PAY	7,500	0	0	0	0
130	SOCIAL SECURITY CONTRIBUTION	31,000	22,398	22,524	24,814	12,911
131	MEDICARE CONTRIBUTION	8,000	5,238	5,268	5,803	3,020
132	ASRS CONTRIBUTION	57,000	42,209	42,926	49,106	24,914
140	WORKERS COMPENSATION	24,000	11,899	18,828	19,335	3,734
141	UNEMPLOYMENT INSURANCE	3,000	2,074	1,859	1,562	174
142	AZ JOB TRAINING TAX	7,000	42	0	0	0
198	WORKERS COMP REIMBURSEMENT	0	0	(456)	0	0
199	LABOR DISTRIBUTION	(15,000)	0	(13,560)	(15,000)	(7,500)
210	SMALL TOOLS/EQUIP/PARTS	5,000	4,962	7,509	11,006	4,547
211	FUEL AND LUBRICANTS	23,500	33,812	31,414	29,704	6,997
213	SAFETY EQUIPMENT/SUPPLIES	5,500	3,592	4,985	8,427	4,319
220	METERS/PARTS/CALIBRATION	440,000	0	0	1,837	1,250
221	PIPES AND FITTINGS	58,000	45,932	68,649	50,813	50,185
222	CHEMICAL EXPENSE	18,500	10,788	13,035	13,031	10,147
225	ASPHALT/COAL MATERIAL	6,000	4,020	6,631	5,259	1,352
226	FIRE HYDRANTS/PARTS	12,000	9,521	9,316	17,563	4,291
230	OFFICE SUPPLIES	1,500	101	1,095	2,088	1,552
232	COMPUTER/PRINTER SUPPLIES	500	0	0	0	0
233	UNIFORMS	2,000	1,260	454	1,650	996
237	EQUIPMENT/FURNITURE PURCHASE	1,500	8,827	0	21,361	71
249	OPERATING MATERIAL & SUPPLIES	1,000	1,903	996	4,236	2,817
250	BUILDING MAINTENANCE/REPAIR	500	0	425	549	117
251	COMPUTER/PRINTER MAINTENANCE	500	259	0	712	0
253	VEHICLE MAINTENANCE/REPAIR	25,500	11,431	28,014	25,743	8,784
255	WELL SITE MAINT/REPAIRS	177,000	140,739	107,800	167,345	17,674
269	OTHER MAINTENANCE/REPAIRS	2,500	358	0	800	242
311	PROFESSIONAL SERVICES	26,000	54,902	14,392	7,223	2,845
312	LEGAL SERVICES	10,000	0	0	0	0
313	CONTRACTED SERVICES	112,500	89,435	83,146	104,518	25,679
314	LIABILITY INSURANCE	187,000	157,224	165,909	166,925	129,560
320	MEDICAL/DRUG EXAMS & TESTING	0	0	0	0	0
325	TECH/SOFTWARE SUPPORT	25,000	8,668	7,154	28,479	6,559
326	LICENSE AND PERMITS	12,000	12,940	12,580	11,230	4,750
328	EQUIPMENT RENT/LEASES	7,000	1,389	3,510	4,870	7,327
333	SAMPLING/TESTING	35,000	25,232	27,079	31,643	3,464
340	ANNUAL WATER FEES	25,000	0	41,099	7,906	5,530
351	CONFERENCE, SEMINAR & TRAINING	3,500	2,229	1,760	3,244	451
360	PRINTING COST	1,000	0	567	597	0
362	MAILING COST	1,000	73	45	24	0
370	DUES-MEMBERSHIPS-FEES	8,000	5,192	5,466	3,954	3,281
376	LATE FEES/INTEREST CHARGES	0	10	2,989	505	0
377	MISCELLANEOUS EXPENSES	0	2	104	0	0
381	CELL PHONE/PAGER EXPENSE	13,000	7,301	8,023	8,396	3,575
385	BUILDING WATER/SEWER SERVICES	51,000	44,227	42,546	31,303	16,446
386	LANDSCAPING/IRRIGATION	280,500	201,790	255,803	453,181	273,695
387	UTILITY ELECTRICITY	426,500	370,497	371,716	354,890	195,122
418	SPECIAL PROJECTS	20,000	56,447	115,602	5,114	0
482	ASSURED WATER SUPPLY	2,279,000	382,783	879,431	102,156	665,488
617	EQUIPMENT PURCHASE	7,000	0	0	0	5,077
650	VEHICLE PURCHASE	0	0	0	0	28,813
850	LOSS ON RETIRE/SALE OF ASSETS	0	0	14,154	1,945	0
	TOTALS	5,005,500	2,241,718	2,858,538	2,286,285	1,791,910

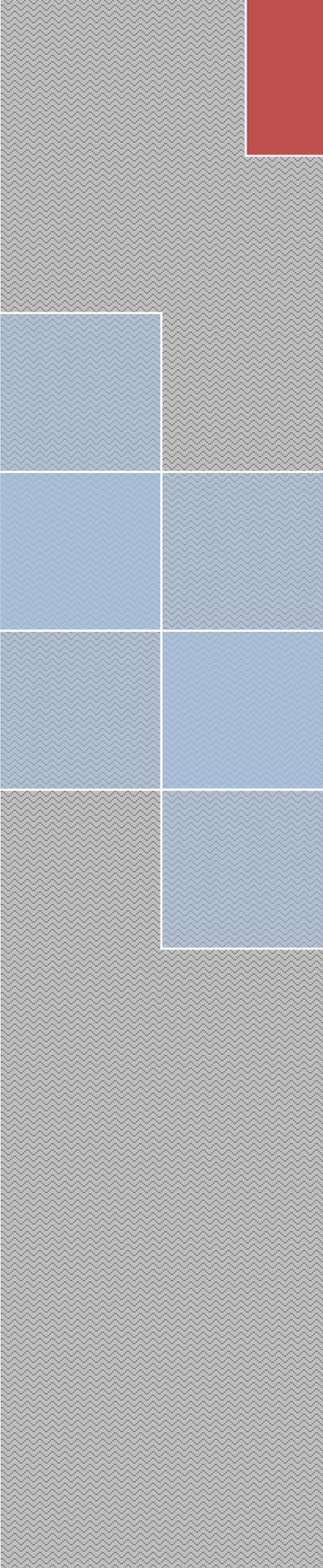
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
547,000	639,000	747,500	724,500	690,000	694,500	(30,000)	-4%
333,250	334,000	366,000	359,000	351,000	781,000	422,000	118%
1,230,500	1,277,500	1,251,500	1,251,000	1,259,000	1,224,000	(27,000)	-2%
800,000	3,895,000	3,895,000	2,534,000	2,554,000	2,299,000	(235,000)	-9%
45,000	50,000	95,000	25,000	7,000	7,000	(18,000)	-72%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,955,750	6,195,500	6,355,000	4,893,500	4,861,000	5,005,500	112,000	2%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
382,206	446,577	518,000	500,000	476,076	477,000	(23,000)	-5%
5,000	6,000	6,000	6,000	6,000	6,000	0	0%
0	0	0	0	0	0	0	0%
82,676	88,731	96,000	96,000	88,585	89,000	(7,000)	-7%
0	0	7,500	7,500	7,500	7,500	0	0%
23,697	27,688	33,000	32,000	30,354	31,000	(1,000)	-3%
5,542	6,475	8,000	8,000	7,099	8,000	0	0%
42,616	51,535	60,000	56,000	56,203	57,000	1,000	2%
16,311	20,218	26,000	26,000	23,899	24,000	(2,000)	-8%
896	2,584	3,000	3,000	2,584	3,000	0	0%
3,056	4,192	5,000	5,000	6,700	7,000	2,000	40%
0	0	0	0	0	0	0	0%
(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	0	0%
4,000	4,000	4,000	5,000	5,000	5,000	0	0%
32,000	30,000	36,000	23,500	23,500	23,500	0	0%
4,500	4,000	4,500	5,500	5,500	5,500	0	0%
0	0	10,000	10,000	10,000	440,000	430,000	4300%
40,000	40,000	58,000	78,000	58,000	58,000	(20,000)	-26%
29,950	34,000	18,500	18,500	18,500	18,500	0	0%
2,000	2,500	5,000	6,000	6,000	6,000	0	0%
8,000	8,000	20,000	20,000	12,000	12,000	(8,000)	-40%
2,000	2,000	1,500	1,500	1,500	1,500	0	0%
500	500	500	500	500	500	0	0%
1,500	2,000	2,000	2,000	2,000	2,000	0	0%
5,000	4,000	1,500	1,500	1,500	1,500	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
1,500	1,500	0	500	500	500	0	0%
500	500	500	500	500	500	0	0%
22,500	22,500	25,500	25,500	25,500	25,500	0	0%
175,800	175,000	175,000	157,000	177,000	177,000	20,000	13%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
27,000	27,000	27,000	26,000	26,000	26,000	0	0%
11,500	10,000	10,000	10,000	10,000	10,000	0	0%
112,500	112,500	112,500	112,500	112,500	112,500	0	0%
178,000	178,000	178,000	187,000	187,000	187,000	0	0%
1,000	3,000	0	0	0	0	0	0%
15,500	15,500	15,500	15,500	25,000	25,000	9,500	61%
17,100	16,500	14,000	12,000	12,000	12,000	0	0%
5,000	5,000	3,000	7,000	7,000	7,000	0	0%
56,300	40,000	40,000	35,000	35,000	35,000	0	0%
0	48,000	62,500	60,000	60,000	25,000	(35,000)	-58%
2,500	2,500	2,500	3,500	3,500	3,500	0	0%
3,100	3,500	1,500	1,000	1,000	1,000	0	0%
4,000	3,000	1,000	1,000	1,000	1,000	0	0%
6,200	8,000	8,000	8,000	8,000	8,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
5,000	8,000	9,000	9,500	13,000	13,000	3,500	37%
48,800	60,000	60,000	56,000	51,000	51,000	(5,000)	-9%
280,250	280,500	280,500	280,500	280,500	280,500	0	0%
456,750	456,500	426,500	426,500	426,500	426,500	0	0%
0	0	0	0	20,000	20,000	20,000	20000%
800,000	3,895,000	3,895,000	2,534,000	2,534,000	2,279,000	(255,000)	-10%
45,000	50,000	0	0	7,000	7,000	7,000	7000%
0	0	95,000	25,000	0	0	(25,000)	-100%
0	0	0	0	0	0	0	0%
2,955,750	6,195,500	6,355,000	4,893,500	4,861,000	5,005,500	189	2%



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CUSTOMER SERVICE



City of
EL MIRAGE

Arizona

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City Manager

Draft Budget

CUSTOMER SERVICE

Net Change from Previous Budget:

(30,000)	-6%
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Significant Changes:

- Transferred 0.1 FTE to fund a Utility Accountant

Capital Items:

- No capital was requested this year for this department.



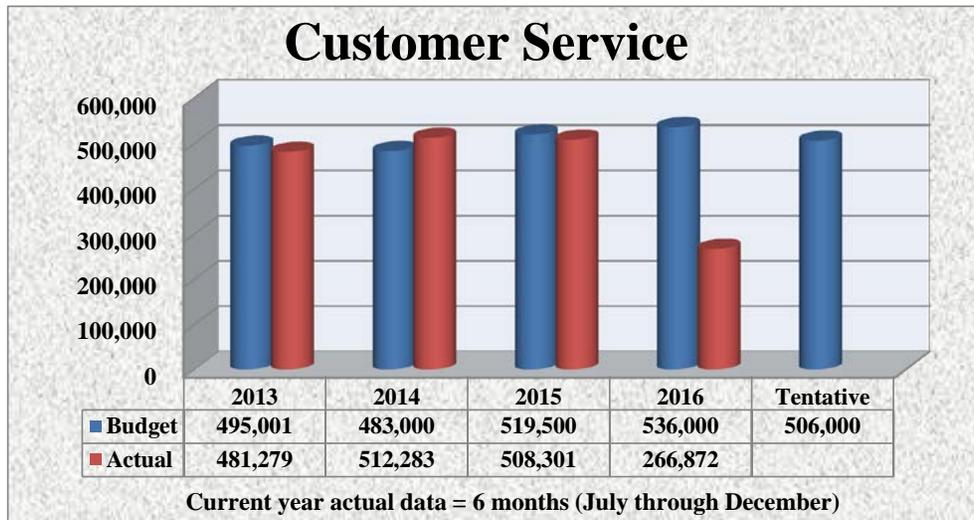
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	4.5	4.5	4.5	5.4	5.3
Filled	4.5	5.5	3.5	5.5	

Percent of Water Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: Water Fund
Fund Number : 53
Department Name: Customer Service
Department Number: 404

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	281,000	289,899	300,253	281,916	146,629
200	Supplies	6,500	7,328	8,619	8,517	3,424
300	Services	218,500	184,052	203,411	217,868	116,820
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
TOTAL		506,000	481,279	512,283	508,301	266,872

DETAIL		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	214,000	217,199	221,060	209,261	107,721
111	OVERTIME	0	553	1,155	6,417	6,338
117	COMPTIME	0	1,015	2,860	3,261	524
120	HEALTH-LIFE-DENTAL INSURANCE	24,000	32,747	33,217	24,590	13,883
130	SOCIAL SECURITY CONTRIBUTION	14,000	12,798	13,233	13,125	6,955
131	MEDICARE CONTRIBUTION	4,000	2,993	3,095	3,070	1,627
132	ASRS CONTRIBUTION	17,000	20,768	23,431	19,670	9,267
140	WORKERS COMPENSATION	1,000	476	808	750	136
141	UNEMPLOYMENT INSURANCE	2,000	1,329	1,395	1,773	179
142	AZ JOB TRAINING TAX	5,000	19	0	0	0
230	OFFICE SUPPLIES	1,500	1,422	1,411	2,775	1,526
232	COMPUTER/PRINTER SUPPLIES	1,500	1,418	713	1,665	699
233	UNIFORMS	0	0	0	0	0
237	EQUIPMENT PURCHASE	0	0	4,082	1,233	0
248	SOFTWARE PURCHASE	0	0	0	281	347
249	OPERATING MATERIAL & SUPPLIES	500	953	289	562	0
266	POSTAGE EQUIP RENTAL FEES	2,500	2,159	2,065	1,882	853
269	OTHER MAINTENANCE/REPAIRS	500	1,376	58	121	0
313	CONTRACTED SERVICES	50,000	41,987	55,486	55,445	25,687
325	TECH/SOFTWARE SUPPORT	19,000	7,330	7,670	21,457	8,624
338	ARMORED CAR SERVICES	7,500	5,485	5,587	6,520	1,986
343	STORAGE FACILITY RENTAL	0	812	0	0	0
351	CONFERENCE, SEMINAR & TRAINING	5,000	1,200	0	755	0
353	TUITION REIMBURSEMENT	0	0	2,000	0	0
360	PRINTING COST	3,000	2,625	3,004	281	728
362	MAILING COST	2,000	1,512	1,197	1,534	645
363	MAILING COST-UTILITY BILLING	58,000	46,450	57,464	58,000	38,786
372	BANK CHARGES/MERCHANT SVC CHGS	55,000	49,989	56,915	60,514	32,437
373	BANK CHARGES/LOCKBOX	19,000	13,283	12,983	12,624	6,835
377	MISCELLANEOUS EXPENSES	0	11,313	0	0	768
381	CELL PHONE/PAGER EXPENSE	0	2,066	1,105	739	324
395	COLLECTION SERVICES	0	0	0	0	0
TOTALS		506,000	481,279	512,283	508,301	266,872

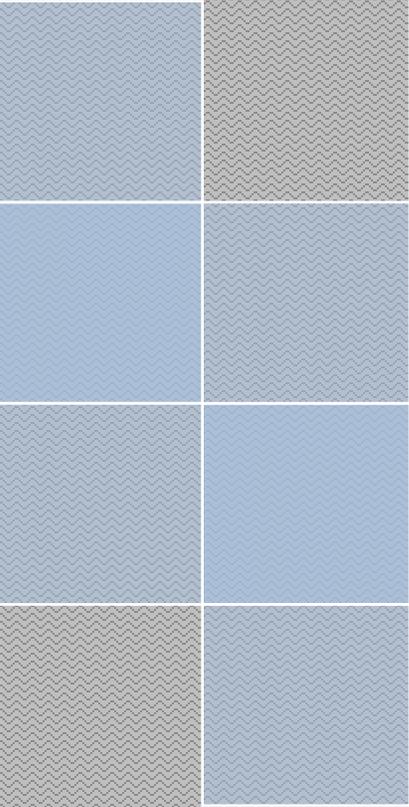
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
304,001	287,000	300,000	316,000	277,000	281,000	(35,000)	-11%
7,400	6,500	6,500	6,500	6,500	6,500	0	0%
183,600	189,500	213,000	213,500	213,500	218,500	5,000	2%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
495,001	483,000	519,500	536,000	497,000	506,000	(30,000)	-6%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
219,969	213,786	216,000	236,000	213,699	214,000	(22,000)	-9%
1,000	2,000	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
38,728	28,044	36,000	30,000	23,907	24,000	(6,000)	-20%
13,638	13,255	14,000	15,000	13,249	14,000	(1,000)	-7%
3,190	3,100	4,000	4,000	3,099	4,000	0	0%
22,781	22,431	24,000	22,000	16,388	17,000	(5,000)	-23%
524	548	1,000	1,000	607	1,000	0	0%
560	1,292	2,000	3,000	1,809	2,000	(1,000)	-33%
3,611	2,544	3,000	5,000	4,242	5,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
1,500	1,000	1,000	1,500	1,500	1,500	0	0%
400	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,000	1,000	1,000	500	500	500	0	0%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
500	500	500	500	500	500	0	0%
40,000	45,000	50,000	50,000	50,000	50,000	0	0%
9,000	9,000	19,000	19,000	19,000	19,000	0	0%
5,500	6,000	7,500	7,500	7,500	7,500	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	5,000	5,000	5000%
0	0	0	0	0	0	0	0%
3,000	3,000	3,000	3,000	3,000	3,000	0	0%
1,100	1,500	1,500	2,000	2,000	2,000	0	0%
53,000	53,000	58,000	58,000	58,000	58,000	0	0%
55,000	55,000	55,000	55,000	55,000	55,000	0	0%
14,000	14,000	19,000	19,000	19,000	19,000	0	0%
0	0	0	0	0	0	0	0%
2,000	2,000	0	0	0	0	0	0%
1,000	1,000	0	0	0	0	0	0%
495,001	483,000	519,500	536,000	497,000	506,000	(30,000)	-6%



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ENGINEERING



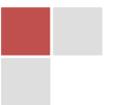
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Draft Budget



ENGINEERING

Net Change from Previous Budget:

500	0%
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Significant Changes:

- There were no significant changes to operations.



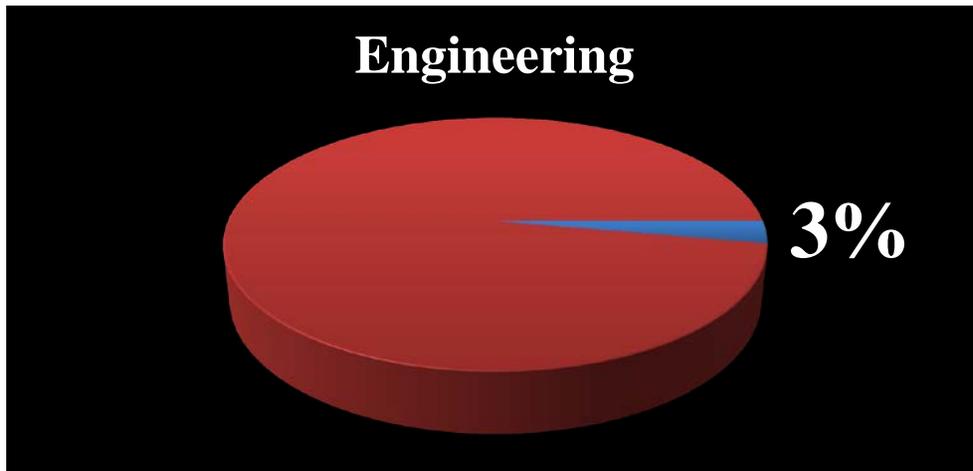
Capital Items:

- No capital was requested this year for this department.

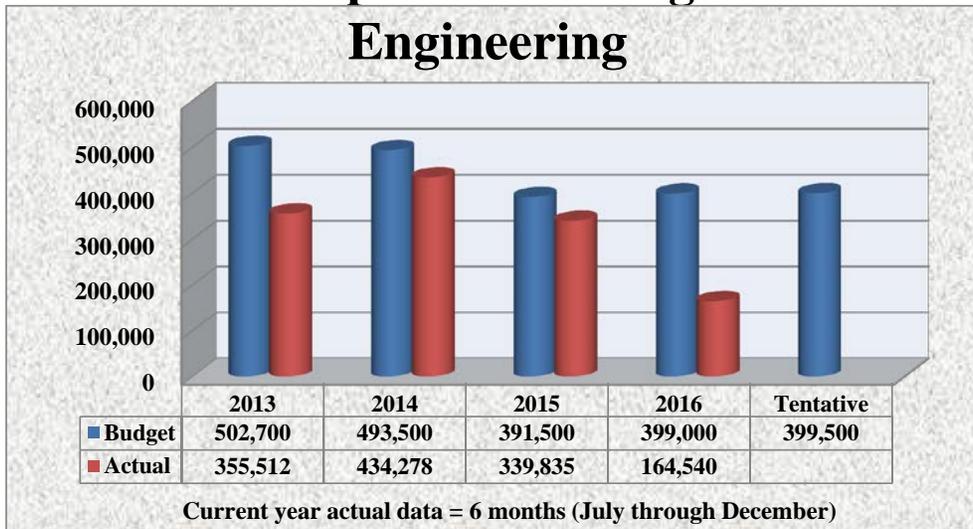
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	5	5	4	4	4
Filled	4	5	3	4	

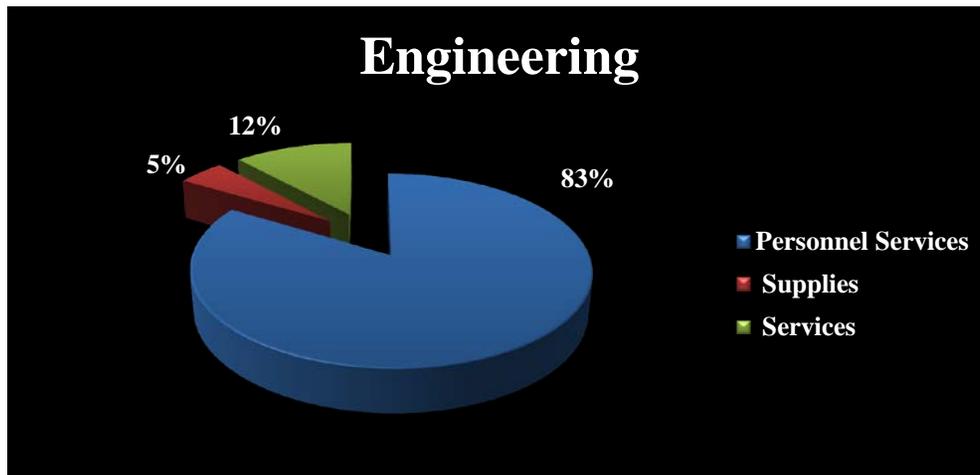
Percent of Water Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: Water Fund
Fund Number : 53
Department Name: Engineering
Department Number: 410

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	334,000	339,175	377,141	304,921	152,230
200	Supplies	18,500	10,407	15,689	14,856	6,843
300	Services	47,000	5,931	41,449	20,058	5,466
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
	TOTAL	399,500	355,512	434,278	339,835	164,540

DETAIL		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
110	SALARIES AND WAGES	251,000	260,817	286,342	233,108	116,243
111	OVERTIME	0	0	316	0	528
117	COMP TIME	0	3	0	242	715
120	HEALTH-LIFE-DENTAL INSURANCE	24,000	28,313	31,440	24,354	11,990
130	SOCIAL SECURITY CONTRIBUTION	16,000	15,707	17,234	14,190	7,093
131	MEDICARE CONTRIBUTION	4,000	3,673	4,030	3,319	1,659
132	ASRS CONTRIBUTION	29,000	26,494	31,794	26,270	13,476
140	COMPENSATION INSURANCE	6,000	3,240	4,720	2,744	527
141	UNEMPLOYMENT INSURANCE	2,000	902	1,264	694	0
142	AZ JOB TRAINING TAX	2,000	24	0	0	0
210	SMALL TOOLS/EQUIP/PARTS	500	46	0	134	500
211	FUEL AND LUBRICANTS	5,000	3,669	4,158	3,317	1,132
213	SAFETY EQUIPMENT/SUPPLIES	1,000	128	300	917	20
230	OFFICE SUPPLIES	1,000	773	151	578	51
232	COMPUTER/PRINTER SUPPLIES	2,000	0	346	1,534	0
233	UNIFORMS	0	394	0	0	0
237	EQUIPMENT/FURNITURE PURCHASE	2,500	1,863	0	0	0
248	SOFTWARE PURCHASE	2,000	1,283	1,691	1,553	1,553
249	OPERATING MATERIAL & SUPPLIES	1,500	396	1,094	1,443	244
253	VEHICLE MAINTENANCE	0	0	3,475	639	0
254	COPIER USAGE/SUPPLYS/MAINTENANCE	3,000	1,856	4,473	4,742	3,343
311	PROFESSIONAL SERVICES	40,000	3,452	37,466	16,732	2,296
313	CONTRACTED SERVICES	0	15	0	0	0
350	TRAVEL AND PER DIEM	1,000	0	496	0	16
351	CONFERENCE, SEMINARS & TRAINING	2,500	0	1,185	620	1,920
362	MAILING COST	500	86	186	118	74
370	DUES-MEMBERSHIPS-FEES	1,000	238	195	225	225
381	CELL PHONE/PAGER EXPENSE	2,000	2,139	1,920	2,363	935
	TOTALS	399,500	355,512	434,278	339,835	164,540

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
477,000	420,000	322,000	332,000	330,000	334,000	2,000	1%
16,200	20,500	21,500	19,000	16,000	18,500	(500)	-3%
9,500	53,000	48,000	48,000	51,000	47,000	(1,000)	-2%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
502,700	493,500	391,500	399,000	397,000	399,500	500	0%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
358,402	312,276	248,000	246,000	250,536	251,000	5,000	2%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
39,207	39,330	18,000	30,000	23,954	24,000	(6,000)	-20%
22,221	19,361	16,000	16,000	15,533	16,000	0	0%
5,197	4,528	4,000	4,000	3,633	4,000	0	0%
39,962	36,037	28,000	28,000	28,762	29,000	1,000	4%
8,878	4,770	5,000	5,000	5,005	6,000	1,000	20%
560	1,550	2,000	2,000	1,034	2,000	0	0%
2,573	2,148	1,000	1,000	1,544	2,000	1,000	100%
500	500	500	500	500	500	0	0%
7,500	7,500	7,500	5,000	5,000	5,000	0	0%
800	1,000	1,000	1,000	1,500	1,000	0	0%
1,200	1,000	1,000	1,000	1,000	1,000	0	0%
500	5,000	2,000	2,000	2,000	2,000	0	0%
500	0	0	0	0	0	0	0%
0	0	0	0	2,500	2,500	2,500	2500%
1,500	1,500	2,000	2,000	2,000	2,000	0	0%
1,300	1,500	1,500	1,500	1,500	1,500	0	0%
0	0	0	0	0	0	0	0%
2,400	2,500	6,000	6,000	0	3,000	(3,000)	-50%
6,500	50,000	43,000	42,500	44,000	40,000	(2,500)	-6%
0	0	0	0	0	0	0	0%
0	0	1,000	0	1,000	1,000	1,000	1000%
0	0	1,000	2,500	2,500	2,500	0	0%
500	500	500	500	500	500	0	0%
500	500	500	500	1,000	1,000	500	100%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
502,700	493,500	391,500	399,000	397,000	399,500	500	0%



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CAPITAL PROJECTS



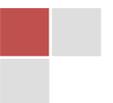
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Draft Budget



CAPITAL PROJECTS

Net Change from Previous Budget:

351,500	10%
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Significant Changes:

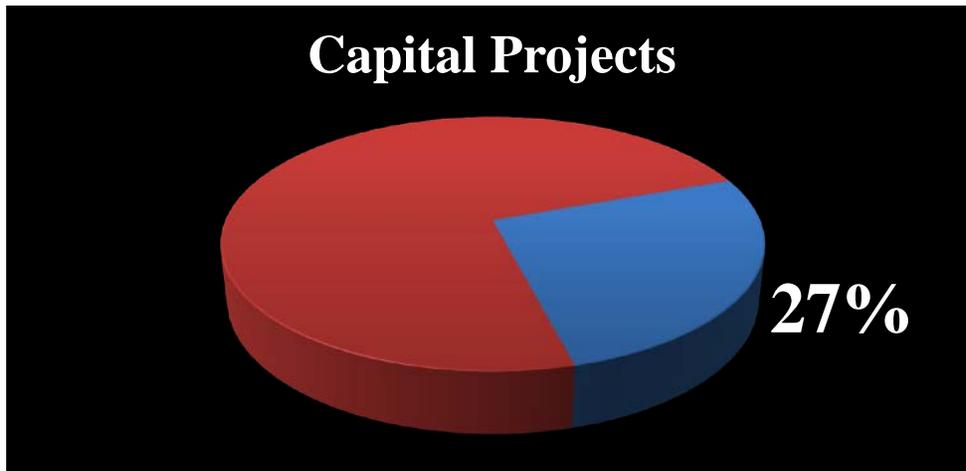
- Depreciation increased 3% as a result of assets being acquired and constructed.



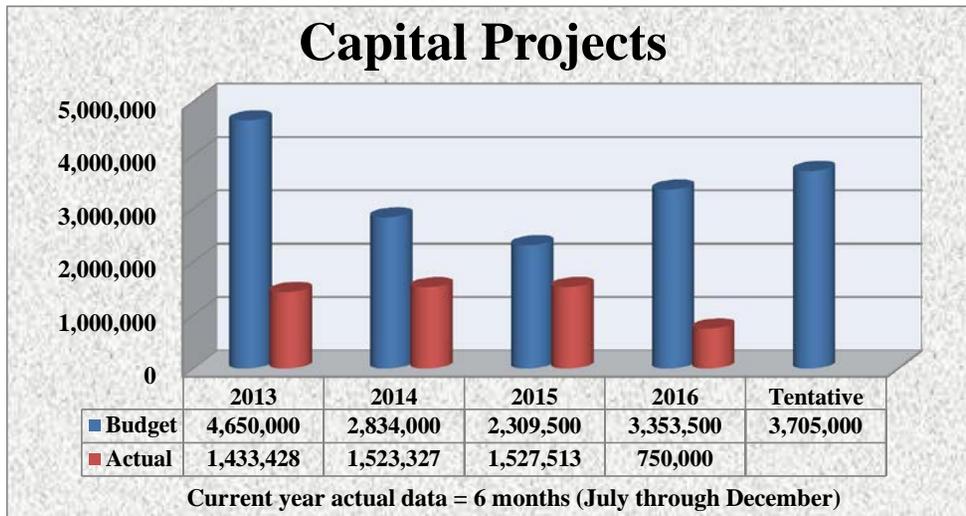
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvement	<i>WATERLINE EASEMENT ACCESS - PALM AND ALTO</i> Remove and replace the existing fences along the utility easement between Alto Street and Palm Street and between Thunderbird Road and Well Street to easily access the area in the event of a water break. A field review was attempted of as many parcels as possible to better understand the work to be involved in order to complete the removal and replacement, and recommend an estimated cost.	R	\$500,000
Improvement	<i>WELLSITE BUILDING REPAIRS</i> Building repairs needed at two of the City's well sites (Sunnyvale & Cottonwood). Corrosion of the block walls due to the use of sodium chloride during onsite generation of Chlorine has caused significant structural damages. The repairs would include replacing the damaged block walls and coating the new walls with a sealant that will prevent future damage. Repairs are estimated to be \$20,000 for each building. Sunnyvale will be repaired first due to the damage being more severe than Cottonwood.	R	\$20,000
Carryforward	<i>WATER LINE IMPROVEMENTS</i>		\$755,000
Carryforward	<i>WATERLINE – EL MIRAGE ROAD TO DYSART ROAD</i> Construction of approximately one mile of water line from El Mirage Road to Dysart Road.	N	\$900,000

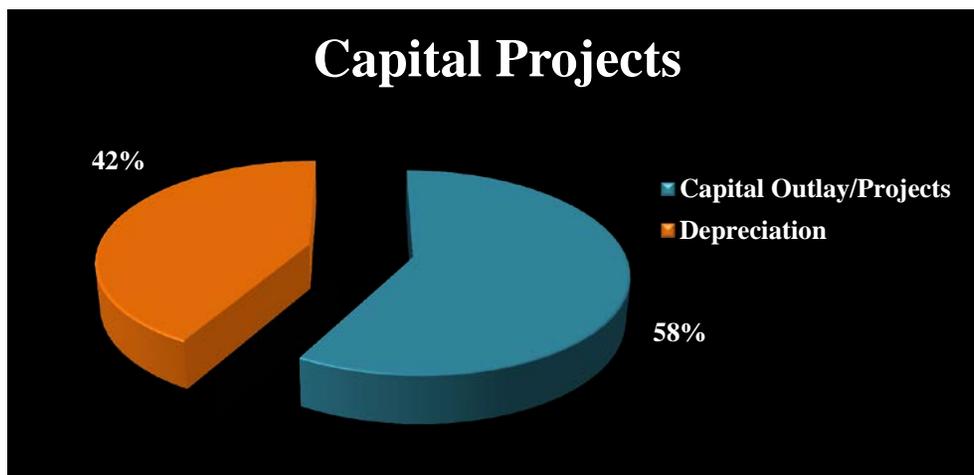
Percent of Water Fund



Total Department Budget



FY 2017 Budgeted Expenses



Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30 th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	



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Fund Name: Water Fund
Fund Number : 53
Department Name: Capital Projects
Department Number: 408

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	0	0	0	0	0
200	Supplies	0	0	0	0	0
300	Services	0	0	0	0	0
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	2,155,000	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Depreciation	1,550,000	1,433,428	1,523,327	1,527,513	750,000
	TOTAL	3,705,000	1,433,428	1,523,327	1,527,513	750,000

DETAIL		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
667	PRE-CONSTRUCTION DESIGN	0	0	0	0	0
673	CITY-WIDE SYSTEM IMPROVEME	2,155,000	0	0	0	0
675	BRISAS WELL#9	0	0	0	0	0
698	CIP APPROVED CAPITAL	0	0	0	0	0
960	DEPRECIATION	1,550,000	1,433,428	1,523,327	1,527,513	750,000
	TOTALS	3,705,000	1,433,428	1,523,327	1,527,513	750,000

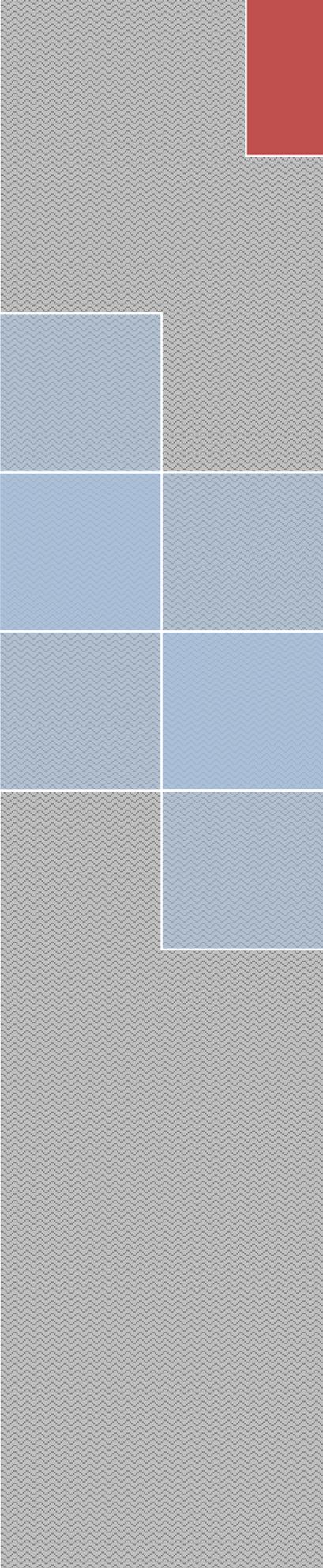
Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
3,250,000	1,434,000	859,500	1,853,500	520,000	2,155,000	301,500	16%
0	0	0	0	0	0	0	0%
1,400,000	1,400,000	1,450,000	1,500,000	1,550,000	1,550,000	50,000	3%
4,650,000	2,834,000	2,309,500	3,353,500	2,070,000	3,705,000	351,500	10%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	124,500	0	0	0	0	0	0%
1,000,000	1,309,500	859,500	1,578,500	520,000	2,155,000	576,500	37%
2,100,000	0	0	0	0	0	0	0%
150,000	0	0	275,000	0	0	(275,000)	-100%
1,400,000	1,400,000	1,450,000	1,500,000	1,550,000	1,550,000	50,000	3%
4,650,000	2,834,000	2,309,500	3,353,500	2,070,000	3,705,000	351,500	10%



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DEBT/ TRANSFERS



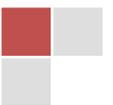
City of
EL MIRAGE

Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager

Draft Budget



DEBT/TRANSFERS

Net Change from Previous Budget:

(85,000)	-2%
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Significant Changes:

- Decrease mainly due to reduction in WIFA interest cost offset by increase in principal.
- Reduction in transfers.



Capital Items:

- No capital was requested this year for this department.

Transfers:

<div style="display: flex; align-items: center; gap: 10px;"> <div style="border: 1px solid black; padding: 2px;"> <div style="border-bottom: 1px solid black; width: 100%;"></div> <div style="display: flex; justify-content: space-between; padding: 2px;"> Out In </div> </div> → </div>	Gen. Fund	Water	Sewer
	Gen. Fund	\$ -	325,000
Sewer Fund		932,000	-
Water Fund	1,240,500	-	1,020,000
HURF	-	183,000	-

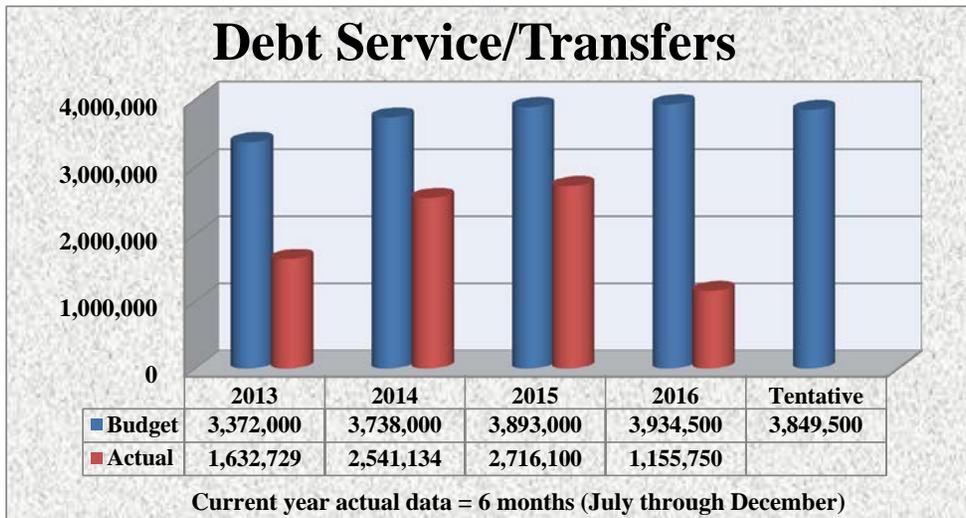
Budget Transfer Methodology			
Description:	From	To	Allocation %
Photo Enforcement	Photo Enforcement	GF/Cap. St.	50% Each Fund*
Customer Service	Sewer	Water	Per Rate Model
Engineering	GF/Sewer/HURF	Water	25% Each Fund
Utility Administration	GF/Sewer	Water	1/3 Each Fund

* Based on prior year's fund balance.

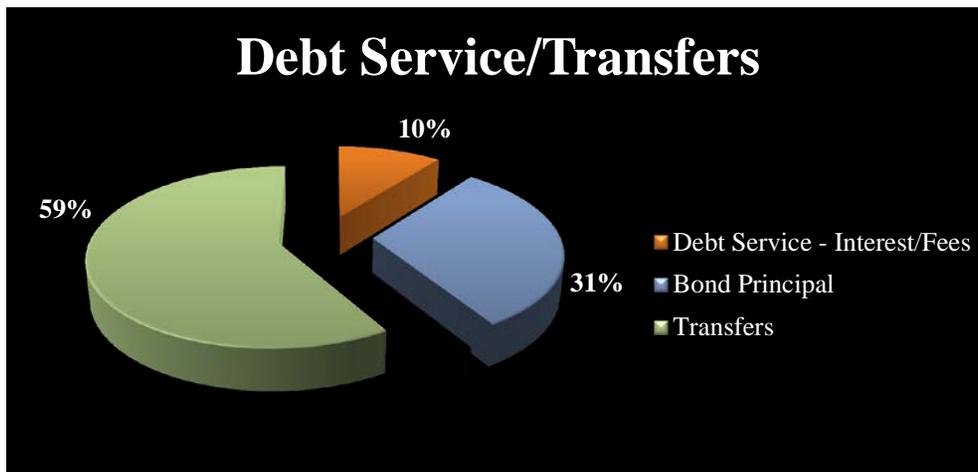
Percent of Water Fund



Total Department Budget



FY 2017 Budgeted Expenses



Fund Name: Water Fund
Fund Number : 53
Department Name: Debt Service/Transfers
Department Number: 406/407

SUMMARY OF EXPENDITURES

Category	Category Description	FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	0	0	0	0	0
200	Supplies	0	0	0	0	0
300	Services	0	0	0	0	0
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	405,000	396,229	426,134	446,100	0
700	Bond Principal	1,184,000	0	0	0	0
923	Future Debt Service	0	0	0	0	0
950	Transfers	2,260,500	1,236,500	2,115,000	2,270,000	1,155,750
	TOTAL	3,849,500	1,632,729	2,541,134	2,716,100	1,155,750

DETAIL

Dept	Acct	Acct Description	FY 2017 Tentative	Actual			
				For the Fiscal Year ending June 30,			July - Dec
				2013	2014	2015	2016
406	714	WIFA 2007 - INTEREST	0	37,987	0	0	0
406	715	WIFA 2007 - PRINCIPAL	0	0	0	0	0
406	716	WIFA 2006 - INTEREST	373,000	318,872	408,554	395,433	0
406	717	WIFA 2006 - PRINCIPAL	1,184,000	0	0	0	0
406	718	WIFA 2009 - INTEREST	0	8,222	0	33,087	0
406	730	COST OF ISSUANCE	0	0	0	0	0
406	731	DEFERRED AMOUNT OF REFUNDING	18,000	17,580	17,580	17,580	0
406	773	TRUST/AGENCY FEES	14,000	13,568	0	0	0
406	923	FUTURE DEBT SERVICE	0	0	0	0	0
407	950	TRANSFER OUT	2,260,500	1,236,500	2,115,000	2,270,000	1,155,750
	TOTALS		3,849,500	1,632,729	2,541,134	2,716,100	1,155,750

Budget					Change			
For the Fiscal Year ending June 30,					FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent	
0	0	0	0	0	0	0	0%	
0	0	0	0	0	0	0	0%	
0	0	0	0	0	0	0	0%	
0	0	0	0	0	0	0	0%	
0	0	0	0	0	0	0	0%	
530,500	535,500	504,000	504,000	444,000	405,000	(99,000)	-20%	
1,055,000	1,087,500	1,119,000	1,119,000	1,184,000	1,184,000	65,000	6%	
550,000	0	0	0	0	0	0	0%	
1,236,500	2,115,000	2,270,000	2,311,500	2,260,500	2,260,500	(51,000)	-2%	
3,372,000	3,738,000	3,893,000	3,934,500	3,888,500	3,849,500	(85,000)	-2%	

Budget					Change			
For the Fiscal Year ending June 30,					FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent	
140,000	0	0	0	0	0	0	0%	
304,000	0	0	0	0	0	0	0%	
342,500	502,500	472,000	472,000	412,000	373,000	(99,000)	-21%	
751,000	1,087,500	1,119,000	1,119,000	1,184,000	1,184,000	65,000	6%	
13,500	0	0	0	0	0	0	0%	
14,500	0	0	0	0	0	0	0%	
18,000	18,000	18,000	18,000	18,000	18,000	0	0%	
2,000	15,000	14,000	14,000	14,000	14,000	0	0%	
550,000	0	0	0	0	0	0	0%	
1,236,500	2,115,000	2,270,000	2,311,500	2,260,500	2,260,500	(51,000)	-2%	
3,372,000	3,738,000	3,893,000	3,934,500	3,888,500	3,849,500	(85,000)	-2%	



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SEWER FUND



City Manager
Draft Budget

SEWER

Net Change from Previous Budget:

(546,500)	-5%
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Significant Changes:

- Excluding non-operating items such as capital, depreciation, and bond principal and interest, the Sewer Fund decreased by \$29,500.
- Reduction of \$88,500 in WWTP maintenance/repairs were offset by increases to personnel and service accounts.



Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Carryforward	<p><i>FIRE AND SMOKE ALARM SYSTEM</i> Install a fire and smoke detection/suppression system at the Wastewater Reclamation Facility. This will include buildings A, B1, B2, and C, D, E, and F. Currently the WRF does not have any of this equipment at the facility because it was not required when the facility was originally constructed. There have been two fires at the facility due to failing electrical equipment that have caused extensive damage. A fire and smoke/suppression system will provide early warning and reduce the amount of fire and smoke damage done to vital equipment and City structures.</p>	N	\$300,000
Carryforward	<p><i>SEWER LINE – EL MIRAGE RD TO DYSART ROAD</i> Construction of approximately one mile of new sanitary sewer from El Mirage Road to Dysart Road.</p>	N	\$900,000
Improvement	<p><i>WW RECLAMATION FACILITY LAB IMPROVEMENTS</i> The Wastewater Reclamation Facility Laboratory (lab) needs to be brought to proper standards. The improvements include chemical resistant countertops, laboratory grade ventilation system, and minor remodeling. When the lab was originally constructed, flat Formica countertops were used. Since harsh chemicals are used, epoxy or stainless steel countertops, with an edge to hold liquid spills, are needed. The minor remodeling is to relocate the existing cabinetry to make the lab more efficient and some other small modifications.</p>	N	\$32,000
Improvement	<p><i>REUSE STATION IMPROVEMENT PROJECT</i> Replace the current pumps with higher capacity, submersible pumps along with new controls associated with the new equipment. The current system is outdated and replacement parts and equipment are not in production any longer.</p>	R	\$60,000
Equipment	<p><i>VACTOR TRUCK REPAIRS</i> The current Combination Sewer Cleaning Truck, unit #8698, is a 1996 Vactor with 196,000 miles. The truck is used to clean the City's sewer system and respond to emergency sewer blockages. Due to the age of the truck, repairs are needed to ensure it's reliable and operating properly.</p>	R	\$50,000
Equipment	<p><i>REPLACE PUMPS AND MOTORS</i> Replace a combination of three pumps or motors each year due to equipment failure or having reached the life cycle and no longer supported. Replacement is suggested to be done routinely for proper operation of the treatment facility with the interest of the public's health, safety, and welfare in mind.</p>	R	\$125,000

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	10	9	8	8	8
Filled	9	7	7	8	

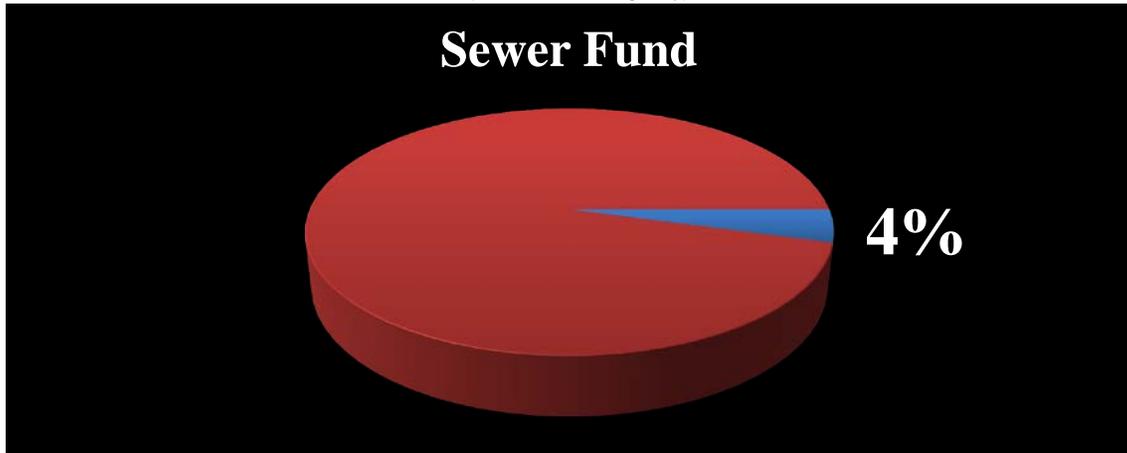
Transfers:

Transfer	Gen. Fund	Water	Sewer
			
Sewer Fund	814,500	932,000	-
Water Fund			1,020,000

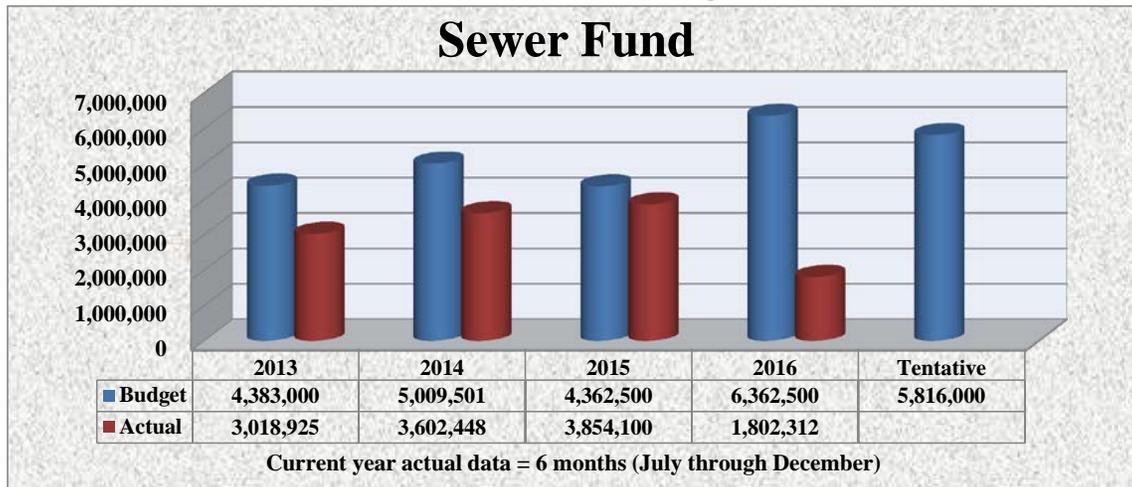
Budget Transfer Methodology			
Description:	From	To	Allocation %
Photo Enforcement	Photo Enforcement	GF/Cap. St.	50% Each Fund*
Customer Service	Sewer	Water	Per Rate Model
Engineering	GF/Sewer/HURF	Water	25% Each Fund
Utility Administration	GF/Sewer	Water	1/3 Each Fund

* Based on prior year's fund balance.

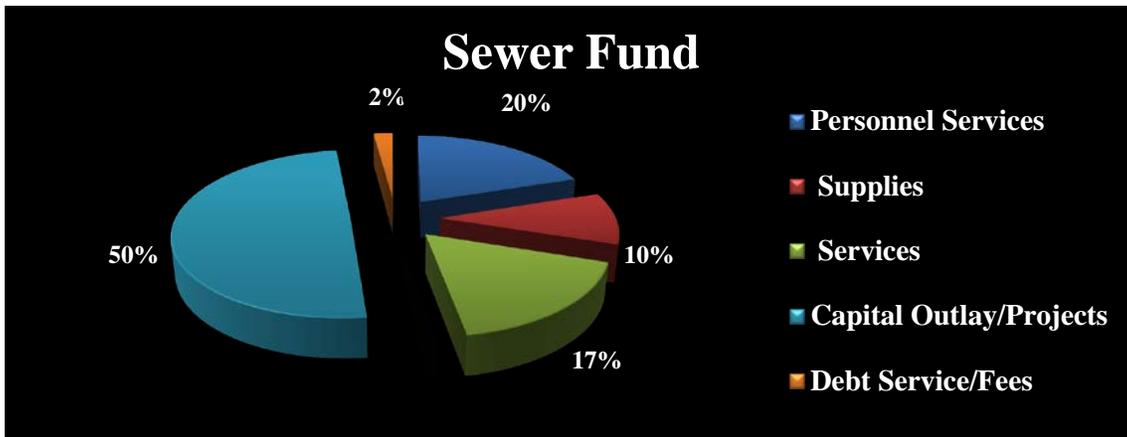
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: Sewer
Fund Number : 54

REVENUES			Actual			
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,		July - Dec	
			2013	2014	2015	
300	SEWER SERVICE CHARGES	3,108,000	3,203,962	3,127,298	3,198,445	1,553,749
501	BOND PROCEEDS	494,000	0	0	0	0
601	SEWER IMPACT FEES	0	0	0	0	0
755	RECOVERY FROM PRIOR YEAR	0	0	38	830	0
842	INTEREST	0	201	250	615	251
850	CONTRIBUTIONS	0	0	21,870	0	0
970	TRANSFERS IN	1,020,000	0	1,020,000	1,020,000	510,000
TOTAL REVENUES		4,622,000	3,204,163	4,169,455	4,219,890	2,064,000

SUMMARY OF EXPENDITURES			Actual			
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,		July - Dec	
			2013	2014	2015	
100	Personnel Services	588,500	670,849	548,060	498,766	253,547
200	Supplies	298,000	234,441	210,061	278,510	71,535
300	Services	510,000	475,547	428,102	441,639	209,462
400	Special Projects	26,000	25,557	115,602	15,811	0
600	Capital Outlay/Projects	1,467,000	1,440	0	0	14,770
700	Debt Service - Interest/Fees	220,000	54,354	55,797	66,236	0
950	Transfers Out	1,746,500	713,500	1,360,000	1,597,500	790,500
960	Depreciation	960,000	843,237	884,825	955,638	462,498
TOTAL		5,816,000	3,018,925	3,602,448	3,854,100	1,802,312

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
3,000,000	3,100,000	3,100,000	3,100,000	3,108,000	3,108,000	8,000	0%
825,000	700,000	0	494,000	0	494,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	1,020,000	1,020,000	1,020,000	1,020,000	1,020,000	0	0%
3,825,000	4,820,000	4,120,000	4,614,000	4,128,000	4,622,000	8,000	0%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
743,000	648,001	596,500	564,500	584,000	588,500	24,000	4%
328,300	369,500	347,000	386,500	386,500	298,000	(88,500)	-23%
498,200	488,000	531,000	495,000	495,000	510,000	15,000	3%
6,000	6,000	6,000	6,000	26,000	26,000	20,000	333%
1,194,000	973,500	150,000	2,140,000	267,000	1,467,000	(673,000)	-31%
0	264,500	264,500	264,500	267,000	220,000	(44,500)	-17%
713,500	1,360,000	1,597,500	1,581,000	1,605,000	1,746,500	165,500	10%
900,000	900,000	870,000	925,000	960,000	960,000	35,000	4%
4,383,000	5,009,501	4,362,500	6,362,500	4,590,500	5,816,000	(546,500)	-9%

EXPENDITURES			Actual			
			For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
400	110 SALARIES AND WAGES	405,000	494,379	396,667	358,586	183,373
400	111 OVERTIME	3,000	776	896	3,639	1,091
400	117 COMPTIME	0	236	716	21	16
400	120 HEALTH-LIFE-DENTAL INSURANCE	82,000	68,109	70,017	66,361	39,523
400	123 CALL BACK PAY	7,500	0	0	0	0
400	130 SOCIAL SECURITY CONTRIBUTION	26,000	29,814	23,130	21,314	10,789
400	131 MEDICARE CONTRIBUTION	7,000	6,973	5,410	4,985	2,523
400	132 ASRS CONTRIBUTION	48,000	54,151	45,433	41,926	21,160
400	140 WORKERS COMPENSATION	17,000	13,853	17,898	15,544	2,570
400	141 UNEMPLOYMENT INSURANCE	3,000	2,510	1,453	1,389	0
400	142 AZ JOB TRAINING TAX	5,000	47	0	0	0
400	199 LABOR DISTRIBUTION	(15,000)	0	(13,560)	(15,000)	(7,500)
400	210 SMALL TOOLS/EQUIP/PARTS	2,000	2,272	1,856	3,180	118
400	211 FUEL & LUBRICANTS	1,000	7,397	4,392	816	81
400	213 SAFETY EQUIPMENT/SUPPLIES	5,000	4,322	4,535	2,256	925
400	222 CHEMICAL EXPENSE	138,000	115,435	104,780	129,280	41,224
400	224 LAB SUPPLIES	5,000	4,984	4,082	5,499	2,928
400	230 OFFICE SUPPLIES	1,500	1,113	894	1,309	833
400	232 COMPUTER/PRINTER SUPPLIES	500	119	0	0	211
400	233 UNIFORMS	1,500	1,803	151	1,232	670
400	237 EQUIPMENT/FURNITURE PURCHASE	0	0	6,370	0	0
400	249 OPERATING MATERIAL & SUPPLIES	500	553	0	596	147
400	250 BUILDING MAINTENANCE/REPAIR	10,000	9,575	7,559	7,987	6,561
400	251 COMPUTER/PRINTER MAINTENANCE	2,000	1,059	0	0	0
400	253 VEHICLE MAINTENANCE/REPAIR	4,000	14,632	10,551	9,293	263
400	254 COPIER USAGE/SUPPLYS/MAINTENANCE	1,000	757	721	1,008	668
400	256 WWTP MAINTENANCE/REPAIRS	70,000	70,421	64,172	116,054	12,278
400	311 PROFESSIONAL SERVICES	22,500	27,695	4,373	17,490	5,585
400	312 LEGAL SERVICES	5,000	0	0	0	0
400	313 CONTRACTED SERVICES	71,000	76,805	46,686	43,181	25,556
400	320 MEDICAL/DRUG EXAMS & TESTING	0	61	0	0	0
400	325 TECH/SOFTWARE SUPPORT	9,500	11,076	12,981	7,339	6,559
400	326 LICENSE AND PERMITS	22,500	14,283	17,441	15,605	4,960
400	328 EQUIPMENT RENT/LEASES	2,000	0	0	1,785	0
400	333 SAMPLING/TESTING	35,000	28,031	17,339	20,746	9,743
400	334 SLUDGE DISPOSAL	85,000	81,434	86,685	97,608	38,928
400	351 CONFERENCE,SEMINAR & TRAINING	2,000	1,751	1,900	1,800	1,074
400	362 MAILING COST	500	159	90	172	136
400	370 DUES-MEMBERSHIPS-FEES	2,000	0	0	1,500	1,500
400	376 LATE FEES	0	60	370	0	0
400	377 MISCELLANEOUS EXPENSES	0	(2)	0	0	0
400	381 CELL PHONE/PAGER EXPENSE	4,000	6,000	4,922	5,865	1,477
400	385 BUILDING WATER/SEWER SERVICES	4,000	3,317	4,121	3,983	1,779
400	387 UTILITY ELECTRICITY	245,000	224,876	231,196	224,566	112,166
400	418 SPECIAL PROJECTS	20,000	25,557	115,602	15,811	0
400	436 RATE STUDY	6,000	0	0	0	0
400	617 EQUIPMENT PURCHASE	175,000	0	0	(28,427)	14,270
400	650 VEHICLE PURCHASE	0	1,440	0	0	0
400	661 SYSTEMS IMPROVEMENTS	0	0	0	0	0
400	714 WIFA 2007 - INTEREST	0	20,649	0	0	0
400	716 WIFA - INTEREST	58,500	23,445	55,797	55,576	0
400	717 WIFA - PRINCIPAL	157,500	0	0	0	0
400	718 WIFA 2009 - INTEREST	0	8,752	0	10,661	0
400	773 TRUST/AGENCY FEES	4,000	1,508	0	0	0
401	211 FUEL & LUBRICANTS	6,000	0	0	0	0
401	253 VEHICLE MAINTENANCE/REPAIR	10,000	0	0	0	310
401	256 WWTP MAINTENANCE/REPAIRS	40,000	0	0	0	4,317
408	617 EQUIPMENT PURCHASE	0	0	0	28,427	0
408	661 BUILDING/DATA INFRAS. IMPROV.	32,000	0	0	0	0
408	667 PRE-CONSTRUCTION DESIGN	0	0	0	0	0
408	670 WASTEWATER SYSTEM IMPROVEMENTS	60,000	0	0	0	500
408	671 WWTP SECURITY	300,000	0	0	0	0
408	672 CITY-WIDE DRAINAGE IMPROVEMENTS	0	0	0	0	0
408	674 SOUTHERN SEWER EXT. AND LINES	900,000	0	0	0	0
408	698 CIP APPROVED CAPITAL	0	0	0	0	0
408	950 TRANSFERS OUT	1,746,500	713,500	1,360,000	1,597,500	790,500
408	960 DEPRECIATION	960,000	843,237	884,825	955,638	462,498
	TOTALS	5,816,000	3,018,925	3,602,448	3,854,100	1,802,312

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Proposed	Dollar	Percent
554,352	494,706	414,000	391,000	404,290	405,000	14,000	4%
5,000	6,000	3,000	3,000	3,000	3,000	0	0%
0	0	0	0	0	0	0	0%
67,963	40,666	83,000	77,000	81,747	82,000	5,000	6%
0	0	7,500	7,500	7,500	7,500	0	0%
34,370	30,672	26,000	25,000	25,717	26,000	1,000	4%
8,038	7,173	6,000	6,000	6,014	7,000	1,000	17%
61,810	57,089	48,000	46,000	47,618	48,000	2,000	4%
21,026	19,473	17,000	17,000	16,646	17,000	0	0%
1,120	2,326	3,000	3,000	2,067	3,000	0	0%
4,321	4,896	4,000	4,000	4,401	5,000	1,000	25%
(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
4,500	10,000	7,500	1,000	1,000	1,000	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
112,950	138,000	138,000	138,000	138,000	138,000	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
1,500	1,500	1,500	1,500	1,500	1,500	0	0%
500	500	500	500	500	500	0	0%
500	1,500	1,500	1,500	1,500	1,500	0	0%
0	0	0	0	0	0	0	0%
500	500	500	500	500	500	0	0%
8,500	10,000	10,000	10,000	10,000	10,000	0	0%
1,500	2,000	2,000	2,000	2,000	2,000	0	0%
6,000	14,000	14,000	4,000	4,000	4,000	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
178,850	178,500	158,500	158,500	158,500	70,000	(88,500)	-56%
30,500	24,500	22,500	22,500	22,500	22,500	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
87,700	71,000	111,000	71,000	71,000	71,000	0	0%
0	0	0	0	0	0	0	0%
9,200	9,500	9,500	9,500	9,500	9,500	0	0%
22,800	22,500	22,500	22,500	22,500	22,500	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
30,000	30,000	35,000	35,000	35,000	35,000	0	0%
60,000	70,000	70,000	70,000	70,000	85,000	15,000	21%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
500	500	500	500	500	500	0	0%
0	2,000	2,000	2,000	2,000	2,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
7,000	4,000	4,000	4,000	4,000	4,000	0	0%
0	0	0	4,000	4,000	4,000	0	0%
241,500	245,000	245,000	245,000	245,000	245,000	0	0%
0	0	0	0	20,000	20,000	20,000	20000%
6,000	6,000	6,000	6,000	6,000	6,000	0	0%
119,000	125,000	125,000	125,000	175,000	175,000	50,000	40%
0	0	0	0	0	0	0	0%
500,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	85,000	80,000	80,000	71,000	58,500	(21,500)	-27%
0	175,000	180,500	180,500	192,000	157,500	(23,000)	-13%
0	0	0	0	0	0	0	0%
0	4,500	4,000	4,000	4,000	4,000	0	0%
0	0	0	6,000	6,000	6,000	0	0%
0	0	0	10,000	10,000	10,000	0	0%
0	0	0	40,000	40,000	40,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	32,000	32,000	32,000	32000%
0	124,500	0	0	0	0	0	0%
0	620,000	0	815,000	60,000	60,000	(755,000)	-93%
240,000	0	0	300,000	0	300,000	0	0%
100,000	104,000	25,000	0	0	0	0	0%
0	0	0	900,000	0	900,000	0	0%
235,000	0	0	0	0	0	0	0%
713,500	1,360,000	1,597,500	1,581,000	1,605,000	1,746,500	165,500	10%
900,000	900,000	870,000	925,000	960,000	960,000	35,000	4%
4,383,000	5,009,501	4,362,500	6,362,500	4,590,500	5,816,000	(546,500)	-9%



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SANITATION FUND



City Manager
Draft Budget

SANITATION

Net Change from Previous Budget:

62,500	5%
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Significant Changes:

- Parks and Sons fee increased by 2.1% per contract.
- Increase in bulk trash costs

Capital Items:

- No capital was requested this year for this department.



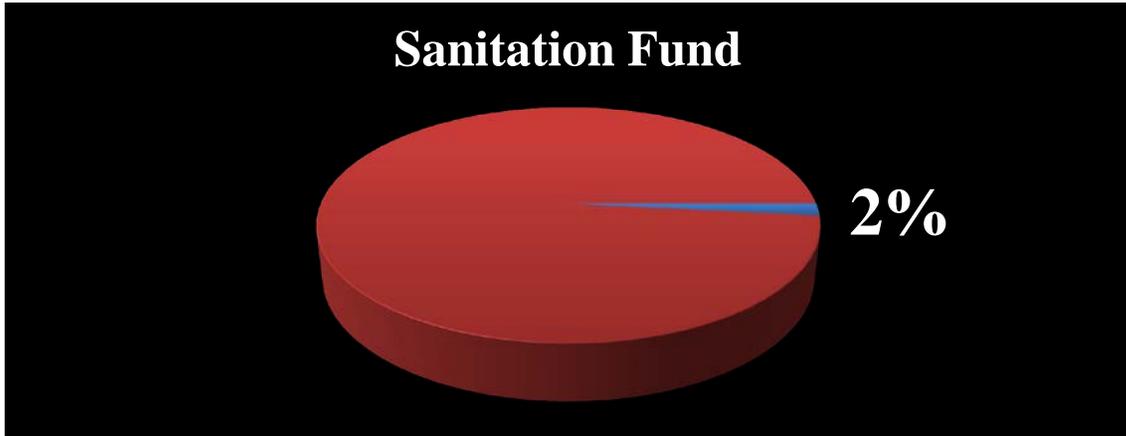
Personnel:

BUDGETED POSITIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

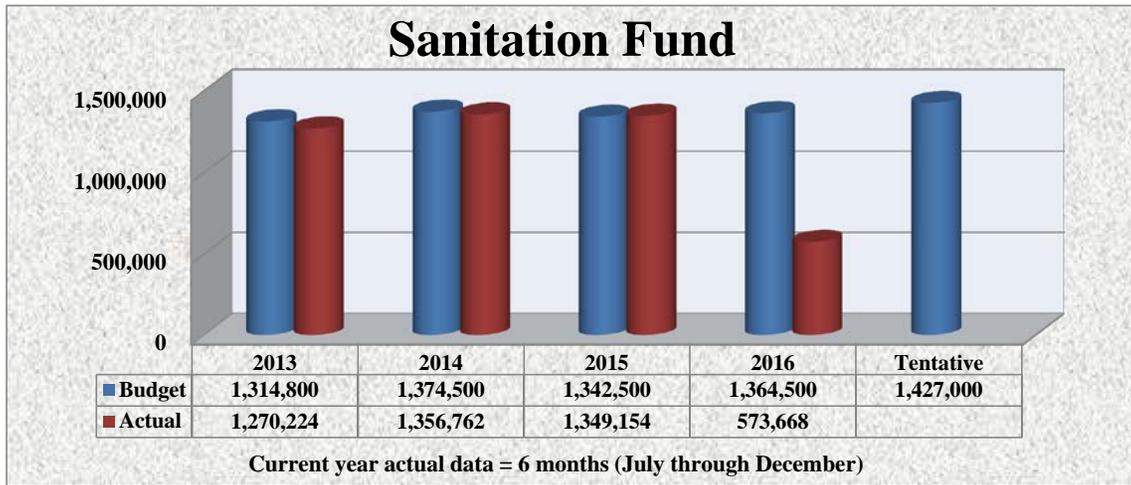
Transfers:

Transfer			
<div style="display: flex; align-items: center;"> <div style="border: 1px solid black; padding: 2px; margin-right: 5px;">↓</div> → </div>	Out	In	
	Sanitation		297,500
Loans:			
	Gen. Fund		0

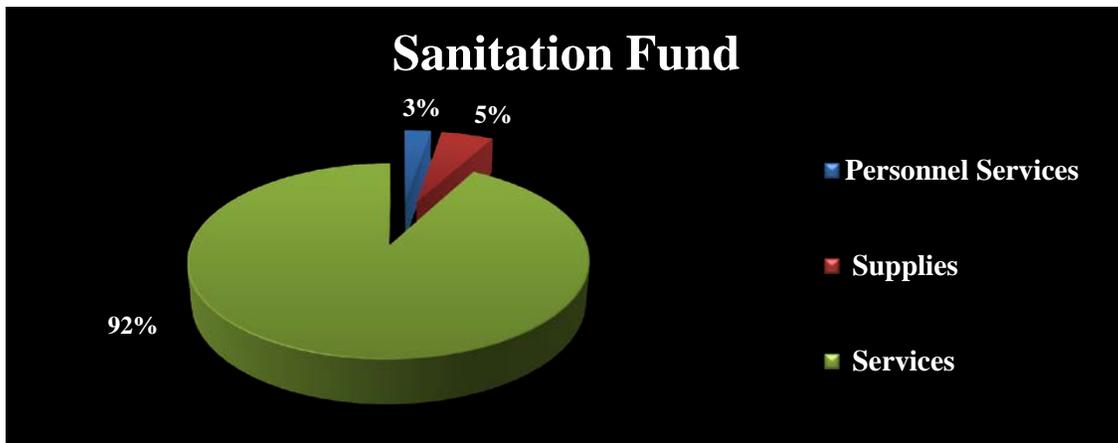
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: Sanitation

Fund Number : 52

REVENUES		FY 2017 Tentative	Actual			
Acct	Acct Description		For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	TRASH SERVICE CHARGES	1,575,000	1,404,144	1,556,046	1,577,623	799,716
150	GARBAGE CONTAINER SALES	0	2,930	500	950	100
160	RECYCLING REVENUE	0	2,074	1,716	3,950	1,607
842	INTEREST REVENUE	0	0	0	0	0
750	UNCLASSIFIED REVENUE	0	0	0	0	0
501	BOND PROCEEDS	0	0	0	0	0
970	TRANSFER IN	0	0	0	0	0
TOTAL REVENUES		1,575,000	1,409,148	1,558,262	1,582,524	801,423

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
Category	Category Description		For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	30,000	0	27,120	30,000	15,000
200	Supplies	59,500	77,994	68,085	73,237	27,621
300	Services	1,040,000	867,229	941,557	950,917	382,295
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
950	Transfer Out	297,500	325,000	320,000	295,000	148,752
TOTAL		1,427,000	1,270,224	1,356,762	1,349,154	573,668

EXPENDITURES						
199	LABOR DISTRIBUTION	30,000	0	27,120	30,000	15,000
223	GARBAGE CONTAINERS/PARTS	47,000	46,197	45,819	73,237	27,621
242	HHW EXPENSES	12,000	31,797	22,165	0	0
247	RECYCLING SUPPLIES	500	0	101	0	0
328	EQUIPMENT RENT/LEASES	0	0	0	0	0
336	TRASH SERVICE CHARGES	915,000	830,344	863,669	876,311	367,269
337	LANDFILL FEES	15,000	15,814	30,200	12,560	4,818
360	PRINTING COST	2,000	2,863	5,701	818	0
383	TRASH SERVICE	16,000	15,946	16,356	14,905	7,312
390	RECYCLING BIN TRASH PICKUP	2,000	2,262	1,165	1,352	566
394	BULK TRASH	90,000	0	24,467	44,971	2,331
950	TRANSFER OUT	297,500	325,000	320,000	295,000	148,752
TOTAL EXPENDITURES		1,427,000	1,270,224	1,356,762	1,349,154	573,668
NET REVENUE OVER EXPENDITURES		148,000	138,925	201,500	233,369	227,755

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
1,390,000	1,500,000	1,525,000	1,525,000	1,575,000	1,575,000	50,000	3%
10,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
1,400,000	1,500,000	1,525,000	1,525,000	1,575,000	1,575,000	50,000	3%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
30,000	30,000	30,000	30,000	30,000	30,000	0	0%
82,500	59,500	59,500	59,500	59,500	59,500	0	0%
877,300	965,000	958,000	977,500	1,025,500	1,040,000	62,500	6%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
325,000	320,000	295,000	297,500	297,500	297,500	0	0%
1,314,800	1,374,500	1,342,500	1,364,500	1,412,500	1,427,000	62,500	5%
30,000	30,000	30,000	30,000	30,000	30,000	0	0%
45,000	47,000	47,000	47,000	47,000	47,000	0	0%
37,000	12,000	12,000	12,000	12,000	12,000	0	0%
500	500	500	500	500	500	0	0%
0	0	0	0	0	0	0	0%
829,500	900,000	863,000	882,500	900,500	915,000	32,500	4%
23,000	25,000	15,000	15,000	15,000	15,000	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
18,800	16,000	16,000	16,000	16,000	16,000	0	0%
4,000	2,000	2,000	2,000	2,000	2,000	0	0%
0	20,000	60,000	60,000	90,000	90,000	30,000	50%
325,000	320,000	295,000	297,500	297,500	297,500	0	0%
				0	0	0	0%
1,314,800	1,374,500	1,342,500	1,364,500	1,412,500	1,427,000	62,500	5%
85,200	125,500	182,500	160,500	162,500	148,000	(12,500)	-8%



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HIGHWAY USER REVENUE FUND (HURF)



City Manager
Draft Budget

HURF

Net Change from Previous Budget:

283,000	12%
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Significant Changes:

- 2 FTEs transferred to Parks resulted in \$143,000 decrease in salaries.
- Carryforward of \$505,000 for FY15-16 pavement management program projects not yet completed.



Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Carryforward	<p>PAVEMENT MANAGEMENT</p> <p>The purpose of the Pavement Management Plan is to perform cost effective street improvements by properly matching the maintenance and rehabilitation methods to the pavement condition to extend the life of the City streets, which will enhance the safety and quality of the City’s transportation system and community appearance.</p>	N	\$505,000
Improvement	<p>PAVEMENT MANAGEMENT</p> <p>The purpose of the Pavement Management Plan is to perform cost effective street improvements by properly matching the maintenance and rehabilitation methods to the pavement condition to extend the life of the City streets, which will enhance the safety and quality of the City’s transportation system and community appearance.</p>	N	\$850,000

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	6	6	6	6	4
Filled	6	6	6	3	

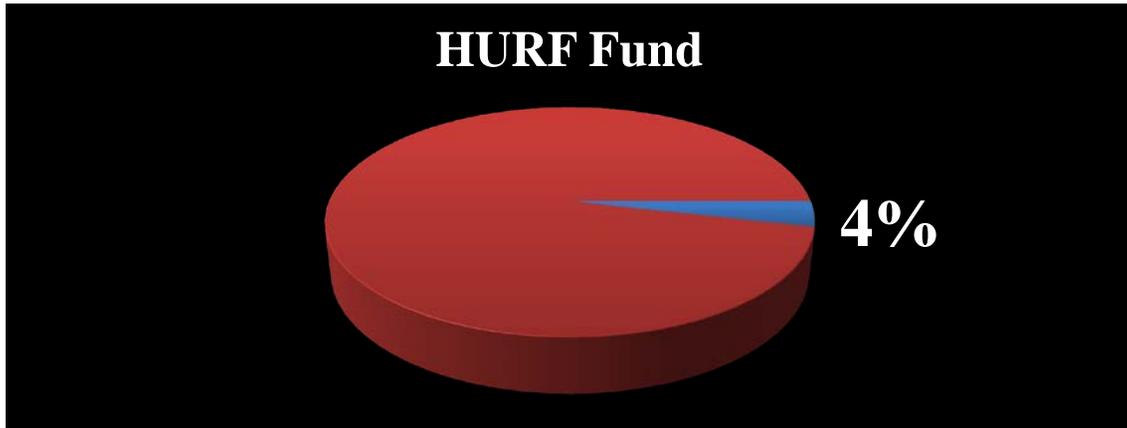
Transfers:

Transfer			
↓	→	Water	HURF
Out	In		
Gen. Fund			83,500
HURF		184,000	

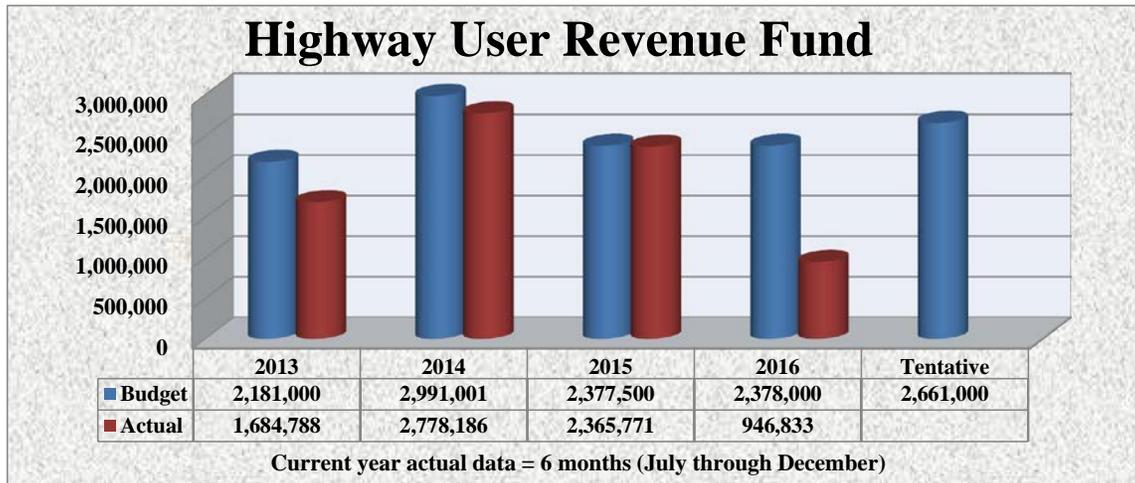
Budget Transfer Methodology			
Description:	From	To	Allocation %
Photo Enforcement	Photo Enforcement	GF/Cap. St.	50% Each Fund*
Customer Service	Sewer	Water	Per Rate Model
Engineering	GF/Sewer/HURF	Water	25% Each Fund

* Based on prior year's fund balance.

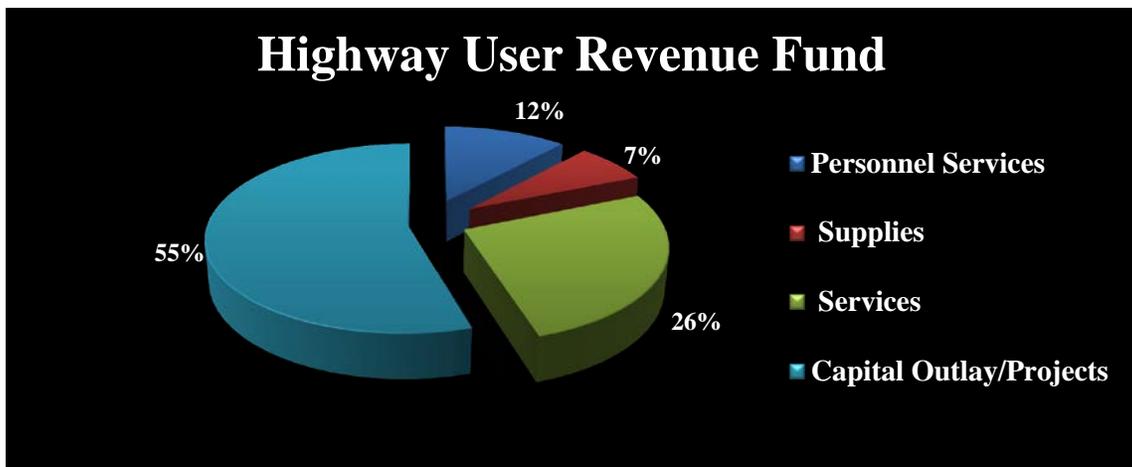
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures





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REVENUES		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	HURF/STATE GASOLINE TAX	1,950,000	1,740,973	1,795,518	1,969,328	795,493
250	TRANSPORTATION FEE	0	0	0	0	0
550	REIMBURSEMENT	0	9,800	0	0	0
755	RECOVERY FROM PRIOR YEAR	0	0	2,000	0	0
842	INTEREST REVENUE	0	0	0	0	0
970	TRANSFER IN	83,500	41,000	365,000	208,000	276,498
TOTAL REVENUES		2,033,500	1,791,773	2,162,518	2,177,328	1,071,991

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	292,500	368,517	387,430	398,788	149,724
200	Supplies	173,000	88,944	105,793	162,663	25,447
300	Services	656,500	621,821	724,316	639,638	333,313
400	Special Projects	0	587,907	1,293,196	856,351	2,000
600	Capital Outlay/Projects	1,355,000	17,598	72,450	133,330	344,849
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Transfer Out	184,000	0	195,000	175,000	91,500
TOTAL		2,661,000	1,684,788	2,778,186	2,365,771	946,833

EXPENDITURES						
110	SALARIES AND WAGES	185,000	246,269	254,516	255,001	99,135
111	OVERTIME	5,000	6,322	4,989	8,218	3,479
117	COMPTIME	0	576	1,496	2,279	10
120	HEALTH-LIFE-DENTAL INSURANCE	42,000	58,769	60,258	60,154	24,765
123	CALL BACK PAY	7,500	0	0	0	0
130	SOCIAL SECURITY CONTRIBUTION	13,000	14,701	15,179	15,470	6,047
131	MEDICARE CONTRIBUTION	3,000	3,438	3,550	3,618	1,414
132	ASRS CONTRIBUTION	23,000	27,940	30,123	30,714	11,771
140	WORKERS COMPENSATION	9,000	8,978	16,240	25,621	2,930
141	UNEMPLOYMENT INSURANCE	2,000	1,498	1,239	1,042	174
142	AZ JOB TRAINING TAX	3,000	27	0	0	0
198	WORKERS COMP REIMBURSEMENTS	0	0	(160)	0	0
199	LABOR DISTRIBUTION	0	0	0	(3,327)	0
210	SMALL TOOLS/EQUIP/PARTS	2,500	1,259	773	1,320	288
211	FUEL AND LUBRICANTS	18,000	30,265	28,027	19,507	4,367
213	SAFETY EQUIPMENT/SUPPLIES	2,000	4,744	2,022	1,821	1,434
219	STREET SIGN EXPENSES	12,500	16,732	11,547	20,225	4,214
225	ASPHALT/COAL MATERIAL	6,500	998	5,691	0	0
230	OFFICE SUPPLIES	0	0	0	0	6
233	UNIFORMS	0	177	0	0	0
237	EQUIPMENT/FURNITURE PURCHASE	0	0	0	0	0
249	OPERATING MATERIAL & SUPPLIES	7,000	6,744	15,976	5,163	1,120
253	VEHICLE MAINTENANCE/REPAIR	0	13	0	0	0
269	OTHER MAINTENANCE/REPAIRS	50,000	28,012	41,758	25,839	975
270	TRAFFIC SIGNAL MAINT/REPAIRS	74,500	0	0	88,787	13,042
312	LEGAL SERVICES	0	0	0	0	0
313	CONTRACTED SERVICES	238,500	223,746	256,565	259,929	126,167
320	MEDICAL/DRUG EXAMS & TESTING	0	0	0	67	0
328	EQUIPMENT RENT/LEASES	2,500	7,170	202	512	0
351	CONFERENCE,SEMINAR & TRAINING	500	0	0	528	654
353	TUITION REIMBURSEMENT	0	0	2,000	0	0
361	PUBLISHING/ADVERTISEMENT	500	537	267	0	0
370	DUES-MEMBERSHIPS-FEES	1,500	1,972	2,086	1,050	0
381	CELL PHONE/PAGER EXPENSE	3,000	2,660	1,998	2,903	1,328
388	STREET/TRAFFIC LIGHT ELECTRICITY	410,000	385,735	461,199	374,649	205,164
460	STREET IMPROVEMENTS	0	429,492	1,211,190	856,351	0
463	TRAFFIC SIGNAL PROJECTS	0	158,415	82,006	0	0
469	PM-10 COMPLIANCE	0	0	0	0	2,000
610	FIELD EQUIPMENT PURCHASE	0	0	17,312	0	0
650	VEHICLE PURCHASE	0	0	0	8,658	0
665	TRAFFIC SIGNAL IMPROVEMENTS	0	0	55,138	124,672	0
666	STREET IMPROVEMENTS	1,355,000	17,598	0	0	344,849
950	TRANSFER OUT	184,000	0	195,000	175,000	91,500
TOTAL EXPENDITURES		2,661,000	1,684,788	2,778,186	2,365,771	946,833

NET REVENUE OVER EXPENDITURES (627,500) 106,985 (615,668) (188,443) 125,158

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
1,790,000	1,790,000	1,800,000	1,825,000	1,750,000	1,950,000	125,000	7%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
41,000	365,000	208,000	553,000	0	83,500	(469,500)	-85%
1,831,000	2,155,000	2,008,000	2,378,000	1,750,000	2,033,500	(344,500)	-14%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
407,000	405,001	426,500	435,500	288,000	292,500	(143,000)	-33%
108,900	266,000	109,000	169,500	173,000	173,000	3,500	2%
660,100	685,000	715,000	660,000	656,500	656,500	(3,500)	-1%
1,005,000	525,000	0	0	0	0	0	0%
0	915,000	952,000	930,000	850,000	1,355,000	425,000	46%
0	0	0	0	0	0	0	0%
0	195,000	175,000	183,000	184,000	184,000	1,000	1%
2,181,000	2,991,001	2,377,500	2,378,000	2,151,500	2,661,000	283,000	12%

271,713	271,228	279,000	281,000	184,413	185,000	(96,000)	-34%
0	0	0	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
65,969	66,335	65,000	66,000	41,473	42,000	(24,000)	-36%
0	0	7,500	7,500	7,500	7,500	0	0%
16,846	16,816	18,000	19,000	12,209	13,000	(6,000)	-32%
3,940	3,933	5,000	5,000	2,855	3,000	(2,000)	-40%
30,296	31,300	33,000	34,000	22,606	23,000	(11,000)	-32%
10,632	11,261	13,000	13,000	8,489	9,000	(4,000)	-31%
896	1,550	2,000	2,000	1,034	2,000	0	0%
6,708	2,578	4,000	3,000	2,422	3,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
25,000	25,000	25,000	18,000	18,000	18,000	0	0%
2,000	2,000	2,000	2,000	2,000	2,000	0	0%
12,500	12,500	12,500	12,500	12,500	12,500	0	0%
6,500	6,500	6,500	6,500	6,500	6,500	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
3,500	160,500	3,500	3,500	7,000	7,000	3,500	100%
0	0	0	0	0	0	0	0%
56,900	57,000	57,000	50,000	50,000	50,000	0	0%
0	0	0	74,500	74,500	74,500	0	0%
0	0	0	0	0	0	0	0%
212,100	212,000	242,000	242,000	238,500	238,500	(3,500)	-1%
0	0	0	0	0	0	0	0%
2,500	2,500	2,500	2,500	2,500	2,500	0	0%
0	0	0	500	500	500	0	0%
0	0	0	0	0	0	0	0%
500	500	500	500	500	500	0	0%
2,000	2,000	2,000	1,500	1,500	1,500	0	0%
3,000	3,000	3,000	3,000	3,000	3,000	0	0%
440,000	465,000	465,000	410,000	410,000	410,000	0	0%
850,000	370,000	0	0	0	0	0	0%
155,000	155,000	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	65,000	102,000	0	0	0	0	0%
0	850,000	850,000	930,000	850,000	1,355,000	425,000	46%
0	195,000	175,000	183,000	184,000	184,000	1,000	1%
2,181,000	2,991,001	2,377,500	2,378,000	2,151,500	2,661,000	283,000	12%
(350,000)	(836,001)	(369,500)	0	(401,500)	(627,500)	(627,500)	-627500%



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LOCAL TRANSPORTATION ASSISTANCE FUND (LTAF)



City Manager
Draft Budget

LTAf

Net Change from Previous Budget:

102,000	35%
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Significant Changes:

- Covers cost of ADA transportation program.
- All available and unallocated funds have been budgeted in Operating Materials and Supplies.



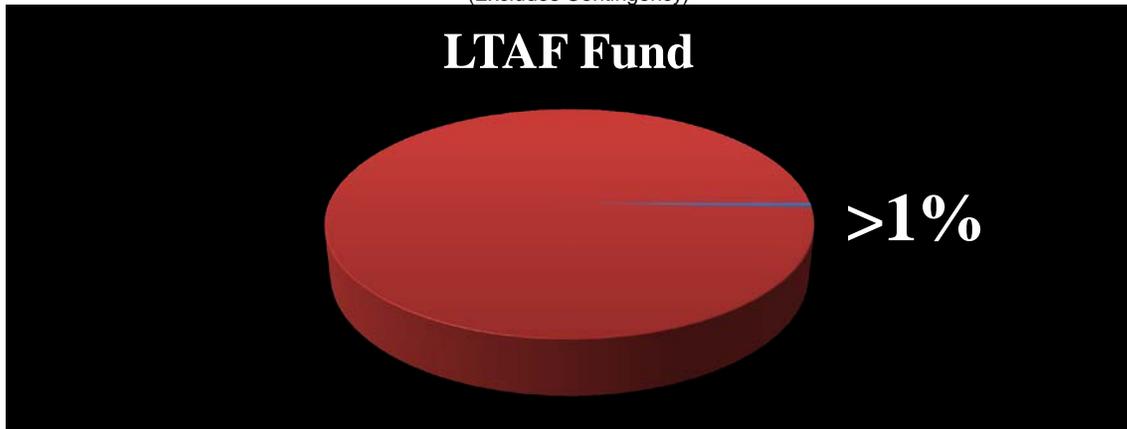
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvement	BUS PULLOUT Construction of a Bus Pullout for passenger loading and offloading on Thunderbird Road, between Primrose Street and Poppy Street. The Regional Public Transportation Authority authorized the use of lottery funds for the full cost of the improvement	N	\$170,000

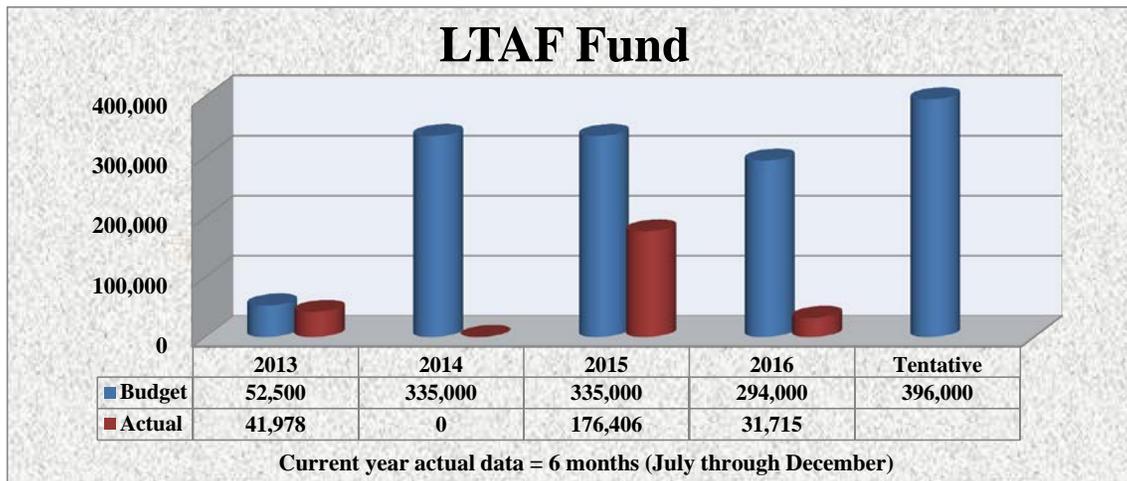
Personnel:

BUDGETED POSITIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

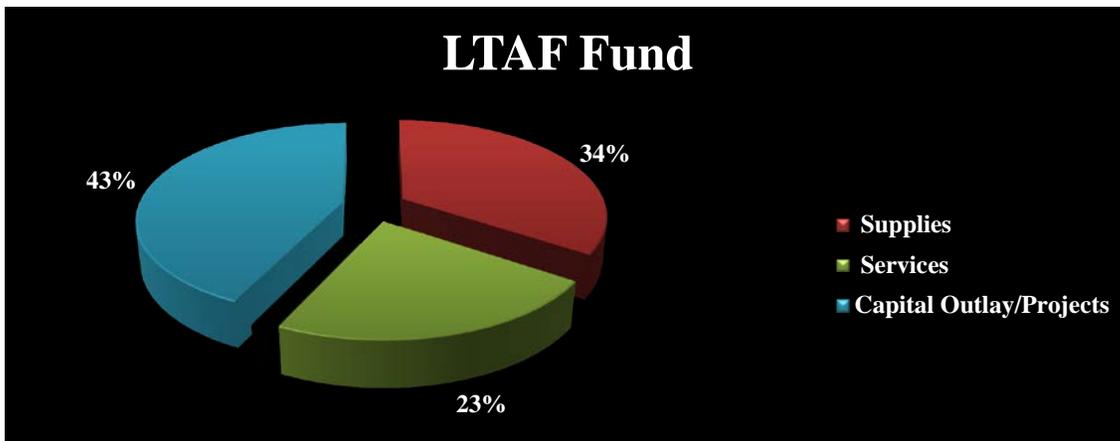
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: LTAF

Fund Number : 23

REVENUES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description	2013	2014	2015	2016	
150	LTAF/LOTTERY REVENUE SHARING	93,504	0	0	0	
200	D.A.R.T. BUS FARES	0	0	0	0	
350	VALLEY METRO (RPTA)	0	0	0	0	
755	RECOVERY FROM PRIOR YEAR	0	32,756	0	268,509	
842	INTEREST REVENUE	0	0	0	0	
TOTAL REVENUES		96,000	93,504	32,756	0	268,509

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description	2013	2014	2015	2016	
100	Personnel Services	0	0	0	0	
200	Supplies	136,000	0	0	0	
300	Services	90,000	41,978	0	31,715	
400	Special Projects	0	0	0	0	
600	Capital Outlay/Projects	170,000	0	176,406	0	
700	Debt Service - Interest/Fees	0	0	0	0	
900	Contingency	0	0	0	0	
TOTAL		396,000	41,978	0	176,406	31,715

EXPENDITURES					
249	OPERATING MATERIAL & SUPPLIES	136,000	0	0	0
313	CONTRACTED SERVICES	90,000	41,978	0	31,715
650	VEHICLE PURCHASE	0	0	176,406	0
666	STREET IMPROVEMENTS-CAPITAL	170,000	0	0	0
TOTAL EXPENDITURES		396,000	41,978	176,406	31,715

NET REVENUE OVER EXPENDITURES	(300,000)	51,526	32,756	(176,406)	236,794
--------------------------------------	------------------	---------------	---------------	------------------	----------------

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	94,000	96,000	96,000	2,000	2%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	94,000	96,000	96,000	2,000	2%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
0	111,000	111,000	263,000	0	136,000	(127,000)	-48%
52,500	31,000	31,000	31,000	90,000	90,000	59,000	190%
0	0	0	0	0	0	0	0%
0	193,000	193,000	0	170,000	170,000	170,000	170000%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
52,500	335,000	335,000	294,000	260,000	396,000	102,000	35%
0	111,000	111,000	263,000	0	136,000	(127,000)	-48%
52,500	31,000	31,000	31,000	90,000	90,000	59,000	190%
0	193,000	193,000	0	0	0	0	0%
0	0	0	0	170,000	170,000	170,000	170000%
52,500	335,000	335,000	294,000	260,000	396,000	102,000	35%
(52,500)	(335,000)	(335,000)	(200,000)	(164,000)	(300,000)	(100,000)	50%



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CAPITAL PROJECTS FUND - STREETS



City Manager
Draft Budget

CAPITAL PROJECTS – STREETS

Net Change from Previous Budget:

(3,799,500)	-14%
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Significant Changes:

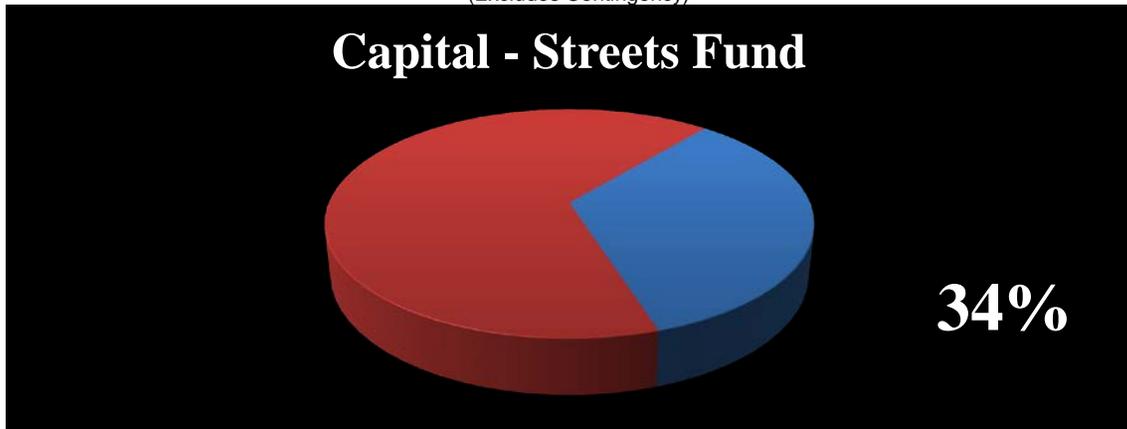
- Reduction to carryforward budget amount as funds are spent on El Mirage Road.
- Design for Dysart Road improvements.



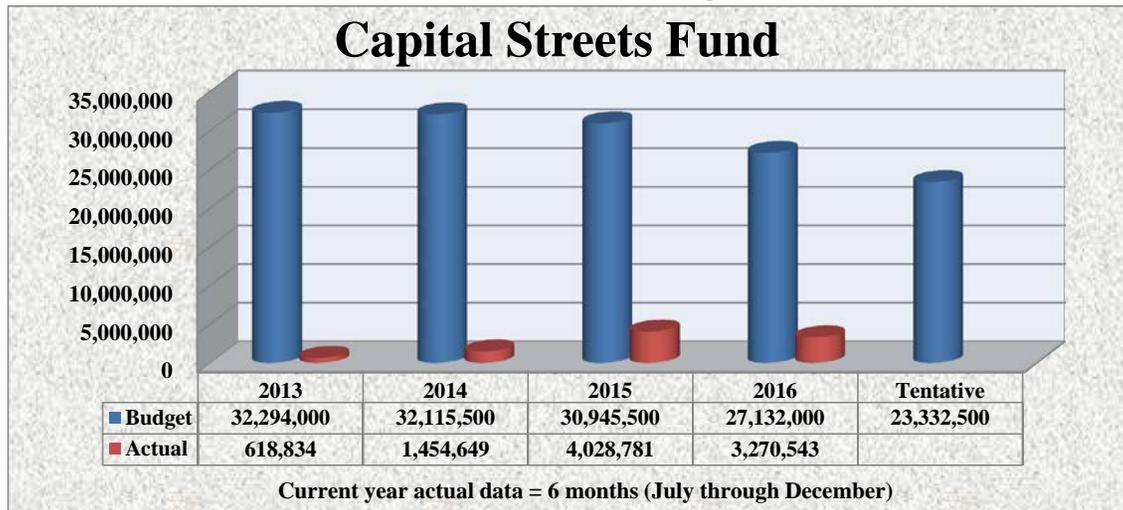
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvement	<i>NORTHERN PARKWAY</i> Northern Avenue is to be widened into an expressway/parkway configuration. Northern Parkway is to be widened as a road of regional significance. Costs include Design Concept Report, design, ROW acquisition, and construction shared between project partners El Mirage, Glendale, Peoria, Maricopa County, and MAG. The City will be budgeting \$500,000 per fiscal year for its \$9,474,500 portion of the overall project.	R	\$500,000
Improvement	<i>DYSART RD DESIGN</i> Design for Dysart Rd improvements.	R	\$500,000
Carryforward	<i>EL MIRAGE ROAD IMPROVEMENTS</i>	R	\$21,954,000

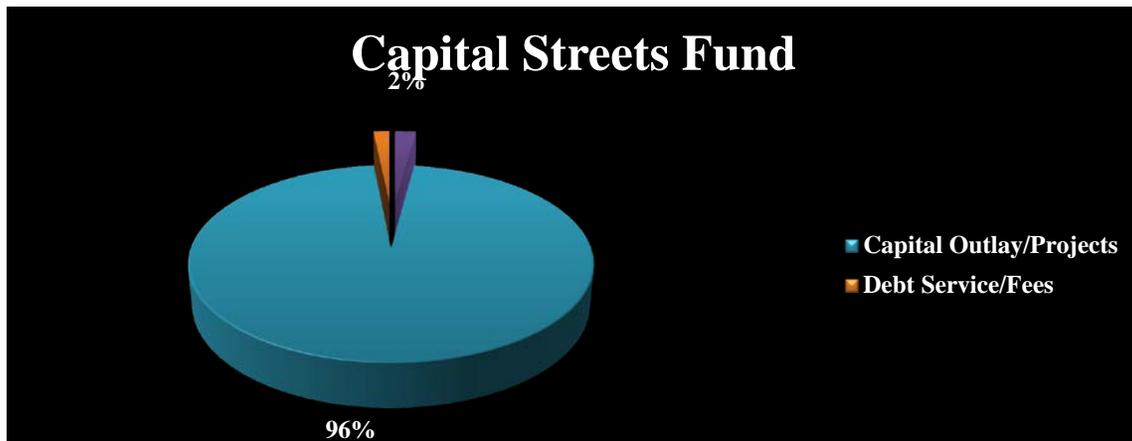
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

Transfers:

Transfer	
	Capital St.
Gen. Fund	893,500
Photo	416,500

Budget Transfer Methodology			
Description:	From	To	Allocation %
Photo Enforcement	Photo Enforcement	GF/Cap. St.	50% Each Fund*

* Based on prior year's fund balance.



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Fund Name: Capital Projects - Streets

Fund Number : 56

REVENUES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30, 2013	2014	2015	July - Dec 2016
Acct	Acct Description					
200	DYSART-ROAD IMPROVEMENTS	0	0	0	67,821	0
220	MAG STREET GRANT	0	0	0	0	0
550	REIMBURSEMENTS	9,100,000	45,972	1,052,944	2,047,126	653,676
755	RECOVERY FROM PRIOR YEAR	0	2,196	0	4,444	600
842	INTEREST REVENUE	0	5,420	2,836	13,419	7,832
501	BOND PROCEEDS	0	6,400,000	0	0	7,970,000
502	BOND PREMIUM	0	0	0	0	862,223
970	TRANSFER IN	1,310,000	76,000	1,766,801	902,592	809,498
TOTAL REVENUES		10,410,000	6,529,587	2,822,581	3,035,403	10,303,829

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30, 2013	2014	2015	July - Dec 2016
Category	Category Description					
100	Personnel Services	0	0	0	0	0
200	Supplies	0	0	0	0	0
300	Services	0	0	0	0	0
400	Special Projects	500,000	0	0	0	500,000
600	Capital Outlay/Projects	22,454,000	618,834	1,454,649	3,778,781	2,511,894
700	Debt Service - Interest/Fees	378,500	0	0	0	258,649
900	Contingency	0	0	0	250,000	0
TOTAL		23,332,500	618,834	1,454,649	4,028,781	3,270,543

EXPENDITURES						
497	NORTHERN PARKWAY PROJECT	500,000	0	0	0	500,000
666	STREET IMPROVEMENTS	500,000	0	10,552	160,282	0
669	EL MIRAGE ROAD IMPROVEMENT	21,954,000	598,740	987,802	3,618,499	2,511,894
697	NORTHERN PARKWAY	0	0	0	0	0
699	CONSTRUCTION NOT IN CIP	0	20,094	456,296	0	0
730	COST OF ISSUANCE	0	0	0	0	154,286
750	INTEREST	378,500	0	0	0	104,363
950	TRANSFER OUT	0	0	0	250,000	0
TOTAL EXPENDITURES		23,332,500	618,834	1,454,649	4,028,781	3,270,543
NET REVENUE OVER EXPENDITURES		(12,922,500)	5,910,753	1,367,932	(993,378)	7,033,286

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
25,818,000	25,996,500	21,947,000	10,553,000	1,774,000	9,100,000	(1,453,000)	-14%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
6,400,000	0	3,045,500	11,679,500	0	0	(11,679,500)	-100%
0	0	0	0	0	0	0	0%
76,000	1,020,500	735,000	1,024,500	810,000	1,310,000	285,500	28%
32,294,000	27,017,000	25,727,500	23,257,000	2,584,000	10,410,000	(12,847,000)	-55%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	500,000	500,000	500,000	500000%
32,294,000	32,115,500	30,945,500	26,702,000	0	22,454,000	(4,248,000)	-16%
0	0	0	430,000	393,500	378,500	(51,500)	-12%
0	0	0	0	0	0	0	0%
32,294,000	32,115,500	30,945,500	27,132,000	893,500	23,332,500	(3,799,500)	-14%
0	0	0	0	500,000	500,000	500,000	500000%
0	200,000	193,000	0	0	500,000	500,000	500000%
32,094,000	31,430,500	30,752,500	26,202,000	0	21,954,000	(4,248,000)	-16%
0	0	0	500,000	0	0	(500,000)	-100%
200,000	485,000	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	430,000	393,500	378,500	(51,500)	-12%
0	0	0	0	0	0	0	0%
32,294,000	32,115,500	30,945,500	27,132,000	893,500	23,332,500	(3,799,500)	-14%
0	(5,098,500)	(5,218,000)	(3,875,000)	1,690,500	(12,922,500)	(9,047,500)	233%



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COURT FUND



City Manager
Draft Budget

COURT

Net Change from Previous Budget:

(180,000)	-24%
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Significant Changes:

- Reduction of 4.5 FTEs due to effect of new legislation regarding photo radar results in \$186,000 of salary savings .



Capital Items:

- No capital was requested this year for this department.

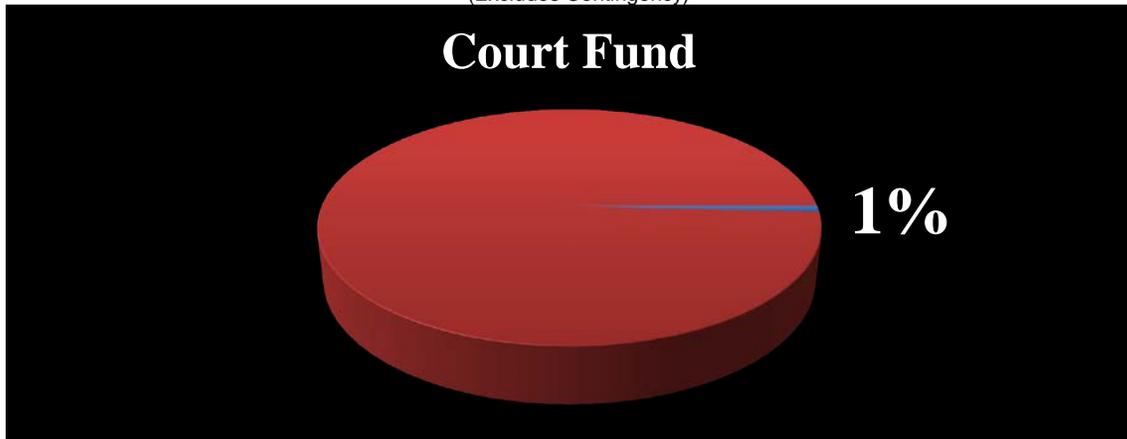
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	8.1	12.2	13.1	13.1	8.6
Filled	8.1	12.5	12.6	11.6	

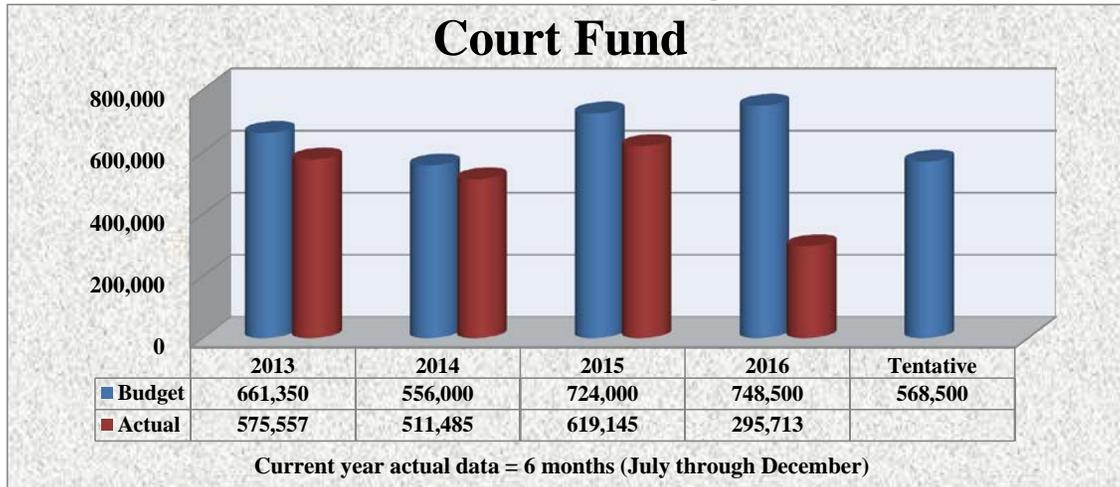
Transfers:

Transfer	
	Court
Gen. Fund	\$23,500

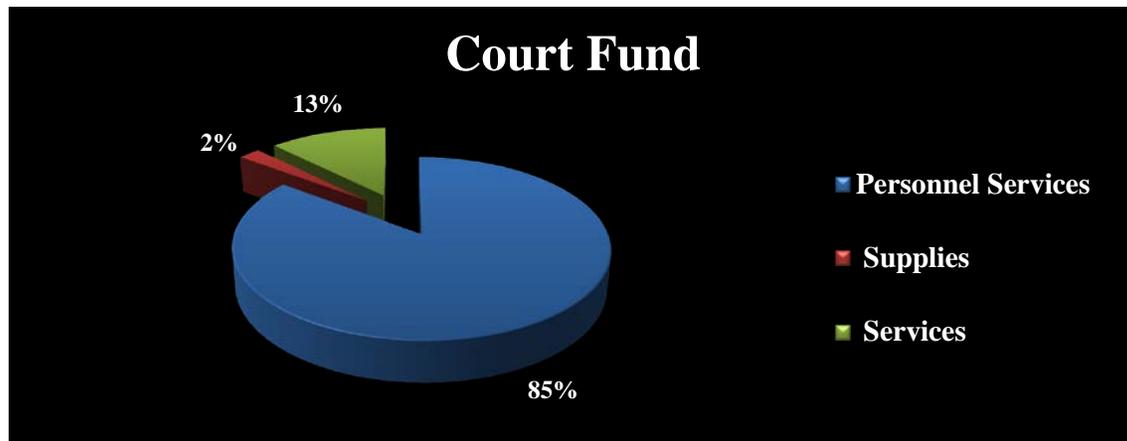
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: Court
Fund Number : 14

REVENUES		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	COURT FINES	195,000	182,588	186,069	195,324	93,303
200	DEFENSIVE DRIVING REVENUE	20,000	18,665	21,925	21,860	11,880
250	GRANT REVENUE	0	0	0	0	0
350	FORFEITURE REVENUE	5,000	4,630	3,194	4,150	790
500	MISCELLANEOUS REVENUE	0	10,660	0	0	0
550	LOCAL COST	5,000	8,466	3,669	4,822	1,361
552	WARRANT FEE	5,000	8,276	6,778	5,694	1,332
553	LOCAL DEFAULT FEE	115,000	119,369	173,514	103,217	57,010
554	PARKING ORDINANCE	0	14	0	1	0
650	JCEF - LOCAL FUND	0	390	364	318	295
690	CONFIDENTIAL ADDRESS FND-LOCAL	0	109	122	76	59
700	MISCELLANEOUS FEES	0	3,365	3,185	2,808	2,576
940	CASH OVER/SHORT	0	(48)	(151)	(97)	1
970	TRANSFER IN	23,500	227,850	375,000	219,000	163,752
TOTAL REVENUES		368,500	584,336	773,669	557,173	332,359

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	485,000	513,822	478,513	545,131	257,026
200	Supplies	13,000	4,734	17,380	13,225	5,513
300	Services	70,500	57,000	15,593	60,790	33,174
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
TOTAL		568,500	575,557	511,485	619,145	295,713

EXPENDITURES						
110	SALARIES AND WAGES	468,000	375,304	601,629	573,363	268,914
111	OVERTIME	3,000	9,782	2,659	1,359	341
117	COMPTIME	0	679	807	173	428
120	HEALTH-LIFE-DENTAL INSURANCE	66,000	54,991	72,272	71,012	43,240
130	SOCIAL SECURITY CONTRIBUTION	30,000	22,859	36,367	34,520	16,072
131	MEDICARE CONTRIBUTION	7,000	5,372	8,505	8,073	3,759
132	ASRS CONTRIBUTION	45,000	42,305	59,537	62,036	28,773
140	WORKER'S COMPENSATION	2,000	784	1,995	1,815	303
141	UNEMPLOYMENT INSURANCE	4,000	1,889	4,741	2,779	197
142	AZ JOB TRAINING TAX	8,000	40	0	0	0
198	WORKER'S COMP REIMBURSEMENTS	0	(183)	0	0	0
199	LABOR DISTRIBUTION	(148,000)	0	(310,000)	(210,000)	(105,000)
230	OFFICE SUPPLIES	5,000	2,150	1,786	4,265	2,730
232	COMPUTER/PRINTER SUPPLIES	5,000	0	0	5,256	1,966
237	EQUIPMENT/FURNITURE PURCHASE	1,000	0	0	2,888	0
249	OPERATING MATERIAL & SUPPL	1,500	2,584	15,593	305	670
254	COMPUTER/PRINTER SUPPLIES	500	0	0	511	147
311	EQUIPMENT/FURNITURE PURCHASE	0	4,636	0	2,576	6,100
313	CONTRACTED SERVICES	3,000	0	0	2,212	1,002
319	INTERPRETER	5,500	9,472	9,180	730	1,290
338	ARMORED CAR SERVICES	0	5,376	0	0	0
339	JURY POLL EXPENSES	1,000	0	0	25	116
345	SECURITY SERVICES	42,500	29,046	0	41,376	19,060
350	TRAVEL AND PER DIEM	4,000	430	381	2,564	1,618
351	CONFERENCE, SEMINAR & TRAINING	5,000	375	611	2,685	0
360	PRINTING COSTS	5,500	3,803	1,664	2,735	1,572
361	PUBLISHING/ADVERTISEMENT	0	0	0	0	0
362	MAILING COST	3,000	3,412	3,757	3,184	1,795
370	DUES-MEMBERSHIPS-FEES	500	370	0	295	165
371	SUBSCRIPTIONS	500	81	0	284	94
377	MISCELLANEOUS EXPENSES	0	0	0	2,124	361
TOTAL EXPENDITURES		568,500	575,557	511,485	619,145	295,713
NET REVENUE OVER EXPENDITURES		(200,000)	8,779	262,184	(61,973)	36,646

Budget				Change			
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
250,000	145,000	145,000	180,000	180,000	195,000	15,000	8%
120,000	15,000	15,000	15,000	20,000	20,000	5,000	33%
26,000	0	0	0	0	0	0	0%
0	5,000	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	0	0	0%
7,500	5,000	5,000	5,000	5,000	5,000	0	0%
5,000	5,000	5,000	5,000	5,000	5,000	0	0%
25,000	75,000	180,000	90,000	100,000	115,000	25,000	28%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
227,850	375,000	219,000	327,500	0	23,500	(304,000)	-93%
661,350	625,000	574,000	627,500	315,000	368,500	(259,000)	-41%

Budget				Change			
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
610,000	528,000	644,000	671,000	569,000	485,000	(186,000)	-28%
4,000	4,000	5,000	7,000	7,000	13,000	6,000	86%
47,350	24,000	75,000	70,500	71,000	70,500	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
661,350	556,000	724,000	748,500	647,000	568,500	(180,000)	-24%
440,649	591,896	626,000	627,000	467,864	468,000	(159,000)	-25%
5,000	24,000	12,000	12,000	12,000	3,000	(9,000)	-75%
0	0	0	0	0	0	0	0%
77,457	95,117	83,000	107,000	65,279	66,000	(41,000)	-38%
26,810	36,116	39,000	40,000	29,752	30,000	(10,000)	-25%
6,389	8,582	10,000	10,000	6,958	7,000	(3,000)	-30%
47,950	66,265	66,000	67,000	44,231	45,000	(22,000)	-33%
934	1,352	2,000	2,000	1,327	2,000	0	0%
1,344	4,393	5,000	6,000	3,101	4,000	(2,000)	-33%
3,467	10,279	11,000	10,000	7,489	8,000	(2,000)	-20%
0	0	0	0	0	0	0	0%
0	(310,000)	(210,000)	(210,000)	(69,000)	(148,000)	62,000	-30%
4,000	4,000	5,000	5,000	5,000	5,000	0	0%
0	0	0	0	0	5,000	5,000	5000%
0	0	0	1,000	1,000	1,000	0	0%
0	0	0	500	500	1,500	1,000	200%
0	0	0	500	500	500	0	0%
5,000	0	0	0	0	0	0	0%
0	0	0	2,000	3,000	3,000	1,000	50%
10,000	10,000	10,000	5,500	4,000	5,500	0	0%
4,250	0	0	0	0	0	0	0%
1,000	1,000	1,000	1,000	1,000	1,000	0	0%
14,000	0	49,000	42,500	42,500	42,500	0	0%
1,500	1,500	2,000	4,000	5,000	4,000	0	0%
1,500	1,500	2,500	5,000	6,500	5,000	0	0%
5,000	5,000	5,500	5,500	4,000	5,500	0	0%
1,000	1,000	1,000	1,000	1,000	0	(1,000)	-100%
3,000	3,000	3,000	3,000	3,000	3,000	0	0%
500	500	500	500	500	500	0	0%
600	500	500	500	500	500	0	0%
0	0	0	0	0	0	0	0%
661,350	556,000	724,000	748,500	647,000	568,500	(180,000)	-24%
0	69,000	(150,000)	(121,000)	(332,000)	259 (200,000)	(79,000)	65%



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COURT ENHANCEMENT FUND



City Manager
Draft Budget

COURT ENHANCEMENT FUND

Net Change from Previous Budget:

(604,500)	-43%
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Significant Changes:

- Reduction in labor distribution as well as reduction of \$580,500 in Court Technology Account Expense due to effect of new legislation regarding photo radar.



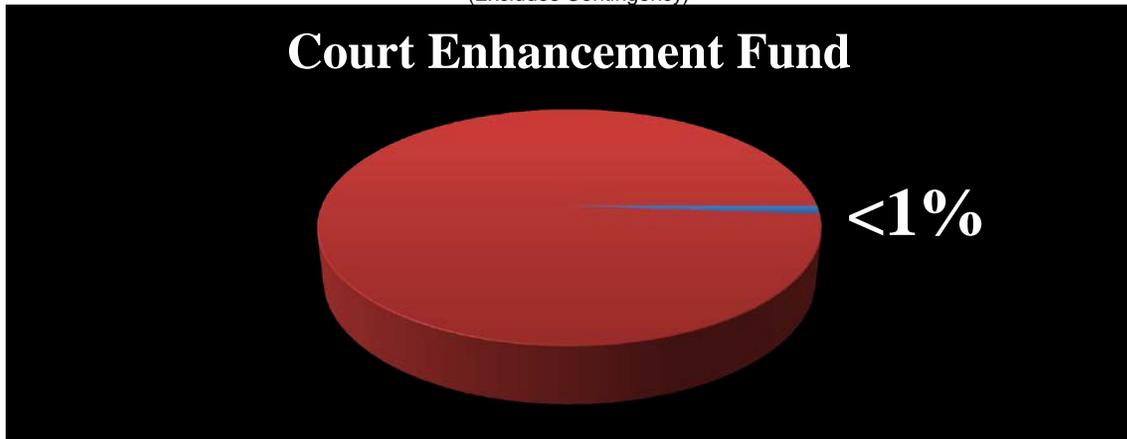
Capital Items:

- No capital was requested this year for this department.

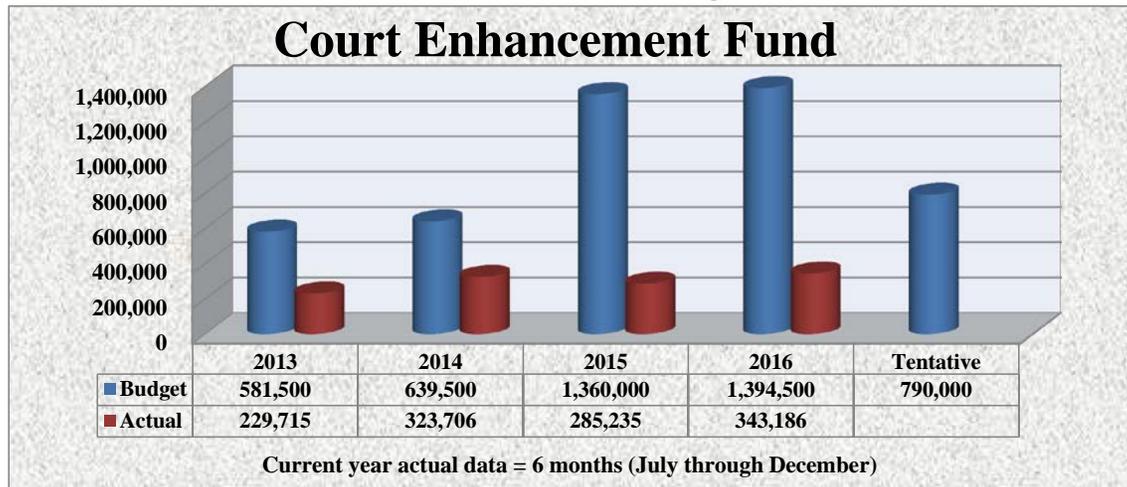
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30 th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	3	0	0	0	0
Filled	3	0	0	0	

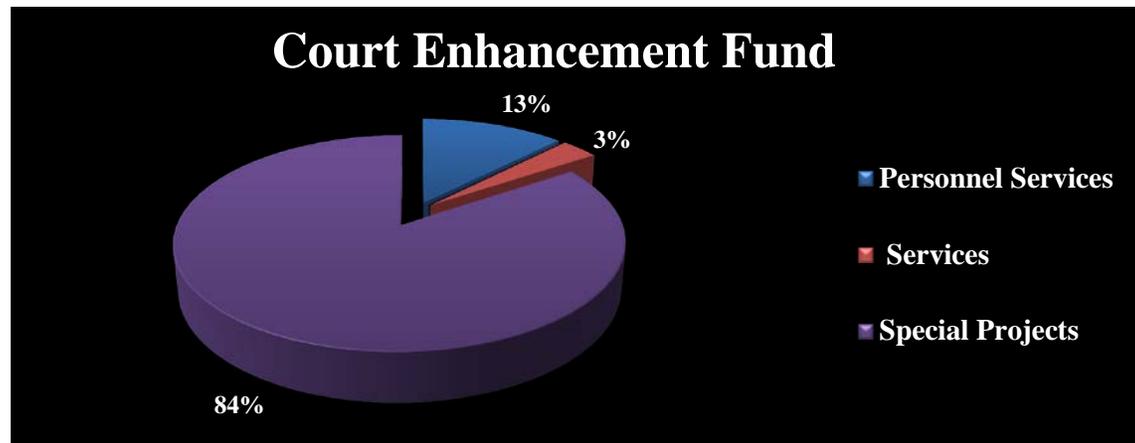
Percent of Citywide Expenditure Budget
(Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: Court Enhancement Fund
Fund Number : 15

REVENUES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description		2013	2014	2015	2016
627	COURT TIME PMT REVENUE	10,000	31,630	39,015	26,598	13,660
628	COURT FTG FEE REVENUE	10,000	17,838	29,147	29,720	12,924
629	COURT TECH ACCT REVENUE	120,000	466,581	399,858	326,971	194,357
750	UNCLASSIFIED REVENUES	0	0	0	0	0
842	INTEREST REVENUE	0	716	910	511	328
TOTAL REVENUES		140,000	516,765	468,931	383,799	221,269

SUMMARY OF EXPENDITURES		FY 2017 Tentative	Actual			
			For the Fiscal Year ending June 30,			July - Dec
Category	Category Description		2013	2014	2015	2016
100	Personnel Services	98,000	141,528	209,660	91,480	55,704
200	Supplies	0	0	16,879	36,533	5,335
300	Services	25,500	0	47,965	58,579	11,717
400	Special Projects	666,500	29,523	35,218	175	1,248
600	Capital Outlay/Projects	0	58,664	13,984	98,468	269,182
700	Debt Service - Interest/Fees	0	0	0	0	0
900	Contingency	0	0	0	0	0
TOTAL		790,000	229,715	323,706	285,235	343,186

EXPENDITURES						
110	SALARIES AND WAGES	0	63,890	0	0	0
111	OVERTIME	0	1,540	0	0	0
117	COMPTIME	0	2,970	0	0	0
120	HEALTH-LIFE-DENTAL INSURANCE	0	286	0	0	0
130	SOCIAL SECURITY CONTRIBUTION	0	4,236	0	0	0
131	MEDICARE CONTRIBUTION	0	991	0	0	0
132	ASRS CONTRIBUTION	0	6,711	0	0	0
134	DEFERRED COMPENSATION	0	0	0	0	0
140	COMPENSATION INSURANCE	0	371	0	0	0
141	UNEMPLOYMENT INSURANCE	0	1,063	0	0	0
142	AZ JOB TRAINING TAX	0	4	0	0	0
199	LABOR DISTRIBUTION	98,000	59,465	209,660	91,480	55,704
232	COMPUTER/PRINTER SUPPLIES	0	0	0	58	0
237	EQUIPMENT PURCHASE	0	0	16,879	10,994	5,335
248	SOFTWARE PURCHASE	0	0	0	24,914	0
261	EQUIPMENT MAINTENANCE CONTRACT	0	0	0	567	0
311	PROFESSIONAL SERVICES	0	0	0	20,960	0
313	CONTRACTED SERVICES	18,500	0	0	18,594	8,500
338	ARMORED CAR SERVICES	7,000	0	5,703	6,213	3,217
345	SECURITY SERVICES	0	0	42,262	0	0
361	PUBLISHING/ADVERTISEMENT COST	0	0	0	122	0
372	BANK CHARGES	0	0	0	0	0
377	MISCELLANEOUS EXPENSES	0	0	0	12,690	0
419	COURT TECHNOLOGY ACCT EXPENSE	666,500	24,165	35,218	175	1,248
420	TIME PMT ACCT EXPENSES	0	5,358	0	0	0
617	CAPITAL EQUIPMENT PURCHASE	0	0	7,558	0	18,788
634	SOFTWARE PURCHASE	0	0	6,426	0	0
658	SITE IMPROVEMENTS	0	0	0	98,468	250,394
661	BUILDING/DATA INFRAS. IMPROV.	0	58,664	0	0	0
TOTAL EXPENDITURES		790,000	229,715	323,706	285,235	343,186

NET REVENUE OVER EXPENDITURES **(650,000)** 287,050 145,225 98,564 **(121,916)**

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
10,000	25,000	40,000	25,000	25,000	10,000	(15,000)	-60%
10,000	15,000	25,000	30,000	25,000	10,000	(20,000)	-67%
150,000	400,000	330,000	275,000	325,000	120,000	(155,000)	-56%
0	0	0	0	0	0	0	0%
1,500	0	0	0	0	0	0	0%
171,500	440,000	395,000	330,000	375,000	140,000	(190,000)	-58%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
199,500	225,000	85,500	135,500	86,500	98,000	(37,500)	-28%
0	0	0	0	0	0	0	0%
2,000	34,500	12,000	12,000	14,000	25,500	13,500	113%
380,000	380,000	1,262,500	1,247,000	0	666,500	(580,500)	-47%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
581,500	639,500	1,360,000	1,394,500	100,500	790,000	(604,500)	-43%

98,634	0	0	0	0	0	0	0%
5,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
22,302	0	0	0	0	0	0	0%
6,115	0	0	0	0	0	0	0%
1,430	0	0	0	0	0	0	0%
10,998	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
209	0	0	0	0	0	0	0%
336	0	0	0	0	0	0	0%
976	0	0	0	0	0	0	0%
53,500	225,000	85,500	135,500	86,500	98,000	(37,500)	-28%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	18,500	18,500	18500%
0	4,500	5,000	5,000	7,000	7,000	2,000	40%
0	28,000	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,000	2,000	7,000	7,000	7,000	0	(7,000)	-100%
0	0	0	0	0	0	0	0%
380,000	380,000	1,262,500	1,247,000	0	666,500	(580,500)	-47%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
581,500	639,500	1,360,000	1,394,500	100,500	790,000	(604,500)	-43%

(410,000) (199,500) (965,000) (1,064,500) 274,500 (650,000) 414,500 -39%



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PHOTO ENFORCEMENT FUND



City of
EL MIRAGE

Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager

Draft Budget

PHOTO ENFORCEMENT

Net Change from Previous Budget:

(1,096,000)	-45%
-------------	------

Significant Changes:

- Due to effect of new legislation regarding photo radar the following costs have decreased:
 - Labor distribution for Court and Police personnel decreased by \$184,500.
 - Photo Enforcement Services contract decreased by \$559,500.
 - Transfers out to Public Safety and Northern Parkway project reduced by \$356,000.



Capital Items:

- No capital was requested this year for this department.

Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30 th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	4	0	0	0	0
Filled	4	0	0	0	

Transfers:

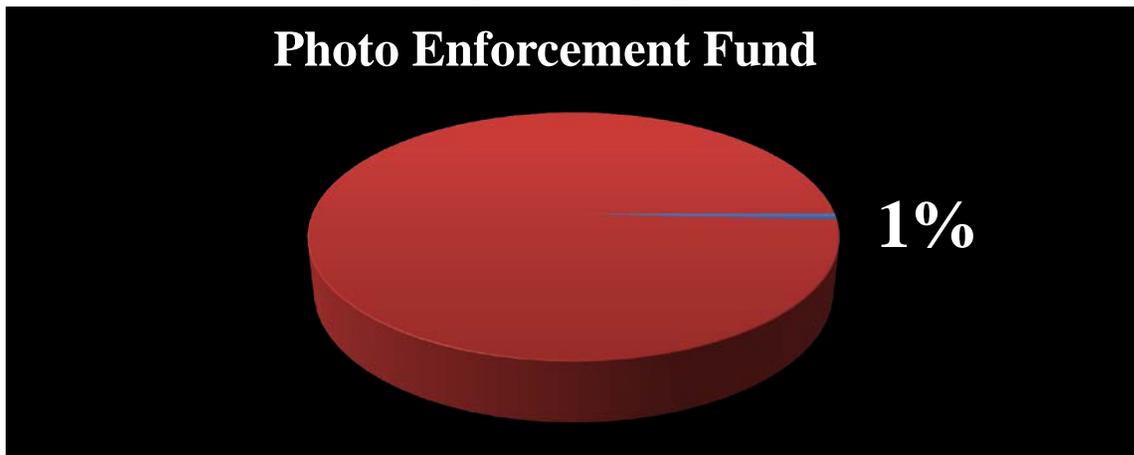
Transfer		
	Gen. Fund	Capital St.
<div style="display: flex; align-items: center;"> <div style="border: 1px solid black; padding: 2px; margin-right: 10px;">↓</div> <div style="margin-right: 10px;">→</div> </div> Out In		
Photo	416,500	416,500

Budget Transfer Methodology			
Description:	From	To	Allocation %
Photo Enforcement	Photo Enforcement	GF/Cap. St.	50% Each Fund*

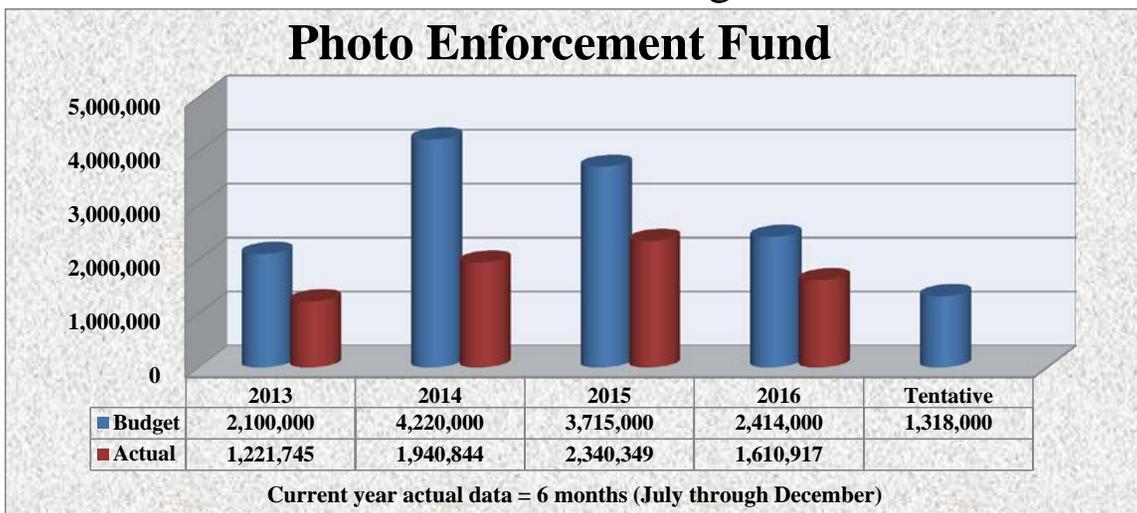
* Based on prior year's fund balance.

Percent of Citywide Expenditure Budget

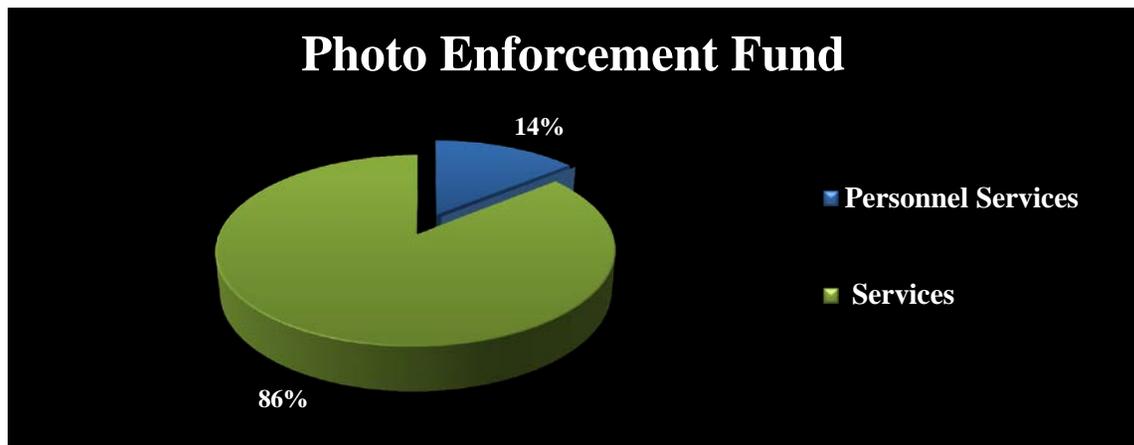
(Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: Photo Enforcement
Fund Number : 16

REVENUES		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
105	PHOTO RADAR FINE	300,000	1,490,323	1,278,150	1,004,789	611,015
111	PROCESS SERVER - REDFLEX	35,000	142,721	129,015	99,647	55,851
200	DEFENSIVE DRIVING REVENUE	150,000	1,060,775	731,245	598,650	456,720
TOTAL REVENUES		485,000	2,693,819	2,138,410	1,703,086	1,123,586

SUMMARY OF EXPENDITURES			Actual				
Dept	Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
				2013	2014	2015	2016
	100	Personnel Services	68,500	165,527	238,401	278,739	91,151
	200	Supplies	0	0	0	1,021	420
	300	Services	416,500	1,056,218	712,443	590,589	330,345
	400	Special Projects	0	0	0	0	0
	600	Capital Outlay/Projects	0	0	0	0	0
	700	Debt Service - Interest/Fees	0	0	0	0	0
	900	Contingency	833,000	0	990,000	1,470,000	1,189,000
TOTAL			1,318,000	1,221,745	1,940,844	2,340,349	1,610,917

EXPENDITURES							
430	110	SALARIES AND WAGES	0	39,109	0	0	0
430	111	OVERTIME	0	4,939	0	0	0
430	117	COMP TIME	0	222	0	0	0
430	120	HEALTH-LIFE-DENTAL INSURANCE	0	2,552	0	0	0
430	130	SOCIAL SECURITY CONTRIBUTION	0	2,698	0	0	0
430	131	MEDICARE CONTRIBUTION	0	631	0	0	0
430	132	ASRS CONTRIBUTION	0	4,938	0	0	0
430	140	WORKERS COMPENSATION	0	65	0	0	0
430	141	UNEMPLOYMENT INSURANCE	0	468	0	0	0
430	142	AZ JOB TRAINING TAX	0	4	0	0	0
430	199	LABOR DISTRIBUTION	50,000	0	138,500	165,826	64,002
430	230	OFFICE SUPPLIES	0	0	0	0	0
430	372	BANK CHARGES	18,000	64,836	42,919	29,745	8,177
430	377	MISCELLANEOUS EXPENSE	6,000	60	0	0	0
TOTAL COURT			74,000	120,522	181,419	195,571	72,179

551	110	SALARIES AND WAGES	0	81,953	0	0	0
551	111	OVERTIME	0	399	0	0	0
551	117	COMP TIME	0	55	0	0	0
551	120	HEALTH-LIFE-DENTAL INSURANCE	0	13,855	0	0	0
551	130	SOCIAL SECURITY CONTRIBUTION	0	4,895	0	0	0
551	131	MEDICARE CONTRIBUTION	0	1,145	0	0	0
551	132	ASRS CONTRIBUTION	0	6,920	0	0	0
551	140	WORKERS COMPENSATION	0	180	0	0	0
551	141	UNEMPLOYMENT RESERVE	0	491	0	0	0
551	142	AZ JOB TRAINING TAX	0	7	0	0	0
551	199	LABOR DISTRIBUTION	18,500	0	99,901	112,913	27,149
551	237	EQUIPMENT/FURNITURE PURCHASE	0	0	0	1,021	420
551	354	PHOTO ENFORCEMENT SERVICES	392,500	991,322	669,524	560,844	322,168
551	920	RESERVE	0	0	0	0	0
551	950	TRANSFER OUT	833,000	0	990,000	1,470,000	1,189,000
TOTAL POLICE			1,244,000	1,101,223	1,759,425	2,144,778	1,538,737

TOTAL EXPENDITURES 1,318,000 1,221,745 1,940,844 2,340,349 1,610,917

NET REVENUE OVER EXPENDITURES (833,000) 1,472,073 197,566 (637,263) (487,331)

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
1,000,000	1,270,000	1,000,000	900,000	1,000,000	300,000	(600,000)	-67%
100,000	130,000	130,000	125,000	100,000	35,000	(90,000)	-72%
900,000	1,070,000	650,000	500,000	700,000	150,000	(350,000)	-70%
2,000,000	2,470,000	1,780,000	1,525,000	1,800,000	485,000	(1,040,000)	-68%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
230,000	263,500	303,000	253,000	162,000	68,500	(184,500)	-73%
2,250	0	0	0	0	0	0	0%
1,340,000	1,520,000	1,520,000	972,000	738,000	416,500	(555,500)	-57%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
527,750	2,436,500	1,892,000	1,189,000	833,000	833,000	(356,000)	-30%
2,100,000	4,220,000	3,715,000	2,414,000	1,733,000	1,318,000	(1,096,000)	-45%
72,110	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
22,230	0	0	0	0	0	0	0%
4,471	0	0	0	0	0	0	0%
1,046	0	0	0	0	0	0	0%
8,040	0	0	0	0	0	0	0%
153	0	0	0	0	0	0	0%
224	0	0	0	0	0	0	0%
725	0	0	0	0	0	0	0%
0	138,500	178,000	128,000	36,000	50,000	(78,000)	-61%
2,250	0	0	0	0	0	0	0%
40,000	20,000	20,000	20,000	17,000	18,000	(2,000)	-10%
0	0	0	0	0	6,000	6,000	6000%
151,249	158,500	198,000	148,000	53,000	74,000	(74,000)	-50%
93,350	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
11,208	0	0	0	0	0	0	0%
5,788	0	0	0	0	0	0	0%
1,354	0	0	0	0	0	0	0%
5,441	0	0	0	0	0	0	0%
198	0	0	0	0	0	0	0%
448	0	0	0	0	0	0	0%
3,214	0	0	0	0	0	0	0%
0	125,000	125,000	125,000	126,000	18,500	(106,500)	-85%
0	0	0	0	0	0	0	0%
1,300,000	1,500,000	1,500,000	952,000	721,000	392,500	(559,500)	-59%
527,750	1,446,500	422,000	0	0	0	0	0%
0	990,000	1,470,000	1,189,000	833,000	833,000	(356,000)	-30%
1,948,751	4,061,500	3,517,000	2,266,000	1,680,000	1,244,000	(1,022,000)	-45%
2,100,000	4,220,000	3,715,000	2,414,000	1,733,000	1,318,000	(1,096,000)	-45%

(100,000) (1,750,000) (1,935,000) (889,000) 67,000 (833,000) 56,000 -6%



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POLICE TOWING FUND



City of
EL MIRAGE

Arizona

GRAND HERITAGE, BRIGHT FUTURE!

City Manager

Draft Budget

POLICE TOWING

Net Change from Previous Budget:

41,000	23%
--------	-----

Significant Changes:

- All available and unallocated funds have been budgeted in Operating Materials and Supplies.
- Increased personnel and related costs from .5 FTE to .75 FTE adding \$17,500 to labor distribution account.



Capital Items:

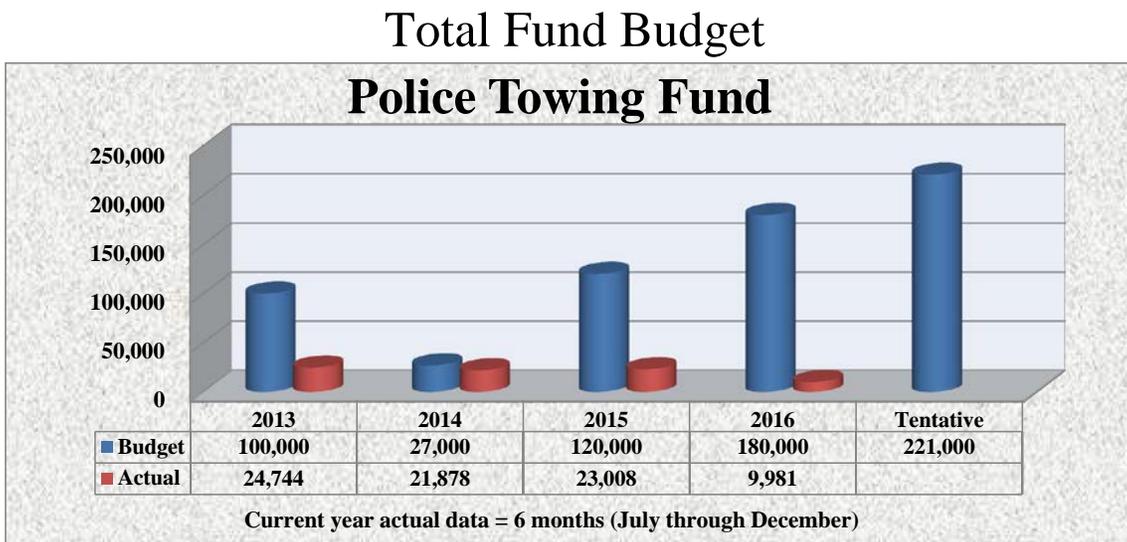
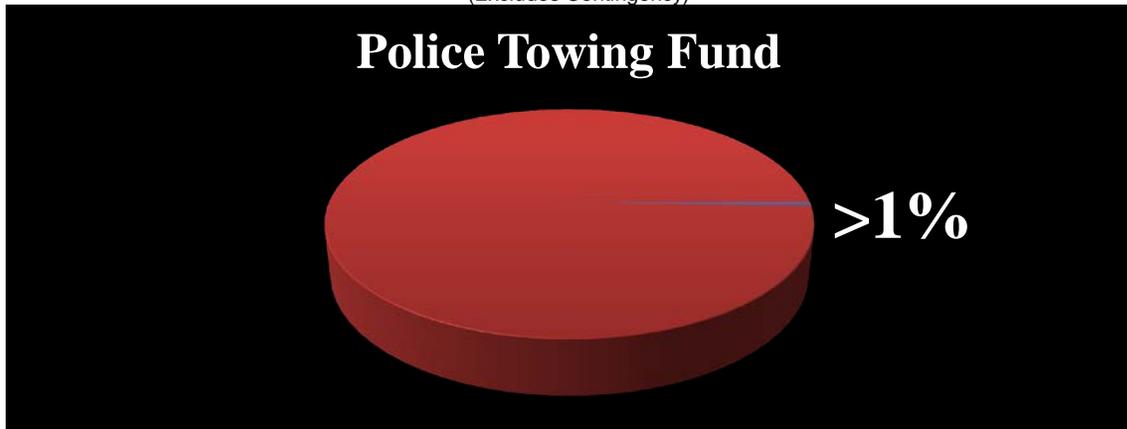
- No capital was requested this year for this department.

Personnel:

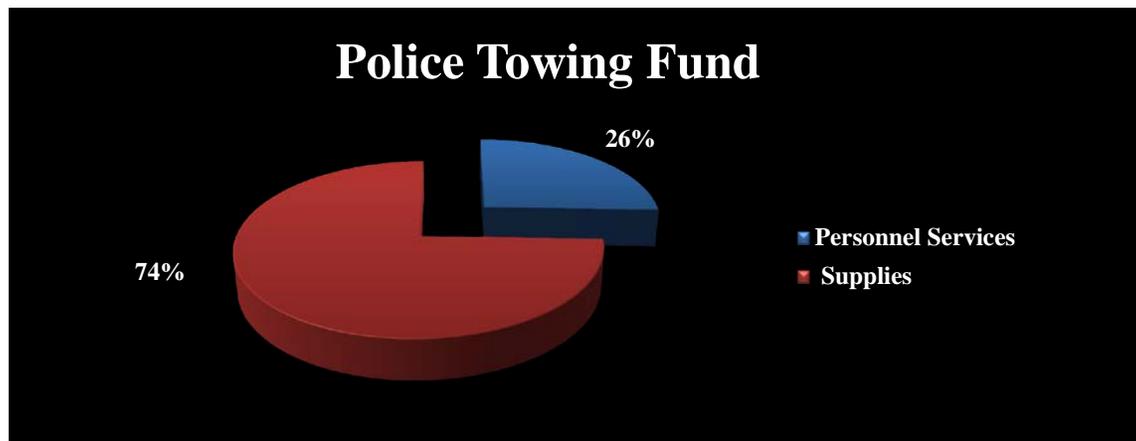
BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

Percent of Citywide Expenditure Budget

(Excludes Contingency)



FY 2017 Budgeted Expenditures



Fund Name: Police Towing
Fund Number : 28

REVENUES			Actual				
Dept	Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
				2013	2014	2015	2016
360	563	IMPOUND REVENUE (28-3511)	71,000	55,800	64,020	78,600	39,150
TOTAL REVENUES			71,000	0	64,020	78,600	39,150

SUMMARY OF EXPENDITURES			Actual				
Category	Category Description		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
				2013	2014	2015	2016
100	Personnel Services		56,500	24,744	21,878	23,008	5,887
200	Supplies		164,500	0	0	0	4,094
300	Services		0	0	0	0	0
400	Special Projects		0	0	0	0	0
600	Capital Outlay/Projects		0	0	0	0	0
700	Debt Service - Interest/Fees		0	0	0	0	0
900	Contingency		0	0	0	0	0
TOTAL			221,000	24,744	21,878	23,008	9,981

EXPENDITURES							
551	199	LABOR DISTRIBUTION	56,500	24,744	21,878	23,008	5,887
551	249	OPERATING MATERIALS AND SUPPLIES	164,500	0	0	0	4,094
TOTAL EXPENDITURES			221,000	24,744	21,878	23,008	9,981

NET REVENUE OVER EXPENDITURES **(150,000)** **(24,744)** 42,142 55,592 29,169

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
100,000	60,000	60,000	70,000	71,000	71,000	1,000	1%
100,000	60,000	60,000	70,000	71,000	71,000	1,000	1%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
100,000	27,000	27,000	39,000	107,000	56,500	17,500	0
0	0	93,000	141,000	74,000	164,500	23,500	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0
100,000	27,000	120,000	180,000	181,000	221,000	41,000	23%
100,000	27,000	27,000	39,000	107,000	56,500	17,500	45%
0	0	93,000	141,000	74,000	164,500	23,500	17%
100,000	27,000	120,000	180,000	181,000	221,000	41,000	23%
0	33,000	(60,000)	(110,000)	(110,000)	(150,000)	(40,000)	36%



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SPECIAL PROJECTS FUND



City Manager
Draft Budget

SPECIAL PROJECTS

Net Change from Previous Budget:

183,000	2%
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Significant Changes:

- There were no significant changes to operations.



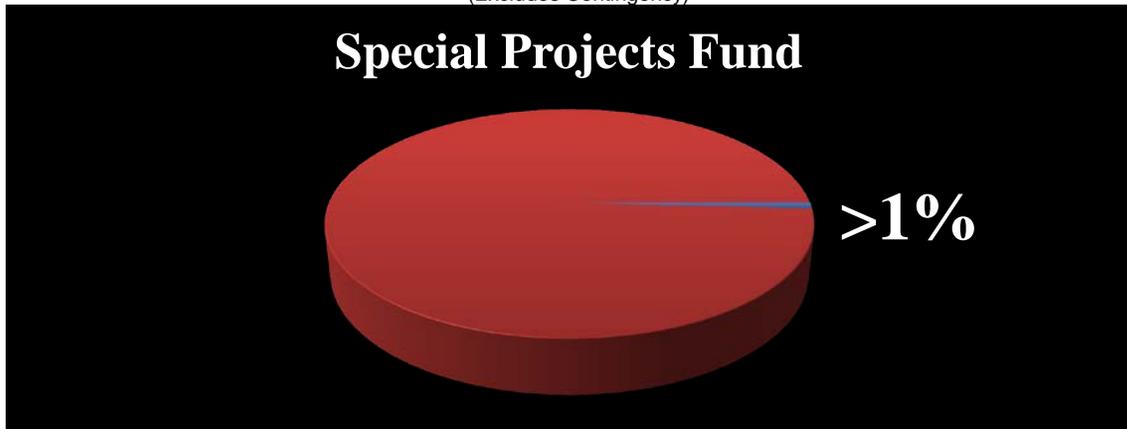
Capital Items:

Capital Type:	Capital Outlay Description & Justification:	New/Repl.	Amount
Improvement	CITY HALL MEMORIAL Funding to support the Veterans' Memorial Plaza Project. Fully grant funded and includes construction and administrative costs.	N	\$72,000
Improvement	MAG/CCTV MAG closeout funds received for the Design to install fiber, CCTV cameras and interconnect six traffic signals along El Mirage and Thunderbird Roads.	N	\$84,500

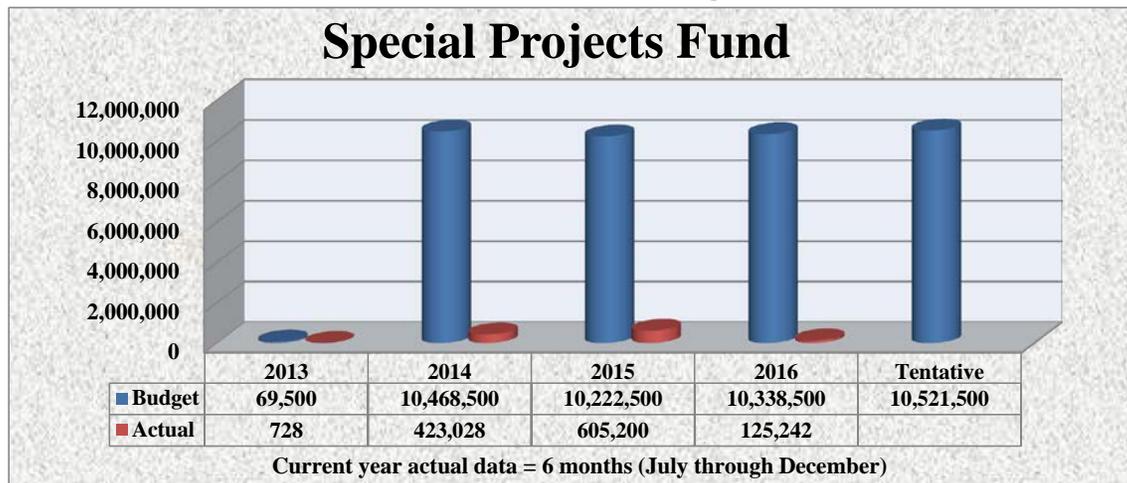
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	

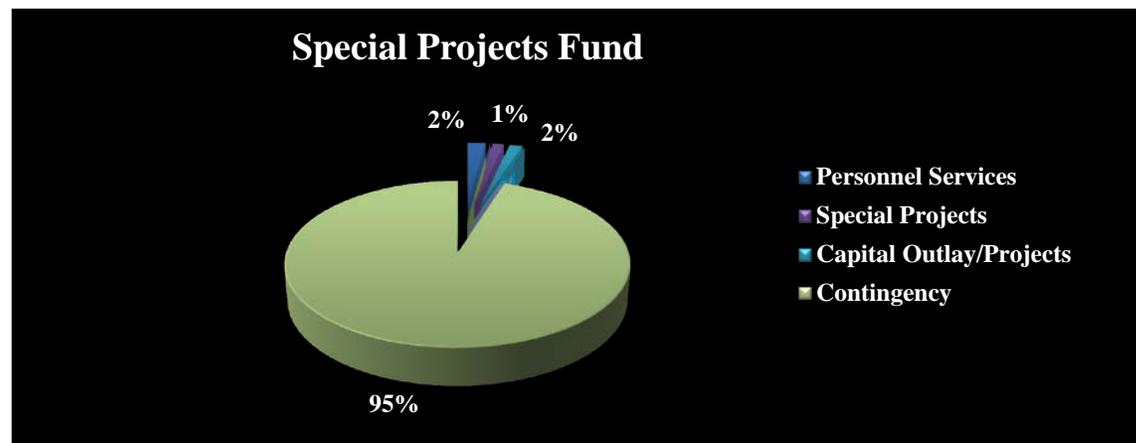
Percent of Citywide Expenditure Budget (Excludes Contingency)



Total Fund Budget



FY 2017 Budgeted Expenditures



Fund Name: Special Projects

Fund Number : 73

REVENUES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Acct	Acct Description	2013	2014	2015	2016	
101	FIRE DEPARTMENT DONATIONS	0	0	0	0	
102	POLICE DONATIONS	0	0	2,746	0	
108	DYSART RESOURCE OFFICER GRA	0	58,651	62,931	30,780	
120	DPS - GITEM GRANT	0	93,321	71,707	38,450	
135	STATE GRANTS	0	154,339	38,000	22,137	
136	FEDERAL GRANTS	449,500	26,428	285,339	32,489	
415	DONATIONS - MAYOR AND COUNCIL	0	0	0	0	
420	YMCA DONATIONS	0	0	0	0	
443	OFFICER SAFETY EQUIPMENT	0	63,869	52,460	31,253	
460	FIRE DONATIONS	0	0	8,945	0	
461	K-9 DONATIONS	0	1,800	1,700	3,420	
470	GRANT REVENUE	10,000,000	0	49,714	19,723	
473	PARKS & REC DONATIONS	0	100	0	0	
483	FM GLOBAL FOUNDATION GRANT	0	0	0	0	
552	MISC GRANT/DONATIONS POLICE	0	0	0	0	
573	AUCTION PROCEEDS	0	3,300	0	0	
970	TRANSFER IN	0	120,060	2,962	0	
TOTAL REVENUES		10,449,500	1,800	571,482	548,233	230,422

SUMMARY OF EXPENDITURES		Actual				
		FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
Category	Category Description	2013	2014	2015	2016	
100	Personnel Services	222,000	0	219,561	273,470	
200	Supplies	0	0	103,552	123,098	
300	Services	0	0	17,033	10,442	
400	Special Projects	143,000	728	3,100	18,073	
600	Capital Outlay/Projects	156,500	0	79,782	180,117	
700	Debt Service - Interest/Fees	0	0	0	0	
900	Transfer Out	10,000,000	0	0	0	
TOTAL		10,521,500	728	423,028	605,200	125,242

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
5,000	5,000	0	0	0	0	0	0%
6,000	5,000	0	4,000	0	0	(4,000)	-100%
0	50,000	50,000	56,000	0	0	(56,000)	-100%
0	60,000	60,000	45,000	0	0	(45,000)	-100%
0	0	5,000	77,500	0	0	(77,500)	-100%
0	0	9,000	136,000	405,500	449,500	313,500	231%
50,000	20,000	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	5,000	20,000	0	0	(20,000)	-100%
0	0	0	0	0	0	0	0%
0	0	5,000	0	0	0	0	0%
0	9,793,000	10,000,000	10,000,000	10,000,000	10,000,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	200,000	162,000	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
61,000	10,133,000	10,296,000	10,338,500	10,405,500	10,449,500	111,000	1%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	110,000	261,000	257,500	178,000	222,000	(35,500)	-14%
0	0	15,000	61,000	0	0	(61,000)	-100%
0	0	0	4,000	0	0	(4,000)	-100%
69,500	30,000	30,000	0	143,000	143,000	143,000	143000%
0	26,000	20,000	16,000	156,500	156,500	140,500	878%
0	0	0	0	0	0	0	0%
0	10,302,500	9,896,500	10,000,000	10,000,000	10,000,000	0	0%
69,500	10,468,500	10,222,500	10,338,500	10,477,500	10,521,500	183,000	2%

DETAIL	Actual			
	For the Fiscal Year ending June 30, 2013	2014	2015	July - Dec 2016
EXPENDITURES				
DEPARTMENT 400				
199 LABOR DISTRIBUTION	0	0	0	0
410 SPECIAL EVENTS	0	0	0	0
461 K-9 EXPENSE	0	728	0	0
477 POLICE DONATION EXPENSES	0	0	0	0
478 COMMUNITY GARDEN DONATION EXP	0	0	2,800	16,077
449 FIRE DEPARTMENT DONATIONS	0	0	0	0
650 VEHICLE PURCHASE	0	0	0	161,172
658 SITE IMPROVEMENTS	72,000	0	0	0
661 BUILDING/DATA INFRAS. IMPROV.	84,500	0	0	0
911 POLICE GRANT EXPENSE	0	0	0	0
921 OTHER GRANTS/DONATIONS	10,000,000	0	0	0
DEPARTMENT 551				
199 LABOR DISTRIBUTION	222,000	0	219,561	273,470
216 K-9 EXPENSE	0	0	2,725	2,007
232 COMPUTER/PRINTER SUPPLIES	0	0	4,932	7,174
233 UNIFORMS	0	0	400	1,000
237 EQUIPMENT PURCHASE	0	0	92,113	95,699
248 SOFTWARE PURCHASE	0	0	0	5,890
249 OPERATING MATERIALS & SUPPLIES	0	0	881	4,196
253 VEHICLE MAINTENANCE/REPAIRS	0	0	2,500	0
349 OTHER OUTSIDE SERVICES	0	0	0	331
350 TRAVEL AND PER DIEM	0	0	4,111	5,130
351 CONFERENCE,SEMINARS & TRAINING	0	0	11,689	4,664
360 PRINTING COST	0	0	1,233	317
410 SPECIAL EVENTS	0	0	300	1,996
477 POLICE DONATION EXPENSES	143,000	0	0	0
617 CAPITAL EQUIPMENT PURCHASE	0	0	6,092	10,000
650 VEHICLE PURCHASE	0	0	44,362	0
659 EQUIPMENT/SOFTWARE	0	0	3,300	0
DEPARTMENT 561				
212 MEDICAL EQUIPMENT/SUPPLIES	0	0	0	7,132
617 EQUIPMENT PURCHASE	0	0	26,028	8,945
TOTAL EXPENDITURES	10,521,500	728	423,028	605,200
NET REVENUE OVER EXPENDITURES	(72,000)	1,072	148,454	(56,967)

Budget					Change		
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	110,000	0	0	0	0	0	0%
50,000	20,000	20,000	0	0	0	0	0%
0	0	0	0	0	0	0	0%
10,000	5,000	5,000	0	0	0	0	0%
0	0	0	0	0	0	0	0%
9,500	5,000	5,000	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	72,000	72,000	72,000	72000%
0	0	0	0	84,500	84,500	84,500	84500%
0	200,000	0	0	0	0	0	0%
0	10,102,500	9,896,500	10,000,000	10,000,000	10,000,000	0	0%
0	0	261,000	257,500	178,000	222,000	(35,500)	-14%
0	0	5,000	0	0	0	0	0%
0	0	0	27,000	0	0	(27,000)	-100%
0	0	10,000	0	0	0	0	0%
0	0	0	8,500	0	0	(8,500)	-100%
0	0	0	0	0	0	0	0%
0	0	0	5,000	0	0	(5,000)	-100%
0	0	0	20,500	0	0	(20,500)	-100%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	4,000	0	0	(4,000)	-100%
0	0	0	0	0	0	0	0%
0	0	0	0	143,000	143,000	143,000	143000%
0	0	0	16,000	0	0	(16,000)	-100%
0	0	11,000	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	26,000	9,000	0	0	0	0	0%
69,500	10,468,500	10,222,500	10,338,500	10,477,500	10,521,500	183,000	2%
(8,500)	(335,500)	73,500	0	(72,000)	(72,000)	(72,000)	-72000%



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DEBT SERVICE FUND



City of
EL MIRAGE

Arizona

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City Manager

Draft Budget

DEBT SERVICE

Net Change from Previous Budget:

(11,500)	-1%
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Significant Changes:

- There were no significant changes.

Capital Items:

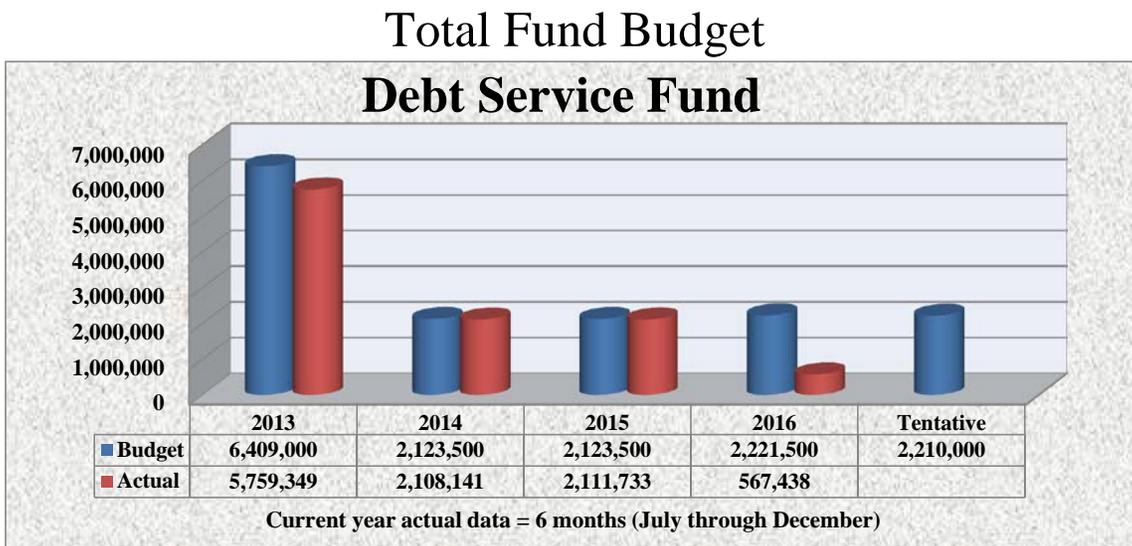
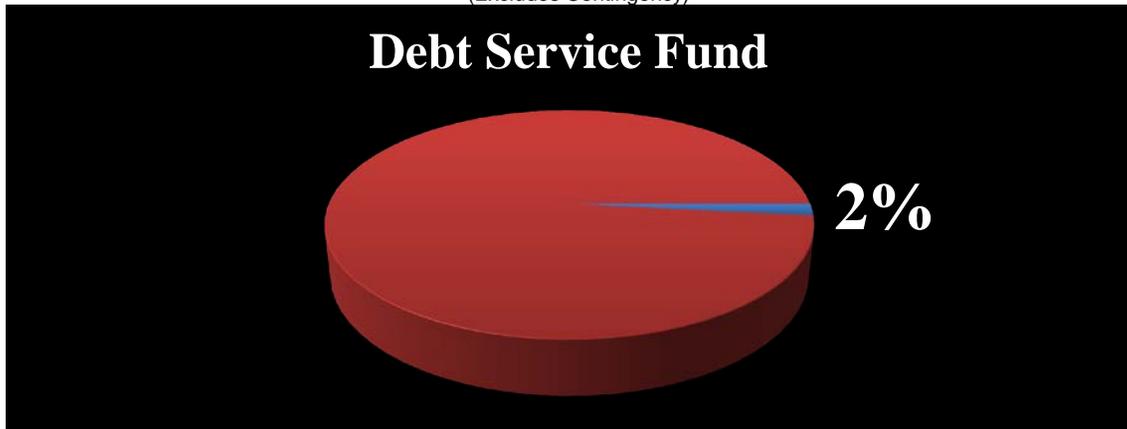
- No capital was requested this year for this department.



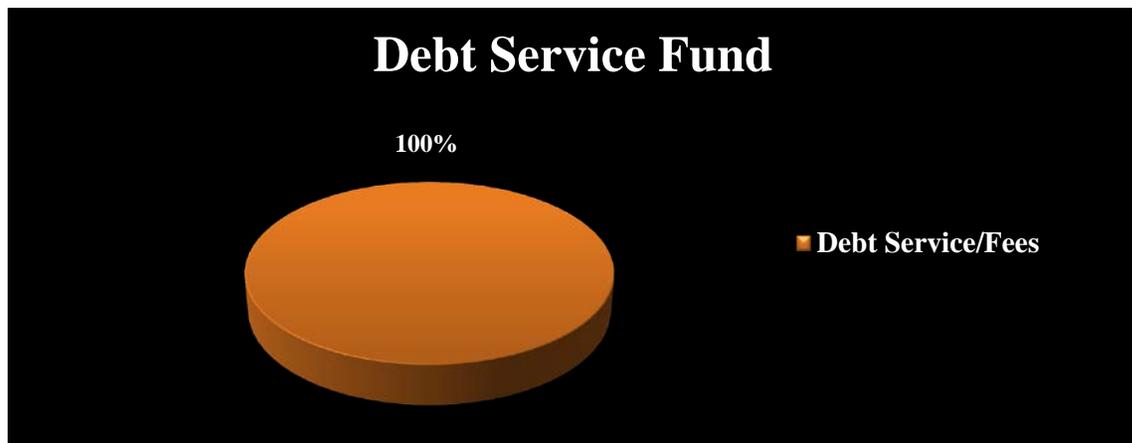
Personnel:

BUDGETED POSTIONS – FULL TIME EQUIVALENTS					
For Year Ending June 30th					
	FY2013	FY2014	FY2015	FY2016	FY2017
Authorized	0	0	0	0	0
Filled	0	0	0	0	0

Percent of Citywide Expenditure Budget (Excludes Contingency)



FY 2017 Budgeted Expenditures



Fund Name: Debt Service

Fund Number : 41

REVENUES		Actual				
Acct	Acct Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
150	SECONDARY PROPERTY TAX	2,030,000	1,956,557	1,950,959	1,908,584	1,044,530
151	YMCA DEBT SVC REVENUE	0	0	0	0	0
550	REIMBURSEMENTS	0	0	0	0	0
842	INTEREST REVENUE	0	660	253	362	323
250	OTHER FINANCING SOURCES	0	4,169,326	0	0	0
755	RECOVERY FROM PRIOR YEAR	0	0	5,786	1,154	0
970	TRANSFER IN	100,000	175,000	100,000	100,000	49,998
TOTAL REVENUES		2,130,000	6,301,542	2,056,998	2,010,100	1,094,851

SUMMARY OF EXPENDITURES		Actual				
Category	Category Description	FY 2017 Tentative	For the Fiscal Year ending June 30,			July - Dec
			2013	2014	2015	2016
100	Personnel Services	0	0	0	0	0
200	Supplies	0	0	0	0	0
300	Services	0	0	0	0	0
400	Special Projects	0	0	0	0	0
600	Capital Outlay/Projects	0	0	0	0	0
700	Debt Service - Interest/Fees	2,210,000	2,105,363	2,108,141	2,111,733	567,438
900	Contingency	0	3,653,986	0	0	0
TOTAL		2,210,000	5,759,349	2,108,141	2,111,733	567,438

EXPENDITURES						
730	COST OF ISSUANCE	0	28,937	0	0	30,772
750	GADA-SERIES 2004 -INTEREST	156,500	10,125	0	0	0
751	GADA - SERIES 2004 - PRINC	280,000	225,000	0	0	0
752	GADA - SERIES 2007-INTERES	34,500	41,913	40,113	38,112	18,056
753	GADA - SERIES 2007- PRINCI	55,000	45,000	50,000	50,000	0
754	GADA - SERIES 2009 - PRINC	415,000	360,000	370,000	385,000	0
755	GADA SERIES - 2009 - INTER	337,000	392,938	381,238	368,280	176,444
756	GADA - SERIES 2012- INTEREST	585,000	672,869	715,031	698,531	340,716
757	GADA - SERIES 2012 - PRINCIPAL	325,000	295,000	550,000	570,000	0
773	TRUST/AGENCY FEES	22,000	33,582	1,760	1,810	1,450
950	TRANSFER OUT	0	290,000	0	0	0
990	OTHER FINANCING USES	0	3,363,986	0	0	0
TOTAL EXPENDITURES		2,210,000	5,759,349	2,108,141	2,111,733	567,438

NET REVENUE OVER EXPENDITURES **(80,000)** 542,194 **(51,144)** **(101,633)** 527,414

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
1,960,000	1,960,000	1,960,000	2,030,000	2,030,000	2,030,000	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
4,169,000	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
175,000	100,000	100,000	100,000	100,000	100,000	0	0%
6,304,000	2,060,000	2,060,000	2,130,000	2,130,000	2,130,000	0	0%

Budget						Change	
For the Fiscal Year ending June 30,				FY 2017		FY 2016 to FY2017	
2013	2014	2015	2016	Requested	Tentative	Dollar	Percent
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
0	0	0	0	0	0	0	0%
2,269,000	2,123,500	2,123,500	2,221,500	2,210,000	2,210,000	(11,500)	-1%
4,140,000	0	0	0	0	0	0	0%
6,409,000	2,123,500	2,123,500	2,221,500	2,210,000	2,210,000	(11,500)	-1%
29,000	0	0	91,500	0	0	(91,500)	-100%
155,000	102,000	95,500	95,500	156,500	156,500	61,000	64%
225,000	255,000	265,000	265,000	280,000	280,000	15,000	6%
42,000	40,500	38,500	38,500	34,500	34,500	(4,000)	-10%
45,000	50,000	50,000	50,000	55,000	55,000	5,000	10%
360,000	370,000	385,000	385,000	415,000	415,000	30,000	8%
394,000	381,500	368,500	368,500	337,000	337,000	(31,500)	-9%
600,000	612,500	603,500	603,500	585,000	585,000	(18,500)	-3%
400,000	295,000	305,000	305,000	325,000	325,000	20,000	7%
19,000	17,000	12,500	19,000	22,000	22,000	3,000	16%
776,000	0	0	0	0	0	0	0%
3,364,000	0	0	0	0	0	0	0%
6,409,000	2,123,500	2,123,500	2,221,500	2,210,000	2,210,000	(11,500)	-1%
(105,000)	(63,500)	(63,500)	(91,500)	(80,000)	(80,000)	11,500	-13%



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CAPITAL & CAPITAL PROJECTS



City Manager
Draft Budget

FY 2017 CAPITAL BY DOCUMENT SOURCE: (NOT) IN CAPITAL IMPROVEMENT PLAN OR CARRYFORWARD PROJECT

<u>Fund</u>	<u>Source</u>	<u>Project Description</u>	<u>Amount</u>		
NEW PROJECTS					
GEN. FUND	GENERAL REVENUES	PLOTTER/SCANNER	33,000		
GEN. FUND	GENERAL REVENUES	POLICE REPLACEMENT VEHICLES	200,000		
GEN. FUND	GENERAL REVENUES	POLICE RADIO REPLACEMENT	28,000		
GEN. FUND	GENERAL REVENUES	POLICE POLE CAMERA	8,000		
GEN. FUND	GENERAL REVENUES	POLICE SPILLMAN HR MODULE	7,000		
GEN. FUND	GENERAL REVENUES	FIRE PORTABLE RADIOS	16,000		
GEN. FUND	GENERAL REVENUES	FIRE REPLACEMENT VEHICLES	48,000		
GEN. FUND	GENERAL REVENUES	DESIGN/INSTALL FIBER OPTIC - EL MIRAGE ROAD	100,000		
GEN. FUND	GENERAL REVENUES	FIREWALL REPLACEMENT	13,000		
GEN. FUND	GENERAL REVENUES	TECHNOLOGY REFRESH	33,000		
GEN. FUND	GENERAL REVENUES	SKATE PLAZA ADDITION	20,000		
GEN. FUND	GENERAL REVENUES	RELOCATE COMMUNITY GARDEN	115,000		
GEN. FUND	GENERAL REVENUES	DISPATCH RELOCATION	267,000		
GEN. FUND	GENERAL REVENUES	WINDY CITY DOGS BUILDING IMPROVEMENTS	14,500		
HURF	HURF REVENUES	PAVEMENT MANAGEMENT PROGRAM	850,000		
LTAF	GRANTS	BUS PULLOUT	170,000		
WATER	WATER REVENUES	TECHNOLOGY REFRESH	7,000		
WATER	WATER REVENUES	WATERLINE EASEMENT ACCESS - PALM AND ALTO	500,000		
WATER	WATER REVENUES	WELL SITE BUILDING REPAIRS	20,000		
SEWER	SEWER REVENUES	VECTOR TRUCK REPAIR	50,000		
SEWER	SEWER REVENUES	REPLACE PUMPS AND MOTORS	125,000		
SEWER	SEWER REVENUES	WW RECLAMATION FACILITY LAB IMPROVEMENTS	32,000		
SEWER	SEWER REVENUES	REUSE STATION IMPROVEMENT PROJECT	60,000		
STREETS	GENERAL REVENUES	DYSART RD DESIGN	500,000		
SPEC. PROJ.	GRANTS	CITY HALL MEMORIAL	72,000		
SPEC. PROJ.	GRANTS	MAG/CCTV	84,500		
TOTAL			3,373,000		
CARRYFORWARD PROJECTS					
GEN. FUND	GENERAL REVENUES	CITY HALL	6,895,000	source	as of february report
HURF	HURF REVENUES	PAVEMENT MANAGEMENT PROGRAM	505,000	fb	expense
WATER	BONDS	WATERLINE - EL MIRAGE RD TO DYSART RD	900,000	bonds	10-690-668
SEWER	BONDS/SEWER REVENUES	SEWER LINE - EL MIRAGE RD TO DYSART RD	900,000	bonds	21-400-666
SEWER	SEWER REVENUES	FIRE AND SMOKE ALARM SYSTEM INSTALLMENT	300,000	fb	53-408-673
WATER	BONDS	WATER LINE IMPROVEMENTS	755,000	bonds	54-408-674
STREETS	BONDS	EL MIRAGE ROAD IMPROVEMENTS	21,954,000	fb & grants	54-408-671
TOTAL CARRYFORWARD PROJECTS			32,209,000		
TOTAL TOTAL CAPITAL IMPROVEMENTS			35,582,000		
WATER	BONDS	METER REPLACEMENT PROGRAM	430,000	bonds	53-403-220
WATER	WATER REVENUES	WATER EMERGENCY OPERATIONS PLAN (EOP)	20,000		
SEWER	SEWER REVENUES	WW EMERGENCY OPERATIONS PLAN (EOP)	20,000		
STREETS	GENERAL REVENUES	NORTHERN PARKWAY	500,000		
SPEC. PROJ.	GRANTS	OTHER GRANTS/DONATIONS	10,000,000		
WATER	FUND BALANCE	DEPRECIATION EXPENSE	1,550,000		
SEWER	FUND BALANCE	DEPRECIATION EXPENSE	960,000		
			13,480,000		
TOTAL MAJOR PROJECTS			49,062,000		
			48,092,000		

FY 2017 CAPITAL BY FUND AND REVENUE SOURCE

General Fund 10

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
10-540-617	COMMUNITY DEVELOPMENT	PLOTTER/SCANNER	33,000	REVENUES
10-551-650	POLICE	REPLACEMENT VEHICLES	200,000	REVENUES
10-551-617	POLICE	RADIO REPLACEMENT	28,000	REVENUES
10-551-617	POLICE	POLE CAMERA	8,000	REVENUES
10-551-659	POLICE	SPILLMAN HR MODULE	7,000	REVENUES
10-561-635	FIRE	PORTABLE RADIOS	16,000	REVENUES
10-561-650	FIRE	REPLACEMENT VEHICLE	48,000	REVENUES
10-480-661	INFORMATION TECHNOLOGY	DESIGN/INSTALL FIBER OPTIC-EL MIRAGE ROAD	100,000	REVENUES
10-480-617	INFORMATION TECHNOLOGY	FIREWALL REPLACEMENT	13,000	REVENUES
10-480-617	INFORMATION TECHNOLOGY	TECHNOLOGY REFRESH	33,000	REVENUES
10-521-654	PARKS	SKATE PLAZA ADDITION	20,000	REVENUES
10-521-654	PARKS	RELOCATE COMMUNITY GARDEN	115,000	REVENUES
10-522-661	FACILITIES	WINDY CITY DOGS BUILDING IMPROVEMENTS	14,500	REVENUES
10-690-699	POLICE	DISPATCH RELOCATION	267,000	REVENUES
10-690-668	ENGINEERING	CITY HALL - CARRYFORWARD	6,895,000	REVENUES
			Total	<u>\$ 7,797,500</u>

Highway User Revenue Fund (HURF) Fund 21

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
21-400-666	HURF	PAVEMENT MANAGEMENT	850,000	REVENUES
21-400-667	HURF	PAVEMENT MANAGEMENT-CARRYFORWARD	505,000	REVENUES
			Total	<u>\$ 1,355,000</u>

Local Transportation Assistance Fund (LTAF) Fund 23

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
23-400-666	LTAF	BUS PULLOUT	170,000	GRANTS
			Total	<u>\$ 170,000</u>

Water Utility Fund 53

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
53-403-617	WATER	TECHNOLOGY REFRESH	7,000	REVENUES
53-408-673	WATER	WATERLINE EASEMENT ACCESS - PALM AND ALTO	500,000	REVENUES
53-408-673	WATER	WELL SITE BUILDING REPAIRS	20,000	REVENUES
53-408-673	WATER - CARRYFORWARD	WATER LINE IMPROVEMENTS	755,000	BONDS/GRANTS
53-408-674	WATER - CARRYFORWARD	WATERLINE - EL MIRAGE RD TO DYSART RD	900,000	BONDS
			Total	<u>\$ 2,182,000</u>

Sewer Utility Fund 54

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
54-400-617	SEWER	VACTOR TRUCK REPAIRS	50,000	REVENUES
54-400-617	SEWER	REPLACE PUMPS AND MOTORS	125,000	REVENUES
54-408-661	SEWER	WW RECLAMATION FACILITY LAB IMPROVEMENTS	32,000	REVENUES
54-408-670	SEWER	REUSE STATION IMPROVEMENT PROJECT	60,000	REVENUES
54-408-674	SEWER - CARRYFORWARD	SEWER LINE - EL MIRAGE RD TO DYSART RD	900,000	BONDS/REVENUES
54-408-671	SEWER - CARRYFORWARD	FIRE AND SMOKE ALARM SYSTEM INSTALLMENT	300,000	REVENUES
			Total	<u>\$ 1,467,000</u>

CAPITAL BY FUND AND REVENUE SOURCE

Streets Capital Project Fund 56

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
56-400-697	STREETS	DYSART RD DESIGN	500,000	REVENUES
56-400-669	STREETS - CARRYFORWARD	EL MIRAGE ROAD IMPROVEMENTS	21,954,000	BONDS/GRANTS
			Total	<u>\$ 22,454,000</u>

Grants/General Capital Project Fund

	<u>Department</u>	<u>Description</u>	<u>Amount</u>	<u>Revenue Source</u>
73-400-658	ENGINEERING	CITY HALL MEMORIAL	72,000	GRANTS
73-400-661	INFORMATION TECHNOLOGY	MAG/CCTV	84,500	GRANTS
			Total	<u>\$ 156,500</u>

Total All \$ 35,582,000

Capital Project Descriptions

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10540617	COMMUNITY DEVELOPMENT	PLOTTER/SCANNER REPLACEMENT	33,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replace the City's primary color plotter/scanner. The existing plotter/scanner is used to print GIS maps and other color exhibits and signs for nearly every City Department and for our business partners. The maps are used for infrastructure planning and development and to present during council meetings and work sessions to provide a visual representation of a given initiative. Other uses include printing enlarged monthly special event posters and signs, the senior center activity calendar and menu, and other requests.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10551650	POLICE	REPLACEMENT VEHICLES	200,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

An eight year vehicle replacement program has been created. The program will permit the timely replacement of vehicles before they become unreliable. It is estimated that over an eight year period most patrol vehicles will reach 100,000 miles of service use. Non-patrol vehicles will be replaced with Dodge pickups on a similar time frame, however they may be used by other departments after that period of time if the vehicle is still reliable. This year's identified replacement vehicles are four Ford Crown Victoria marked units. Over the course of the five year capital plan, 12 patrol and 8 non-patrol vehicles will be replaced.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10551617	POLICE	RADIO REPLACEMENT	28,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Police Radio Replacement - Authorized funds will be used to purchase four of the five remaining mobile radios for the three Motorcycles, and Command Van; not the Crime Scene Van. The radios plus accessories are estimated at \$6,800 each for approximately \$28,000. This would satisfy the department's radio inventory replacement.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10551617	POLICE	POLE CAMERA	8,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Purchase a police pole camera as an investigative tool to monitor, prevent and suppress criminal activities, such as overt or covert surveillance, and intelligence. It would allow the streaming of images contemporaneously/real time allowing monitoring and subsequent police response, especially in geographic areas that are not conducive to surveillance. Pole cameras are often used for investigative purposes such as drug and human trafficking, stolen property (auto theft and bicycle rings), and other criminal activities which are manpower and resource-intensive.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10551659	POLICE	SPILLMAN HR MODULE	7,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Purchase the Spillman Personnel Module, a component of our existing records management system. This module will replace an antiquated, unsupported access data base system which is currently used to track personnel and training information including position information (start date, termination/retirement date, position, supervisor), personal contact information (home address, phone number, emergency contact information), and training information (classes attended, continuing and proficiency hours). Sworn personnel are required to have multiple hours of continuing and proficiency hours every year in order to maintain their Arizona certification. This will provide a more stable tracking environment, supported in the Spillman system. The first year's maintenance is included.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10561635	FIRE	PORTABLE RADIOS	16,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

The FY 16/17 request is for two radios bringing the total to 13 as required by Phoenix Regional Dispatch. Phoenix Regional Dispatch has implemented a personal accountability system that requires each radio to be identified with a specific unit and assignment, this will reflect internally as four radios per engine company in which we have two, three radios for the Medic unit and two radios for the Battalion unit (incident commander). The addition of the two radios will complete this project.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10561650	FIRE	REPLACEMENT VEHICLE	48,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replacement of a 2002 Ford Expedition with 109,000 miles with a Dodge RAM pickup including associated light and striping package.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10480661	INFORMATION TECHNOLOGY	DESIGN/INSTALL FIBER OPTIC - EL MIRAGE ROAD	100,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Design and installation of high speed fiber optic cable into conduit (El Mirage Road Project) to connect the City facilities. The project will follow the phases of the El Mirage Road project. When finished, it will provide the City with its own Fiber connecting the facilities, increasing the speed and reducing the costs associated with leased lines. Projected payback period from leased line savings is approximately four years from project completion.

Capital Project Descriptions

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10480617	INFORMATION TECHNOLOGY	FIREWALL REPLACEMENT	13,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replace the firewalls in use at both City Hall and the Fire Station. The current firewalls will go end of life at the end of 2017 and should be replaced at that time. The project includes a total of four firewalls (two at \$4,000 and two at \$2,500) for a total of \$13,000.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10480617	INFORMATION TECHNOLOGY	TECHNOLOGY REFRESH	33,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replacement of all the computers within the City once they have reached the five year mark. Due to the age of the computers the replacements are estimated as follows:

FY17 - Replace 30 computers to facilitate the move to City Hall (16 computers will have reached five years old in this FY)

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10521654	PARKS	SKATE PLAZA ADDITION	20,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Currently the south ramp of the skate plaza at Gateway Park does not have a platform for users to stand on. The suggested improvement is to add a 24" platform that would run the length of the south ramp of the skate plaza, enhancing the safety and usefulness of the amenity. A split face wall would include a 96 inch by 32 inch section with the title "City of El Mirage" in cast lettering.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10521654	PARKS	RELOCATE COMMUNITY GARDEN	115,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

The El Mirage Community Garden will be relocated from the southeast corner of El Mirage Road and Thunderbird to another City owned parcel. This capital request is inclusive of all costs required to move the garden to the new location.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10690699	CONTINGENCY	DISPATCH RELOCATION	267,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

To relocate dispatch.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
10522661	FACILITIES	WINDY CITY DOGS BUILDING IMPROVEMENT	14,500
PROJECT DESCRIPTION		OPERATING IMPACT:	

To make requested improvements to City owned building including purchase of a ventless self-contained deep fryer and new toaster; renovate and relocate current equipment to accommodate new equipment; add 6 electrical outlets/GFI's; add shelves/racking to accommodate new equipment and food storage.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
21400666	HURF	PAVEMENT MANAGEMENT PROGRAM	850,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

The purpose of the Pavement Management Plan is to perform cost effective street improvements by properly matching the maintenance and rehabilitation methods to the pavement condition to extend the life of the City streets, which will enhance the safety and quality of the City's transportation system and community appearance.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
23400666	LTAf	BUS PULLOUT	170,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Construction of a Bus Pullout for passenger loading and offloading on Thunderbird Road, between Primrose Street and Poppy Street. The Regional Public Transportation Authority authorized the use of lottery funds for the full cost of the improvement.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
53403617	WATER	TECHNOLOGY REFRESH	7,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replacement of all the computers within the City once they have reached the five year mark. Due to the age of the computers the replacements are estimated as follows: FY17 - Replace 30 computers to facilitate the move to City Hall (16 computers will have reached five years old in this FY)

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
53408673	WATER	WATERLINE EASEMENT ACCESS - PALM AND ALTO	500,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Remove and replace the existing fences along the utility easement between Alto Street and Palm Street and between Thunderbird Road and Well Street to easily access the area in the event of a water break. A field review was attempted of as many parcels as possible to better understand the work to be involved in order to complete the removal and replacement, and recommend an estimated cost.

Capital Project Descriptions

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
53408673	WATER	WELL SITE BUILDING REPAIRS	20,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Building repairs needed at two of the City's well sites (Sunnyvale & Cottonwood). Corrosion of the block walls due to the use of sodium chloride during onsite generation of Chlorine has caused significant structural damages. The repairs would include replacing the damaged block walls and coating the new walls with a sealant that will prevent future damage. Repairs are estimated to be \$20,000 for each building. Sunnyvale will be repaired first due to the damage being more severe than Cottonwood.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
54400617	SEWER	VECTOR TRUCK REPAIRS	50,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

The current Combination Sewer Cleaning Truck, unit #8698, is a 1996 Vactor with 196,000 miles. The truck is used to clean the City's sewer system and respond to emergency sewer blockages. Due to the age of the truck, repairs are needed to ensure it's reliable and operating properly.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
54400617	SEWER	PUMPS AND MOTOR REPLACEMENTS	125,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replace a combination of three pumps or motors each year due to equipment failure or having reached the life cycle and no longer supported. Replacement is suggested to be done routinely for proper operation of the treatment facility with the interest of the public's health, safety, and welfare in mind.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
54408661	SEWER	WW RECLAMATION FACILITY LAB IMPROVEMENTS	32,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

The Wastewater Reclamation Facility Laboratory (lab) needs to be brought to proper standards. The improvements include chemical resistant countertops, laboratory grade ventilation system, and minor remodeling. When the lab was originally constructed, flat Formica countertops were used. Since harsh chemicals are used, epoxy or stainless steel countertops, with an edge to hold liquid spills, are needed. The minor remodeling is to relocate the existing cabinetry to make the lab more efficient and some other small modifications.

ACCOUNT #	DEPARTMENT #	PROJECT TITLE	PROJECT AMOUNT
54408670	SEWER	REUSE STATION IMPROVEMENT PROJECT	60,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Replace the current pumps with higher capacity, submersible pumps along with new controls associated with the new equipment. The current system is outdated and replacement parts and equipment are not in production any longer.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
56400697	STREETS	DYSART RD DESIGN	500,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Design for Dysart Rd improvements.

ACCOUNT #	DEPARTMENT #	PROJECT TITLE	PROJECT AMOUNT
73400658	SPECIAL PROJECTS	CITY HALL MEMORIAL	72,000
PROJECT DESCRIPTION		OPERATING IMPACT:	

Funding to support the Veterans' Memorial Plaza Project. Fully grant funded and includes construction and administrative costs.

ACCOUNT #	DEPARTMENT	PROJECT TITLE	PROJECT AMOUNT
73400661	SPECIAL PROJECTS	MAG/CCTV	84,500
PROJECT DESCRIPTION		OPERATING IMPACT:	

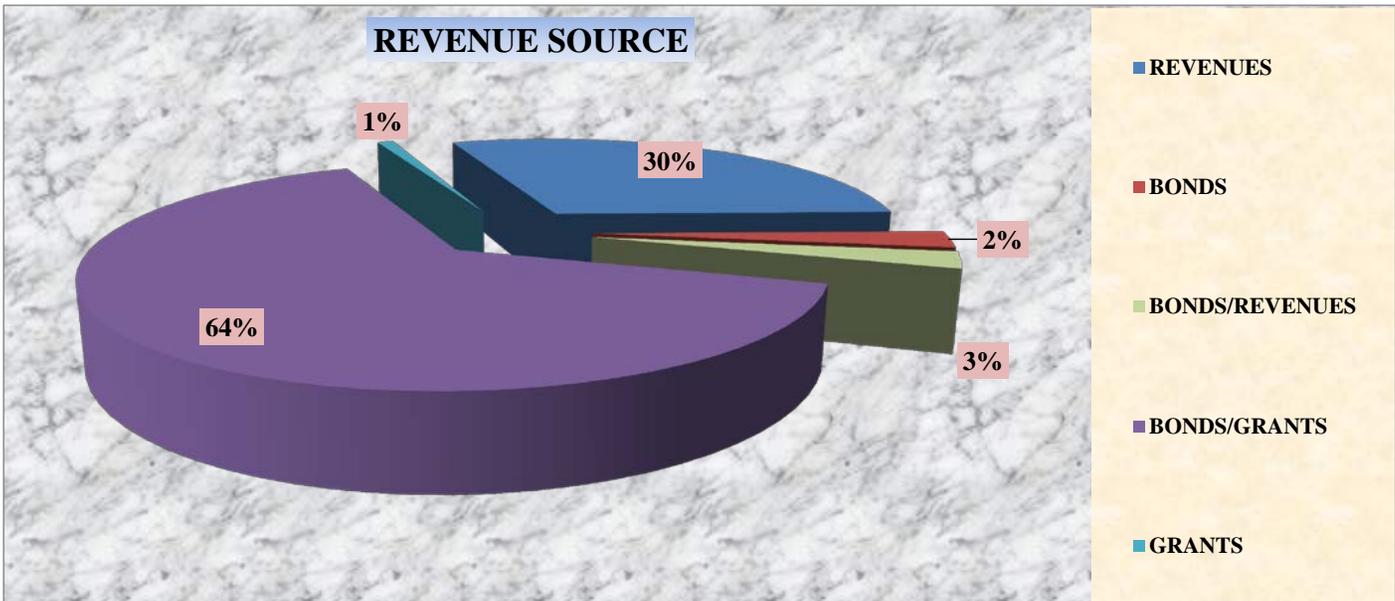
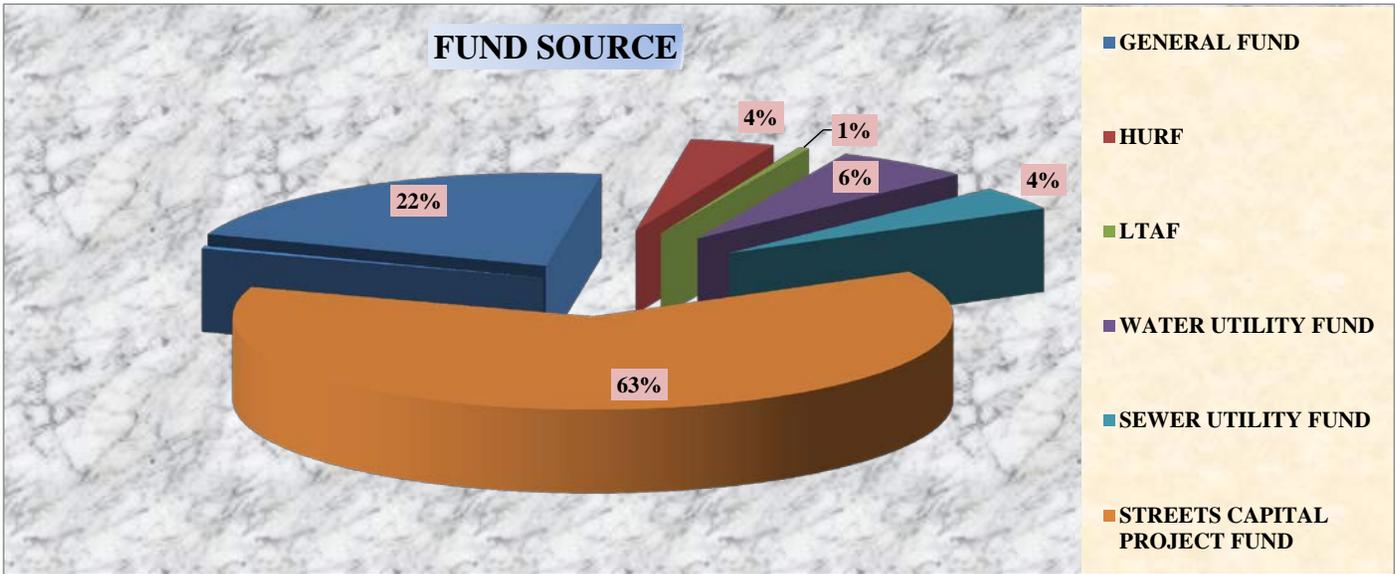
MAG closeout funds received for the Design to install fiber, CCTV cameras and interconnect six traffic signals along El Mirage and Thunderbird Roads.

	SUBTOTAL	3,373,000
58400922 GRANT REVENUE	FUTURE CIP PROJECTS	10,000,000
	CARRYFORWARD PROJECTS	32,209,000
51408409 WATER	DEPRECIATION EXPENSE	1,550,000
51408409 SEWER	DEPRECIATION EXPENSE	960,000
	TOTAL	48,092,000

CAPITAL BY FUND AND REVENUE SOURCE

<u>Fund</u>	<u>Amount</u>
GENERAL FUND	\$ 7,797,500
HURF	1,355,000
LTAF	170,000
WATER UTILITY FUND	2,182,000
SEWER UTILITY FUND	1,467,000
STREETS CAPITAL PROJECT FUND	22,454,000
SPECIAL PROJECTS FUND	156,500
Total	\$ 35,582,000

<u>Revenue Source</u>	<u>Amount</u>
REVENUES	\$ 10,746,500
BONDS	\$ 900,000
BONDS/REVENUES	\$ 900,000
BONDS/GRANTS	\$ 22,709,000
GRANTS	\$ 326,500
Total	\$ 35,582,000





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CONSOLIDATED FEE SCHEDULE



City Manager
Draft Budget

City Of El Mirage, AZ
 Exhibit - A - Comprehensive Fee Schedule
 Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
GENERAL FEES				
COPIES				
	Black and White			
	8.5 x 11	Per Page	\$0.50	\$0.50
	8.5 x 14	Per Page	\$0.75	\$0.75
	11 x 17	Per Page	\$0.90	\$0.90
	Color			
	8.5 x 11	Per Page	\$1.00	\$1.00
	8.5 x 14	Per Page	\$1.50	\$1.50
	11 x 17	Per Page	\$1.80	\$1.80
	Paper Copy of Annual Budget	Each	\$75	\$75
	Paper Copy of Comprehensive Annual Financial Report (CAFR)	Each	\$50	\$50
	Paper Copy of Annual Capital Improvement Plan	Each	\$25	\$25
MISCELLANEOUS				
	Non-Sufficient Funds Check	Each	\$25	\$25
	Notary Public	Per Signature	\$2	\$2
	Standard Hourly Rate - Research	Per Hour	\$60	\$60
LICENSE FEES				
	Business License	Annual	\$100	\$100
	City Sales Tax Permit	Annual	\$15	\$15
	Massage Therapist License	Annual	\$2,000	\$2,000
	Mining License	Annual	\$2,000	\$2,000
	Commercial Rental Property	Annual	\$100	\$100
	Residential Rental Property	Annual	\$0	\$0
	Residential Rental Property (each additional)	Annual	\$0	\$0
	Sexually Oriented Business	Annual	\$2,000	\$2,000
	Special Events	Per Event	\$65	\$65
	Change/Update Bus. License	As Needed	\$25	\$25
	Delinquent Fee	As Needed	10% of license	10% of license
	Peddler's License	Per Quarter/Annual	\$25/\$100	\$25/\$100
	Liquor License	Each	Same amount as AZ Department of Liquor Fees	Same amount as AZ Department of Liquor Fees
CITY SALES TAX RATES				
	Retail Sales	Per \$1 Transacted	3%	3%
	Restaurant/Bar	Per \$1 Transacted	3%	3%
	Lodging	Per \$1 Transacted	5%	5%
	Utilities	Per \$1 Transacted	3%	3%
	Telecomm	Per \$1 Transacted	3%	3%
	Contracting	Per \$1 Transacted	3%	3%
	Use Tax	Per \$1 Transacted	3%	3%
CLERK				
	Public Record Requests	Per Page	\$0.50	\$0.50
	Public Record Requests - recording	Each	\$10	\$10
	Agenda Subscription	Each	\$60	\$60
	Regular/Special Council Meeting Minutes	Each	\$120	\$120
	Appeal - Notice of Violation	Each	\$10	\$10
	Pro/Con Argument Submissions for Election Publicity Pamphlets	Each	\$75	\$75

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
RENTAL FEES				
COMMUNITY GARDEN				
	Garden Box 17' x 4'	Annual/Each	\$40	\$40
	Garden Box 17' x 8'	Annual/Each	\$80	\$80
	Farmer's Market Space Rental (10' x 10')	Each	\$25	\$25
RAMADAS				
	Charged to the general public for use of Ramada space at designated times.		Residents \$15/\$30/\$50 Non-Resident \$30/\$60/\$100	Residents \$15/\$30/\$50 Non-Resident \$30/\$60/\$100
	Reservation and Cleanup Deposit	Per Hour Each	\$150	\$150
SPORTS FIELDS				
	Charged to the general public/groups/organizations for guaranteed playing space.		Residents \$30 Non-Residents \$60 With Lights Add \$25	Residents \$30 Non-Residents \$60 With Lights Add \$25
	Reservation and Cleanup Deposit	Per Hour Each	\$150	\$150
CONTRACTED SERVICE FEES (CLASSES)				
	These percentage fees are charged to organizations for use of city facilities and parks.	20%-30% of registration fee	Varies depending on enrollment	Varies depending on enrollment
FACILITIES				
FIRE TRAINING ROOM				
	Supervision/Personnel	Per Hour	Resident - \$50 Non-Resident \$100	Resident - \$50 Non-Resident \$100
	Reservation & Cleanup Deposit	Per Hour Each	\$50 \$200	\$50 \$200
POLICE TRAINING ROOM				
	Supervision/Personnel	Per Hour	Resident - \$50 Non-Resident \$100	Resident - \$50 Non-Resident \$100
	Reservation & Cleanup Deposit	Per Hour Each	\$50 \$200	\$50 \$200
SENIOR CENTER				
	Main Room	Per Hour	Resident - \$50 Non-Resident \$100	Resident - \$50 Non-Resident \$100
	Multi-purpose South Room	Per Hour	Resident - \$35 Non-Resident \$85	Resident - \$35 Non-Resident \$85
	Classroom Only	Per Hour	Resident - \$25 Non-Resident \$75	Resident - \$25 Non-Resident \$75
	Kitchenette (with room or center rental)	Per Hour	Resident - \$10 Non-Resident \$20	Resident - \$10 Non-Resident \$20
	Supervision/Personnel	Per Hour	\$50	\$50
	Reservation & Cleanup Deposit	Each	\$200	\$200
WAYFINDING SIGNS				
	Initial Fee	Per Placard	\$500	\$500
	Renewal Fee	Annually Per Placard	\$250	\$250

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
SPECIAL EVENT FEES				
GENTRY PARK				
	Vendor Participation	Each	\$20	\$20
	Copper Sponsor	Each	\$45	\$45
	Bronze Sponsor	Each	\$100	\$100
	Silver Sponsor	Each	\$200	\$200
	Gold Sponsor	Each	\$375	\$375
	Platinum Sponsor	Each	\$750	\$750
	Presenting Sponsor	Each	\$1,500	\$1,500
GATEWAY PARK				
	Vendor Participation	Each	\$45	\$45
	Copper Sponsor	Each	\$85	\$85
	Bronze Sponsor	Each	\$200	\$200
	Silver Sponsor	Each	\$400	\$400
	Gold Sponsor	Each	\$750	\$750
	Platinum Sponsor	Each	\$1,500	\$1,500
	Presenting Sponsor	Each	\$3,000	\$3,000
FIRE FEES				
OPERATIONAL PERMITS				
	Aerosol products	Annual	\$0	\$0
	Aviation Facilities	Annual	\$0	\$0
	Amusement Buildings	Per Submittal	\$150	\$150
	Battery Systems	Each	\$50	\$50
	Carnivals & Fairs	Per Submittal	\$200	\$200
	Cellulose Nitrate Film	Annual	\$0	\$0
	Combustible Fiber Storage	Annual	\$0	\$0
	Combustibles-use/storage/manufacture	Annual	\$50	\$50
	Compressed Gases	Annual	\$0	\$0
	Covered Mall Buildings	Annual	\$0	\$0
	Cryogenic Fluids	Annual	\$0	\$0
	Cutting & Welding	Annual	\$50	\$50
	Dry Cleaning Plants	Annual	\$0	\$0
	Exhibits & Trade Shows	Annual	\$200	\$200
	Explosives	Per Submittal	\$50	\$50
	Fire Hydrants/Valves Operation or Use	Per Submittal	\$50	\$50
	Fire Protection Contractor	Annual	\$0	\$0
	Flammable/Combustible Liquids (storage, handle, use)	Annual	\$250	\$250
	Floor Finishing	Annual	\$50	\$50
	Fruit Ripening	Annual	\$0	\$0
	Fumigation/Thermal Insecticidal Fogging	Per Submittal	\$0	\$0
	Gases-use/storage/manufacture	Annual	\$50	\$50
	Hazardous Materials	Annual		
	Group 1	Annual	\$100	\$100
	Group 2	Annual	\$200	\$200
	Group 3	Annual	\$300	\$300
	Hazardous Production Material Facility	Annual	\$0	\$0
	High Piled Combustible Storage	Annual	\$50	\$50
	Hot Work Operations	Per Submittal	\$50	\$50
	Industrial Ovens	Annual	\$50	\$50
	LPG Storage, use, handle, dispense	Annual	\$50	\$50
	LPG Exchange Station	Annual	\$50	\$50
	Magnesium Working	Annual	\$0	\$0
	Misc. Combustible storage >2,500 cu. Ft.	Annual	\$0	\$0
	Open Burning	Per Submittal	\$50	\$50
	Open Flames	Per Submittal	\$50	\$50
	Organic coatings	Annual	\$0	\$0
	Places of Public Assembly	Annual	\$0	\$0
	Pyrotechnic Special Effects	Per Submittal	\$300	\$300
	Pyroxylin Plastics	Annual	\$0	\$0
	Refrigeration Equipment	Annual	\$50	\$50
	Repair garages & Motor Fuel dispensing Facilities	Annual	\$50	\$50
	Rooftop Heliports	Annual	\$0	\$0
	Spraying or Dipping Operations	Annual	\$50	\$50
	Storage of Scrap Tires & By Products	Annual	\$50	\$50
	Temporary Membrane Structures & Canopies	Per Submittal	\$80	\$80
	Tire Rebuilding Plants	Annual	\$50	\$50
	Waste handling	Annual	\$50	\$50
	Storage of Wood Products >200 Cu. Ft.	Annual	\$50	\$50

City Of El Mirage, AZ
 Exhibit - A - Comprehensive Fee Schedule
 Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
CONSTRUCTION PERMITS				
	Automatic Fire extinguishing Systems	Per Submittal	\$375	\$375
	Battery Systems	Per Submittal	\$50	\$50
	Compressed gases	Per Submittal	\$250	\$250
	Fire Alarm Systems			
	New Installs:	Per Submittal		
	5,000 square feet or less	Per Submittal	\$300	\$300
	5,001 - 10,000 square feet	Per Submittal	\$400	\$400
	10,001 - 50,000 square feet	Per Submittal	\$500	\$500
	50,001 - 100,000 square feet	Per Submittal	\$700	\$700
	100,000 - 150,000 square feet	Per Submittal	\$1,000	\$1,000
	Over 150,000 square feet	Per Submittal	\$1,500	\$1,500
	Modifications:	Per Submittal		
	1 - 5 devices	Per Submittal	\$100	\$100
	6 - 20 devices	Per Submittal	\$150	\$150
	21 - 50 devices	Per Submittal	\$200	\$200
	Over 50 devices	Per Submittal	\$300	\$300
	Replacement:	Per Submittal		
	New Contol Panel	Per Submittal	\$150	\$150
	Other	Per Submittal	\$150	\$150
	Fire Sprinkler Systems 13 & 13R			
	New Installs:			
	5,000 square feet or less	Per Submittal	\$300	\$300
	5,001 - 10,000 square feet	Per Submittal	\$400	\$400
	10,001 - 50,000 square feet	Per Submittal	\$500	\$500
	50,001 - 100,000 square feet	Per Submittal	\$700	\$700
	100,000 - 150,000 square feet	Per Submittal	\$1,000	\$1,000
	Over 150,000 square feet	Per Submittal	\$1,500	\$1,500
	Modifications:			
	1 - 5 devices	Per Submittal	\$100	\$100
	6 - 20 devices	Per Submittal	\$150	\$150
	21 - 50 devices	Per Submittal	\$200	\$200
	Over 50 devices	Per Submittal	\$300	\$300
	Fire Sprinkler System - Residential			
	New Install or Modification	Per Submittal	\$100	\$100
	Alternative Suppression Systems			
	New:			
	Water/Foam/CO2/Clean Agent etc.	Each	\$200	\$200
	Commercial Cooking:			
	Initial	Each	\$150	\$150
	Additional	Each	\$75	\$75
	Modifications	Each	\$100	\$100
	Fire Pump:			
	New	Per Submittal	\$500	\$500
	Modification/Replacement	Per Submittal	\$100	\$100
	Private Fire Protection Systems:			
	New	Per Submittal	\$200	\$200
	Modification (includes fire lines)	Per Submittal	\$100	\$100
	Fire Flow test	Per Request	\$100	\$100
	Fire Department Permanent Access:			
	New:			
	Fire Lane Markings		\$50	\$50
	Address Directory		\$50	\$50
	Automatic Access Gates		\$100	\$100
	Manual Access Gates		\$50	\$50
	Walk thru Access Gates		\$50	\$50
	Install Knox Box		No Charge	No Charge
	Modifications:			
	To Any Listed Above		\$100	\$100
	Access Roads		\$100	\$100
	Flammable/Combustible Liquids Above			
	Ground Tanks:	Per Submittal	\$360	\$360
	New Install:			
	First Tank	Each	\$250	\$250
	Additional Tanks	Each	\$100	\$100
	Modification	Per Submittal	\$100	\$100
	New Fuel Tank:			
	Up to 120 Gallons	Each	\$100	\$100
	Over 120 Gallons	Each	\$100	\$100
	Removal:	Each		
	First Tank	Each	\$200	\$200
	Additional Tanks	Each	\$100	\$100
	Hazardous Materials			
	Inventory Sheet Assessment (1 hour min.)	Per Review		
	Management Plan Assessment (1 hour	Per Review		
	New - HazMat container or process	Per Review	\$200	\$200
	Each Additional	Per Review	\$100	\$100
	Hazardous Materials	Per Submittal	\$211	\$211
	Industrial ovens	Each	\$50	\$50
	LP- Gas	Per Tank		
	New Install - For Exchange	Each	\$100	\$100
	New Install - Stored for Use or Sale	Each	\$100	\$100
	New - LP Gas System	Per Submittal	\$300	\$300
	Residential Pool/Spa	Per Submittal	\$50	\$50

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
	Spraying or Dipping Operations	Per Booth		
	New Install -Room/Booth/Tank	Each	\$250	\$250
	Modification	Per Submittal	\$100	\$100
	Compressed Gases			
	New Install			
	Under 400 lbs	Each	\$150	\$150
	Over 400 lbs	Each	\$300	\$300
	Modification	Per Submittal	\$100	\$100
	Other Permit Fees			
	High Piled Storage Review	Per Submittal	\$100	\$100
	Firefighter Air System (FAS)	Per Submittal	\$300	\$300
	Standpipe Systems	Per Submittal	\$50	\$50
	Temporary Membrane Structures & Canopies	Per Submittal	\$80	\$80
MISCELLANEOUS FEES	False Alarms			
		After 2nd	\$150	\$150
		After 5th	\$340	\$340
		After 9th	\$700	\$700
	Advanced Life Support Transports	Per Incident	\$84	\$84
	CPR Fees	Per Class	Resident: \$10 Non-Resident: \$36	Resident: \$10 Non-Resident: \$36
GIS DATA				
	Citywide GIS Data	Per Data Set	\$65	\$65
	Maps:			
	8.5 x 11	Each	\$2	\$2
	11 x 17	Each	\$4	\$4
	18 x 24	Each	\$10	\$10
	24 x 36	Each	\$20	\$20
	36 x 48	Each	\$40	\$40
COMMUNITY DEVELOPMENT				
	Address Assignment	Per Request	\$50	\$50
	Administrative Appeal	Per Appeal	\$100	\$100
	Annexation/Deannex	Per Annexation	\$1,500	\$1,500
	Appeal to P&Z/Council	Per Appeal	\$1,000	\$1,000
	Comp Sign Package	Per Request	\$1,000	\$1,000
	Conditional Use Permit	Per Request	\$1,450	\$1,450
	Continuance Request	Per Continuance	\$250	\$250
	Development Agreement	Per Request	All Legal Costs	All Legal Costs
	Final Plat	Per Plat	\$1,000+10/lot	\$1,000+10/lot
	General Plan Amend [Maj]	Per Request	\$1,500	\$1,500
	General Plan Amend [min]	Per Request	\$1,000	\$1,000
	Group Home Request	Per Request	\$200	\$200
	Landscaping Review	Per Sheet	\$200	\$200
	Map Amendment - C	Per Request	\$1,500	\$1,500
	Map Amendment - I	Per Request	\$1,500	\$1,500
	Map Amendment - R	Per Request	\$1,500	\$1,500
	PAD Amendment [M]	Per Request	\$1,000	\$1,000
	PAD Amendment [m]	Per Request	\$500	\$500
	PAD Overlay & Plan	Per Request	\$1,500	\$1,500
	Planner Consultation	Per 1/2 Hour	\$50	\$50
	Pre-Application	Per Request	\$500	\$500
	Preliminary Plat	Per Plat	\$1,000+10/lot	\$1,000+10/lot
	Site Plan Amend [M]	Per Request	\$1,000	\$1,000
	Site Plan Amend [m]	Per Request	\$500	\$500
	Site Plan Review	Per Request	\$1,450	\$1,450
	Street Name Change	Per Request	\$1,000-\$1,500	\$1,000-\$1,500
	Subdivision Variance	Per Request	\$1,000 each	\$1,000 each
	Temporary Use Permit	Per Request	\$100	\$100
	Zoning Text Amendment	Per Request	\$1,500	\$1,500
	Zoning Certification	Per Request	\$100	\$100
	Zoning Variance [R/C]	Per Request	\$250/\$1,000	\$250/\$1,000

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
	Accessory Structure >120 Sq. Ft.(sheds)		\$25	\$25
	Certificate of Occupancy:			
	C. of Completion (no Occupancy)	Per Building	\$50	\$50
	Temporary C/O	Each	\$200 first 30 day period	\$200 first 30 day period
			\$400- 31-60 Days	\$400- 31-60 Days
			\$ 1,000 -61-90 Days	\$ 1,000 -61-90 Days
	Commercial C/O	Per Building	\$200	\$200
	Residential	Per House	\$100	\$100
	Multi-Family	Per Building	\$100	\$100
	Conversion of existing space to livable area-			
	Residential only. See fees for commercial conversion		50% of Valuation Chart for R3 based on new area	50% of Valuation Chart for R3 based on new area
	Assessory Structures	Per Building	\$0	\$0
	Single Family Dwelling	Per House	\$0	\$0
	Commercial Bldg	Per Building	\$0	\$0
	Demolition:			
	Accessory		\$25	\$25
	SFD, Garage		\$150	\$150
	Com. Bldg		\$200	\$200
	Electric Meter Clearance w/o repair	Each	\$30	\$30
	Electric/New Construction	Each	\$50	\$50
			15% permit fee- Comm.	15% permit fee- Comm.
	Flag Poles over 30 feet	Each	\$25	\$25
	Gas Line: New	Each	\$50	\$50
	Repair Only	Each	\$30	\$30
	Gas Test/ Clearance only		\$30	\$30
	Mechanical/New Construction	Each	\$50 Res.	\$50 Res.
			15% permit fee- Comm.	15% permit fee- Comm.
	Repair		\$30	\$30
	Other Than Residential - New Unit		\$80	\$80
			25% of original permit fee	25% of original permit fee
	Permit Extension	Each		
	Permit Expedited	Each	2 x permit fee	2 x permit fee
	Permit Expired	Each	50% original permit \$50	50% original permit fee \$50
	Plumbing Repair/ New Construction	Each		
			15% permit fee- Comm.	15% permit fee- Comm.
	Repair		\$30	\$30
	Pre-fabricated Structures:			
	Mobile Home, Park Model>400 s.f.	Each	\$ 300 set up fee*	\$ 300 set up fee*
	Modular (Commercial)	Each	\$600 (+ MPE)*	\$600 (+ MPE)*
	Manufactured/ Factory built	Each	\$ 4.50 per lineal ft. (+MPE)*	\$ 4.50 per lineal ft. (+MPE)*
	Accessory garages, carports, storage	Each	\$ 100 set up fee	\$ 100 set up fee
	*These fees are established by the Office of Manufactured Housing			
	Pools and Spas:			
	In Ground pool	Each	\$300	\$300
	Spa (in ground)	Each	\$75	\$75
	Pool site review (std plans on file)	Each	\$50	\$50
	Semi-public pool site review	Each	\$100	\$100
	Review of Standard Plans		see review fees	see review fees
	Review w/o Std Plans on file		\$50	\$50
	Relocation of Building (inspect. Req'd)	Each	\$200 (+MPE fees)	\$200 (+MPE fees)
	Stucco- house or assessory structure	Each	\$30	\$30
	Temporary Structures/Power:			
	Temp. Construction trailer	Each	\$200	\$200
	Temp. Electrical/Generator	Each	\$100	\$100
	Temp. (over 60 days/cond.partial)	Each	\$1000 per bldg	\$1000 per bldg
	Tenant Improvement	Each	\$100 per suite	\$100 per suite
	Water Heater:			
	New or replacement	Each	\$30	\$30
	Solar	Each	Valuation or \$100 w/ std plans	Valuation or \$100 w/ std plans
	Work Started w/o permits		Double permit fee	Double permit fee

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2016

LEGEND

RED FONT = PROPOSED NEW/CHANGED FEE

FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
GREEN/ SUSTAINABLE/ ENERGY				
	Green Energy Build –Administ. Doc. Fee		\$250	\$250
	Greywater irrigation system		\$100	\$100
	LEED Certified- Administ. Documentation Fee		\$250	\$250
	Solar PV System- Commercial		Based on Valuation or \$ 300 w/ std plans	Based on Valuation or \$ 300 w/ std plans
	Solar PV System- Residential		Valuation or \$ 100 w/ std plans	Valuation or \$ 100 w/ std plans
	Solar Water Heater			
	Tankless Water Heater (replacing old unit, gas or electric)		\$25	\$25
	Turbine or wind generation systems		\$150	\$150
	Plan Review			
	Appeal Hearing Fee	Each	\$300	\$300
			\$75 per hour (Min. 1 hr)	\$75 per hour (Min. 1 hr)
	Change/ revisions to approved plans	Each		
	Deferred Truss Calculations			
	Residential	Per Submittal	\$100	\$100
	Commercial	Per Submittal	\$250	\$250
	Expedited Plan Review	Each	2x fee (1/2 time)	2x fee (1/2 time)
	Plan Review	Each	65% of permit fee	65% of permit fee
			Refund of 80% permit fee	Refund of 80% permit fee
	Refunds	Each		
		Each	minus review fees	minus review fees
	Residential Site plan (w/std plans)	Each	\$50	\$50
	Standard Plans (valid for code cycle)	Each		
	Aluminum carports/Canopies	Each	\$75	\$75
	House Plans	Each	Based on Valuation	Based on Valuation
	Manuf. Bldg Installation details	Each	\$100	\$100
	Pools	Each	\$100	\$100
	Solar installations- WH/PV	Each	\$100	\$100
	Inspections	Each		
	Electrical, Mechanical, Plumbing (MPE)	Each	\$50 residential 15% permit fee- Comm.	\$50 residential 15% permit fee- Comm.
	After Business Hours		\$75 (Min. 2 hrs)	\$75 (Min. 2 hrs)
	3rd Party Inspections		Actual cost	Actual cost
	Reinspection fee (after 3 failures)		\$25	\$25
ADAPTIVE REUSE- SPECIAL CONDITION FEES				
	Conversion of existing residential to Live/Work unit		\$ 100 flat fee	\$ 100 flat fee
	Conversion of existing Commercial to Live/Work unit		\$ 250 flat fee	\$ 250 flat fee
	Permits by Inspection (no plans- residential live/work only)		\$150	\$150
	Consultation prior to Permit by Inspection		No charge	No charge
	Signs			
	0-32 s.f.	Each	\$50	\$50
	33- 48 s.f.	Each	\$75	\$75
	Over 48 s.f.	Each	\$125	\$125
	Monument/ Pylon	Each	Based on Actual Value	Based on Actual Value
	Electrical Connection	Each	\$40	\$40
	Face Panel Change out only	Each	\$25	\$25
	Temporary Banner (30 days)	Each	\$30	\$30
	New Construction See Valuation Table			
	Fees based on Valuation			
	Fencing:			
	<36" high (all materials) - add to existing	lineal foot	\$2	\$2
	>36" high- all materials - chain link, wood, i	lineal foot	\$5	\$5
	Masonry > 36"high/retaining walls	lineal foot	\$7	\$7
	Residential:			
	Patio or deck	square foot	\$12	\$12
	Room Addition	square foot	\$25	\$25
	Ramada/Gazebo/Pergola> 120 s.f.	square foot	\$12	\$12
	Unfinished basement	square foot	\$15	\$15
	Conversion of exist. space to livable	square foot	\$15	\$15
	Commercial:			
	New Construction		Use Valuation Chart 80% of Calculated Value	Use Valuation Chart 80% of Calculated Value
	Shell/Grey Building		Value	Value
	Tenant Improvement- Office/Merch.	square foot	\$20	\$20
	Tenant Improvement- Rest. Or Med.	square foot	\$30	\$30
	Tenant Improvement- Vanilla Shell	square foot	\$20	\$20
	All other projects not included		Actual Stated Value	Actual Stated Value

City Of El Mirage, AZ
Exhibit - A - Comprehensive Fee Schedule
Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
ENGINEERING				
	Plan Review	Per Sheet	\$200	\$200
	Report Review	Each	\$600	\$600
	At Risk Grading/Drainage Permit	Each	150% of actual grading/drainage permit cost	150% of actual grading/drainage permit cost
	Haul Permit	Each	\$300	\$300
	Permit	Each	3.5% of actual contract construction costs	3.5% of actual contract construction costs
CITY COURT FEES				
	Copy of Record	Per Case	\$17	\$17
	Court Technology/Security	Per Case	\$25	\$25
	Default Fee	Per Charge	\$40	\$40
	Jail Cost Reimbursement	Based on Sentence	Same as Maricopa County Jail Per Diem Rates	Same as Maricopa County Jail Per Diem Rates
	Research Fee	Per Case	\$17	\$17
	Time Payment	Per Case	\$20	\$20
	Warrant	Each	\$200	\$200
POLICE FEES				
	Impound	Each	\$150	\$150
	Public Records Release	Each	\$0	\$0
	Police Reports - Victims of a criminal offense receive 1 free copy	Each - 20 or less pages	\$5	\$5
		Per page over 20 pages	\$0.20	\$0.20
	Archived Reports	Each	\$20	\$20
	Photo CD	Each	\$10	\$10
	Audio CD/DVD	Each	\$10	\$10
	Video CD/DVD	Each	\$25	\$25
UTILITY FEES				
WATER RATES				
	Residential:			
	Base Charge (all meter sizes)	Monthly	\$19.77	\$19.77
	Volume Rate (gallons)	Per 1,000 gallons		
	0 - 5,000		\$3.55	\$3.55
	5,001 - 15,000		3.91	3.91
	15,001 - 25,000		4.31	4.31
	> 25,000		4.73	4.73
	Commercial:			
	Base Charge (all meter sizes)	Monthly	\$23.43	\$23.43
	Volume Rate (gallons)	Per 1,000 gallons		
	All Use		\$4.42	\$4.42
	Irrigation:			
	Dysart Ranchettes Only	Per Hour	\$20.97	\$20.97
	Water Recharge: ****	Per 1,000 gallons		
	Surprise Customers		\$1.87	\$1.87
	El Mirage Customers		\$1.87	\$1.87
	Hydrant Customers		\$1.87	\$1.87
WATER METERS				
	5/8"	Each	\$225	\$225
	3/4"	Each	\$275	\$275
	1"	Each	\$300	\$300
	1.5"	Each	\$605	\$605
	2"	Each	\$3,045	\$3,045
	3"	Each	\$3,840	\$3,840
	4"	Each	\$3,770	\$3,770
	6"	Each	\$6,605	\$6,605
	8"	Each	\$10,375	\$10,375
	10"	Each	\$13,615	\$13,615
	12"	Each	\$15,055	\$15,055
	Hydrant	Each	\$1,025	\$1,025
SEWER RATES				
	Residential:			
	Base Charge (all meter sizes)	Monthly	\$5.75	\$5.75
	Volume Rate (gallons)	Per 1,000 gallons		
	All Flows		\$3.27	\$3.27
	Commercial:			
	Base Charge (all meter sizes)	Monthly	\$5.75	\$5.75
	Volume Rate (gallons)	Per 1,000 gallons		
	All Flows		\$3.27	\$3.27

City Of El Mirage, AZ
 Exhibit - A - Comprehensive Fee Schedule
 Effective July 1, 2016

LEGEND		RED FONT = PROPOSED NEW/CHANGED FEE		
FEE TYPE	DESCRIPTION	UNIT OF MEASURE	FY2015-16	FY2016 -17 Tentative
SANITATION RATES				
	Residential:			
	Monthly Fee	Monthly	\$13.23	\$13.23
MISCELLANEOUS UTILITY FEES				
	Establish Service:			
	Residential	Each	\$30	\$30
	Commercial	Each	\$50	\$50
	Disconnect	Per Occurrence	\$95	\$95
	Same Day Turn On/Turn Off	Per Occurrence	\$50	\$50
	Emergency Turn On/Turn Off	Per Occurrence	\$95	\$95
	Door Hanger:			
	Residential	Per Occurrence	\$10	\$10
	Commercial	Per Occurrence	\$15	\$15
	Collections	Per Occurrence	15%	15%
	Relocate/Install Hydrant Meter	Per Occurrence	\$50	\$50
	Meter Testing	Per Occurrence	\$75	\$75
	Equipment Tampering	Per Occurrence	\$250 plus cost of labor and materials plus an additional 15% administrative fee	\$250 plus cost of labor and materials plus an additional 15% administrative fee
	Installation/Connections of Taps/Meter Boxes/etc.	Per Occurrence	Actual cost of contractual labor and materials plus an additional 15% administrative fee	Actual cost of contractual labor and materials plus an additional 15% administrative fee

PROPERTY TAXES

PRIMARY	Used to support Public Safety Operations			
	Calculation Methodology			
	\$ 97,397,544	Net Assessed Valuation		
	\$ 1,654,937	Tax - Same As Last Year		
		Per \$100 Net Assessed Valuation	\$1.7264	\$1.6992
SECONDARY	Used to pay for voter authorized debt			
	Calculation Methodology			
	\$ 97,397,544	Net Assessed Valuation		
	\$ 2,030,000	Tax - Same As Last Year		
		Per \$100 Net Assessed Valuation	\$2.1176	\$2.0842

*** Property tax rates and Court fines are established separate from this process.



**City of El Mirage
Fire, Building & Life Safety Department**

13601 N. El Mirage Rd.

Phone: 623-583-7968

Fax: 623-583-8257

VALUATION CHART

Effective 7/1/2015

Group	2006 International Building Code	Types of Construction/Cost per Square Foot									
		IA	IB	IIA	IIB	IIIA	IIIB	IV	VA	VB	
A-1	Assembly, theaters with stage	192	186	181	174	163	159	168	150	144	
A-1	Assembly, theaters without stage	176	170	165	158	147	143	152	153	127	
A-2	Assembly, restaurants, bars	149	145	141	135	127	124	131	116	111	
A-3	Assembly, churches, halls, libraries	178	172	167	160	150	145	161	135	129	
A-3	Assembly, community halls,	148	142	137	130	119	115	129	105	99	
A-4, 5	Assembly, arenas, sport stadiums	176	169	162	157	146	142	152	132	127	
B	Business	154	148	149	136	129	119	130	109	104	
E	Educational	163	160	161	147	132	130	142	120	115	
F-1	Factory/Industrial, moderate hazard	91	87	82	79	71	67	76	58	54	
F-2	Factory/Industrial, low hazard	90	86	82	78	71	66	75	58	54	
H-1	High Hazard, explosives	86	82	76	73	66	62	70	53	NP	
H-2,3,4	High Hazard	86	82	76	73	66	62	70	53	49	
H-5	Hazardous production plants	160	148	123	136	129	119	134	109	104	
I-1	Institutional, supervised	152	147	166	132	135	122	136	112	109	
I-2	Institutional, hospitals	259	253	247	241	229	NP	236	213	NP	
I-2	Institutional, nursing homes	179	176	169	162	150	NP	156	135	NP	
I-3	Institutional, restrained	176	169	165	157	146	141	152	132	125	
I-4	Institutional, day care facilities	152	147	173	136	135	122	136	112	109	
M	Mercantile	111	107	102	98	89	87	93	77	74	
R-1	Residential, hotels	160	148	174	139	127	129	138	114	110	
R-2	Residential, multi-family	129	123	129	113	103	98	112	89	86	
R-3	Residential, one and two family	122	118	115	112	107	105	108	99	94	
R-4	Residential, care/assisted living	152	147	173	136	135	122	137	112	109	
S-1	Storage, moderate hazard	85	81	75	75	65	61	70	52	48	
S-2	Storage, low hazard	84	80	76	71	65	60	68	52	48	
U	Utility, residential garage, misc.	65	60	67	54	49	46	52	38	36	

**NP- Not Permitted

FEES BASED ON VALUATION

Effective 7/1/2015

TOTAL VALUATION	FEE
\$ 1 to \$ 500	= \$ 33
\$ 501 to \$ 2,000	= \$ 33 for the first \$500 plus \$ 5.00 for each additional \$100, or fraction thereof, to and including \$2,000
\$ 2,001 to \$ 25,000	= \$ 97 for the first \$2,000 plus \$14.00 for each additional \$1,000 or fraction thereof, to and including \$25,000
\$ 25,001 to \$ 50,000	= \$ 545 for the first \$25,000 plus \$14 for each additional \$1,000, or fraction thereof, to and including \$50,000
\$ 50,001 to \$100,000	= \$ 897 for the first \$50,000 plus \$ 9.00 for each additional \$1,000 or fraction thereof, to and including \$100,000
\$100,001 to \$500,000	= \$ 1,384 for the first \$100,000 plus \$ 8.00 for each additional \$1,000 or fraction thereof, to and including \$500,000
\$ 500,001 to \$1,000,000	= \$ 4,503 for the first \$500,000 plus \$ 7.00 for each additional \$1,000 or fraction thereof, to and including \$1,000,000
\$1,000,000 and up	= \$ 7,809 for the first \$1,000,000 plus \$ 5.00 for each additional \$1,000 or fraction thereof



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STATE BUDGET SCHEDULES



City Manager
Draft Budget

RESOLUTION R16-05-14

A RESOLUTION OF THE MAYOR AND COUNCIL OF THE CITY OF EL MIRAGE, MARICOPA COUNTY, ARIZONA, APPROVING AND ADOPTING ESTIMATED EXPENDITURES AND REVENUES OF THE CITY OF EL MIRAGE FOR FISCAL YEAR 2016-17.

WHEREAS, in accordance with the provisions of Arizona Revised Statutes, Title 42, §§ 42-17101 through 42-17110, inclusive, the City Council did, on the 17th day of May, 2016, make an estimate of the different amounts required to meet the public expenditures for the ensuing year, an estimate of revenues from sources other than direct taxation, and the amount to be raised by taxation upon real and personal property of the City of El Mirage; and

WHEREAS, it appears that the sums to be raised by primary taxation, as specified therein, do not in aggregate amount exceed that amount as computed in accordance with A.R.S. §§ 42-17101 et.seq., Expenditure Limitation, which was approved by the voters at a General Election held August 26, 2014; and

WHEREAS, it appears that publication will be duly made as required by law, of said estimates together with a notice that City Council will hold a meeting on or after June 7, 2016, at the El Mirage Municipal Court Facility, at 14010 N. El Mirage Road, at 6:00 p.m., for the purpose of hearing taxpayers and approving the final budget as set forth in said estimates; and

WHEREAS, it appears that publication will be duly made as required by law, of said estimates together with a notice that City Council will meet on the 7th day of June 2016 at the El Mirage Municipal Court Facility, at 14010 N. El Mirage Road, at 6:00 p.m., for the purpose of making tax levies as set forth in said estimates; and

WHEREAS, the estimated expenditures and revenues for FY 2016-17 is available for viewing at El Mirage City Hall located at 12145 N.W. Grand Avenue, El Mirage, Arizona, the El Mirage Library 14011 N 1st Ave, El Mirage, AZ 85335, and on the City of El Mirage website <http://www.cityofelmirage.org>.

NOW, THEREFORE, BE IT RESOLVED, that said estimates of revenues and expenditures for Fiscal Year 2016-17 are hereby approved and adopted and the City Clerk is hereby directed to publish the estimates of expenses and notice of the public hearing as required by law.

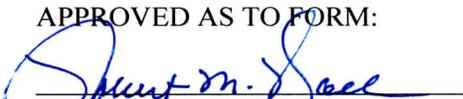
PASSED AND ADOPTED by the City Council this 17th day of May, 2016


Lana Mook, Mayor

ATTEST:


Sharon Antes, City Clerk

APPROVED AS TO FORM:


Robert Hall, City Attorney

OFFICIAL BUDGET FORMS
CITY OF EL MIRAGE, ARIZONA
Fiscal Year 2017

CITY OF EL MIRAGE, ARIZONA

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Fiscal Year 2017

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Schedule E—Expenditures/Expenses by Fund

Schedule F—Expenditures/Expenses by Department (as applicable)

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CITY OF EL MIRAGE, ARIZONA
Tax Levy and Tax Rate Information
Fiscal Year 2017

	2016	2017
1. Maximum allowable primary property tax levy. A.R.S. §42-17051(A)	\$ <u>2,013,790</u>	\$ <u>2,072,133</u>
2. Amount received from primary property taxation in the current year in excess of the sum of that year's maximum allowable primary property tax levy. A.R.S. §42-17102(A)(18)	\$ <u> </u>	
3. Property tax levy amounts		
A. Primary property taxes	\$ <u>1,654,937</u>	\$ <u>1,654,937</u>
B. Secondary property taxes	<u>2,030,000</u>	<u>2,030,000</u>
C. Total property tax levy amounts	\$ <u>3,684,937</u>	\$ <u>3,684,937</u>
4. Property taxes collected*		
A. Primary property taxes		
(1) Current year's levy	\$ <u>1,624,000</u>	
(2) Prior years' levies	<u>30,000</u>	
(3) Total primary property taxes	\$ <u>1,654,000</u>	
B. Secondary property taxes		
(1) Current year's levy	\$ <u>2,030,000</u>	
(2) Prior years' levies	<u>50,000</u>	
(3) Total secondary property taxes	\$ <u>2,080,000</u>	
C. Total property taxes collected	\$ <u>3,734,000</u>	
5. Property tax rates		
A. City/Town tax rate		
(1) Primary property tax rate	<u>1.7264</u>	<u>1.6992</u>
(2) Secondary property tax rate	<u>2.1176</u>	<u>2.0842</u>
(3) Total city/town tax rate	<u>3.8440</u>	<u>3.7834</u>
B. Special assessment district tax rates		
Secondary property tax rates - As of the date the proposed budget was prepared, the city/town was operating <u>no</u> special assessment districts for which secondary property taxes are levied. For information pertaining to these special assessment districts and their tax rates, please contact the city/town.		

* Includes actual property taxes collected as of the date the proposed budget was prepared, plus estimated property tax collections for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
GENERAL FUND			
Local taxes			
City Sales Tax	\$ 6,250,000	\$	\$ 6,700,000
TPT Assessments	30,000		35,000
Uncollected Primary Property Tax	(29,937)		(29,937)
Franchise Fees	700,000		750,000
Licenses and permits			
Business License Fees	95,000		100,000
Building Permit Fees	200,000		150,000
Intergovernmental			
State Sales Tax	2,830,000		3,000,000
State Income Tax	3,825,000		3,950,000
Vehicle License Tax	1,200,000		1,250,000
Charges for services			
Planning And Zoning Fees	40,000		20,000
Engineering Inspection Fees	60,000		80,000
Plan Check Fees	55,000		60,000
Rent - Library	5,000		10,000
Rural Metro Transports	40,000		40,000
Sport Programs	5,000		5,000
Athletic Field Rentals	10,000		5,000
Ramada Rentals	5,000		
Special Events	30,000		45,000
Fines and forfeits			
Jail Incarceration Fine	15,000		20,000
Interest on investments			
Interest	20,000		50,000
In-lieu property taxes			
Fire Insurance Premium Tax	25,000		30,000
Contributions			
Voluntary contributions			
Miscellaneous			
Other	115,000		140,000
Total General Fund	\$ 15,525,063	\$	\$ 16,410,063

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
SPECIAL REVENUE FUNDS			
HURF Taxes	\$ 1,825,000	\$	\$ 1,950,000
	<u>\$ 1,825,000</u>	<u>\$</u>	<u>\$ 1,950,000</u>
Municipal Court Fund Fines and Forfeitures	\$ 200,000	\$	\$ 220,000
Municipal Court Fund Miscellaneous	100,000		125,000
	<u>\$ 300,000</u>	<u>\$</u>	<u>\$ 345,000</u>
Municipal Court Enhancement Fund Fines and Forfeitures	\$ 330,000	\$	\$ 140,000
	<u>\$ 330,000</u>	<u>\$</u>	<u>\$ 140,000</u>
Local Transportation Assistance Fund Fees	\$ 94,000	\$	\$ 96,000
	<u>\$ 94,000</u>	<u>\$</u>	<u>\$ 96,000</u>
Police Towing Fund Fines & Forefeitures	\$ 70,000	\$	\$ 71,000
	<u>\$ 70,000</u>	<u>\$</u>	<u>\$ 71,000</u>
CDBG Fund Grants	\$ 580,000	\$	\$
	<u>\$ 580,000</u>	<u>\$</u>	<u>\$</u>
Photo Radar Fund Fines & Forefeitures	\$ 1,525,000	\$	\$ 485,000
	<u>\$ 1,525,000</u>	<u>\$</u>	<u>\$ 485,000</u>
Special Projects Donations	\$ 4,000	\$	\$
Special Projects Grants	10,334,500		10,449,500
	<u>\$ 10,338,500</u>	<u>\$</u>	<u>\$ 10,449,500</u>
Total Special Revenue Funds	<u>\$ 15,062,500</u>	<u>\$</u>	<u>\$ 13,536,500</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
DEBT SERVICE FUNDS			
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
Total Debt Service Funds	\$ _____	\$ _____	\$ _____
CAPITAL PROJECTS FUNDS			
Streets Capital Fund Grants	\$ 21,947,000	\$ 7,947,000	\$ 10,553,000
	\$ 21,947,000	\$ 7,947,000	\$ 10,553,000
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
Total Capital Projects Funds	\$ 21,947,000	\$ 7,947,000	\$ 10,553,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
PERMANENT FUNDS			
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
Total Permanent Funds	\$ _____	\$ _____	\$ _____
ENTERPRISE FUNDS			
Sanitation Charges for Services	\$ 1,525,000	\$ 1,525,000	\$ 1,525,000
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ 1,525,000	\$ 1,525,000	\$ 1,525,000
Sewer Charges for Services	\$ 3,100,000	\$ 3,100,000	\$ 3,100,000
_____	_____	_____	_____
_____	_____	_____	_____
_____	\$ 3,100,000	\$ 3,100,000	\$ 3,100,000
Water Charges for Services	\$ 8,270,000	\$ 8,270,000	\$ 8,495,000
Water Fines and Forefeitures	180,000	180,000	180,000
Water Miscellaneous	20,000	20,000	5,000
_____	\$ 8,470,000	\$ 8,470,000	\$ 8,680,000
_____	\$ _____	\$ _____	\$ _____
_____	\$ _____	\$ _____	\$ _____
Total Enterprise Funds	\$ 13,095,000	\$ 13,095,000	\$ 13,305,000

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Revenues Other Than Property Taxes
Fiscal Year 2017

SOURCE OF REVENUES	ESTIMATED REVENUES 2016	ACTUAL REVENUES* 2016	ESTIMATED REVENUES 2017
INTERNAL SERVICE FUNDS			
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
	\$ _____	\$ _____	\$ _____
Total Internal Service Funds	\$ _____	\$ _____	\$ _____
TOTAL ALL FUNDS	\$ <u>65,629,563</u>	\$ <u>21,042,000</u>	\$ <u>53,804,563</u>

* Includes actual revenues recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated revenues for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Other Financing Sources/<Uses> and Interfund Transfers
Fiscal Year 2017

FUND	OTHER FINANCING 2017		INTERFUND TRANSFERS 2017	
	SOURCES	<USES>	IN	<OUT>
GENERAL FUND				
Sewer Fund	\$	\$	\$ 814,500	\$
Water Fund			1,240,500	325,000
Sanitation Fund			297,500	
Photo Enforcement Fund			416,500	
Court Fund				23,500
Capital Streets Fund				893,500
HURF				83,500
CDBG				
Debt Service				100,000
Total General Fund	\$	\$	\$ 2,769,000	\$ 1,425,500
SPECIAL REVENUE FUNDS				
Photo Enforcement Fund	\$	\$	\$	\$ 833,000
Court Fund			23,500	
HURF			83,500	184,000
CDBG				
Total Special Revenue Funds	\$	\$	\$ 107,000	\$ 1,017,000
DEBT SERVICE FUNDS				
Debt Service	\$	\$ 1,075,000	\$ 100,000	\$
Total Debt Service Funds	\$	\$ 1,075,000	\$ 100,000	\$
CAPITAL PROJECTS FUNDS				
Capital Streets Fund	\$	\$	\$ 1,310,000	\$
Total Capital Projects Funds	\$	\$	\$ 1,310,000	\$
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Sewer Fund	\$ 494,000	\$ 157,500	\$ 1,020,000	\$ 1,746,500
Water Fund	2,085,000	1,184,000	1,441,000	2,260,500
Sanitation Fund				297,500
Total Enterprise Funds	\$ 2,579,000	\$ 1,341,500	\$ 2,461,000	\$ 4,304,500
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 2,579,000	\$ 2,416,500	\$ 6,747,000	\$ 6,747,000

CITY OF EL MIRAGE, ARIZONA
Expenditures/Expenses by Fund
Fiscal Year 2017

FUND/DEPARTMENT	ADOPTED BUDGETED EXPENDITURES/ EXPENSES 2016	EXPENDITURE/ EXPENSE ADJUSTMENTS APPROVED 2016	ACTUAL EXPENDITURES/ EXPENSES* 2016	BUDGETED EXPENDITURES/ EXPENSES 2017
GENERAL FUND				
Mayor and Council	\$ 249,500	\$	\$ 249,500	\$ 247,000
City Clerk	195,500		195,500	205,500
Safety & Loss Control	304,000		304,000	304,000
Administration	1,083,000		1,083,000	1,054,000
Legal Services	1,109,000		1,109,000	1,106,000
Human Resources	397,500		397,500	412,500
Financial Services	643,500		643,500	639,000
Information Technology	733,500		733,500	877,500
Recreation	150,500		150,500	150,500
Parks	737,500		737,500	916,000
Facilities Management	671,000		671,000	694,000
Fleet Management	172,500		172,500	173,500
Community Development	513,000		513,000	540,500
Police	7,434,500		7,434,500	7,349,000
Code Compliance	320,500		320,500	315,500
Fire	3,248,500		3,248,500	3,066,000
Fire & Building Safety	287,000		287,000	296,500
Contingency	7,971,000		7,971,000	7,644,500
Total General Fund	\$ 26,221,500	\$	\$ 26,221,500	\$ 25,991,500
SPECIAL REVENUE FUNDS				
Highway User Revenue Fund	\$ 2,195,000	\$	\$ 2,195,000	\$ 2,477,000
LTAF Fund	294,000		294,000	396,000
Municipal Court Fund	748,500		748,500	568,500
Municipal Court Enhancement Fund	1,394,500		1,394,500	790,000
CDBG Fund	580,000		580,000	
Special Projects Fund	10,338,500		10,338,500	10,521,500
Police Towing Fund	180,000		180,000	221,000
Photo Radar Fund	1,225,000		1,225,000	485,000
Total Special Revenue Funds	\$ 16,955,500	\$	\$ 16,955,500	\$ 15,459,000
DEBT SERVICE FUNDS				
Debt Service Fund	\$ 1,216,500	\$	\$ 1,216,500	\$ 1,135,000
Total Debt Service Funds	\$ 1,216,500	\$	\$ 1,216,500	\$ 1,135,000
CAPITAL PROJECTS FUNDS				
Capital - Streets Fund	\$ 27,132,000	\$	\$ 27,132,000	\$ 23,332,500
Capital - Parks Improvement Fund				
DIF Municipal Facilities Fund				
Total Capital Projects Funds	\$ 27,132,000	\$	\$ 27,132,000	\$ 23,332,500
PERMANENT FUNDS				
	\$	\$	\$	\$
Total Permanent Funds	\$	\$	\$	\$
ENTERPRISE FUNDS				
Sanitation Fund	\$ 1,067,000	\$	\$ 1,067,000	\$ 1,129,500
Sewer Fund	4,601,000		4,601,000	3,912,000
Water Fund	10,456,000		10,456,000	10,529,000
Total Enterprise Funds	\$ 16,124,000	\$	\$ 16,124,000	\$ 15,570,500
INTERNAL SERVICE FUNDS				
	\$	\$	\$	\$
Total Internal Service Funds	\$	\$	\$	\$
TOTAL ALL FUNDS	\$ 87,649,500	\$	\$ 87,649,500	\$ 81,488,500

* Includes actual expenditures/expenses recognized on the modified accrual or accrual basis as of the date the proposed budget was prepared, plus estimated expenditures/expenses for the remainder of the fiscal year.

CITY OF EL MIRAGE, ARIZONA
Full-Time Employees and Personnel Compensation
Fiscal Year 2017

FUND	Full-Time Equivalent (FTE) 2017	Employee Salaries and Hourly Costs 2017	Retirement Costs 2017	Healthcare Costs 2017	Other Benefit Costs 2017	Total Estimated Personnel Compensation 2017
GENERAL FUND	128	\$ 9,048,000	\$ 1,574,000	\$ 1,149,000	\$ 1,079,000	\$ 12,850,000
SPECIAL REVENUE FUNDS						
Municipal Court Fund	8	\$ 471,000	\$ 45,000	\$ 66,000	\$ 51,000	\$ 633,000
Highway User Revenue Fund	4	\$ 185,000	\$ 23,000	\$ 42,000	\$ 42,500	\$ 292,500
Total Special Revenue Funds	12	\$ 656,000	\$ 68,000	\$ 108,000	\$ 93,500	\$ 925,500
DEBT SERVICE FUNDS						
Municipal Court Fund		\$	\$	\$	\$	\$
Highway User Revenue Fund		\$	\$	\$	\$	\$
Total Debt Service Funds		\$	\$	\$	\$	\$
CAPITAL PROJECTS FUNDS						
Municipal Court Fund		\$	\$	\$	\$	\$
Highway User Revenue Fund		\$	\$	\$	\$	\$
Total Capital Projects Funds		\$	\$	\$	\$	\$
PERMANENT FUNDS						
Municipal Court Fund		\$	\$	\$	\$	\$
Highway User Revenue Fund		\$	\$	\$	\$	\$
Total Permanent Funds		\$	\$	\$	\$	\$
ENTERPRISE FUNDS						
Water Fund	23	\$ 1,317,500	\$ 145,000	\$ 179,000	\$ 166,000	\$ 1,807,500
Sewer Fund	8	\$ 415,500	\$ 48,000	\$ 82,000	\$ 58,000	\$ 603,500
Total Enterprise Funds	31	\$ 1,733,000	\$ 193,000	\$ 261,000	\$ 224,000	\$ 2,411,000
INTERNAL SERVICE FUND						
Municipal Court Fund		\$	\$	\$	\$	\$
Highway User Revenue Fund		\$	\$	\$	\$	\$
Total Internal Service Fund		\$	\$	\$	\$	\$
TOTAL ALL FUNDS	171	\$ 11,437,000	\$ 1,835,000	\$ 1,518,000	\$ 1,396,500	\$ 16,186,500



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SUPPLEMENTAL INFORMATION



City Manager
Draft Budget

**City Of El Mirage
Budget Calendar
For FY 16-17**

Action	Date
Post External Funding request application on City web page	1/5
Complete preliminary fiscal year revenue estimates.	1/19
Distribute budget request forms and instructions to departments.	1/20
Deadline for Organizations to submit external funding request application.	2/1 (5:00 p.m.)
Deadline for Departments to submit requests for new department(s)/line item(s) to Finance.	2/5
Deadline for Departments to submit budget requests and fee changes to Finance.	2/19
Finance compiles budget information submitted by the departments for City Manager review.	2/23-3/9
Receive from county assessor the City of El Mirage certified property values necessary to calculate the property tax levy limit and the final levy limit worksheet.	2/10
Make the property values provided by the county assessor available for public inspection.	2/13
Notify the Property Tax Oversight Commission as to agreement/disagreement with the property tax limit within 10 days of receipt of values.	2/13
City Manager reviews budget submittals with departments.	3/14-18
Council Meeting – Fee Change Presentation	3/15
Release report of fee increases proposed to take effect July 1st	3/16
City Manager and Finance office prepare draft budget proposal.	3/23-4/8
Council Workshop – Budget Framework Presentation	4/5
Finance prepares draft tentative budget document.	4/11-21
Provide Draft Tentative Budget to City Council.	4/22
Council Budget Workshops - Review Budget	5/2-3
Adopt Tentative Budget at regular Council meeting (and fee changes).	5/17
Publish first Truth-In-Taxation (TNT) Public Notice, and issue a press release.	5/18-24
First publication of tentative budget.	5/19
Publish second Truth-In-Taxation Public Notice.	5/28-31
Second publication of tentative budget.	5/26
Hold TNT public hearing - Roll Call Vote on Primary Property Tax Levy at regular Council meeting.	6/7
Hold public hearing for Final Budget and adopt Final Budget at Special Council meeting.	6/7
Mail a copy of the truth in taxation notice, a statement of its publication and result of the council's vote to the Property Tax Oversight Commission.	6/10
Adopt Property Tax Levy at regular Council meeting.	6/21
Forward Certified copy of primary and secondary tax levy ordinance to county.	6/24
County Board of Supervisors adopts tax levy on or before the third Monday in August.	8/15

Council Presentation and/or Action

Actions are not necessary if primary tax levy is not being increased. No increase is proposed at this time.

CITY OF EL MIRAGE
CITY COUNCIL GOAL SETTING
2015 REPORT

Mayor
Lana Mook

Vice Mayor
Joe Ramirez

City Council Members

Bob Jones
Jack Palladino
David Shapera
Roy Delgado
Lynn Selby



Facilitator:
Dr. Spencer A. Isom, City Manager

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INTRODUCTION

City of El Mirage Council Members Selby, Shapera, Delgado, Jones, and Palladino, along with Vice-Mayor Ramirez and Mayor Mook participated in a goal setting workshop with the assistance of Dr. Spencer A. Isom, City Manager to help facilitate the goal setting process. He organized and facilitated a process that involved the following steps:

1. Prepare a questionnaire to identify the City's major accomplishments, current issues, concerns, trends, and opportunities; most significant initiatives and programs for 2015; and capital projects to be initiated in 2015.
2. Conduct a goal setting work session with the elected officials using their responses to the questionnaire to facilitate an engaging exchange of ideas.
3. Prepare a final report.

It should be noted Dr. Isom modeled El Mirage's process and the format of this report after a process established by the University of Iowa's Institute of Public Affairs. The University of Iowa's model, in Dr. Isom's opinion, appeared most efficient and seems to work here.

THE QUESTIONNAIRE

A copy of the questionnaire is attached in Appendix A and is incorporated herein by reference.

GOAL SETTING WORK SESSION

The elected officials held a work session at the City of El Mirage Police Department Cinnabar Community Room on December 9, 2014. The session was facilitated by Dr. Spencer A. Isom, City Manager. Other staff members in attendance were Finance Director Robert Nilles and City Clerk Sharon Antes. In attendance and participating in the meeting were Mayor Lana Mook, Vice-Mayor Joe Ramirez, Council Member Lynn Selby, Council Member Bob Jones, Council Member David Shapera, Council Member Jack Palladino, and Council Member Roy Delgado.

MAJOR ACCOMPLISHMENTS

Participants identified the following, as the City's major accomplishments during the previous two-year period (2013-2014):

- Pursued solution to water problems and kept promise on water rates
- Built the YMCA with pool
- Built the police station

- Replaced water meters
- Completed Basin Park project
- Renovated Gentry Park
- Continued street maintenance program
- Installed solar panels on City buildings
- Progressed on El Mirage Road improvement project
- Implemented a bulk trash program
- Re-established Police Explorers program
- Balanced the annual budget
- Enhanced City credit rating
- Improved financial stability and City services overall
- Implemented police vehicle replacement program
- Approved Dakota Fabricating move to City
- Improved drainage ways
- Installed solar lights at Basin Park
- Improved City pocket parks
- Expanded and upgraded special events
- Re-organized City Court operation
- Streamlined overall staffing in departments
- Improved security at Public Works facility
- Improved security at library and court facilities

ISSUES, CONCERNS, TRENDS, AND OPPORTUNITIES

Participants identified the following as the issues, concerns, trends, and opportunities presently affecting City services, policies, finances, and operations (top four issues listed in order of priority):

1. Pursue successful economic development to expand tax base - businesses, restaurants, banks, etc.
 2. Maintain stability of Red Flex program; add speed cameras at school zones
 3. Improve employment diversity; need more minority employees (race and gender) in Fire, Police, Public Works and other departments
 4. Encourage/assist businesses on Grand Avenue and Thunderbird Road to remodel and clean up appearances to encourage new businesses to collocate
- Update City projects list in real time (i.e. remove completed CIP projects from list)
 - Continue preventative maintenance plans to include street striping, sidewalks, and culverts

- Address concerns regarding bulk trash pick-up program
- Monitor closely and cite reckless driving in intercity residential areas to prevent accidents
- Develop method to maintain non-HOA areas

MOST SIGNIFICANT INITIATIVES AND PROGRAMS FOR 2015-2016

Participants reviewed potential initiatives and programs, and selected the following as the most important for the upcoming 12 to 24- month period (top three items listed in order of priority):

1. Improve appearance of some of the businesses along Grand Avenue and Thunderbird Road such as Food City, to continue downtown revitalization
2. Continue completion of the El Mirage Road project, which is the City's opportunity to improve the area's appearance and attract businesses, as well as current and future residents
3. Explore options for negotiating with Public Safety personnel
 - Work toward moving post office to a better location
 - Maintain good senior services programs
 - Enhance City website, keeping it updated to include bios for all directors

CAPITAL PROJECTS TO BE PURSUED IN 2015-2016

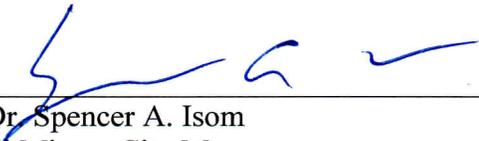
Participants reviewed potential capital improvement projects and selected the following as the most important for the upcoming 12 to 24-month period (top three capital projects listed in order of priority):

1. Construct a new City hall near police station
2. Continue Police Department vehicle replacement program
3. Install a sidewalk on north side of Varney to 125th Avenue so students do not have to walk on street
 - Complete roadway improvements on Cactus Road from 125th Avenue to El Mirage Road
 - Determine use for previous fire station and former Police Department land
 - Provide parking near Basin Park
 - Purchase old fire station and convert to the City's library
 - Create a fishing pond for residents
 - Install solar lights in pocket parks

FACILITATOR'S COMMENTS

I thank you for allowing me to assist in our City's goal setting process. You remained extremely cooperative and displayed positive, professional attitudes commensurate with your roles as elected representatives of the citizens of El Mirage.

Regarding this report, it is necessary you view this as an ongoing process. These priorities are not permanent and may be revisited from time to time. I would recommend Council and staff review the status and feasibility of implementing these goals at least biannually.

X 

Dr. Spencer A. Isom
El Mirage City Manager

Date 1/6/15

APPENDIX A

CITY OF EL MIRAGE
2015 Preliminary Goal Setting Workshop: Questionnaire
Tuesday, December 9, 2014

INTRODUCTION

A Preliminary Goal Setting Session will be held on Tuesday, December 9, 2014, at the City of El Mirage Police Department Community Room. The purpose of the session will be to identify and prioritize a preliminary list of the City’s overall goals and objectives for the next two years. The City’s goals should be formally adopted by a “sitting” body and typically include direct input from the City Manager and his staff. The results of the Council and staff’s efforts may then be finalized in a “2015 City Council Goal Setting Report.”

To prepare for the December 9th meeting, you must identify key issues and potential objectives to be reviewed and discussed at the session. Please complete all sections of this questionnaire and return as directed (See the section entitled “Return of Questionnaire.”). If you need additional space, feel free to attach additional pages.

Note: Please read the entire questionnaire before starting your responses.

Major Accomplishments

Please list what you consider to be the City’s major accomplishments over the past two years. These accomplishments could be as large as a street project or as simple as a newly adopted City policy. The items do not need to be in any particular order.

Issues, Concerns, Trends, and Opportunities

Please list specific issues, concerns, trends, and opportunities affecting future City services, policies, finances, or operations (e.g., loss of populations, major new economic development success, or resolving a policy question). You do not need to identify potential solutions to your concerns.

Significant Initiatives or Programs

Please list any initiatives, programs or policies you think the City should consider in the next two years (e.g., downtown revitalizations, updating employee job descriptions, reviewing water or sewer rates, privatization of City services, etc.).

Capital Projects

Please list the capital projects or equipment purchases you think the City should consider over the next two years. These capital projects may include such things as street construction, public works equipment, public safety equipment, pocket park lighting, etc. If you have an estimate of the cost of such projects, please note it. Please list only those projects with a total cost of \$10,000 or more.

Organizational Effectiveness

Please list several things the Mayor/City Council and/or staff could do in the future to improve organizational effectiveness, the decision-making process, teamwork, and the ability to accomplish the City's stated goals and objectives.

Supplemental Questions

In this section, you are asked for your general thoughts and opinions regarding the City's differing service areas. Feel free, in this section, to provide any recommendations you may have for improvement(s).

1) How is the City's administrative staff doing (City Clerk, City Attorney, Intergovernmental Relations and Grants Administration)?

2) How is the City's Finance Department doing (budget, taxes, and finances)?

3) How is the City doing in the area of economic development, planning, and engineering services?

4) How is the City doing in the areas of public works (streets, utilities, grounds, and facilities)?

5) How is the City doing in the area of special events, recreation, and senior services?

6) What is your opinion of the City's Police Department and Code Enforcement?

7) How is the City's fire and building safety services doing?

8) What is your opinion of the City's technology services?

9) In general, how do you feel about the quality of the municipal services received in El Mirage?

Return of Questionnaire

Please complete this questionnaire electronically and return a hard copy to Sharon Antes at the City Council meeting on Tuesday, December 2, 2014.

UNEDITED LIST OF ALL INITIATIVES AND PROGRAMS – Exhibit A

Significant Initiatives and Programs

The complete list of all significant initiatives and programs identified by the Mayor and Council is as follows:

- Work toward moving Post Office to better location
- Downtown revitalization, improving the appearance of some of the business along Grand Ave and Thunderbird, such as Food City
- Maintain good Senior Services program
- Change policies for negotiating with Public Safety personnel
- Need for enhancing City website, keeping it updated to include bios for all Directors
- The El Mirage Rd project is our opportunity to make our City look nice and more attractive to businesses and current and future residents

UNEDITED LIST OF ALL CAPITAL PROJECTS – Exhibit B

Capital Projects

The complete list of all capital projects considered by the Mayor and Council is as follows:

- Construct a new City Hall near Police Station
- Improve overhead lighting under Ramada at Gateway Park
- PD vehicle replacement program
- Street lights along north side Peoria b/w El Mirage and Dysart Roads
- New fire vehicle, not refurbished
- Cactus from 125th to El Mirage
- Use of old firehouse and use of old police department land
- Parking lot near Basin Park
- Purchase old Firehouse, making it the City's Library
- Fishing pond for residents
- Sidewalk on north side of Varney to 125th so students do not have to walk on street
- Solar lights in pocket parks
- Paint non HOA walls



Financial Management Policies

Revised May 21, 2013

Adopted June 19, 2012

Sound financial policies provide guidance and assurance to the community that the City is following best practices. The Government Finance Officers Association recommends that financial policies be developed and formally adopted by the jurisdiction's governing board. These policies are subject to review and refresh at any time.

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Policy 1
Financial Management Goals

Purpose: Define overall financial management goals.

- 1.1 Maintain a financially viable city government that provides an adequate level of services.
- 1.2 Maintain financial flexibility to adapt to local, regional, and national economic changes.
- 1.3 Maintain programs and activities that add value and contribute to the City's mission.

Policy 2
Policy Review

Purpose: Require periodic review and revision to financial management policies.

- 2.1 The Council will annually or more frequently as required, review and adopt the financial management policies.

- 2.2 These policies are meant to serve as a guideline to ensure that best practices are utilized. Accordingly the term “shall” as utilized in this document is considered to be synonymous with the term “should”.

Policy 3
Budget Policies

Purpose: Require the City to systematically plan, adopt, and manage annual operating budgets.

Section 3.1: Introduction

3.1.1 The Council shall annually review, re-affirm, amend as necessary, and adopt budget policies (guidelines) as part of the process to develop, consider, and adopt tentative and final budgets. The budget policies will address revenues, expenditure controls, grants, transfers, reserves/contingencies, balances, and reporting. These policies are intended to ensure that the long-term desires of the Council will be met within the financial constraints of the City.

Section 3.2: General

3.2.1 The Council shall use the budget process to weigh all competing requests for City resources, within expected fiscal constraints. The Council shall discourage requests for new, ongoing activities outside the budget process.

3.2.2 The City shall rely upon ongoing revenues to fund ongoing expenditures and avoid one-time sources of revenues to fund ongoing activities.

3.2.3 The Finance Director shall annually prepare 5-year revenue and expenditure forecasts to examine the City's ability to absorb operating costs due to changes in the economy, service demands, service levels, and capital improvements.

3.2.4 The Finance Director shall prepare and the Council shall adopt a department-level operating budget, as presented in schedule E of state budget forms.

3.2.5 The Council can compare service delivery alternatives to ensure that quality services are provided at the most competitive and economical cost. Finance shall direct departments to identify all activities that can be provided by another source and review options/alternatives to current service delivery. The City shall review service delivery alternatives continually.

3.2.6 The City shall fund current year capital projects with:

1. bonds,
2. grants, or
3. funds accumulated (fund balances) prior to budgeting for capital expenditures.

3.2.7 The City shall practice conservatism in budgeting for both revenues and expenditures to ensure the City can meet its ongoing obligations. The City shall not budget excess funds collected (fund balance) for ongoing expenditures.

Section 3.3: Revenues

- 3.3.1 The City shall develop diversified and stable revenue sources to protect activities from short-term fluctuations in any single revenue source.
- 3.3.2 The City shall not dedicate revenues for specific purposes unless required by law, Council Policy, or Generally Accepted Accounting Principles (GAAP). The Finance Director shall deposit all non-restricted revenues in the general fund for appropriation through the budget process.
- 3.3.3 The Council shall review user fees and charges annually to ensure recovery of all direct and indirect costs of service, unless full cost recovery would be excessively burdensome on citizens receiving service.
- 3.3.4 The Council shall adjust rates for enterprise operations (water, sewer, and sanitation) based on ten-year fund plans.
- 3.3.5 The Council shall annually consider the impacts to the General Fund of providing public safety services, as well as the financial impact on the residents and property owners, before setting the primary property tax levy. By statute the primary property levy with adjustments shall not exceed 102% of the prior fiscal year's maximum allowable levy plus new construction and reimbursement for the prior calendar year's tort liability payments.

Section 3.4: Grants

- 3.4.1 The City may rely on grants to leverage City funds. The City shall avoid inconsistent and/or fluctuating grants to fund ongoing activities. In the event of reduced grant funding, the City may substitute City resources only after all other priorities and alternatives are considered.
- 3.4.2 Whenever possible, the City shall consider grant funded projects which require City matching or operating funds as part of the budget process. Any grant funded expenditure should include a five year analysis of the amount of City funds required to subsidize its operation.

Section 3.5: Transfers and Interfund Loans

- 3.5.1 All requests for transfer require written justification explaining the rationale and fiscal impact.
- 3.5.2 Any transfers between funds, projects, or contingencies require City Council approval. Transfers from department to department within a fund or from line item account to line item account within a department shall require City Manager approval.

3.5.3 The Council must review and approve interfund loans.

Section 3.6: Reserve/Council Contingency

3.6.1 Council Contingency Funds. The City may use contingency funds when additional funds are needed to offset *unexpected* expenditure increases or when *unanticipated* events threaten the public health or safety. The City Manager shall review and may approve use of contingency funds in accordance with the City’s procurement policy.

3.6.2 Reserve Funds. The Council will not budget reserve funds – reserve funds are “savings” intended to offset revenue shortfalls during a fiscal year. If there is a shortfall in revenue, the City shall use reserve funds in accordance with the City’s fund balance policy. The City may establish reserves for all operating funds – an operating fund is a fund that has salary expenses or collects user fees for services performed (excludes grant and capital funds).

3.6.3 Debt Service Funds. The City may accumulate secondary property tax revenues in an amount equal to six months of debt service to ensure that the General Fund is not subsidizing debt service payments. The City shall not collect and reserve secondary property taxes in an amount exceeding twelve months of debt service unless the City intends to prepay general obligation bonds.

3.6.4 Debt Service and Replacement Reserves. The City shall fund debt service and replacement reserves to meet required bond covenants including repair and replacement funds in the water and sewer funds.

Section 3.7: Budget Process

3.7.1 The City shall monitor and follow the budget process throughout the year. The Finance Director, in consultation with the City Manager, shall initiate the formal budget process by distributing to Departments a budget packet that includes an outline of the budget schedule, year-to-date expenditures and revenues, and all applicable budget forms.

3.7.2 The City Manager and Finance Director shall schedule and host a budget introduction session with all Department heads.

3.7.3 Departments shall prepare and submit their requests to the Finance Director.

3.7.4 The Finance Director shall prepare summary reports, along with detailed budget requests, and submit the reports and detail to the City Manager.

3.7.5 Department heads shall individually present capital and operating requests to the City Manager.

- 3.7.6 The City Manager shall review budget requests and provide further guidance to Departments.
- 3.7.7 The City Manager and the Finance Director shall present the recommended draft budget to Council for review and discussion at a Council retreat. As required, Department heads may be present and participate at the Council retreat.
- 3.7.8 After the Council retreat, the Finance Director shall revise the draft budget and prepare a recommended tentative budget. The City Manager and Finance Director shall present the recommended tentative budget for Council consideration and adoption at a regular Council meeting. Capital projects and acquisitions that have not been completed in the current fiscal year are included in the tentative budget as carry forward projects and the beginning fund balance is adjusted accordingly.
- 3.7.9 After Council action, the City Clerk shall publish the tentative budget for two consecutive weeks in the local paper.
- 3.7.10 The Council shall schedule and host a public hearing on the budget, after which the Council shall consider and may adopt the final budget. The Finance Director shall ensure that budget adoption adheres to all statutory hearings, publications, and requirements.
- 3.7.11 The Council shall set the final property tax levy in accordance with State law.
- 3.7.12 After the Council adopts the tentative budget and sets the expenditure limitation, the City shall not expend more than the total appropriated for all funds.

Section 3.8: Budget Basis

- 3.8.1 The City prepares budgets primarily on a cash basis. This is different than the accounting process which utilizes a modified accrual basis. Cash basis means that revenues are recognized when they are collected and expenses are recognized when they are paid. Modified accrual basis recognizes revenues when they become available and measurable and, generally, recognizes expenditures when the City agrees/commits to buy something.
- 3.8.2 Independent Auditors shall annually provide a reconciliation of actual expenditures compared to the adopted budget in accordance with State law.
- 3.8.3 The City shall use the Annual Audited Financial Statements (Audit) to detail the final status of the City's finances compared to budget on the basis of Generally Accepted Accounting Principles (GAAP). In most cases, this conforms to the way the City prepares its budget. Exceptions are as follows:

1. Compensated absences are accrued as earned by employees (GAAP) as opposed to being expensed when paid (Budget).
2. Capital Outlay within the enterprise funds are shown as assets (GAAP) and are shown as expenses in the budget.
3. Bond and loan principal payments within the enterprise funds are shown as reductions of liabilities (GAAP) and are shown as expenses in the budget.

3.8.4 Due to expenditure limitation statutes, the City must identify all possible expenditures and corresponding revenues within the budget. The Finance Director and Department heads shall closely monitor expenditures to ensure that they are being spent for the purpose identified in the budget and that the corresponding revenue is adequate. The Finance Director shall establish and maintain a detailed accounting structure to record revenues and expenditures at the level of detail shown in the budget.

Section 3.9: Funds

- 3.9.1 State law only requires the existence of two funds, the General Fund and the Highway Users Revenue Fund (HURF).
- 3.9.2 The City may create and maintain other funds by statute, agreement, ordinance, contract, or to provide balance sheet accounts for tracking purposes. To the extent feasible, the City may limit the number of funds to comply with GAAP.

Policy 4
Cash Management and Investment

Purpose: Ensure investment, liquidity, and yield.

- 4.1 The Finance Director, in consultation with the City Manager, will invest all funds of the City according to six criteria in order of importance:
 - a. Legality
 - b. Safety
 - c. Liquidity
 - d. Yield
 - e. Duration
 - f. Accounting Complexity
- 4.2 The City will collect, deposit, and disburse all funds to maximize invested cash.
- 4.3 To maximize investment yields, the City will consolidate cash balances from various funds to maximize the size and duration of investments. The Finance Director will allocate investment earnings to participating funds.
- 4.4 The City will conduct its investment activities with financial institutions in accordance with written contracts.
- 4.5 The City will protect its investment securities through third party custodial safekeeping.

Policy 5
Capital Improvement Plan

Purpose: Require the City to plan, schedule, and finance capital projects and acquisitions.

- 5.1 The Finance Director will annually coordinate with the City's Engineer and Public Works Director to submit a Capital Improvement Plan for review by the City Manager, then Council.
- 5.2 The Capital Improvement Plan shall include:
 - a. A statement of the objectives of the Capital Improvement Plan.
 - b. An estimate of each project's/acquisition's useful life.
 - c. An estimate of each project's/acquisition's capital costs broken down by fiscal year.
 - d. An estimate of each project's/acquisition's annual operating costs.
 - e. An evaluation of potential funding sources for each project/acquisition.
 - f. Recommended funding sources for each project/acquisition.
 - g. A development schedule for each project/acquisition.
 - h. A scope of work to be performed for each project/acquisition.
 - i. If a project/acquisition will be completed in phases, each phase should be identified as a separate project/acquisition.
- 5.3 The current year of the Capital Improvement Plan will provide the basis for the capital budget.
- 5.4 When current revenues or resources are available for projects/acquisitions, the City will first consider those projects/acquisitions with the shortest useful life and/or those projects/ acquisitions which are difficult to finance with debt.
- 5.5 The City may not proceed with construction or acquisition until the funding sources have been identified to finance the project.
- 5.6 At the end of the Fiscal Year in which the project is completed or acquired, any remaining budgeted funds will revert to the fund balance of the funding source.

Policy 6 Debt Management

Purpose: Evaluate the purpose, necessity, and condition under which the City will issue debt.

Section 6.1: Overall Debt Management Policies

- 6.1.1 The City will utilize long-term debt to finance capital projects in accordance with the Capital Improvement Plan.
- 6.1.2 The City will prohibit the City's financial advisor from underwriting any debt directly issued by the City or special districts sponsored by the City within a negotiated underwriting of debt offered through public sale. This underwriting prohibition does not include:
 - a. competitive bond sales when the City authorizes the financial advisor to submit a competitive bid,
 - b. bond issues by the Greater Arizona Development Authority, the Water Infrastructure Finance Authority, or other independent financing authority on behalf of the City, and
 - c. limited offerings, private placements, or other underwritings not offered through public sale.
- 6.1.3 The City will consider refunding debt when the net present value of the debt service savings exceeds 3% and \$100,000 Net Present Value (NPV). The City will also consider refunding debt to modify restrictive covenants or to modify debt structures.
- 6.1.4 The City will adopt, review, and update as necessary written policies and procedures for tax-advantaged bonds within these financial management policies.

Section 6.2: General Obligation Bonds

- 6.2.1 The City may finance capital projects with general obligation bonds authorized by voters through a citywide bond election.
- 6.2.2 The City will repay general obligation bonds from secondary property taxes authorized by voters or from any lawfully available source of revenue.
- 6.2.3 The target maturity for general obligation bonds will typically range between twenty (20) and thirty (30) years. The final maturity will not exceed the useful life of the capital project.
- 6.2.4 Where possible, the City will structure general obligation bond issues to create annual level debt service payments.

- 6.2.5 In accordance with the State of Arizona Constitution, total general obligation debt cannot be issued in excess of 26% of the total secondary assessed valuation of taxable property within the City.
- 6.2.6 The City will use investment earnings on general obligation bond balances to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.

Section 6.3: Revenue Bonds

- 6.3.1 The City may finance capital projects with revenue bonds authorized by voters through a citywide bond election.
- 6.3.2 The City may repay revenue bonds from any lawfully available source of revenue including revenue generated from the operation of the capital project being financed or from other designated revenues such as highway user revenues, excise taxes, or special fees/taxes.
- 6.3.3 The target maturity for revenue bonds will typically range between twenty (20) and thirty (30) years. The final maturity will not exceed the useful life of the capital project.
- 6.3.4 Where possible, the City will structure revenue bond issues to create annual level debt service payments.
- 6.3.5 The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
- 6.3.6 The City will use investment earnings on revenue bond balances to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.

Section 6.4: Debt Subject to Annually Appropriated Debt Service

- 6.4.1 The City may finance capital projects with debt authorized by the Council with debt service subject to annual appropriations (henceforth, “Annual Appropriation Debt” or “AAD.”)
- 6.4.2 The City may repay AAD from any lawfully available source of revenue including revenue generated from the operation of the capital project being financed or from other designated revenues such as excise taxes, or special fees/taxes.
- 6.4.3 The target maturity for AAD will typically range between twenty (20) and thirty (30) years. The final maturity will not exceed the useful life of the capital project.

- 6.4.4 Where possible, the City will structure AAD issues to create annual level debt service payments.
- 6.4.5 The City will fund a debt service reserve when required by rating agencies, bond insurers, or existing bond covenants.
- 6.4.6 The City will use investment earnings on AAD balances to pay debt service unless otherwise committed towards a capital project or as otherwise directed by bond restrictions and covenants.

Section 6.5: Municipal Improvement District/Special Assessment Bonds

- 6.5.1 The City may finance capital projects with special assessment bonds after the Council forms a Municipal Improvement District (MID) in accordance with State statutes.
- 6.5.2 The City may form a MID when there is a clear and significant purpose for the City and when commercial or residential developments or redevelopments desire improvements to property such as roads, water lines, sewer lines, street lights, and drainage.

Section 6.6: Community Facilities District Bonds

- 6.6.1 The City may form a Community Facility District (CFD) when there is a clear and significant purpose of the City and when commercial or residential developments or redevelopments desire improvement to property such as roads, water lines, sewer lines, street lights, and drainage.
- 6.6.2 CFD's for commercial development may be formed for any size district and for any amount deemed appropriate by the Council.
- 6.6.3 CFD's for residential development of less than 160 acres are discouraged and should only be considered if the improvements achieve published Council goals.
- 6.6.4 Should the City desire to form a CFD, the Council may adopt and the City will maintain an expanded policy on CFDs.

Policy 7
Accounting, Auditing and Financial Reporting

Purpose: Provide financial data to the Council, City management, citizens, investors, and creditors.

- 7.1 The City will maintain accounting and financial reporting systems in conformance with Generally Accepted Accounting Principles (GAAP) and standards promulgated by the Governmental Accounting Standards Board (GASB).
- 7.2 The City will develop and manage its accounting system to provide reasonable assurance regarding the:
 - a. safeguarding of assets against loss from unauthorized use or disposition,
 - b. proper recording of financial transactions,
 - c. reliability of financial records for preparing financial statements, and
 - d. accountability for capital assets.
- 7.3 The Finance Director shall catalog all significant financial events and related matters and prepare the City's annual disclosures, as required by the SEC Regulation 15-C-2-12.
- 7.4 The City will engage an independent public accounting firm to annually audit the City's financial statements in accordance with Generally Accepted Government Auditing Standards (GAGAS). The City will prepare its financial statements in accordance with applicable standards and will account for its operations in a manner consistent with the goal of obtaining an unqualified opinion from its auditors.
- 7.5 Following the annual financial statement audit, the Finance Director will issue an official Annual Financial Report (AFR) The AFR will include the bond related on-going disclosure requirements and will fully disclose all significant financial events and related matters. The Finance Director will provide the AFR to the rating agencies, municipal bond insurers, and national bond disclosure repositories.
- 7.6 The Finance Director will post the AFR and Annual Adopted Budget on the City's website and make them available to the public.
- 7.7 The Finance Director will generate monthly revenue and expenditure reports for review by the Council and City management.

Policy 8

Written Policies and Procedures for Tax-Advantaged Bonds

Purpose: Comply with federal requirements to issue bonds or other obligations of the City.

Section 8.1: Introduction and Overview

- 8.1.1 The City has issued and may in the future issue tax-exempt obligations (including, without limitation, bonds, notes, loans, leases and certificates), tax credit obligations and “direct-pay” tax credit obligations (together, “tax-advantaged bonds”) that are subject to certain requirements under the Internal Revenue Code of 1986, as amended (the “Code”).
- 8.1.2 The City has established the policies and procedures contained herein (the “Procedures”) as of June 19, 2012 in order to ensure that the City complies with the requirements of the Code that are applicable to its tax-advantaged bonds. These Procedures, coupled with requirements contained in the Arbitrage and Tax Certificate (the “Tax Certificate”) or other operative documents executed at the time of issuance of the tax-advantaged bonds, are intended to constitute written procedures for ongoing compliance with the Federal tax requirements applicable to the bonds and for timely identification and remediation of violations of such requirements.
- 8.1.3 The tax-advantaged bonds that are covered by these Procedures include, but are not limited to, “Build America Bonds”, “Recovery Zone Economic Development Bonds”, and “Specified Tax Credit Bonds” that constitute “qualified bonds” under Section 6431 of the Code and are therefore eligible for interest subsidy payments (the “Subsidy”) from the U.S. Treasury (such Build America Bonds, Recovery Zone Economic Development Bonds and Specified Tax Credit Bonds are collectively referred to as “Direct-Pay Bonds”). Specified Tax Credit Bonds include new clean renewable energy bonds, qualified energy conservation bonds, qualified zone academy bonds and qualified school construction bonds.

Section 8.2: General Matters

- 8.2.1 Responsible Officer. The Finance Director will have overall responsibility for ensuring that the ongoing requirements described in these Procedures are met with respect to tax-advantaged bonds (the “Responsible Officer”).
- 8.2.2 Establishment of Procedures. The Procedures established herein will be set forth within the City’s Financial Management Policies which includes the City’s Debt Management Policies.

- 8.2.3 Additional Responsible Employees. The Responsible Officer shall identify any additional persons who will be responsible for each section of the Procedures, notify the current holder of that office of the responsibilities, and provide that person a copy of the Procedures. Upon employee or officer transitions, new personnel should be advised of responsibilities under the Procedures and ensure they understand the importance of the Procedures. If employee or officer positions are restructured or eliminated, responsibilities should be reassigned as necessary.
- 8.2.4 Training Required. The Responsible Officer and other responsible persons shall receive appropriate training that includes the review of and familiarity with the contents of these Procedures, review of the requirements contained in the Code applicable to each tax-advantaged bond, identification of all tax-advantaged bonds that must be monitored, identification of all facilities (or portions thereof) financed with proceeds of tax-advantaged bonds, familiarity with the requirements contained in the Tax Certificate or other operative documents contained in the transcript, and familiarity with the procedures that must be taken in order to correct noncompliance with the requirements of the Code in a timely manner.
- 8.2.5 Periodic Review. The Responsible Officer or other responsible person shall periodically review compliance with the Procedures and with the terms of the Tax Certificate to determine whether any violations have occurred so that such violations can be timely remedied through the “remedial action” regulations (Treasury Regulation §1.141-12, §1.142-2, §1.144-2, §1.145-2 or §1.147-2, as applicable) or the Voluntary Closing Agreement Program described in Internal Revenue Service (“IRS”) Notice 2008-31 (or successor guidance) and related sections of the Internal Revenue Manual. Such periodic review shall occur at least annually or more frequently prior to the issuance of new or refunding obligations.
- 8.2.6 Change in Bond Terms. If any changes to the terms of the bonds are contemplated, bond counsel should be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds, including Direct-Pay Bonds (and thereby affect the continued receipt of the Subsidy for Direct-Pay Bonds).
- 8.2.7 Change in Bond Terms. If any changes to the terms of the bonds are contemplated, bond counsel should be consulted. Such modifications could result in a reissuance, i.e., a deemed refunding, of the bonds which could jeopardize the status of tax-advantaged bonds, including Direct-Pay Bonds (and thereby affect the continued receipt of the Subsidy for Direct-Pay Bonds).

Section 8.3: Issue Price for Tax-Advantaged Bonds; Premium Limit for Direct-Pay Bonds

- 8.3.1 Issue Price. In order to document the issue price of tax-advantaged bonds, the Responsible Officer shall consult with bond counsel and obtain a written certification from the underwriter, placement agent or other purchaser of the bonds as to the offering price of the bonds that is in form and substance acceptable to the City and bond counsel.
- 8.3.2 Premium Limit for Direct Pay-Bonds. Prior to issuing Direct-Pay Bonds, the Responsible Officer shall consult with bond counsel and the City's financial advisors to assure that the premium on each maturity of the Direct-Pay Bonds (stated as a percentage of principal amount) does not exceed one-quarter of one-percent (0.25%) multiplied by the number of complete years to the earlier of the final maturity of the bonds or, generally, the earliest call date of the bonds, and that the excess of the issue price of the bonds over the price at which the bonds are sold to the underwriter or placement agent, when combined with other issuance costs paid from proceeds of the bonds, does not exceed 2% of the sale proceeds of the bonds.

Section 8.4: IRS Information Return Filing

- 8.4.1 Filing of Applicable Form 8038. The Responsible Officer will confirm that bond counsel has filed the applicable information reports (such as Forms 8038, 8038-G, 8038-B or 8038-TC) for such bond issue with the IRS on a timely basis, and maintain copies of such form including evidence of timely filing as part of the transcript of the bond issue.
- 8.4.2 Filing of Form 8038-CP. For Direct-Pay Bonds, the Responsible Officer shall review the IRS Form 8038-CP in order to ensure that the proper amount of interest is being reported and the proper amount of Subsidy is being requested with respect to each interest payment date. The Responsible Officer shall ensure that the IRS Form 8038-CP is filed on a timely basis with respect to each interest payment date in order to receive timely payment of the Subsidy. If the Subsidy is to be paid to a person other than the City (i.e., the bond trustee), the Responsible Officer shall obtain and record the contact information of that person, and ensure that it is properly shown on Form 8038-CP so that the direct payment will be made to the proper person.
- 8.4.3 Filing of Forms 8038-T or 8038-R. The Responsible Officer shall file the IRS Form 8038-T relating to the payment of rebate or yield reduction payments in a timely manner as discussed in Section 8.10. The Responsible Officer shall also monitor the extent to which the City is eligible to receive a refund of prior rebate payments and provide for the timely filing for such refunds using an IRS Form 8038-R.

Section 8.5: Use of Proceeds

- 8.5.1 The Responsible Officer or other responsible shall be responsible for ensuring and monitoring the appropriate use of proceeds as detailed in this section.
- 8.5.2 Consistent Accounting Procedures. Maintain clear and consistent accounting procedures for tracking the investment and expenditures of bond proceeds, including investment earnings on bond proceeds.
- 8.5.3 Reimbursement Allocations at Closing. At or shortly after closing of a bond issue, ensure that any allocations for reimbursement expenditures comply with the Tax Certificate.
- 8.5.4 Timely Expenditure of Bond Proceeds. Monitor that sale proceeds and investment earnings on sale proceeds of tax-advantaged bonds are spent in a timely fashion consistent with the requirements of the Tax Certificate.
- 8.5.5 Costs of Issuance. With respect to Direct-Pay Bonds and qualified private activity bonds, monitor that no more than 2% of the sale proceeds are used to pay costs of issuance.
- 8.5.6 Qualified Use of Proceeds of Direct-Pay Build America Bonds. With respect to Build America Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance or deposited in a reasonably required reserve fund) are allocated to capital expenditures in a timely fashion consistent with the requirements of the Tax Certificate.
- 8.5.7 Qualified Use of Proceeds of Recovery Zone Economic Development Bonds. With respect to Recovery Zone Economic Development Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance or deposited in a reasonably required reserve fund) are allocated to expenditures for qualified economic development purposes within the recovery zone in a timely fashion consistent with the requirements of the Tax Certificate. Ensure compliance with the “Davis Bacon” requirements described in Section 8.9.

- 8.5.8 Qualified Use of Proceeds of Specified Tax Credit Bonds. With respect to Specified Tax Credit Bonds, determine the correct amount of available project proceeds and monitor that 100% of all sale proceeds and investment earnings on sale proceeds (other than proceeds used to pay costs of issuance) are allocated to qualifying expenditures that are permitted for each type of Specified Tax Credit Bond in a timely fashion consistent with the requirements of the Tax Certificate. If proceeds are not spent by the end of the “expenditure period” as defined in Section 8.9, redeem bonds in accordance with the requirements of the Code as further described in Section 8.9.
- 8.5.9 Qualified Use of Proceeds of Qualified Private Activity Bonds. With respect to qualified bonds, including exempt facility bonds, monitor that sale proceeds and investment earnings on sale proceeds are allocated to qualifying expenditures permitted for each type of qualified bond in a timely fashion consistent with the requirements of the Tax Certificate. If an exempt facility or other applicable facility will not be completed, or the facility has been placed in service, and there are remaining unspent bond proceeds, immediately consult with bond counsel to determine whether bonds are required to be redeemed under Treasury Regulation §1.142-2. If exempt facility bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.142-2, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.
- 8.5.10 Requisitions. Utilize requisitions to draw down bond proceeds, and ensure that each requisition contains (or has attached to it) detailed information in order to establish when and how bond proceeds were spent; review requisitions carefully before submission to ensure proper use of bond proceeds to minimize the need for reallocations.
- 8.5.11 Final Allocation. Ensure that a final allocation of bond proceeds (including investment earnings) to qualifying expenditures is made if bond proceeds are to be allocated to project expenditures on a basis other than “direct tracing” (direct tracing means treating the bond proceeds as spent as shown in the accounting records for bond draws and project expenditures). An allocation other than on the basis of “direct tracing” is often made to reduce the private business use of bond proceeds that would otherwise result from “direct tracing” of proceeds to project expenditures. This allocation must be made within 18 months after the later of the date the expenditure was made or the date the project was placed in service, but not later than five years and 60 days after the date the bonds are issued (or 60 days after the bond issue is retired, if earlier). Bond counsel can assist with the final allocation of bond proceeds to project costs. Maintain a copy of the final allocation in the records for the tax-advantaged bond.

- 8.5.12 Maintenance and Retention of Records Relating to Proceeds. Maintain careful records of all project and other costs (e.g., costs of issuance, credit enhancement and capitalized interest) and uses (e.g., deposits to a reserve fund) for which bond proceeds were spent or used. These records should be maintained separately for each issue of bonds for the period indicated under Section 8.11.

Section 8.6: Monitoring Private Business Use

- 8.6.1 With respect to tax-advantaged bonds that are subject to the private activity bond limitations provided in the Code (e.g., governmental bonds and qualified 501(c)(3) bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.
- 8.6.2 Identify Bond-Financed Facilities. Identify or “map” which outstanding bond issues financed which facilities and in what amounts.
- 8.6.3 Review of Contracts with Private Persons. Review all of the following contracts or arrangements with non-governmental persons or organizations or the federal government (collectively referred to as “private persons”) with respect to the bond-financed facilities which could result in private business use of the facilities:
- a. Sales of bond-financed facilities;
 - b. Leases of bond-financed facilities;
 - c. Management or service contracts relating to bond-financed facilities;
 - d. Research contracts under which a private person sponsors research in bond-financed facilities; and
 - e. Any other contracts involving “special legal entitlements” (such as naming rights or exclusive provider arrangements) granted to a private person with respect to bond-financed facilities.
- 8.6.4 Counsel Review of New Contracts or Amendments. Before amending an existing agreement with a private person or entering into any new lease, management, service, or research agreement with a private person, consult counsel to review such amendment or agreement to determine whether it results in private business use.
- 8.6.5 Establish Procedures to Ensure Proper Use and Ownership. Establish procedures to ensure that bond-financed facilities are not used for private use without written approval of the Responsible Officer or other responsible person. For qualified 501(c)(3) bonds, establish procedures to ensure that the bond-financed facilities continue to be owned by a qualified 501(c)(3) organization or a governmental unit.

- 8.6.6 Analyze Use. Analyze any private business use of bond-financed facilities and, for each issue of bonds, determine whether the 10% limit on private business use (5% in the case of qualified 501(c)(3) bonds or “unrelated or disproportionate” private business use) is exceeded, and contact bond counsel or other tax advisors if either of these limits appears to be exceeded.
- 8.6.7 Remediation if Limits Exceeded. If it appears that private business use limits are exceeded, immediately consult with bond counsel to determine if a remedial action is required with respect to nonqualified bonds of the issue under Treasury Regulation §1.141-12, or if the IRS should be contacted under its Voluntary Closing Agreement Program. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.141-12, such redemption or defeasance must occur within 90 days of the date a deliberate action is taken that results in a violation of the private business use limits.
- 8.6.8 Maintenance and Retention of Records Relating to Private Use. Retain copies of all of the above contracts or arrangements (or, if no written contract exists, detailed records of the contracts or arrangements) with private persons for the period indicated under Section 8.11.

Section 8.7: Monitoring Use of Facilities Financed with Qualified Private Activity Bonds

- 8.7.1 With respect to tax-advantaged bonds that are not subject to the private activity bond limitations, but are subject to the limitations provided in the Code as to the qualifying use of proceeds and qualifying use of bond-financed facilities (e.g., exempt facility bonds, qualified small issue bonds and qualified redevelopment bonds), the Responsible Officer or other responsible person shall ensure and monitor the appropriate use of proceeds as detailed within this section.
- 8.7.2 Identify Bond-Financed Facilities. Identify or “map” facilities that have been bond-financed and assure that use is for an appropriate purpose (e.g., airport facilities are being used for airport purposes).
- 8.7.3 Review of Contracts with Private Persons. If the bond-financed facilities are required to be governmentally owned, examine all leases, management contracts or other contracts with private persons to assure compliance with applicable safe-harbors for governmental ownership provided in the Code. Before amending an existing agreement or entering into any new lease, management or other contract, consult bond counsel to review such amendment or agreement to determine whether it complies with applicable safe harbors.
- 8.7.4 Establish Procedures to Monitor Use. Establish procedures to monitor that bond-financed facilities are not used for nonqualifying purposes. Require users of facilities to immediately notify the Responsible Officer or other responsible person if a change in use of the facilities is contemplated or occurs.

- 8.7.5 Remediation if Limitations Exceeded. If qualified use of facilities financed with tax-advantaged bonds changes to a non-qualified use (e.g., use of airport facilities that is not for airport purposes), immediately consult with bond counsel to determine if a remedial action is required with respect to nonqualified bonds of the issue under Treasury Regulation §1.142-2, or if the IRS should be contacted under its Voluntary Closing Agreement Program. If tax-advantaged bonds are required to be redeemed or defeased in order to comply with the remedial action rules under Treasury Regulation §1.142-2, such redemption or defeasance must occur within 90 days of the date an action is taken that causes the bonds to not be used for the qualifying purpose for which the bonds were issued.
- 8.7.6 Maintenance and Retention of Records Relating to Qualifying Use. Retain copies of all of the above contracts or arrangements (or, if no written contract exists, detailed records of the contracts or arrangements) with private persons for the period indicated under Section 11 below.

Section 8.8: Loan of Bond Proceeds

- 8.8.1 The Responsible Office or other responsible person shall consult bond counsel if a loan of proceeds of tax-advantaged bonds is contemplated. If proceeds of tax-advantaged bonds are permitted under the Code to be loaned to other entities and are in fact so loaned, require that the entities receiving a loan of bond proceeds institute policies and procedures similar to the Procedures to ensure that the proceeds of the loan and the facilities financed with proceeds of the loan comply with the limitations provided in the Code. Require the recipients of such loans to annually report to the City ongoing compliance with the Procedures and the requirements of the Code.

Section 8.9: Special Requirements Applicable to Specified Tax Credit Bonds

- 8.9.1 The Code imposes certain additional special requirements that apply to the issuance of Specified Tax Credit Bonds. For Specified Tax Credit Bonds, the Responsible Officer or other responsible person shall ensure and monitor that the requirements of this section are met.
- 8.9.2 Davis-Bacon. Pursuant to the terms of Section 1701 of the American Recovery and Reinvestment Tax Act of 2009, projects financed with Specified Tax Credit Bonds are subject to the prevailing wage requirements of Subchapter IV of Chapter 31 of Title 40, United States Code. Note that these requirements also apply to the issuance of Recovery Zone Economic Development Bonds.

- 8.9.3 Spending Requirements. Although these may seem similar to “temporary period requirements,” the “spending requirements” applicable to Specified Tax Credit Bonds are hard and fast rules that if not met may cause payments of the Subsidy on some or all of the Specified Tax Credit Bonds to be lost or revoked and will require redemption of such bonds. The spending requirements are as follows:
- a. 100% of the sale proceeds and investment proceeds must be spent within the 3 year period beginning on the date of issuance (unless such period is extended as described below) (the “expenditure period”);
 - b. a binding commitment with a third party to spend at least 10 percent of the sale proceeds and investment proceeds (other than the amount spent on costs of issuance) (“available project proceeds”) will be incurred within the six month period beginning on the date of issuance;
 - c. to the extent less than 100% of available project proceeds are not spent by the end of the expenditure period for qualified purposes, the City must redeem all of the “nonqualified bonds”) within 90 days after the end of the expenditure period (this should be done with the assistance of bond counsel);
 - d. the expenditure period may be extended beyond the initial three year period only by the U.S. Treasury upon the request of the City, which request must establish that the failure to spend the available project proceeds within three years was due to a reasonable cause and that spending will continue with due diligence.
- 8.9.4 Sinking Funds. Special rules permit Specified Tax Credit Bonds to be structured with sinking funds that will not be subject to rebate. These sinking funds must be structured as follows:
- a. the sinking fund may not be funded more rapidly than in equal monthly installments;
 - b. the sinking fund may only be funded in a manner reasonably expected to result in an amount not greater than the amount necessary to repay the bond issue; and
 - c. the yield on the investments in the sinking fund may not exceed the published permitted sinking fund yield for the sale date (which is set forth in the Tax Certificate).
- 8.9.5 Prohibition on Financial Conflicts of Interest. Upon the issuance of Specified Tax Credit Bonds, the City certified that applicable State and local laws governing conflicts of interest were followed with respect to the bonds. If the U.S. Treasury prescribes additional conflicts of interest rules with respect to the Specified Tax Credit Bonds, such rules must also be satisfied.
- 8.9.6 Additional Rules Applicable to Specified Tax Credit Bonds. New clean renewable energy bonds, energy conservation bonds, qualified school construction bonds and qualified zone academy bonds each have their own set of specific and unique requirements that are applicable to the use of proceeds or eligibility as a Specified Tax Credit Bond. The Responsible Officer should consult the Tax Certificate and establish procedures for monitoring compliance with such specific requirements that are applicable to the Specified Tax Credit Bonds of the City.

Section 8.10: Arbitrage and Rebate Compliance

- 8.10.1 The Responsible Officer or other responsible person shall ensure and monitor compliance with the requirements detailed in this section.
- 8.10.2 Review Tax Certificate. Review each Tax Certificate to understand the specific requirements that are applicable to each tax-advantaged bond issue.
- 8.10.3 Arbitrage Yield. Record the arbitrage yield of the bond issue, as shown on IRS Form 8038-G, 8038-B, 8038-TC or other applicable form. If the bonds are variable rate bonds, yield must be determined on an ongoing basis over the life of the bonds as described in the Tax Certificate.
- 8.10.4 Temporary Periods. Review the Tax Certificate to determine the “temporary periods” for each bond issue, which are the periods during which proceeds of bonds may be invested without yield restriction.
- 8.10.5 Post-Temporary Period Investments. Ensure that any investment of bond proceeds after applicable temporary periods is at a yield that does not exceed the applicable bond yield, unless yield reduction payments can be made pursuant to the Tax Certificate.
- 8.10.6 Monitor Temporary Period Compliance. Monitor that bond proceeds (including investment earnings) are expended promptly after the bonds are issued in accordance with the expectations for satisfaction of three-year or five-year temporary periods for investment of bond proceeds and to avoid “hedge bond” status.
- 8.10.7 Monitor Yield Restriction Limitations. Identify situations in which compliance with applicable yield restrictions depends upon later investments (e.g., the purchase of 0% State and Local Government Securities from the U.S. Treasury for an advance refunding escrow). Monitor and verify that these purchases are made as contemplated.
- 8.10.8 Establish Fair Market Value of Investments. Ensure that investments acquired with bond proceeds satisfy IRS regulatory safe harbors for establishing fair market value (e.g., through the use of bidding procedures), and maintaining records to demonstrate satisfaction of such safe harbors. Consult the Tax Certificate for a description of applicable rules.
- 8.10.9 Credit Enhancement, Hedging and Sinking Funds. Consult with bond counsel before engaging in credit enhancement or hedging transactions relating to a bond issue, and before creating separate funds that are reasonably expected to be used to pay debt service on bonds. Maintain copies of all contracts and certificates relating to credit enhancement and hedging transactions that are entered into relating to a bond issue.

- 8.10.10 Grants/Donations to Governmental Entities. Before beginning a capital campaign or grant application that may result in gifts that are restricted to bond-financed projects (or, in the absence of such a campaign, upon the receipt of such restricted gifts), consult bond counsel to determine whether replacement proceeds may result that are required to be yield restricted.
- 8.10.11 Bona Fide Debt Service Fund. Even after all proceeds of a given bond issue have been spent, ensure that the debt service fund meets the requirements of a “bona fide debt service fund,” i.e., one used primarily to achieve a proper matching of revenues with debt service that is depleted at least once each bond year, except for a reasonable carryover amount not to exceed the greater of: (i) the earnings on the fund for the immediately preceding bond year; or (ii) one-twelfth of the debt service on the issue for the immediately preceding bond year. To the extent that a debt service fund qualifies as a bona fide debt service fund for a given bond year, the investment of amounts held in that fund is not subject to yield restriction for that year.
- 8.10.12 Debt Service Reserve Funds. Ensure that amounts invested in any reasonably required debt service reserve fund do not exceed the least of: (i) 10% of the stated principal amount of the bonds (or the sale proceeds of the bond issue if the bond issue has original issue discount or original issue premium that exceeds 2% of the stated principal amount of the bond issue plus, in the case of premium, reasonable underwriter’s compensation); (ii) maximum annual debt service on the bond issue; or (iii) 125% of average annual debt service on the bond issue.

- 8.10.13 Rebate and Yield Reduction Payment Compliance. Review the Arbitrage Rebate covenants contained in the Tax Certificate. Subject to certain rebate exceptions described below, investment earnings on bond proceeds at a yield in excess of the bond yield (i.e., positive arbitrage) generally must be rebated to the U.S. Treasury, even if a temporary period exception from yield restriction allowed the earning of positive arbitrage.
- a. Ensure that rebate and yield reduction payment calculations will be timely performed and payment of such amounts, if any, will be timely made. Such payments are generally due 60 days after the fifth anniversary of the date of issue of the bonds, then in succeeding installments every five years. The final rebate payment for a bond issue is due 60 days after retirement of the last bond of the issue. The City should hire a rebate consultant if necessary.
 - b. Review the rebate section of the Tax Certificate to determine whether the “small issuer” rebate exception applies to the bond issue.
 - c. If the 6-month, 18-month, or 24-month spending exceptions from the rebate requirement (as described in the Tax Certificate) may apply to the bonds, ensure that the spending of proceeds is monitored prior to semi-annual spending dates for the applicable exception.
 - d. Make rebate and yield reduction payments and file Form 8038-T in a timely manner.
 - e. Even after all other proceeds of a given bond issue have been spent, ensure compliance with rebate requirements for any debt service reserve fund and any debt service fund that is not exempt from the rebate requirement (see the Arbitrage Rebate covenants contained in the Tax Certificate).
- 8.10.14 Maintenance and Retention of Arbitrage and Rebate Records. Maintain records of investments and expenditures of proceeds, rebate exception analyses, rebate calculations, Forms 8038-T, and rebate and yield reduction payments, and any other records relevant to compliance with the arbitrage restrictions for the period indicated in Section 11 below.

Section 8.11: Record Retention

- 8.11.1 For each issue of bonds or other obligations of the City, the Responsible Officer or other responsible person shall ensure and monitor the transcript and all records and documents described in these Procedures will be maintained while any of the bonds are outstanding and during the three-year period following the final maturity or redemption of that bond issue, or if the bonds are refunded (or re-refunded), while any of the refunding bonds are outstanding and during the three-year period following the final maturity or redemption of the refunding bonds.

Policy 9 Fund Balance

Purpose: Identify and classify fund balances in accordance with Governmental Accounting Standards Board (GASB) Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions and establish minimum fund balance targets as recommended by the Government Finance Officers Association Best Practices and Advisories guidelines, Replenishing Fund Balance in the General Fund.

Section 9.1: Fund Balance Classifications

9.1.1 In accordance with GASB 54, the City shall categorize fund balance within five classifications for governmental accounting and tracking purposes as more fully defined within this policy:

1. Nonspendable,
2. Restricted,
3. Committed
4. Assigned, and
5. Unassigned.

9.1.2 The City shall maintain a prudent level of financial resources to protect against reducing service levels, incurring debt, or raising taxes and fees because of unexpected revenue shortfalls, unanticipated expenditures, and similar circumstances. The City shall use this Fund Balance Policy as guide to prepare and execute the annual budget to ensure the City:

1. maintains sufficient reserves for cash flow needs, economic and legislative uncertainties, unanticipated expenditures or revenue shortfalls, and contingencies
2. preserves flexibility throughout the fiscal year to make adjustments in funding for programs approved in connection with the annual budget.

Section 9.2: Nonspendable Fund Balances

9.2.1 Consists of funds that are not in a spendable form (e.g., inventories and prepaid items) or funds that legally or contractually must be maintained intact (e.g., corpus of a permanent fund).

Section 9.3: Restricted Fund Balances

9.3.1 Consists of funds that are externally imposed by creditors (e.g., debt covenants), grantors, contributors, laws and regulations of other governments, or by law through constitutional provisions or enabling legislation.

Section 9.4: Committed Fund Balances

9.4.1 The Council may set aside funds (“Committed Fund Balances”) for specific purposes by adopting a resolution prior to the end of the fiscal year. The City may not use Committed Fund Balances for any other purpose unless the Council removes or changes the specified uses by resolution.

9.4.2 As a Committed Fund Balance, the Council may establish Fiscal Stabilization reserves within the General Fund. The City may use fiscal stabilization reserves when the following conditions are met:

- a. The City has exhausted all efforts to fund the response to a natural disaster, urgent event, revenue shortfall or budget deficit, and there are no budget adjustments available to continue to provide the essential services to the public.
- b. The City Manager, or designee, analyzes and documents the impacts of the natural disaster, urgent event, revenue shortfall, or budget deficit.
- c. Sudden and unexpected declines in ongoing revenues, including taxes, intergovernmental revenues, and charges for services, when such declines exceed 10 percent (10%) of General Fund operating revenues.
- d. Sudden or unexpected drop in state-shared revenues, such as income taxes and state sales taxes, when such declines exceed 10 percent (10%) of the budgeted General Fund operating revenues of the prior fiscal year.
- e. Reduction in secondary assessed valuations or secondary property tax collections, resulting in secondary property tax revenue below the City’s general obligation debt service requirements.
- f. Sudden or unexpected risk management loss that exceeds available reserves in the Risk Management Fund.
- g. The Council approves the spending of stabilization reserves by a simple majority vote.

The City shall not spend fiscal stabilization reserves in excess of the amount required to offset the revenue shortfall or unexpected budget deficit.

The City shall maintain fiscal stabilization reserves at \$6,000,000

9.4.3 If the reserves are spent down below the minimum required reserve levels, the City shall replenish the reserves within five (5) fiscal years following the fiscal year in which the reserves were spent. If the depletion of the reserves occurs during an ongoing economic downturn, the City shall restore the funds within five (5) years of revenue stabilization, as applicable. The Finance Director shall report the progress of reserve replenishment in the City’s Annual Budget & Financial Plan.

Section 9.5: Assigned Fund Balances

- 9.5.1 The City Manager may set aside funds (Assigned Fund Balances) for specific purposes and shall report the set asides to the Council at their next meeting. The Council may remove or change the assignment with a majority vote.

Section 9.6: Unassigned Fund Balances

- 9.6.1 Includes funds not otherwise classified above as the residual classification within the General Fund. The City may use unassigned funds for any lawful purpose as identified and recommended by the City Manager and approved by the Council.

Section 9.7: Order and Use of Fund Balances

- 9.7.1 When the City has the discretion to expend funds from more than one or all of the Fund Balances, the City shall expend according to the following order:
- a. Restricted Fund Balances
 - b. Committed Fund Balances
 - c. Assigned Fund Balances
 - d. Unassigned Fund Balances

Frequently Asked Questions

1. May a city or town revise its tentatively adopted budget? If so, at what level may the budget be revised?

Yes. [A.R.S. §42-17103](#) requires a city or town to publish its estimate of expenses (the contents of which are described in [A.R.S. §42-17102](#)), or a summary of the estimate of expenses, and notice of a public hearing and special meeting of the council to hear taxpayers and make tax levies at designated times and places. A city or town may revise its tentatively adopted budget at any level, including increasing total expenditures, prior to publishing it in accordance with [A.R.S. §42-17103](#). After the public hearing on the budget, a city or town must finally determine and adopt its budget. However, in accordance with [A.R.S. §42-17105](#), the total expenditure amount in the final budget must not exceed the total expenditure amount in the published tentatively adopted budget. This does not preclude an adjustment between departments or a reduction in total expenditures.

2. May a city or town revise its finally adopted budget? May a city or town exceed its budget in one department if the overall budget will not be exceeded?

[A.R.S. §42-17106](#) does not allow a city or town to revise its adopted budget to increase total expenditures. It also does not allow budgeted expenditures to be exceeded at the department level, although it includes a provision that would allow cities or towns to revise the budget to avoid potential over-expenditures at the department level. Subsection B of the statute allows budgeted expenditures at the department level to be revised by allowing the city/town council to transfer monies between budget items (departments) if all of the following apply: (1) the monies are available; (2) the transfer is in the public interest and based on a demonstrated need; (3) the transfer does not result in a violation of the limitations prescribed in [Arizona Constitution, Article IX, §§19 and 20](#), and (4) a majority of the members of the city/town council votes affirmatively on the transfer at a public meeting.

3. Are cities and towns required to file a copy of their adopted annual budgets with the Auditor General's Office?

Cities and towns operating under a voter-approved alternative expenditure limitation (Home Rule) are required to submit only Schedule A—Summary Schedule of Estimated Revenues and Expenditures/Expenses from the adopted annual budgets with the Annual Expenditure Limitation Report. Cities and towns that are not under a Home Rule are not required to submit their adopted budgets to our Office.

4. If a city or town receives monies unexpectedly during the current budget year, may the monies be spent in the current year if the expenditures were not included in the budget?

Generally, no. [A.R.S. §42-17106](#) prohibits a city or town from spending money for a purpose that is not included in its budget and from spending money or incurring or creating a debt, obligation, or

liability in a fiscal year in excess of the amount stated for each purpose in the finally adopted budget, except as provided by law, REGARDLESS of whether the city or town has received at any time, or has on hand, monies or revenue in excess of the amount required to meet expenditures, debts, obligations, and liabilities that are incurred under the budget. Attorney General Opinion I78-132 relating to federal monies received by cities or towns has interpreted this statute as prohibiting cities or towns from spending monies that were received unexpectedly during the current budget year if the expenditures were not included in the current year's budget.

However, the AG Opinion provides an exception if a city or town is merely a conduit for the expenditure of the monies. The federal grant must be analyzed to determine whether the exception is applicable. Additionally, there may be instances in which additional federal monies may be received for a grant that was already included in the current year's budget. In such cases, the provisions of [A.R.S. §42-17106\(B\)](#) may allow the city/town council to revise the budget at the department level if the provisions of that statute are followed. However, total budgeted expenditures may not be increased.

Source: State of Arizona Office of the Auditor General

Glossary

Accrual Basis	A basis of accounting in which transactions are recognized at the time they are incurred, as opposed to when cash is received or spent
Adoption	Formal action by the City Council that sets the spending limits for the fiscal year
Appropriation	Specific amount of monies authorized by the City Council for the purposes of incurring obligations and acquiring goods and services
Assessed Valuation	A value set upon real property by the County Assessor for the purpose of levying property taxes
Base Budget	The ongoing expense for personnel, contractual services, commodities, and the replacement of equipment to maintain service levels previously established by the City Council
Bonds	A certificate of debt guaranteeing a payment of a specified amount of money by a specified future date
Budget	Financial plan of estimated expenditures and anticipated resources adopted for a specific period of time outlining a plan for achieving Council goals and objectives
Capital Items	Any item with a purchase price exceeding \$5,000
Capital Projects Budget	The expenditures of revenues for major capital projects and items such as city buildings, parks, acquisition of land, major street construction and reconstruction, water and sewer lines and any other project which adds to the capital assets or infrastructure of the City
Cash Basis	A basis of accounting in which transactions are recognized only when cash is increased or decreased
CIP	Capital Improvement Plan
Contingency	Contingency funds are additional funds available to offset <i>unexpected</i> expenditure increases or when <i>unanticipated</i> events threaten the public health or safety.

Capital Projects Funds	This fund accounts for resources providing for the acquisition or construction of all capital facilities and items
Debt Service	Principal and interest payments on borrowed funds such as bonds
Debt Service Funds	Used to account for the accumulation of resources for, and the payment of, general long-term debt, principal and interest
Encumbrance	Accounting concept that recognizes a commitment to expend resources in the future
Enterprise Fund	Used to account for the business-type activities of a government. These are activities which are financed and operated in a manner where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges
Estimated Revenue	The amount of projected revenue to be collected during the fiscal year
Expenditure	Represents a decrease in fund resources for the acquisition of goods or services
Expenditure Limitation	An amendment to the Arizona State Constitution that limits annual expenditures of all municipalities. The Economic Estimates Commission sets the limit based upon population growth and inflation. All municipalities have the option of Home Rule where the voters approve a four-year expenditure limit based on revenues received. Surprise citizens have approved the Home Rule Option since the inception of the expenditure limitation.
F.T.E.	Full Time Equivalent – 2080 hours worked equates to 1.0 full time equivalent position
Fiscal Year	Any period of twelve consecutive months that establishes the beginning and the ending of financial transactions. For the City of El Mirage this period begins July 1 and ends June 30
Fund	A set of self-balancing accounts that record revenues and expenditures associated with specific activities
Fund Balance	Carry over funds due to actual revenues exceeding actual expenditures

General Fund	The fund used to measure all financial transactions of the municipality except those required by law or agreement to be accounted for in another fund. The general fund is the primary operating fund of the city.
General Obligation (G.O.) Bond	Type of bond backed by full faith and credit of the City.
Grant	A contribution by the State or Federal government or other organization to support a particular function.
Highway User Revenue Fund (HURF)	This revenue source consists of state taxes collected on gasoline, vehicle licenses, and a number of other additional transportation related fees. These funds must be used for street and highway purposes
Infrastructure	Facilities on which the continuance and growth of a community depend on such as roads, water lines, sewers, public buildings, parks, airports, etc
Intergovernmental Revenue (Shared)	Revenue received from other governmental agencies (e.g., State Sales Tax, State Income Tax, gasoline tax, motor vehicle license)
Long Term Debt	Debt with a maturity of more than one year after the date of issuance
Maintenance and Operation (M&O) Costs	The day-to-day operating and maintenance cost of a municipality including such things as personnel, gas, electric utility bills, telephone expense, reproduction costs, postage and vehicle maintenance
Objectives	A desired outcome that is measurable and that can be achieved within a specific time frame
Operating Budget	A budget for the delivery of ongoing City services, to include expenditures such as personal services, contractual services, commodities, and operating capital items
Primary Property Tax	A limited tax levy used for general government operations. State statute restricts the total levy to a 2% annual increase plus an increase for any new construction and / or annexation
Property Tax Rate	The amount of tax levied for each \$100 of assessed valuation
Reserves	Money that has been set aside in the event of revenue shortfalls

Resources	Total monies available for appropriation purposes to include revenues, fund balances, transfers and other financing services (i.e., bond proceeds)
Revenue Bond	Bonds that are backed by revenues from a specific system (i.e., Water and Sewer Revenue Bonds are payable from water and sewer revenues)
Revenue	Resources achieved from taxes, user charges/fees, and other levels of government
ROW	Right of Way
RPTA	Regional Public Transportation Authority
Secondary Property Tax	Voter approved tax levy which can only be used to retire general bonded debt obligations
Special Revenue Funds	Used to record the receipt of funding from specific revenue sources (other than special assessments, trusts, or major capital projects) that are legally restricted to expenditure for specific purposes
Tax Levy	The total amount to be raised by general property taxes for purposes specified in the Tax Levy ordinance
Transfer	An inter-fund transaction where one fund contributes resources to another fund where the resources are expended
Trust Fund	Used to account for resources held by the City as a trustee for a private party, such as volunteer firemen's pension boards